



2017/18

FINAL REVENUE BUDGET VOLUME

(Incorporating Provisional Capital Budget 2017/18)

**Issued by Resources
(Corporate Improvement & Finance)**

ANGUS COUNCIL

FINAL REVENUE BUDGET VOLUME 2017/18 (Incorporating Provisional Capital Budget 2017/18)

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ANGUS COUNCIL
FINAL REVENUE BUDGET VOLUME 2017/18
(Incorporating Provisional Capital Budget 2017/18)

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ANGUS COUNCIL
FINAL REVENUE & PROVISIONAL CAPITAL BUDGETS 2017/18

FOREWORD BY THE HEAD OF CORPORATE IMPROVEMENT & FINANCE

INTRODUCTION

The Council's total revenue expenditure, excluding that expenditure relating to Council Housing, is charged to the General Fund. The net expenditure on the General Fund after allowing for recharge income, government grants and revenue balances has to be met by the Council Tax payer. The net revenue expenditure on Council Housing is, in contrast, recovered by way of rents from the Council House tenant. Separate explanations on these two areas of revenue expenditure are provided within this document. An introduction and background in relation to the capital expenditure budget for the General Fund Capital Programme and Housing are also included.

More detailed information regarding Council services can be found in report 59/17 – Provisional Revenue Budget 2017/18, the Council Plan 2017-2020 and the Directorate Improvement Plans (report 53/16 refers).

GENERAL FUND REVENUE BUDGET 2017/18

At its meeting on 8 September 2016 (report 330/16 refers), the Council agreed to retain the Policy Based Budgeting approach for the 2017/18 budget process that was introduced for the 2016/17 budget process (Report 348/15 refers). The budget package for 2017/18 presented in the Provisional Revenue Budget & Budget Savings Proposal Volume (report 59/17) delivers much of the principles which elected members endorsed through the Priority Based Budgeting process. It has not however been possible to shift resources on a significant scale because of the size of the funding gap, unavoidable budget pressures which need to be addressed and the constraints around statutory duties and Scottish Government policies on teacher numbers.

As part of the 2017/18 budget strategy, Directorates submitted a package of savings proposals totalling £1.855 million in order to help bridge the projected funding gap of £10.646 million in addition to savings to be made through Transforming Angus programme of £1.301 million. Changes in Council Tax legislation, which are covered in detail in report 61/17, will contribute estimated additional Council Tax income of £1.719 million toward the funding gap.

After detailed consideration of the Council's overall budget and reserves position, a number of corporate proposals, totalling £4.296 million (of which £2.282 million is one-off measures for 2017/18 only) were also identified in order to deliver a balanced budget for 2017/18. These proposals are detailed in report 58/17, and reflected in the Summary of Net Expenditure on page 3.

Taking all of the above proposals into account left the Council with a funding gap of £1.475 million, which to the Council agreed would be met by implementing a 3% increase in Council Tax for 2017/18, as permitted by the Scottish Government in their Finance Settlement offer. This will provide the Council with increased Council Tax income estimated at £1.475 million, allowing a balanced budget to be achieved for 2017/18.

The following are some of the main features of the 2017/18 General Fund Revenue Budget.

Government Spending Controls

Although the Council's revenue budget expenditure is no longer constrained by an externally imposed spending limit, spending levels are still restricted to the total of:

- Revenue Grant Support provided by the Scottish Government;
- Council Tax income;
- Ad-hoc funding from General Fund balances.

Total Estimated Net Expenditure

The total estimated net expenditure on services for 2017/18 of £251.868 million includes the Angus Council proportion of the costs of the Tayside Valuation Joint Board as well as the Angus share of the surplus expected to be available from the Tayside Contracts Joint Arrangement.

