	(1) Budgeted Net Expenditure 2014/15	(2) Virement	(3) Revised Net Budget	(4) Budgeted Net Expenditure For 8 Months To 30 Nov 14	(5) Actual Net Expenditure For 8 Months To 30 Nov 14	(6) Column (5) As A Percentage Of Column (4)	(7) Projected Outturn	(8) (7) - (3) Total Projected Variance (Fav) / Adv
Service	£000	£000	£000	£000	£000	%	£000	£000
Chief Executive's Unit								
- Core, including Members Services	2,305	215	2,520	1,994	1,849	92.73%	2,419	(101)
- Economic Development	1,312	152	1,464	873	780	89.35%	1,400	(64)
Total Chief Executive's Unit	3,617	367	3,984	2,867	2,629	91.70%	3,819	(165)
People								
- Schools & Learning	69,040	13,597	82,637	52,910	52,749	99.70%	82,389	(248)
- Children & Young People Services	27,222	(143)	27,079	17,862	17,268	96.67%	26,228	(851)
- Adult Services	43,319	724	44,043	31,514	32,159	102.05%	45,014	971
- Quality Performance	18,490	(13,044)	5,446	2,825	2,369	83.86%	5,068	(378)
Total People	158,071	1,134	159,205	105,111	104,545	99.46%	158,699	(506)
Communities								
- Directorate	413	88	501	194	187	96.39%	480	(21)
- Business Support	168	10	178	409	385	94.13%	175	(3)
- Services to Communities	6,473	252	6,725	5,244	4,634	88.37%	6,598	(127)
- Technical & Property Services	19,294	694	19,988	11,949	11,562	96.76%	19,029	(959)
- Planning & Place	5,284	284	5,568	171	(266)	-155.56%	5,005	(563)
- Regulatory, Protective & Prevention Services	16,483	285	16,768	10,714	10,410	97.16%	16,788	20
Total Communities	48,115	1,613	49,728	28,681	26,912	93.83%	48,075	(1,653)
Resources								
- Corporate Improvement & Finance	3,466	300	3,766	3,151	3,002	95.27%	3,418	(348)
- Organisational Change	3,197	44	3,241	1,672	1,564	93.54%	3,143	(98)
- Legal & Democratic Services	2,220	318	2,538	1,694	1,444	85.24%	2,225	(313)
Total Resources	8,883	662	9,545	6,517	6,010	92.22%	8,786	(759)
Transforming Angus	904	0	904	602	116	19.27%	371	(533)
Other Services	8,843	430	9,273	1,413	1,207	85.42%	8,228	(1,045)
Miscellaneous Income	(50)	0	(50)	0	0	0.00%	(50)	0
Capital Financing Costs (excl JB, incl Other Hsg)	13,908	0	13,908	0	0	0.00%	13,908	0
Total Angus Council Departments	242,291	4,206	246,497	145,191	141,419	97.40%	241,836	(4,661)
Tayside Joint Valuation Board	765	0	765	512	512	100.00%	765	0
Tayside Contracts	(486)	0	(486)	0	0	0.00%	(486)	0
Total Net Expenditure	242,570	4,206	246,776	145,703	141,931	97.41%	242,115	(4,661)
Housing Revenue Account	0	0	0	(4,472)	(4,582)	102.46%	(247)	(247)

