	(1) Budgeted Net Expenditure 2015/16	(2) Virement	(3) Revised Net Budget	(4) Budgeted Net Expenditure For 11 Months To 29 Feb 16	(5) Actual Net Expenditure For 11 Months To 29 Feb 16	(6) Column (5) As A Percentage Of Column (4)	(7) Projected Outturn	(8) (7) - (3) Total Projected Variance Fav / (Adv)
Service	£000	£000	£000	£000	£000	%	£000	£000
Chief Executive's Unit								
- Core, including Members Services	2,284	182	2,466	2,708	2,498	92.25%	2,271	195
- Economic Development	1,201	273	1,474	940	791	84.15%	1,201	273
Total Chief Executive's Unit	3,485	455	3,940	3,648	3,289	90.16%	3,472	468
People								
- Schools & Learning	82,949	2,516	85,465	72,641	71,218	98.04%	84,170	1,295
- Children & Young People Services	27,972	1,291	29,263	27,283	24,234	88.82%	27,505	1,758
- Adult Services	45,167	414	45,581	42,169	42,971	101.90%	46,498	(917)
- Quality & Performance	3,976	(335)	3,641	2,757	2,572	93.29%	3,478	163
Total People	160,064	3,886	163,950	144,850	140,995	97.34%	161,651	2,299
Communities								
- Directorate	440	200	640	293	250	85.32%	472	168
- Business Support	405	11	416	776	793	102.19%	414	2
- Services to Communities	6,417	306	6,723	6,887	5,887	85.48%	6,950	(227)
- Technical & Property Services	18,842	607	19,449	16,628	15,838	95.25%	19,030	419
- Planning & Place	4,552	434	4,986	929	162	17.44%	4,274	712
- Regulatory, Protective & Prevention Services	17,110	314	17,424	13,654	13,107	95.99%	16,668	756
Total Communities	47,766	1,872	49,638	39,167	36,037	92.01%	47,808	1,830
Resources								
- Corporate Improvement & Finance	3,673	301	3,974	4,429	4,017	90.70%	3,401	573
- Organisational Change	3,337	196	3,533	3,156	2,785	88.24%	3,260	273
- Legal & Democratic Services	2,250	370	2,620	2,349	1,955	83.23%	2,325	295
Total Resources	9,260	867	10,127	9,934	8,757	88.15%	8,986	1,141
Transforming Angus	904	0	904	828	672	81.16%	795	109
Other Services	9,722	678	10,400	3,025	2,292	75.77%	8,598	1,802
Miscellaneous Income	(50)	0	(50)	0	0	0.00%	(50)	0
Capital Financing Costs (excl JB, incl Other Hsg)	14,225	0	14,225	0	0	0.00%	11,491	2,734
Total Angus Council Departments	245,376	7,758	253,134	201,452	192,042	95.33%	242,751	10,383
Tourist Laber Valuation Board			7	00=		20.0424		
Tayside Joint Valuation Board	757	0	757	695	632	90.94%	757	0
Tayside Contracts	(218)	0	(218)	0	0	0.00%	(218)	0
Total Net Expenditure	245,915	7,758	253,673	202,147	192,674	95.31%	243,290	10,383
Housing Revenue Account	0	0	0	(10,397)	(10,915)	104.98%	(1,068)	1,068

