Section B - Staff Costs APPENDIX B

	(1) Budgeted	(2)	(3) Revised	(4) Actual Net	(5) Column (4)	(6)	(7) (6) - (3)
	Net Expenditure 2016/17	Virement	Net Budget	Expenditure For 6 Months To 30 September 16	As A Percentage Of Column (3)	Projected Outturn	Total Projected Variance Fav / (Adv)
Service	£000	£000	£000	£000	%	£000	£000
Chief Executive's Unit							
- Core, including members Services	2,559	34	2,593	1,239	47.78%	2,483	110
- Economic Development	1,309	50	1,359	679	49.96%	1,332	27
Total Chief Executive's Unit	3,868	84	3,952	1,918	48.53%	3,815	137
Children & Learning							
- Schools & Learning	58,998	1,188	60,186	28,797	47.85%	58,615	1,571
- Children & Young People Services	19,136	1,211	20,347	8,400	41.28%	20,347	0
- Quality & Performance	2,592	193	2,785	824	29.59%	2,670	115
Total Children & Learning	80,726	2,592	83,318	38,021	45.63%	81,632	1,686
Adult Services (IJB)	23,506	(701)	22,805	9,730	42.67%	21,980	825
Communities							
- Directorate	11	64	75	25	33.33%	61	14
- Business Support	1,627	95	1,722	775	45.01%	1,735	(13)
- Services to Communities	36	0	36	11	30.56%	26	10
- Technical & Property Services	6,212	137	6,349	2,843	44.78%	5,987	362
- Planning & Place	3,929	69	3,998	1,823	45.60%	3,764	234
- Regulatory & Protective Services	10,311	764	11,075	5,326	48.09%	10,934	141
Total Communities	22,126	1,129	23,255	10,803	46.45%	22,507	748
Resources							
- Corporate Improvement & Finance	5,151	339	5,490	2,563	46.68%	5,178	312
- Organisational Change	3,367	213	3,580	1,678	46.87%	3,413	167
- Legal & Democratic Services	2,142	115	2,257	1,018	45.10%	2,070	187
Total Resources	10,660	667	11,327	5,259	46.43%	10,661	666
Transforming Angus	337	0	337	182	54.01%	559	(222)
Other Services	2,861	(2,681)	180	64	35.56%	158	22
Miscellaneous Income	0	0	0	0	0.00%	0	0
Capital Financing Costs (excl JB, incl Other Hsg)	0	0	0	0	0.00%	0	0
Total Angus Council Directorates	144,084	1,090	145,174	65,977	45.45%	141,312	3,862
Tayside Joint Valuation Board	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Tayside Contracts	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Tayona oomaata	11/4	iva	11/4	iva	II/d	Iva	11/4
Total Net Expenditure	144,084	1090	145,174	65,977	45.45%	141,312	3,862
Housing Revenue Account	0	0	0	0	N/A	0	527

	(1) Budgeted Net	(2)	(3) Revised Net	(4) Actual Net Expenditure	(5) Column (4) As A	(6)	(7) (6) -(3) Total Projected
	Expenditure 2016/17	Virement	Budget	For 6 Months To 30 September 16	Percentage Of Column (3)	Projected Outturn	Variance Fav / (Adv)
Service	£000	£000	£000	£000	%	£000	£000
Chief Executive's Unit							
- Core, including members Services	123	0	123	23	18.70%	118	5
- Economic Development	376	(6)	370	85	22.97%	368	2
Total Chief Executive's Unit	499	(6)	493	108	21.91%	486	7
Children & Learning							
- Schools & Learning	11,313	143	11,456	5,507	48.07%	11,444	12
- Children & Young People Services	434	22	456	179	39.25%	447	9
- Quality & Performance	187	0	187	16	8.56%	137	50
Total Children & Learning	11,934	165	12,099	5,702	47.13%	12,028	71
Adult Services (IJB)	1,246	0	1,246	314	25.20%	1,254	(8)
Communities							
- Directorate	285	135	420	75	17.86%	420	0
- Business Support	25	0	25	0	0.00%	25	0
- Services to Communities	1,784	(3)	1,781	451	25.32%	1,646	135
- Technical & Property Services	494	20	514	104	20.23%	514	0
- Planning & Place	299	0	299	70	23.41%	306	(7)
- Regulatory & Protective Services	1,118	29	1,147	237	20.66%	1,113	34
Total Communities	4,005	181	4,186	937	22.38%	4,024	162
Resources							
- Corporate Improvement & Finance	166	0	166	25	15.06%	163	3
- Organisational Change	59	0	59	19	32.20%	64	(5)
- Legal & Democratic Services	456	40	496	101	20.36%	515	(19)
Total Resources	681	40	721	145	20.11%	742	(21)
Transforming Angus	0	0	0	1	0.00%	0	0
Other Services	1,352	297	1,649	243	14.74%	1,521	128
Miscellaneous Income	0	0	0	0	0.00%	0	0
Capital Financing Costs (excl JB, incl Other Hsg)	0	0	0	0	0.00%	0	0
Total Angus Council Directorates	19,717	677	20,394	7,450	36.53%	20,055	339
Tayside Joint Valuation Board	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Tayside Contracts	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Total Net Expenditure	19,717	677	20,394	7,450	36.53%	20,055	339