Capital Financing Costs

This is the cost of financing assets owned by the Council and includes Loan Repayments, Interest Charges, Leasing Charges and Debt Management Expenses. In 2017/18 a total provision of £14.104 million has been made to meet these costs based on an estimated Consolidated Loans Fund interest rate (incorporating Debt Management Expenses) of 4.72%. This total includes £0.068 million of capital financing costs relating to Housing Advances. This gives an adjusted total per the net expenditure summary of £14.036 million.

Inflation Provision 2017/18

The revenue budget for 2017/18 includes provision for known or estimated increases in pay inflation. It has not been possible, however, to make any further allowance for other general inflation, although a limited provision has been made in some directorate budgets in recognition of certain budget issues affecting these services. All Council directorates will therefore be required to absorb all other inflationary pressures within their cash-limited budget allocation.

Total Revenue Support Grant

Total Revenue Grant Support represents the total level of local authority resources which are determined by the Government. It includes Revenue Support Grant, Specific Grants and Non-Domestic Rate Income (NDRI).

The total level of Total Revenue Support Grant available for distribution to Scottish Local Authorities was £9,527.065 million for 2017/18. This includes the assumed grant support of £88.000 million in respect of meeting the commitment of retaining teacher numbers and ratios at 2016/17 levels. The distribution of this was based primarily on the allocations of Estimated Service Expenditure determined through the client group approach. Angus Council has been notified by the Scottish Government of a Total Revenue Support Grant allocation of £201.227 million for 2017/18 (£196.878 million per Finance Circular 1/2017, plus an increase of £0.206 million in ring-fenced grant for Community Justice Social Work (CJSW), plus funding which has not yet been distributed, estimated at £4.143 million in total), the component elements of which are as follows:

	£m
General Revenue Funding	166.052
Non-Domestic Rate Income	27.233
Ring Fenced Grants	3.799
Estimated funding not yet distributed	4.143
Total	201.227

Revenue Support Grant/Non-Domestic Rate Income

Angus Council's revised allocation of Revenue Support Grant for 2017/18 is £170.195 million, and together with Non-Domestic Rate Income of £27.233 million gives a combined total of £197.428 million. NDRI is paid into a central "pool" which is then distributed between local authorities based on population. The amount of NDRI distributed to each authority is fixed for each financial year and any surplus or shortfall in the overall "pool" is reflected in future years' rate poundages or Total Revenue Grant Support settlements. The Non-Domestic

Rate poundage (or Unified Business Rate) for 2017/18 has been set at 46.6p by the Scottish Government. A supplement of 2.6p has also been levied on larger businesses and rate payers (i.e. 49.2p) to fund the small business bonus relief scheme.

Ring Fenced Grants

Ring Fenced Grants are received by Local Authorities in respect of specific services, such as Attainment (Schools and Learning)). Most of these grants are paid as a percentage of net expenditure. Angus Council's entitlement to Specific Grants in 2017/18 was estimated by the Scottish Government to be £3.799 million.

Council Tax Charge

The Scottish Government introduced legislation to change Council Tax which came into force from April 2017. The council tax rates paid by those in the four highest council tax bands (E, F, G and H) was adjusted from 1 April 2017 by changing the council tax multipliers for properties in Bands E to H. There is no local discretion to change these multipliers.

The Scottish Government's council tax freeze was lifted from 1 April 2017 and Councils were allowed to increase council tax by a maximum of 3% for 2017/18. The Scottish Government gave no indication of the consequences of a Council going beyond a 3% increase, but this was seen as part of the overall conditions of accepting the Government's funding package on offer to local authorities.

The Angus Council Band D Council tax charge was set at a meeting of the full Council on 16 February 2017. This applied the change in multipliers and the 3% increase to all Bands. The net expenditure to be met from the Council Tax for 2017/18 is £50.641 million. Based on ongoing collection patterns in the Angus area a non-collection allowance of 2% was assumed in setting the 2017/18 Council Tax. This means that the effective number of Band D equivalent dwellings (tax base) is 45,864. When this is divided into the amount to be met from Council Tax it equates to a Band D Council Tax of £1,104.16, a 3% increase on the 2016/17 Band D charge £1,072.00. Angus Council has the fifth lowest Band D Council Tax of all Scottish mainland authorities. While a non-collection allowance of 2% has been assumed for budgeting purposes, it is stressed that every effort will continue to be made to collect all Council Tax due.