Section B - Staff Costs APPENDIX B

	(1) Budgeted Net Expenditure 2014/15	(2) Virement	(3) Revised Net Budget	(4) Budgeted Net Expenditure For 8 Months To 30 Nov 14	(5) Actual Net Expenditure For 8 Months To 30 Nov 14	(6) Column (5) As A Percentage Of Column (4)	(7) Projected Outturn	(8) (7) - (3) Total Projected Variance (Fav) / Adv
Service	000£	£000	£000	£000	£000	%	£000	£000
Chief Executive's Unit								
- Core, including members Services	2,495	(48)	2,447	1,610	1,594	99.01%	2,389	(58)
- Economic Development	1,423	115	1,538	958	902	94.15%	1,437	(101)
Total Chief Executive's Unit	3,918	67	3,985	2,568	2,496	97.20%	3,826	(159)
People								
- Schools & Learning	56,758	1,943	58,701	37,714	37,697	99.95%	58,680	(21)
- Children & Young People Services	17,139	(378)	16,761	11,051	10,559	95.55%	16,109	(652)
- Adult Services	25,872	647	26,519	17,529	17,533	100.02%	26,525	6
- Quality Performance	6,844	(2,610)	4,234	2,291	2,070	90.35%	3,910	(324)
Total People	106,613	(398)	106,215	68,585	67,859	98.94%	105,224	(991)
Communities								
- Directorate	11	0	11	7	1	0.00%	11	0
- Business Support	593	0	593	395	370	93.67%	555	(38)
- Services to Communities	7,601	(29)	7,572	5,026	4,950	98.49%	7,513	(59)
- Technical & Property Services	6,868	101	6,969	4,503	4,199	93.25%	6,529	(440)
- Planning & Place	4,233	(23)	4,210	2,667	2,574	96.51%	3,976	(234)
- Regulatory, Protective & Prevention Services	11,630	(19)	11,611	7,712	7,564	98.08%	11,244	(367)
Total Communities	30,936	30	30,966	20,310	19,658	96.79%	29,828	(1,138)
Resources								
- Corporate Improvement & Finance	4,268	39	4,307	2,896	2,680	92.54%	3,976	(331)
- Organisational Change	3,351	20	3,371	2,248	2,148	95.55%	3,283	(88)
- Legal & Democratic Services	2,186	151	2,337	1,508	1,313	87.07%	2,044	(293)
Total Resources	9,805	210	10,015	6,652	6,141	92.32%	9,303	(712)
Transforming Angus	154	65	219	146	99	67.81%	165	(54)
Other Services	23	30	53	26	31	119.23%	53	0
Miscellaneous Income	0	0	0	0	0	0.00%	0	0
Capital Financing Costs (excl JB, incl Other Hsg)	0	0	0	0	0	0.00%	0	0
Total Angus Council Departments	151,449	4	151,453	98,287	96,284	97.96%	148,399	(3,054)
Tayside Joint Valuation Board	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Tayside Contracts	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Total Net Expenditure	151,449	4	151 AF2	00 207	06 204	97.96%	148,399	(2.054)
Total Net Experiulture	151,449		151,453	98,287	96,284	97.90%	148,399	(3,054)
Housing Revenue Account	0	0	0	(4,472)	(4,582)	102.46%	(247)	(247)

Section C - Property Costs APPENDIX B

	(1) Budgeted	(2)	(3) Revised	(4) Budgeted Net	(5) Actual Net	(6) Column (5)	(7)	(8) (7) -(3)
	Net Expenditure	Virement	Net Budget	Expenditure For 8 Months	Expenditure For 8 Months	As A Percentage	Projected	Total Projected Variance
	2014/15	VIIOIIIOII	Daagot	To 30 Nov 14	To 30 Nov 14	Of Column (4)	Outturn	(Fav) / Adv
Service	£000	£000	£000	£000	£000	%	£000	£000
Chief Executive's Unit								
- Core, including members Services	150	0	150	99	73	73.74%	136	(14)
- Economic Development	279	0	279	178	144	80.90%	379	100
Total Chief Executive's Unit	429	0	429	277	217	78.34%	515	86
People								
- Schools & Learning	9,198	556	9,754	6,431	6,448	100.26%	9,778	24
- Children & Young People Services	285	(29)	256	171	142	83.04%	187	(69)
- Adult Services	1,283	43	1,326	684	808	118.13%	1,517	191
- Quality Performance	567	(206)	361	98	91	92.86%	342	(19)
Total People	11,333	364	11,697	7,384	7,489	101.42%	11,824	127
Communities								
- Directorate	250	0	250	167	145	86.83%	264	14
- Business Support	3	0	3	2	0	0.00%	37	34
- Services to Communities	2,911	(3)	2,908	1,928	1,439	74.64%	2,987	79
- Technical & Property Services	559	(1)	558	370	296	80.00%	541	(17)
- Planning & Place	320	50	370	66	73	110.61%	378	
- Regulatory, Protective & Prevention Services	1,173	16	1,189	699	515	73.68%	1,045	(144)
Total Communities	5,216	62	5,278	3,232	2,468	76.36%	5,252	(26)
Resources								
- Corporate Improvement & Finance	126	0	126	66	66	100.00%	126	0
- Organisational Change	105	0	105	30	29	96.67%	100	(5)
- Legal & Democratic Services	496	40	536	336	345	102.68%	558	22
Total Resources	727	40	767	432	440	101.85%	784	17
Transforming Angus	0	105	105	70	0	0.00%	25	(80)
Other Services	1,457	92	1,549	302	304	100.66%	1,548	(1)
Miscellaneous Income	0	0	0	0	0	0.00%	0	Ó
Capital Financing Costs (excl JB, incl Other Hsg)	0	0	0	0	0	0.00%	0	0
Total Angus Council Departments	19,162	663	19,825	11,697	10,918	93.34%	19,948	123
Tayside Joint Valuation Board	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Tayside Contracts	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Total Net Expenditure	19,162	663	19,825	11,697	10,918	93.34%	19,948	123