Section B - Staff Costs APPENDIX B

	(1) Budgeted	(2)	(3) Revised Net	(4) Budgeted Net Expenditure	(5) Actual Net Expenditure	(6) Column (5) As A	(7)	(8) (7) - (3) Total Projected
	Net	Virement	Budget	For 11 Months To 29 Feb 16	For 11 Months To 29 Feb 16	Percentage Of Column (4)	Projected Outturn	Variance Fav / (Adv)
Service	Expenditure 2015/16 £000	£000	£000	£000	£000	%	£000	£000
Chief Executive's Unit								
- Core, including members Services	2,393	113	2,506	2,292	2,182	95.20%	2,410	96
- Economic Development	1,344	30	1,374	1,204	1,101	91.45%	1,251	123
Total Chief Executive's Unit	3,737	143	3,880	3,496	3,283	93.91%	3,661	219
People								
- Schools & Learning	57,260	2,089	59,349	52,763	51,865	98.30%	58,625	724
- Children & Young People Services	19,012	108	19,120	18,257	16,660	91.25%	18,289	831
- Adult Services	24,708	747	25,455	23,336	22,491	96.38%	24,864	591
- Quality & Performance	3,000	(273)	25,455	2,043	1,896	92.80%	2,660	67
,								
Total People	103,980	2,671	106,651	96,399	92,912	96.38%	104,438	2,213
Communities								
- Directorate	11	0	11	11	0	0.00%	11	0
- Business Support	830	4	834	765	809	105.75%	828	6
- Services to Communities	7,498	230	7,728	7,084	5,375	75.88%	5,596	2,132
- Technical & Property Services	6,740	25	6,765	6,075	5,573	91.74%	6,286	479
- Planning & Place	3,984	44	4,028	3,699	3,343	90.38%	3,680	348
- Regulatory, Protective & Prevention Services	10,836	140	10,976	9,969	9,704	97.34%	10,658	318
Total Communities	29,899	443	30,342	27,603	24,804	89.86%	27,059	3,283
Resources								
- Corporate Improvement & Finance	4,399	230	4,629	4,243	3,818	89.98%	4,122	507
- Organisational Change	3,504	48	3,552	3,255	3,086	94.81%	3,388	164
- Legal & Democratic Services	2,254	203	2,457	2,251	1,804	80.14%	2,005	452
Total Resources	10,157	481	10,638	9,749	8,708	89.32%	9,515	1,123
Transforming Angus	202	0	202	185	308	166.49%	380	(178)
Other Services	27	183	210	203	85	41.87%	101	109
Miscellaneous Income	0	0	0	0	0	0.00%	0	0
Capital Financing Costs (excl JB, incl Other Hsg)	0	0	0	0	0	0.00%	0	0
Total Angus Council Departments	148,002	3,921	151,923	137,635	130,100	94.53%	145,154	6,769
Tavaida Jaint Valuation Board	e- I-	m !-	m !-	r !-	- <b>!</b> -	- 1-		/
Tayside Joint Valuation Board	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Tayside Contracts	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Total Net Expenditure	148,002	3921	151,923	137,635	130,100	94.53%	145,154	6,769
Housing Revenue Account	0	0	0	0	0	104.98%	0	1,068

Section C - Property Costs APPENDIX B

	(1) Budgeted Net	(2)	(3) Revised Net	(4) Budgeted Net Expenditure	(5) Actual Net Expenditure	(6) Column (5) As A	(7)	(8) (7) -(3) Total Projected
	Expenditure 2015/16	Virement	Budget	For 11 Months To 29 Feb 16	For 11 Months To 29 Feb 16	Percentage Of Column (4)	Projected Outturn	Variance Fav / (Adv)
Service	£000	£000	£000	£000	£000	% %	£000	£000
Chief Executive's Unit								
- Core, including members Services	133	0	133	103	96	93.20%	114	19
- Economic Development	286	84	370	304	288	94.74%	361	9
Total Chief Executive's Unit	419	84	503	407	384	94.35%	475	28
People								
- Schools & Learning	10,814	130	10,944	7,754	7,801	100.61%	10,998	(54)
- Children & Young People Services	296	190	486	451	391	86.70%	603	(117)
- Adult Services	1,411	(8)	1,403	1,238	1,071	86.51%	1,366	37
- Quality & Performance	178	4	182	167	108	64.67%	146	36
Total People	12,699	316	13,015	9,610	9,371	97.51%	13,113	(98)
Communities								
- Directorate	277	0	277	254	195	76.77%	286	(9)
- Business Support	3	0	3	3	0	0.00%	10	(7)
- Services to Communities	2,988	7	2,995	2,817	1,311	46.54%	2,609	386
- Technical & Property Services	574	(16)	558	493	391	79.31%	487	71
- Planning & Place	343	(20)	323	206	210	101.94%	329	(6)
- Regulatory, Protective & Prevention Services	1,176	47	1,223	695	560	80.58%	1,088	135
Total Communities	5,361	18	5,379	4,468	2,667	59.69%	4,809	570
Resources								
- Corporate Improvement & Finance	126	0	126	116	93	80.17%	118	8
- Organisational Change	101	(27)	74	68	52	76.47%	58	16
- Legal & Democratic Services	501	40	541	496	428	86.29%	498	43
Total Resources	728	13	741	680	573	84.26%	674	67
Transforming Angus	105	0	105	96	131	136.46%	0	105
Other Services	1,455	230	1,685	802	572	71.32%	1,317	368
Miscellaneous Income	0	0	0	0	0	0.00%	0	0
Capital Financing Costs (excl JB, incl Other Hsg)	0	0	0	0	0	0.00%	0	0
Total Angus Council Departments	20,767	661	21,428	16,063	13,698	85.28%	20,388	1,040
Tayside Joint Valuation Board	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Tayside Contracts	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Total Net Expenditure	20,767	661	21,428	16,063	13,698	85.28%	20,388	1,040

