MINUTE of MEETING of the **HEALTH AND SOCIAL CARE INTEGRATION JOINT BOARD** held in the Town and County Hall, Forfar on Wednesday 27June 2018 at 2.00pm.

#### Present: Voting Members of Integration Joint Board

HUGH ROBERTSON, Non-Executive Board Member, NHS Tayside Councillor JULIE BELL, Angus Council Councillor LOIS SPEED, Angus Council Councillor CRAIG FOTHERINGHAM, Angus Council TRUDY MCLEAY, Non-Executive Board Member, NHS Tayside EMMA-JANE WELLS, Non-Executive Board Member, NHS Tayside

#### Non Voting Members of Integration Joint Board

DAVID BARROWMAN, Service User SANDY BERRY, Chief Finance Officer CHRIS BOYLE, Staff Representative PETER BURKE, Carers Representative IVAN CORNFORD, Independent Sector Representative ALISON CLEMENT, Clinical Director, Angus IJB JIM FOULIS, Associate Nurse Director RICHARD HUMBLE, GP Representative VICKY IRONS, Chief Officer JOHN FYFE, Service Manager, Children, Families and Criminal Justice Service DOUGLAS LOWDON, Consultant Acute and Elderly Medicine BARBARA TUCKER, Staff Representative

# **Advisory Officers**

GEORGE BOWIE, Head of Community Health and Care Services - South, AHSCP DAVID COULSON, Associate Director of Pharmacy, NHS Tayside DAVID THOMPSON, Manager – Legal Team 1, Place Directorate, Angus Council DREW WALKER, Director of Public Health MICHELLE WATTS, Associate Medical Director, NHS Tayside

HUGH ROBERTSON, in the Chair.

# 1. APOLOGIES

Apologies for absence were intimated on behalf of Councillor Derek Wann and Kathryn Lindsay, Chief Social Work Officer, Angus Council; Bill Muir, Third Sector Representative; Gail Smith, Head of Community Health and Care Services, North, and Bill Troup, Head of Integrated Mental Health Services, Angus Health and Social Care Partnership.

# 2. DECLARATIONS OF INTEREST

Ivan Cornford declared a non-financial interest in Item 13 as a possible conflict of strategic interest on a registered care provider.

# 3. MINUTES INCLUDING ACTION LOG

#### (a) **PREVIOUS MEETING**

The minute of meeting of the Angus Health and Social Care Integration Joint Board of 18 April 2018 was submitted and approved as a correct record.

# (b) ACTION LOG

The action log of the Health and Social Care Integration Joint Board of 18 April 2018 was submitted and noted.

# (c) AUDIT COMMITTEE

The minute of meeting of the Angus Health and Social Care Integration Joint Board Audit Committee of 18 April 2018 was submitted and noted.

# 4. APPOINTMENTS TO THE BOARD AND AUDIT COMMITTEE

There was submitted Report No IJB 38/18 by the Chief Officer noting the appointment of voting members to the Board and appointing a member to the Audit Committee of the Board.

The Report indicated that the Integration Scheme between NHS Tayside and Angus Council provided that each body would be entitled to nominate three voting members to the Board. NHS Tayside had advised that Emma Jane Wells and Trudy McLeay had been nominated by them as voting members to replace Alison Rogers and Judith Golden.

The expiry of Alison Rogers' term of office within NHS Tayside had given rise to a vacancy in the Audit Committee of the Board.

Having heard from the Chair, the Integration Joint Board agreed:-

- (i) to note the appointment by NHS Tayside of Emma Jane Wells and Trudy McLeay as voting members of the Board; and
- (ii) to appoint Trudy McLeay as a member of the Audit Committee from the three voting members from NHS Tayside (but excluding the current Chair of the Board).

# 5. FINANCE REPORT

With reference to Article 8 of the minute of meeting of this Board of 18 April 2018, there was submitted Report No IJB 39/18 by the Chief Finance Officer providing an update to the Board regarding the financial position of Angus Integration Joint Board (IJB) including confirmation of the 2017/18 year end outturn.

The Report indicated that the Board's Integration Scheme set out that for 2016/17 and 2017/18, should the Board ultimately overspend then that overspend would be attributed back to the partner organisation in which the overspend was incurred. The agreement would change in 2018/19 with any overspend being shared in proportion to the spending directions to each party.