Service Chief Executive's Unit	(1) Budgeted Net Expenditure 2014/15 £000	(2) Virement £000	(3) Revised Net Budget	(4) Budgeted Net Expenditure For 8 Months To 30 Nov 14 £000	(5) Actual Net Expenditure For 8 Months To 30 Nov 14 £000	(6) Column (5) As A Percentage Of Column (4)	Projected Outturn £000	(8) (7) -(3) Total Projected Variance (Fav) / Adv £000
- Core, including members Services	162	131	293	153	122	79.74%	299	6
- Economic Development	464	(54)	410	218	243	111.47%	470	60
Total Chief Executive's Unit	626	77	703	371	365	98.38%	769	66
People								
- Schools & Learning	2,711	4,149	6,860	4,310	4,562	105.85%	7,206	346
- Children & Young People Services	449	104	553	344	325	94.48%	523	(30)
- Adult Services	1,489	13	1,502	1,001	699	69.83%	1,020	(482)
- Quality Performance	4,390	(4,138)	252	146	183	125.34%	304	52
Total People	9,039	128	9,167	5,801	5,769	99.45%	9,053	(114)
Communities								
- Directorate	30	0	30	20	40	200.00%	55	25
- Business Support	33	10	43	9	10	0.00%	45	2
- Services to Communities	1,149	173	1,322	908	955	105.18%	1,444	122
- Technical & Property Services	785	141	926	579	576	99.48%	921	(5)
- Planning & Place	592	206	798	356	354	99.44%	888	90
- Regulatory, Protective & Prevention Services	5,219	81	5,300	3,169	2,898	91.45%	5,039	(261)
Total Communities	7,808	611	8,419	5,041	4,833	95.87%	8,392	(27)
Resources								
- Corporate Improvement & Finance	524	231	755	605	643	106.28%	790	35
- Organisational Change	915	24	939	604	594	98.34%	929	(10)
- Legal & Democratic Services	601	127	728	461	371	80.48%	598	(130)
Total Resources	2,040	382	2,422	1,670	1,608	96.29%	2,317	(105)
Transforming Angus	750	(178)	572	381	16	4.20%	177	(395)
Other Services	1,563	224	1,787	553	453	81.92%	1,257	(530)
Miscellaneous Income	0	0	0	0	0	0.00%	0	0
Capital Financing Costs (excl JB, incl Other Hsg)	0	0	0	0	0	0.00%	0	0
Total Angus Council Departments	21,826	1,244	23,070	13,817	13,044	94.41%	21,965	(1,105)
Tayside Joint Valuation Board	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Tayside Contracts	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Total Net Expenditure	21,826	1,244	23,070	13,817	13,044	94.41%	21,965	(1,105)

	(1) Budgeted Net	(2)	(3) Revised Net	(4) Budgeted Net Expenditure	(5) Actual Net Expenditure	(6) Column (5) As A	(7)	(8) (7) -(3) Total Projected
	Expenditure 2014/15	Virement	Budget	For 8 Months To 30 Nov 14	For 8 Months To 30 Nov 14	Percentage Of Column (4)	Projected Outturn	Variance (Fav) / Adv
Service	£000	£000	£000	£000	£000	% %	£000	£000
Chief Executive's Unit								
- Core, including members Services	16	138	154	104	41	39.42%	111	(43)
- Economic Development	316	28	344	146	165	113.01%	372	28
Total Chief Executive's Unit	332	166	498	250	206	82.40%	483	(15)
People								
- Schools & Learning	961	6,500	7,461	4,170	4,168	99.95%	7,456	(5)
- Children & Young People Services	9,127	149	9,276	6,080	5,992	98.55%	9,129	(147)
- Adult Services	31,453	356	31,809	20,906	21,833	104.43%	33,187	1,378
- Quality Performance	6,869	(6,337)	532	355	689	194.08%	1,057	525
Total People	48,410	668	49,078	31,511	32,682	103.72%	50,829	1,751
Communities								(20)
- Directorate	0	88	88	0	1	0.00%	28	(60)
- Business Support	0	0	0	0	0	0.00%	0	0
- Services to Communities	146	223	369	25	23	92.00%	369	0
- Technical & Property Services	16,397	336	16,733	9,051	8,782	97.03%	16,344	(389)
- Planning & Place	1,497	(58)	1,439	358	317	88.55%	1,372	(67)
- Regulatory, Protective & Prevention Services	896	0	896	810	856	105.68%	921	25
Total Communities	18,936	589	19,525	10,244	9,979	97.41%	19,034	(491)
Resources								
- Corporate Improvement & Finance	80	0	80	20	52	260.00%	80	0
- Organisational Change	0	0	0	0	0	0.00%	0	0
- Legal & Democratic Services	12	0	12	12	12	100.00%	12	0
Total Resources	92	0	92	32	64	200.00%	92	0
Transforming Angus	<u> </u>	0	0	0	0	0.00%	0	0
Other Services	5,978	139	6,117	917	886	96.62%	6,097	(20)
Miscellaneous Income	0	0	0,117	0	0	0.00%	0,097	(20)
Capital Financing Costs (excl JB, incl Other Hsg)	13,908	0	13,908	0	0	0.00%	13,908	0
Total Angus Council Departments	87,656	1,562	89,218	42,954	43,817	102.01%	90,443	1,225
Total Aligus Soulien Departments		1,002	00,210	42,304	40,017	102.0170	30,443	1,220
Tayside Joint Valuation Board	765	0	765	512	512	100.00%	765	0.00
Tayside Contracts	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Total Net Expenditure	88,421	1,562	89,983	43,466	44,329	102.01%	91,208	1,225