	(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)
	Budgeted Net		Revised Net	Budgeted Net Expenditure	Actual Net Expenditure	Column (5) As A		(7) -(3) Total Projected
	Expenditure	Virement	Budget	For 11 Months	For 11 Months	Percentage	Projected	Variance
	2015/16	VIIOIIIOIII	Daagot	To 29 Feb 16	To 29 Feb 16	Of Column (4)	Outturn	Fav / (Adv)
Service	£000	£000	£000	£000	£000	%	£000	£000
Chief Executive's Unit								
	470	22	204	164	442	97 200/	474	20
- Core, including members Services	172	32	204	164	143	87.20%	174	30
- Economic Development	344	152	496	257	257	100.00%	476	20
Total Chief Executive's Unit	516	184	700	421	400	95.01%	650	50
People								
- Schools & Learning	7,884	121	8,005	6,443	5,966	92.60%	7,503	502
- Children & Young People Services	430	242	672	619	604	97.58%	747	(75)
- Adult Services	1,403	(8)	1,395	1,254	849	67.70%	966	429
- Quality & Performance	261	(2)	259	211	174	82.46%	216	43
Total People	9,978	353	10,331	8,527	7,593	89.05%	9,432	899
Communities								
- Directorate	20	0	20	20	EE	196.43%	E2	(22)
	30	0	30	28	55		53	(23)
- Business Support	33	7	40	37	14	37.84%	37	3
- Services to Communities	1,242	(75)	1,167	1,065	858	80.56%	896	271
- Technical & Property Services	837	88	925	733	693	94.54%	873	52
- Planning & Place	556	207	763	614	543	88.44%	807	(44)
- Regulatory, Protective & Prevention Services	5,458	(229)	5,229	4,069	3,929	96.56%	5,169	60
Total Communities	8,156	(2)	8,154	6,546	6,092	93.06%	7,835	319
Resources								
- Corporate Improvement & Finance	513	71	584	535	665	124.30%	631	(47)
- Organisational Change	899	175	1,074	984	854	86.79%	989	85
- Legal & Democratic Services	604	85	689	632	438	69.30%	607	82
Total Resources	2,016	331	2,347	2,151	1,957	90.98%	2,227	120
Transforming Angus	589	0	589	540	231	42.78%	412	177
Other Services	1,715	76	1,791	973	627	64.44%	776	1,015
Miscellaneous Income	0	0	0	0	0	0.00%	0	0
Capital Financing Costs (excl JB, incl Other Hsg)	0	0	0	0	0	0.00%	0	0
Total Angus Council Departments	22,970	942	23,912	19,158	16,900	88.21%	21,332	2,580
Tayside Joint Valuation Board	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Tayside Contracts	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Total Net Expenditure	22,970	942	23,912	19,158	16,900	88.21%	21,332	2,580