	(1) Budgeted	(2)	(3) Revised	(4) Actual Net	(5) Column (4)	(6)	(7) (6) -(3)
	Net		Net	Expenditure	As A		Total Projected
	Expenditure 2016/17	Virement	Budget	For 6 Months To 30 September 16	Percentage Of Column (3)	Projected Outturn	Variance Fav / (Adv)
Service	£000	£000	£000	£000	%	£000	£000
Chief Executive's Unit							
- Core, including members Services	223	192	415	110	26.51%	343	72
- Economic Development	389	287	676	169	25.00%	709	(33)
Total Chief Executive's Unit	612	479	1,091	279	25.57%	1,052	39
Children & Learning							
- Schools & Learning	7,068	1,696	8,764	3,185	36.34%	7,911	853
- Children & Young People Services	700	901	1,601	312	19.49%	1,312	289
- Quality & Performance	255	39	294	101	34.35%	202	92
Total Children & Learning	8,023	2,636	10,659	3,598	33.76%	9,425	1,234
Adult Services (IJB)	1,383	(2)	1,381	320	23.17%	880	501
Communities							
- Directorate	30	28	58	21	36.21%	58	0
- Business Support	55	0	55	19	34.55%	46	9
- Services to Communities	67	0	67	83	123.88%	84	(17)
- Technical & Property Services	756	233	989	546	55.21%	989	0
- Planning & Place	491	412	903	331	36.66%	902	1
- Regulatory & Protective Services	5,043	16	5,059	1,775	35.09%	5,183	(124)
Total Communities	6,442	689	7,131	2,775	38.91%	7,262	(131)
Resources							
- Corporate Improvement & Finance	615	115	730	544	74.52%	807	(77)
- Organisational Change	892	39	931	564	60.58%	882	49
- Legal & Democratic Services	594	30	624	279	44.71%	601	23
Total Resources	2,101	184	2,285	1,387	60.70%	2,290	(5)
Transforming Angus	559	0	559	21	3.76%	146	413
Other Services	1,289	68	1,357	452	33.31%	1,258	99
Miscellaneous Income	0	0	0	0	0.00%	0	0
Capital Financing Costs (excl JB, incl Other Hsg)	0	0	0	0	0.00%	0	0
Total Angus Council Directorates	20,409	4,054	24,463	8,832	36.10%	22,313	2,150
Tayside Joint Valuation Board	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Tayside Contracts	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Total Net Expenditure	20,409	4,054	24,463	8,832	36.10%	22,313	2,150