Section F - Other Expenditure APPENDIX B

	(1) Budgeted Net	(2)	(3) Revised Net	(4) Budgeted Net Expenditure For 8 Months	(5) Actual Net Expenditure For 8 Months	(6) Column (5) As A	(7)	(8) (7) -(3) Total Projected Variance
	Expenditure 2014/15	Virement	Budget	To 30 Nov 14	To 30 Nov 14	Percentage Of Column (4)	Projected Outturn	(Fav) / Adv
Service	£000	£000	£000	£000	£000	%	£000	£000
Chief Executive's Unit								
- Core, including members Services	71	6	77	49	35	71.43%	72	(5)
- Economic Development	65	0	65	17	21	123.53%	64	(1)
Total Chief Executive's Unit	136	6	142	66	56	84.85%	136	(6)
People								
- Schools & Learning	103	3,154	3,257	1,856	1,864	100.43%	3,271	14
- Children & Young People Services	530	0	530	299	283	94.65%	504	(26)
- Adult Services	1,345	40	1,385	326	331	101.53%	1,399	14
- Quality Performance	3,403	(3,177)	226	47	16	34.04%	182	(44)
Total People	5,381	17	5,398	2,528	2,494	98.66%	5,356	(42)
Total Foople	0,001		0,000			00.0070	0,000	
Communities								
- Directorate	152	0	152	0	0	0.00%	152	0
- Business Support	4	0	4	3	5	166.67%	3	(1)
- Services to Communities	254	1	255	95	65	68.42%	244	(11)
- Technical & Property Services	3,030	117	3,147	1,259	1,253	99.52%	3,139	(8)
- Planning & Place	27,445	1,434	28,879	16,024	15,973	99.68%	28,814	(65)
- Regulatory, Protective & Prevention Services	6,165	74	6,239	1,112	1,130	101.62%	6,455	216
Total Communities	37,050	1,626	38,676	18,493	18,426	99.64%	38,807	131
Resources								
- Corporate Improvement & Finance	82	0	82	15	15	100.00%	80	(2)
- Organisational Change	91	0	91	30	31	103.33%	92	1
- Legal & Democratic Services	90	0	90	7	8	114.29%	104	14
Total Resources	263	0	263	52	54	103.85%	276	13
Transforming Angus	0	8	8	5	1	0.00%	4	(4)
Other Services	0	0	0	0	0	0.00%	0	0
Miscellaneous Income	0	0	0	0	0	0.00%	0	0
Capital Financing Costs (excl JB, incl Other Hsg)	0	0	0	0	0	0.00%	0	0
Total Angus Council Departments	42,830	1,657	44,487	21,144	21,031	99.47%	44,579	92
Tayside Joint Valuation Board	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Tayside Contracts	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Total Net Expenditure	42,830	1,657	44,487	21,144	21,031	99.47%	44,579	92