	(1) Budgeted Net	(2)	(3) Revised Net	(4) Budgeted Net Expenditure	(5) Actual Net Expenditure	(6) Column (5) As A	(7)	(8) (7) -(3) Total Projected
	Expenditure	Virement	Budget	For 11 Months	For 11 Months	Percentage	Projected	Variance
	2015/16		9	To 29 Feb 16	To 29 Feb 16	Of Column (4)	Outturn	Fav / (Adv)
Service	£000	£000	£000	£000	£000	%	£000	£000
Chief Executive's Unit								
- Core, including members Services	64	49	113	104	65	62.50%	76	37
- Economic Development	195	196	391	247	257	104.05%	299	92
Total Chief Executive's Unit	259	245	504	351	322	91.74%	375	129
People								
- Schools & Learning	7,305	129	7,434	5,953	5,862	98.47%	7,331	103
- Children & Young People Services	9,378	701	10,079	8,968	7,823	87.23%	9,223	856
- Adult Services	33,499	(106)	33,393	29,907	32,366	108.22%	36,621	(3,228)
- Quality & Performance	552	(150)	402	369	405	109.76%	416	(14)
Total People	50,734	574	51,308	45,197	46,456	102.79%	53,591	(2,283)
Communities								
- Directorate	0	200	200	0	0	0.00%	0	200
- Business Support	0	0	0	0	0	0.00%	0	0
- Services to Communities	127	32	159	36	1,074	2983.33%	1,751	(1,592)
- Technical & Property Services	16,349	90	16,439	12,852	12,759	99.28%	16,582	(143)
- Planning & Place	1,141	1,168	2,309	1,083	1,030	95.11%	2,171	138
- Regulatory, Protective & Prevention Services	167	0	167	131	154	117.56%	190	(23)
Total Communities	17,784	1,490	19,274	14,102	15,017	106.49%	20,694	(1,420)
Resources								
- Corporate Improvement & Finance	80	0	80	60	61	101.67%	84	(4)
- Organisational Change	0	0	0	0	0	#DIV/0!	0	0
- Legal & Democratic Services	12	0	12	11	12	109.09%	12	0
Total Resources	92	0	92	71	73	102.82%	96	(4)
Transforming Angus	0	0	0	0	0	#DIV/0!	0	0
Other Services	6,703	570	7,273	1,427	1,434	100.49%	7,215	58
Miscellaneous Income		0	0	0	0	0.00%	0	0
Capital Financing Costs (excl JB, incl Other Hsg)	14,225	0	14,225	0	0	0.00%	11,491	2,734
Total Angus Council Departments	89,797	2,879	92,676	61,148	63,302	103.52%	93,462	(786)
Tayside Joint Valuation Board	757	0	757	695	632	109.97%	757	0.00
Tayside Contracts	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Total Net Expenditure	90,554	2,879	93,433	61,843	63,934	103.52%	94,219	-786