Attached as Appendix 1 to the Report was the Integration Joint Board's detailed year end position for 2017/18. The main points were outlined in Section 3, 4 and 5 of the Report. The overall financial position for 2017/18 was an overspend of £520k that reflected an underspend for Adult Services, in year underspends on local Hospital and Community Health Services, all offset by overspends on hosted services and, in particular, prescribing.

The overall financial position of the Integration Joint Board had a material impact on the way Angus Integration Joint Board would provide services in future. By making ongoing progress with delivery of efficiencies and cost reduction programmes alongside service redesign and modernisation, the Integration Joint Board would be most able to deliver the services they required to deliver to the local population on a sustainable basis.

The Integration Joint Board agreed:-

- (i) to note the overall financial position of Angus Integration Joint Board at 2017/18 year end;
- (ii) to note progress with 2018/19 savings delivery;
- (iii) to note the 2018/19 Annual Financial Statement; and
- (iv) to note the risks documented in the Financial Risk Assessment.

#### 6. PRESCRIBING MANAGEMENT REPORT

With reference to Article 14 of the minute of meeting of this Board of 10 January 2018, there was submitted Report No IJB 40/18 by the Chief Officer, providing an update on the Prescribing Management plans in Angus.

The Report indicated that whilst Angus remained high prescribers within the context of national spend, the UK spends significantly less per person on medicines than many of our EU partners, with the expenditure on medicines nationally and locally driven by medicines supplied, pricing and prescribing practice. Angus could directly influence prescribing practise, both in terms of public demand and clinicians prescribing practice, but had much less control over supply and pricing of medicines. The Report also provided an update with regards to the Angus Family Health Services (FHS) position and actions being taken to address the financial situation following the last report to the Board on 18 April 2018.

In 2017/18 Angus Health and Social Care Partnership reported an FHS Prescribing overspend of £2.76m, after £0.5m of non-recurring funding being applied to budgets. This inevitably placed prescribing as Angus Health and Social Care Partnership's area of highest financial risk.

Whilst the FHS Prescribing overspends were significant in 2017/18 there was confidence that further improvements would be seen within 2018/19, due to the large amount of local activity which had taken place in response to both local and regional initiatives, should all regionally agreed plans be implemented as per the current plans. Angus had not yet benefitted from complete roll out of a number of the regionally agreed and led priorities as fully detailed in the April report. All were significant programmes which would conclude roll out in 2018/19 realising significant financial benefit and all either improving quality of care and/or reducing inequalities and waste in prescribing practice.

Appendix 1 to the Report outlined the top 50 drugs prescribed in Angus by cost during December 2017 to February 2018, which provided clear evidence of the impact of many of the Angus and regional initiatives over the last year, as well as supporting identification of further areas of address.

Appendix 2 to the Report detailed the practice specific report which would be issued to all practices. Practices had been invited to provide a summary of their prescribing initiatives planned by 1 July 2018, after which the Angus Health and Social Care Partnership Prescribing Management Plan – Active Interventions 2018/19, attached as Appendix 3 to the Report would be updated and resubmitted to the Integration Joint Board.

Appendix 4 to the Report described the Integration Joint Board's current financial planning framework for Prescribing.

The Clinical Director, Angus Integration Joint Board provided an update and highlighted a number of keys areas of the Report.

Following discussion, where several members' questions were answered by the Clinical Director, the Integration Joint Board agreed:-

- (i) to note the contents of the Report and the scale of activity being progressed across Angus and regionally to address the prescribing overspends; and
- (ii) to note the evolving financial planning framework and the ongoing inclusion within the overall Angus Integration Joint Board Financial Planning Framework.

### 7. DELIVERING THE NEW 2018 GENERAL MEDICAL SERVICES IN THE CONTEXT OF PRIMARY CARE DEVELOPMENT IN ANGUS

With reference to Article 7 of the minute of meeting of this Board of 21 February 2018, there was submitted Report No IJB 41/18 by the Chief Officer detailing the development of the Primary Care Improvement Plan and seeking approval of the plan.