Revenue Account and Special Fund Balances

Based on the latest projected outturn of year end net expenditure for all Council directorates at the time the budget was set, the Council's General Fund was expected to show an **uncommitted** revenue balance carrying forward from 2016/17 of approximately £6.395 million.

The current General Fund balance position includes an earmarked contingency sum of around 1.6% of the net revenue budget (£4.0 million) and it is considered prudent to continue with this position to address any significant one-off issues which may arise during the course of the current and forthcoming financial year. This contingency sum will also provide a suitable financial base for future years as part of the Council's medium term budget strategy.

The budget package includes corporate savings, of which £2.102 million is the use of General Fund uncommitted balances. Details of this are included in report 58/17.

After allowing for the current year uncommitted projected underspend, the drawdown of £2.102 million identified as part of the Corporate savings and £1.100 million earmarked for Help to Live at Home severance costs and risks, this produced a combined uncommitted balance of £3.193 million on the Council's General Fund at the time of setting the budget.

Directorates are allowed to request to carry forward unspent resources in their budget from one year to the next so that budgets are managed appropriately and the risk of a

spend it or lose it approach can be avoided. A number of requests were received and £3.174 million was approved, details of which can be found in report 48/17.

After allowing for the carry forwards this produces a nominal uncommitted balance of £0.019 million currently projected on the Council’s General Fund.

As indicated in the Statement on Earmarked Reserves presented at the Council Tax setting meeting, the estimated uncommitted balance on the Council’s various Renewal and Repair Funds carrying forward into the 2017/18 financial year was anticipated to be in the region of £1.742 million (Property - £0.540 million, Roads & Transport - £0.533 million, Information Technology - £0.450 million, Print & Graphic Design £0.200 million and Recreation - £0.19 million.) The Statement also indicated that the estimated uncommitted balance available on the Local Capital Fund at 31st March 2017 was expected to be around £0.300 million.

In view of the current financial climate and the resultant setting of tight directorate budgets, it was considered appropriate that a reasonable level of funding be available to ensure the Council has the flexibility to meet essential but unforeseen expenditure if and when such expenditure should become necessary.

In view of the above, the following contributions to/ (from) funds and balances have been approved by the Council for inclusion in the Budget for 2017/18:

		<u>£m</u>
Renewal & Repair Fund	- Roads & Transport Projects	0.350
	- Property Projects	0.110
	- IT Projects	0.300
	- Print & Graphic Design Fund	(0.180)
Total		<hr style="border-top: 1px solid black; border-bottom: 1px solid black; height: 3px; width: 100%;"/> 0.580

The total net contribution made to the Council’s Special Fund in setting the Council Tax for 2017/18 was therefore £0.580 million.

Property Maintenance & Energy Management Unit

Directorates have provision within their budgets for repairs, maintenance and energy costs. However in order to maintain the fabric of Council buildings and to ensure those buildings are adequately heated, etc., responsibility for the overall management of these budgets rests with the Head of Technical and Property Services.

COUNCIL HOUSING BUDGET 2017/18

Housing Revenue Account Budget 2017/18

The Council is required by statute to record separately in the Housing Revenue Account income and expenditure relating to the provision, improvement and management of Council Housing. A summary of the Housing Revenue Account estimates is included in this document.

The number of houses owned and let by the Council, as estimated for the 2017/18 rent setting exercise, is 7,661.

Expenditure and income estimates for the financial year 2017/18 were presented to the Communities Committee on 14 February 2017. These estimates showed an anticipated opening balance at 1 April 2017 of £5.456 million on the Housing Revenue Account.