Section G - Income APPENDIX B

	(1) Budgeted Net	(2)	(3) Revised Net	(4) Budgeted Net Income	(5) Actual Net Income	(6) Column (5) As A	(7)	(8) (7) -(3) Total Projected
	Income	Virement	Budget	For 8 Months	For 8 Months	Percentage	Projected	Variance
	2014/15		9	To 30 Nov 14	To 30 Nov 14	Of Column (4)	Outturn	(Fav) / Adv
Service	£000	£000	£000	£000	£000	%	£000	£000
Chief Executive's Unit								
- Core, including members Services	589	12	601	21	16	76.19%	588	13
- Economic Development	1,235	(63)	1,172	644	695	107.92%	1,322	(150)
Total Chief Executive's Unit	1,824	(51)	1,773	665	711	106.92%	1,910	(137)
People								
- Schools & Learning	691	2,705	3,396	1,571	1,990	126.67%	4,002	(606)
- Children & Young People Services	308	(11)	297	83	33	39.76%	224	73
- Adult Services	18,123	375	18,498	8,932	9,045	101.27%	18,634	(136)
- Quality Performance	3,583	(3,424)	159	112	680	607.14%	727	(568)
Total People	22,705	(355)	22,350	10,698	11,748	109.81%	23,587	(1,237)
Communities								
- Directorate	30	0	30	0	0	#DIV/0!	30	0
- Business Support	465	0	465	0	0	0.00%	465	0
- Services to Communities	5,588	113	5,701	2,738	2,798	102.19%	5,959	(258)
- Technical & Property Services	8,345	0	8,345	3,813	3,544	92.95%	8,445	(100)
- Planning & Place	28,803	1,325	30,128	19,300	19,557	101.33%	30,423	(295)
- Regulatory, Protective & Prevention Services	8,600	(133)	8,467	2,788	2,553	91.57%	7,916	551
Total Communities	51,831	1,305	53,136	28,639	28,452	99.35%	53,238	(102)
Resources								
- Corporate Improvement & Finance	1,614	(30)	1,584	451	454	100.67%	1,634	(50)
- Organisational Change	1,265	Ó	1,265	1,240	1,238	99.84%	1,261	4
- Legal & Democratic Services	1,165	0	1,165	630	605	96.03%	1,091	74
Total Resources	4,044	(30)	4,014	2,321	2,297	98.97%	3,986	28
Transforming Angus	0	0	0	0	0	0.00%	0	0
Other Services	178	55	233	385	467	121.30%	727	(494)
Miscellaneous Income	50	0	50	0	0	0.00%	50	,,,,,
Capital Financing Costs (excl JB, incl Other Hsg)	0	0	0	0	0	0.00%	0	n
Total Angus Council Departments	80,632	924	81,556	42,708	43,675	102.26%	83,498	(1,942)
Tayside Joint Valuation Board	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Tayside Contracts	486	0	486	0	0	0.00%	486	0
Total Net Expenditure	81,118	924	82,042	42,708	43,675	102.26%	83,984	(1,942)

EXPENDITURE	(1) Budgeted Net Expenditure 2014/15 £000	(2) Virement £000	(3) Revised Net Budget	(4) Budgeted Expenditure For 8 Months To 30 Nov 14 £000	(5) Actual Expenditure For 8 Months To 30 Nov 14 £000	(6) Column (5) As A Percentage Of Column (4)	(7) Projected Outturn £000	(8) Total Projected Variance (Fav) / Adv £000
Financing Charges	8,757	0	8,757	0	0	0.00%	8,753	(4)
Supervision & Management	7,736	0	7,736	2,326	2,187	94.02%	7,440	(296)
Repairs & Maintenance	6,801	0	6,801	3,411	3,439	100.82%	6,884	83
Loss of Rents	1,424	0	1,424	288	289	100.35%	1,374	(50)
Other Expenditure	742	0	742	3	3	0.00%	743	1
Protected Tenants	82	0	82	0	0	0.00%	82	0
Contribution to Survive & Thrive	0	0	0	0	0	0.00%	0	0
Total	25,542	0	25,542	6,028	5,918	98.18%	25,276	(266)

INCOME	(1) Budgeted Income 2014/15 £000	(2) Virement £000	(3) Revised Net Budget	(4) Budgeted Income For 8 Months To 30 Nov 14 £000	(5) Actual Income For 8 Months To 30 Nov 14 £000	(6) Column (5) As A Percentage Of Column (4) %	(7) Projected Outturn £000	(8) (7) -(3) Total Projected Variance (Fav) / Adv £000
Rents & Services Charges Other Income	24,602 254	0	24,602 254	10,434	10,434	100.00% 100.00%	24,583 254	19
External Funding Sources Homelessness Funding	686	0	686	29	29	0.00%	686	0
Total	25,542	0	25,542	10,500	10,500	100.00%	25,523	19
NET EXPENDITURE	0	0	0	(4,472)	(4,582)	102.46%	(247)	(247)
Net expenditure to be met from Application of Reser	ves 0	0	0	0	0	0.00%		0