The Report indicated that the contract aimed to develop a sustainable model of general practice through the development of a multi-disciplinary support team working in and around general practice, enabling GPs to have more capacity to fulfil their role as an Expert Medical Generalist.

The seven key principles all primary care development must accord with and the key priority areas between 2018/21, and the agreed implementation timeline for the contract identified nationally were outlined in Section 2 of the Report. The Memorandum of Understanding between the Scottish Government, British Medical Association, Integration Authorities and NHS Boards signed in November 2017 provided a statement of intent, recognised the statutory role of Integration Authorities in commissioning primary care services and service redesign to support the role of the GP as an expert medical generalist and the NHS Boards role in service delivery and as NHS staff employers and parties to General Medical Services.

The Memorandum of Understanding outlined that the Primary Care Improvement Plan should be determined based on population healthcare needs, taking account of existing service delivery, available workforce and resources. The expectation was that reconfigured services, as outlined in Section 2 of the Report would continue to be delivered in or near GP practices.

Angus had a strong and long standing relations with Angus practices through the Clinical Partnership Group and wider planning structures. Development priorities over recent years, as well as the innovative service developments to aid the sustainability of Brechin Health Centre, had positioned Angus well for the implementation of the new contract. The significant challenge the contract placed on the Angus Health and Social Care Partnership and NHS Tayside cannot be underestimated.

The development of services and infrastructure to deliver the Plan was significant. The Scottish Government issued guidance on the financial allocation on 23 May 2018. The Angus allocation for 2018/19 was £986,000 with a predicted £1,185,000 in 2019/20 and £2,370,000 in 2020/21. All monies were to be allocated in direct support of general practice, with approval of the Local Medical Committee on all spend.

Andrew Thomson, Medical Secretary and Rhona Guild, Primary Care Manager/Long Term Condition Lead both provided an informative overview of the Report.

Following lengthy discussion and questions from a number of members and in response, having heard from the Primary Care Manager, the Integration Joint Board agreed:-

- (i) to approve the Tayside Primary Care Implementation Plan;
- (ii) to request the Chief Officer to progress actions within the Plan within the overall outlined financial allocation; and
- (iii) to request a progress update Report to the August Integration Joint Board prior to the submission of the first national financial monitoring Report in September 2018.

#### 8. ANNUAL STRATEGIC PROGRESS AND PERFORMANCE REPORT

With reference to Article 12 of the minute of meeting of this Board of 28 June 2017, there was submitted Report No IJB 42/18 by the Chief Officer providing an update on progress made in delivering the strategic plan and the effect of activity on performance during 2017/18.

The Report built on previous quarterly performance reports presented to the Board and demonstrated the level of improvement activity being delivered across the partnership and showed how it was driving progress towards the delivery of the Partnership's vision, strategic shifts and planned outcomes for the people of Angus.

The 2017/18 Strategic Progress and Performance Report aimed to set out the strategic level performance described in the partnerships performance framework. This included the national core indicators which demonstrated progress against the national outcomes. The Report also summarised the position of the Strategic Planning Group in relation to reviewing

the Strategic Plan 2016-2019 and the consensus that the four priorities of the Strategic Plan 2016-19 remained fit for the future and should be retained as the focus of the strategic plan for 2019-2022.

Strategic activity during 2017/18 and a number of additional local indicators had been developed to show progress and performance in relation to the four strategic priorities as outlined in Section 2.4 of the Report. The Report also provided progress and performance information on a further three performance areas namely, Clinical and Care Governance, Staff and Resources.

The Chief Officer provided a brief overview of the Report and intimated the progress and performance highlights of 2017/18.

Following discussion and having heard from some members in terms of the local indicators. Thereafter the Director of Public Health commended the high quality, easy to read Report, but highlighted that one of the key objectives of the Report was to reduce health inequalities and therefore requested that the index of multiple deprivation (IMD) measure be broken down further.

The Chair welcomed the proposal to review the IMD measure and thereafter invited staff from Public Health to liaise directly with the Principal Officer, Angus Health and Social Care Partnership.

The Consultant for Acute and Elderly Medicine highlighted his concerns in that the delayed discharge position had not improved and suggested that this area should be managed appropriately and kept under review.