APPENDIX B

	(1) Budgeted Net	(2)	(3) Revised Net	(4) Actual Net Expenditure	(5) Column (4) As A	(6)	(7) (6) -(3) Total Projected
	Expenditure 2016/17	Virement	Budget	For 6 Months To 30 September 16	Percentage Of Column (3)	Projected Outturn	Variance Fav / (Adv)
Service	£000	£000	£000	£000	%	£000	£000
Chief Executive's Unit							
- Core, including members Services	56	0	56	67	119.64%	109	(53)
- Economic Development	363	(31)	332	79	23.80%	336	(4)
Total Chief Executive's Unit	419	(31)	388	146	37.63%	445	(57)
Children & Learning							
- Schools & Learning	7,107	0	7,107	3,392	47.73%	7,218	(111)
- Children & Young People Services	10,257	(441)	9,816	4,238	43.17%	9,702	114
- Quality & Performance	293	1	294	133	45.24%	364	(70)
Total Children & Learning	17,657	(440)	17,217	7,763	45.09%	17,284	(67)
Adult Services (IJB)	36,006	1,097	37,103	16,054	43.27%	40,409	(3,306)
Communities							
- Directorate	0	0	0	0	0.00%	0	0
- Business Support	0	0	0	0	0.00%	0	0
- Services to Communities	4,385	321	4,706	2,254	47.90%	4,788	(82)
- Technical & Property Services	18,675	139	18,814	6,290	33.43%	18,896	(82)
- Planning & Place	2,201	(35)	2,166	919	42.43%	2,165	1
- Regulatory & Protective Services	104	0	104	34	32.69%	125	(21)
Total Communities	25,365	425	25,790	9,497	36.82%	25,974	(184)
Resources							
- Corporate Improvement & Finance	109	0	109	46	42.20%	109	0
- Organisational Change	0	0	0	0	0.00%	0	0
- Legal & Democratic Services	12	0	12	2	16.67%	10	2
Total Resources	121	0	121	48	39.67%	119	2
Transforming Angus	0	0	0	0	0.00%	0	0
Other Services	6,455	62	6,517	774	11.88%	6,517	0
Miscellaneous Income	0	0	0	0	0.00%	0	0
Capital Financing Costs (excl JB, incl Other Hsg)	14,338	0	14,338	0	0.00%	13,982	356
Total Angus Council Directorates	100,361	1,113	101,474	34,282	33.78%	104,730	(3,256)
Tayside Joint Valuation Board	750	0	750	435	58.00%	750	0.00
Tayside Contracts	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Total Net Expenditure	101,111	1,113	102,224	34,717	33.78%	105,480	(3,256)

	(1) Budgeted Net	(2)	(3) Revised Net	(4) Actual Net Expenditure	(5) Column (4) As A	(6)	(7) (6) -(3) Total Projected
	Expenditure 2016/17	Virement	Budget	For 6 Months To 30 September 16	Percentage Of Column (4)	Projected Outturn	Variance Fav / (Adv)
Service	£000	£000	£000	£000	%	£000	£000
Chief Executive's Unit							
- Core, including members Services	73	0	73	15	20.55%	64	9
- Economic Development	64	(10)	54	9	16.67%	54	0
Total Chief Executive's Unit	137	(10)	127	24	18.90%	118	9
Children & Learning							
- Schools & Learning	3,168	0	3,168	1,163	36.71%	3,369	(201)
- Children & Young People Services	604	(45)	559	217	38.82%	541	18
- Quality & Performance	216	(138)	78	6	7.69%	43	35
Total Children & Learning	3,988	(183)	3,805	1,386	36.43%	3,953	(148)
Adult Services (IJB)	1,241	(2)	1,239	324	26.15%	1,258	(19)
Communities							
- Directorate	117	0	117	0	0.00%	117	0
- Business Support	6	0	6	3	50.00%	5	1
- Services to Communities	71	0	71	30	42.25%	75	(4)
- Technical & Property Services	213	(2)	211	112	53.08%	205	6
- Planning & Place	28,699	0	28,699	7,509	26.16%	28,873	(174)
- Regulatory & Protective Services	5,697	38	5,735	1,616	28.18%	5,901	(166)
Total Communities	34,803	36	34,839	9,270	26.61%	35,176	(337)
Resources							
- Corporate Improvement & Finance	103	0	103	20	19.42%	96	7
- Organisational Change	94	0	94	18	19.15%	86	8
- Legal & Democratic Services	91	56	147	13	8.84%	149	(2)
Total Resources	288	56	344	51	14.83%	331	13
Transforming Angus	8	0	8	1	12.50%	4	4
Other Services	0	0	0	0	n/a	0	0
Miscellaneous Income	0	0	0	0	0.00%	0	0
Capital Financing Costs (excl JB, incl Other Hsg)	0	0	0	0	n/a	0	0
Total Angus Council Directorates	40,465	(103)	40,362	11,056	27.39%	40,840	(478)
Tayside Joint Valuation Board	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Tayside Contracts	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Total Net Expenditure	40,465	(103)	40,362	11,056	27.39%	40,840	(478)