This financial year will be the third of a four year phased Rent Restructuring exercise approved by members at the Communities Committee on 6 February 2014. As a result of

the restructuring exercise, this year an average rent increase of £1.90 per week (3.1%), taking the average rent to £63.45 per week (on a 52 week basis). The tenants' rent setting group continue to be satisfied that the new structure will simplify council rent setting, whilst enabling continued high levels of investment in Angus Council's existing housing stock, alongside a healthy new-build programme, and takes into account the likely effect of welfare reform on the overall HRA expenditure. The 2017/18 Capital programme has been provisionally approved at £15.100 million, financed by CFCR of £7.764 million together with other financing resources.

Council House Rents

The average weekly rent charged in 2017/18 is £63.90 compared with £61.55 in 2016/17 (on a 52 week basis), an increase of 3.1%. Despite this increase, Angus Council is amongst the lowest average weekly rents of the 26 Scottish local authorities that currently hold housing stock.

Tayside Contracts

The budget contains provision for estimated operating surpluses of £0.300 million accruing from Tayside Contracts.

Ian Lorimer
Head of Corporate Improvement and Finance
May 2017

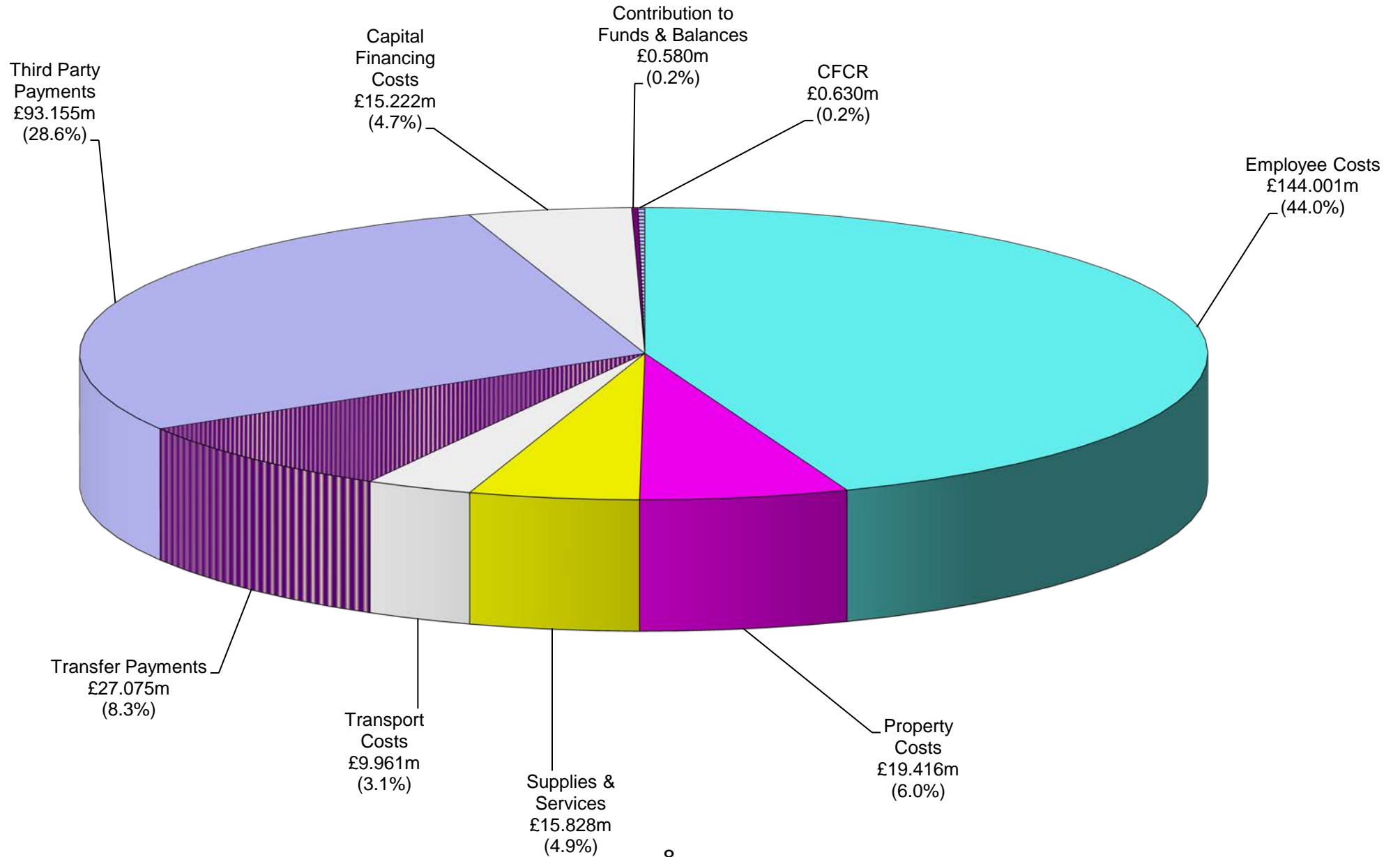
Revenue Budget - General Fund
ANALYSIS OF BUDGETED NET EXPENDITURE BY SERVICE