Having heard from the Principal Officer in response to members' questions, the Integration Joint Board agreed:-

- to approve the 2017/18 Strategic Progress and Performance Report for Angus, as outlined in Appendix 1 to the Report;
- (ii) to recognise the progress that had been made by staff in delivering the aims of the Strategic Plan;
- (iii) to approve the recommendation of the Strategic Planning Group to retain the four priorities for development of the Strategic Plan 2019/2022; and
- (iv) to request the Chief Officer to ensure that updated Performance Reports were provided to the Integration Joint Board biannually.

#### 9. FREE PERSONAL CARE FOR UNDER 65s

There was submitted Report No IJB 43/18 by the Chief Officer outlining the national and local plans for the implementation of Free Personal Care for Under 65s, a new duty which would come into force on 1 April 2019.

The Report indicated that the legislation would extend the right to free personal care from over 65s only, to under 65s. This would have a significant implications for the Angus Health and Social Care Partnership (AHSCP) in terms of demand for service provision, arrangements for delivery and cost.

A national implementation group had been meeting in Edinburgh, chaired by the Scottish Government, and attended by finance and operational representatives of Integration Partnerships, COSLA, and the third and private sectors. Work had been ongoing on developing the 'Guidance on Free Personal and Nursing Care in Scotland for Adults'.

The new duty had particular resonance for Angus. It was known colloquially as 'Frank's Law' following the public campaign conducted by Amanda Kopel, widow of Frank Kopel.

The Head of Community Health and Care Services had convened a local implementation group on two occasions to date. The main issues highlighted to the Board were outlined in Section 3 of the Report.

It was anticipated that the service user groups most affected by the change would be people under 65 with disabilities or mental health problems, with a smaller uptake from substance misuse services. For comparison, at week ending 10 June 2018, there were 735 service users over age 65 receiving 5,085 hours of personal care per week; there were 259 services users under 65 receiving 2,244 hours of personal care. The new eligible group was about a third of the size of the over 65s group but using proportionally more personal care per individual.

The Integration Joint Board agreed:-

- (i) to note the contents of the Report; and
- (ii) to request a progress report be submitted to the Integration Joint Board in December 2018.

### 10. EXCLUSION OF PUBLIC AND PRESS

The Angus Health and Social Care Integration Joint Board agreed that the public and press be excluded from the meeting during consideration of the following items so as to avoid the possible disclosure of information which was exempt in terms of the Local Government (Scotland) Act 1973 Part 1, Schedule 7A, Paragraphs 4 and 7.

### 11. ACCOMMODATION AND RESPITE FOR PEOPLE WITH LEARNING DISABILITIES

With reference to Article 14 of the minute of meeting of this Board of 25 October 2017, there was submitted Report No IJB 44/18 by the Chief Officer informing Board members of implementation progress in relation to the 3 priority areas of accommodation for adults with learning disabilities in Angus.

Following discussion and having heard the concerns raised by some members, the Integration Joint Board agreed:-

- (i) to note the progress made to date and the identified issues; and
- (ii) to note that future progress reports would be included in the Learning Disability Implementation Plan Reports, six monthly.

# 12. INFORMATION REPORT ON THE FUTURE PROVISION OF DAY CARE

There was submitted Report No IJB 45/18 by the Chief Officer advising of the requirement to carry out a comprehensive service review.

The Integration Joint Board agreed to approve the recommendations contained within the Report.

#### 13. CARE ABOUT ANGUS

There was submitted Report No IJB 46/18 by the Chief Officer summarising matters which had recently emerged in relation to the provision of services by Care About Angus (CAA).

Following lengthy discussion and having heard from a number of members, the Integration Joint Board agreed:-

- (i) to note the contents of the Report;
- (ii) to approve the measures which had been taken to date to support the recovery of Care About Angus;
- (iii) to approve the recovery actions described in the Report;

- (iv) to approve the three financial commitments required to support Care About Angus as set out in Section 4 of the Report; and
- (v) that a further report be submitted to the Integration Joint Board at the end of August 2018; and noted that the submission dates of reports for the Integration Joint Board would be close to the review in late August and that a final position may not have been arrived at.

### 14. DATE OF NEXT MEETING

The Integration Joint Board noted that the next meeting would take place on Wednesday 29 August 2018 at 2.00pm in the Town and County Hall, Forfar.