Section F - Other Expenditure APPENDIX B

	(1) Budgeted Net	(2)	(3) Revised Net	(4) Budgeted Net Expenditure	(5) Actual Net Expenditure	(6) Column (5) As A	(7)	(8) (7) -(3) Total Projected
	Expenditure	Virement	Budget	For 11 Months	For 11 Months	Percentage	Projected	Variance
Service	2015/16 £000	£000	£000	To 29 Feb 16 £000	To 29 Feb 16 £000	Of Column (4) %	Outturn £000	Fav / (Adv) £000
OCI VICE	2000	2000	2000	2000	2000	70	2000	2000
Chief Executive's Unit								
- Core, including members Services	67	6	73	63	47	74.60%	65	8
- Economic Development	62	0	62	24	22	91.67%	64	(2)
Total Chief Executive's Unit	129	6	135	87	69	79.31%	129	6
People								
- Schools & Learning	3,246	5	3,251	2,385	2,465	103.35%	3,357	(106)
- Children & Young People Services	589	6	595	528	445	84.28%	588	7
- Adult Services	1,281	5	1,286	608	1,158	190.46%	1,431	(145)
- Quality & Performance	238	4	242	93	21	22.58%	170	72
Total People	5,354	20	5,374	3,614	4,089	113.14%	5,546	(172)
Communities								
- Directorate	152	0	152	0	0	0.00%	152	0
- Business Support	4	0	4	4	3	75.00%	4	0
- Services to Communities	238	1	239	190	133	70.00%	251	(12)
- Technical & Property Services	3,072	375	3,447	2,361	2,337	98.98%	3,430	17
- Planning & Place	27,429	1,319	28,748	23,187	23,569	101.65%	29,220	(472)
- Regulatory, Protective & Prevention Services	5,821	86	5,907	3,723	3,640	97.77%	5,755	152
Total Communities	36,716	1,781	38,497	29,465	29,682	100.74%	38,812	(315)
Resources								
- Corporate Improvement & Finance	82	0	82	75	23	30.67%	75	7
- Organisational Change	98	0	98	91	29	31.87%	82	16
- Legal & Democratic Services	90	0	90	30	17	56.67%	104	(14)
Total Resources	270	0	270	196	69	35.20%	261	9
Transforming Angus	8	0	8	7	2	28.57%	3	5
Other Services	0	0	0	0	0	#DIV/0!	0	0
Miscellaneous Income	0	0	0	0	0	#DIV/0!	0	0
Capital Financing Costs (excl JB, incl Other Hsg)	0	0	0	0	0	#DIV/0!	0	0
Total Angus Council Departments	42,477	1,807	44,284	33,369	33,911	101.62%	44,751	(467)
Tayside Joint Valuation Board	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Tayside Contracts	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Total Net Expenditure	42,477	1,807	44,284	33,369	33,911	101.62%	44,751	(467)

Section G - Income APPENDIX B

	(1) Judgeted Net	(2)	(3) Revised Net	(4) Budgeted Net Income	(5) Actual Net Income	(6) Column (5) As A	(7)	(8) (7) -(3) Total Projected
Chief Executive's Unit  - Core, including members Services  - Economic Development  Total Chief Executive's Unit  People  - Schools & Learning  - Children & Young People Services  - Adult Services  - Quality & Performance	Income 2015/16	Virement	Budget	For 11 Months To 29 Feb 16	For 11 Months To 29 Feb 16	Percentage Of Column (4)	Projected Outturn	Variance Fav / (Adv)
- Core, including members Services - Economic Development Total Chief Executive's Unit  People - Schools & Learning - Children & Young People Services - Adult Services - Quality & Performance	£000	£000	£000	£000	£000	%	£000	£000
- Core, including members Services - Economic Development Total Chief Executive's Unit  People - Schools & Learning - Children & Young People Services - Adult Services - Quality & Performance								
- Economic Development Total Chief Executive's Unit  People - Schools & Learning - Children & Young People Services - Adult Services - Quality & Performance	545	40	500	40	25	404 440/	500	۔
Total Chief Executive's Unit  People - Schools & Learning - Children & Young People Services - Adult Services - Quality & Performance	545 1,030	18	563	18	35	194.44%	568	5
People - Schools & Learning - Children & Young People Services - Adult Services - Quality & Performance		189	1,219	1,096	1,134	103.47%	1,250	31
- Schools & Learning - Children & Young People Services - Adult Services - Quality & Performance	1,575	207	1,782	1,114	1,169	104.94%	1,818	36
- Children & Young People Services - Adult Services - Quality & Performance								
- Adult Services	3,560	(42)	3,518	2,657	2,741	103.16%	3,644	126
- Quality & Performance	1,733	(44)	1,689	1,540	1,689	109.68%	1,945	256
"""""	17,135	216	17,351	14,174	14,964	105.57%	18,750	1,399
"""""	253	(82)	171	126	32	25.40%	130	(41)
Total People	22,681	48	22,729	18,497	19,426	105.02%	24,469	1,740
Communities								
- Directorate	20	0	20	0	•	#DIV/0!	20	0
	30		30		0		30	
- Business Support	465	0 (444)	465	33	33	100.00%	465	(4.440)
- Services to Communities	5,676	(111)	5,565	4,305	2,864	66.53%	4,153	(1,412)
- Technical & Property Services	8,730	(45)	8,685	5,886	5,915	100.49%	8,628	(57)
- Planning & Place	28,901	2,284	31,185	27,860	28,533	102.42%	31,933	748
- Regulatory, Protective & Prevention Services	6,348	(270)	6,078	4,933	4,880	98.93%	6,192	114
Total Communities	50,150	1,858	52,008	43,017	42,225	98.16%	51,401	(607)
Resources								
- Corporate Improvement & Finance	1,527	0	1,527	600	643	107.17%	1,629	102
- Organisational Change	1,265	0	1,265	1,242	1,236	99.52%	1,257	(8)
- Legal & Democratic Services	1,211	(42)	1,169	1,071	744	69.47%	901	(268)
Total Resources	4,003	(42)	3,961	2,913	2,623	90.04%	3,787	(174)
Transforming Angus	0	0	0	0	0	0.00%	0	o
Other Services	178	381	559	380	426	112.11%	811	252
Miscellaneous Income	50	0	50	0	0	0.00%	50	0
Capital Financing Costs (excl JB, incl Other Hsg)	0	0	0	0	0	0.00%	0	0
Total Angus Council Departments	78,637	2,452	81,089	65,921	65,869	99.92%	82,336	1,247
Tayside Joint Valuation Board	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Tayside Contracts	218	0	218	0	0	0.00%	218	0
Total Net Expenditure	78,855	2,452	81,307	65,921	65,869	99.92%	82,554	1,247