Section G - Income APPENDIX B

	(1)	(2)	(3)	(4)	(5)	(6)	(7)
	Budgeted Net		Revised Net	Actual Net Income	Column (4) As A		(6) -(3) Total Projected
	Income	Virement	Budget	For 6 Months	Percentage	Projected	Variance
	2016/17		g	To 30 September 16	Of Column (3)	Outturn	Fav / (Adv)
Service	£000	£000	£000	£000	%	£000	£000
Chief Executive's Unit							
- Core, including members Services	561	22	583	19	3.26%	573	(10)
- Economic Development	1,513	(59)	1,454	565	38.86%	1,493	39
Total Chief Executive's Unit	2,074	(37)	2,037	584	28.67%	2,066	29
Children & Learning							
- Schools & Learning	3,677	0	3,677	1,319	35.87%	3,677	0
- Children & Young People Services	1,690	0	1,690	808	47.81%	1,753	63
- Quality & Performance	137	0	137	98	71.53%	137	0
Total Children & Learning	5,504	0	5,504	2,225	40.43%	5,567	63
Adult Services (IJB)	17,393	0	17,393	6,641	38.18%	18,829	1,436
Communities							
- Directorate	80	227	307	106	34.53%	284	(23)
- Business Support	674	63	737	16	2.17%	737	Ô
- Services to Communities	900	20	920	40	4.35%	922	2
- Technical & Property Services	8,256	59	8,315	2,577	30.99%	8,014	(301)
- Planning & Place	31,389	0	31,389	15,172	48.34%	31,364	(25)
- Regulatory & Protective Services	6,270	0	6,270	2,319	36.99%	6,506	236
Total Communities	47,569	369	47,938	20,230	42.20%	47,827	(111)
Resources							
- Corporate Improvement & Finance	1,903	12	1,915	359	18.75%	1,958	43
- Organisational Change	1,265	0	1,265	1,233	97.47%	1,259	(6)
- Legal & Democratic Services	1,183	0	1,183	497	42.01%	959	(224)
Total Resources	4,351	12	4,363	2,089	47.88%	4,176	(187)
Transforming Angus	0	0	0	0	n/a	0	0
Other Services	303	60	363	(47)	-12.95%	392	29
Miscellaneous Income	50	0	50	Ô	0.00%	50	0
Capital Financing Costs (excl JB, incl Other Hsg)	0	0	0	0	n/a	0	0
Total Angus Council Directorates	77,244	404	77,648	31,722	40.85%	78,907	1,259
Touride Islant Valuation Posset	-1	!	/	-1-			/
Tayside Joint Valuation Board Tayside Contracts	n/a 218	n/a	n/a 218	n/a 0	n/a 0.00%	n/a 218	n/a 0
Total Net Expenditure	77,462	404	77.866	31,722	40.85%	79,125	1,259

	(1) Budgeted	(2)	(3) Revised	(4) Actual	(5) Column (4)	(6)	(7)
	Net Expenditure 2016/17	Virement	Net Budget	Expenditure For 6 Months To 30 September 16	As A Percentage Of Column (3)	Projected Outturn	Total Projected Variance Fav / (Adv)
EXPENDITURE	£000	£000	£000	£000	%	£000	£000
Financing Charges	9,526		9,526	0	0.00%	9,526	0
Supervision & Management	8,007		8,007	2,059	25.71%	7,943	64
Repairs & Maintenance	7,535		7,535	2,867	38.05%	7,564	(29)
Loss of Rents	1,108		1,108	223	20.13%	1,108	0
Other Expenditure	696		696	663	0.00%	681	15
Protected Tenants	59		59	0	0.00%	59	0
Contribution to Survive & Thrive			0	0	0.00%	0	0
					24 5204	20.004	- 50
Total	26,931	0	26,931	5,812	21.58%	26,881	50
	(1)	(2)	(3)	(4)	(5)	(6)	(7)
	5		Revised	Actual	Column (4)		(6) -(3)
	Budgeted Income	Virement	Net Budget	Income For 6 Months	As A Percentage	Projected	Total Projected Variance
	2016/17	viieilieili	Buuget	To 30 September 16	Of Column (3)	Outturn	Fav / (Adv)
INCOME	£000	£000	£000	2000	%	000£	£000
Rents & Services Charges	(25,988)		(25,988)	(11,181)	43.02%	(26,465)	477
Other Income	(255)		(255)	(11,101)	0.00%	(255)	7//
External Funding Sources	(200)		(200)	0	0.00%	(233)	0
Homelessness Funding	(688)		(688)	0	0.00%	(688)	0
· · · · · · · · · · · · · · · · · · ·							
Total	(26,931)	0	(26,931)	(11,181)	41.52%	(27,408)	477
NET EXPENDITURE	0	0	0	(5,369)	N/A	(527)	527
Net expenditure to be met from Application of Reserve	es 0	0	0	0	0.00%		0