	(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)
	Budgeted	\	Revised	Budgeted	Actual	Column (5)		Tatal Dasia start
	Net	Virement	Net	Expenditure	Expenditure	As A	Drainatad	Total Projected
	Expenditure		Budget	For 11 Months	For 11 Months	Percentage	Projected	Variance
	2015/16			To 29 Feb 16	To 29 Feb 16	Of Column (4)	Outturn	Fav / (Adv)
EXPENDITURE	£000	£000	£000	£000	£000	%	£000	£000
Financing Charges	9,007	0	9,007	0	0	0.00%	8,807	200
Supervision & Management	7,863	0	7,863	4,044	3,916	96.83%	7,623	240
Repairs & Maintenance	7,126	60	7,186	5,664	5,396	95.27%	6,852	334
Loss of Rents	1,408	0	1,408	591	532	90.02%	1,244	164
Other Expenditure	765	(60)	705	675	675	0.00%	705	0
Protected Tenants	70	0	70	0	0	0.00%	65	5
Contribution to Survive & Thrive	0	0	0	0	0	0.00%	0	0
Total	26,239	0	26,239	10,974	10,519	95.85%	25,296	943

INCOME	(1)  Budgeted Income 2015/16 £000	(2) Virement £000	(3) Revised Net Budget	(4) Budgeted Income For 11 Months To 29 Feb 16 £000	(5) Actual Income For 11 Months To 29 Feb 16 £000	(6) Column (5) As A Percentage Of Column (4) %	(7) Projected Outturn £000	(8) (7) -(3) Total Projected Variance Fav / (Adv) £000
Rents & Services Charges Other Income External Funding Sources Homelessness Funding	(25,329) (253) (657)	0 0 0	(25,329) (253) 0 (657)	(21,369) (2) 0	(21,424) (10) 0	100.26% 500.00% 0.00% 0.00%	(25,470) (274) 0 (620)	141 21 0 (37)
Total	(26,239)	0	(26,239)	(21,371)	(21,434)	100.29%	(26,364)	125
NET EXPENDITURE	0	0	0	(10,397)	(10,915)	104.98%	(1,068)	1,068
Net expenditure to be met from Application of Reserve	es 0	0	0	0	0	0.00%		0