2016/17 Estimate £000	SERVICE	2017/18 Estimate £000	Council Tax Band D Equivalent 2017/18
	PEOPLE		
92,270	Schools & Learning	95,228	2,076.31
22,713	Children & Young People	24,045	524.27
3,600	Quality & Performance	2,923	63.73
3,747	HR, IT, Organisational Development & Communications	3,537	77.12
43,720	ADULT SERVICES (IJB)	43,963	958.55
	PLACE		
363	Place Directorate	310	6.76
1,071	Business Improvement & Support	834	18.18
16,201	Regulatory & Protective Services	15,764	343.71
18,199	Technical & Property Services	17,760	387.23
2,216	Planning & Place	1,776	38.72
6,266	Services to Communities	5,041	109.91
4,455	Corporate Finance	4,496	98.03
2,150	Legal & Democratic	2,000	43.61
111	Resilience	111	2.42
	CHIEF EXECUTIVE UNIT		
838	Chief Executive's	787	17.16
1,029	Members' Services	1,011	22.04
1,011	Economic Development	939	20.47
3,004	Strategic Policy & Transformation	2,338	50.98
8,771	OTHER SERVICES	10,095	220.11
(1,760)	CSS/ACCESS Recharges to Non-General Fund Services	(1,024)	(22.33)
750	Joint Board	736	16.05
(50)	Surplus Local Tax Income	(200)	(4.36)
0	Pay Award Provision	2,650	57.78
(173)	Transforming Angus Tier 1 Review Savings 2016/17	0	0.00
0	Apprenticeship Levy	735	16.03
14,338	Capital Financing Costs	14,036	306.04
244,840		249,891	5,448.52
	Trading Organisations		
(218)	Tayside Contracts (Net Surplus - Angus Share)	(300)	(6.54)
(218)		(300)	(6.54)
38	Add Specific Grants Netted Within Directorates Above	3,799	82.83
244,660	Adjusted Net Expenditure	253,390	5,524.81
1,975	Contributions to Special Funds	580	12.65
(1,185)	Contribution to/(from) Balances	(2,102)	(45.85)
245,450	TOTAL NET EXPENDITURE	251,868	5,491.61
	To be financed by:		
167,382	Revenue Support Grant	170,195	3,710.86
29,410	Non-Domestic Rate Income	27,233	593.78
38	Specific Grants	3,799	82.83
1,398	Share of £70m Grant for Council Tax Freeze	0	0.00
47,222	Council Tax Income	50,641	1,104.16
245,450		251,868	5,491.63

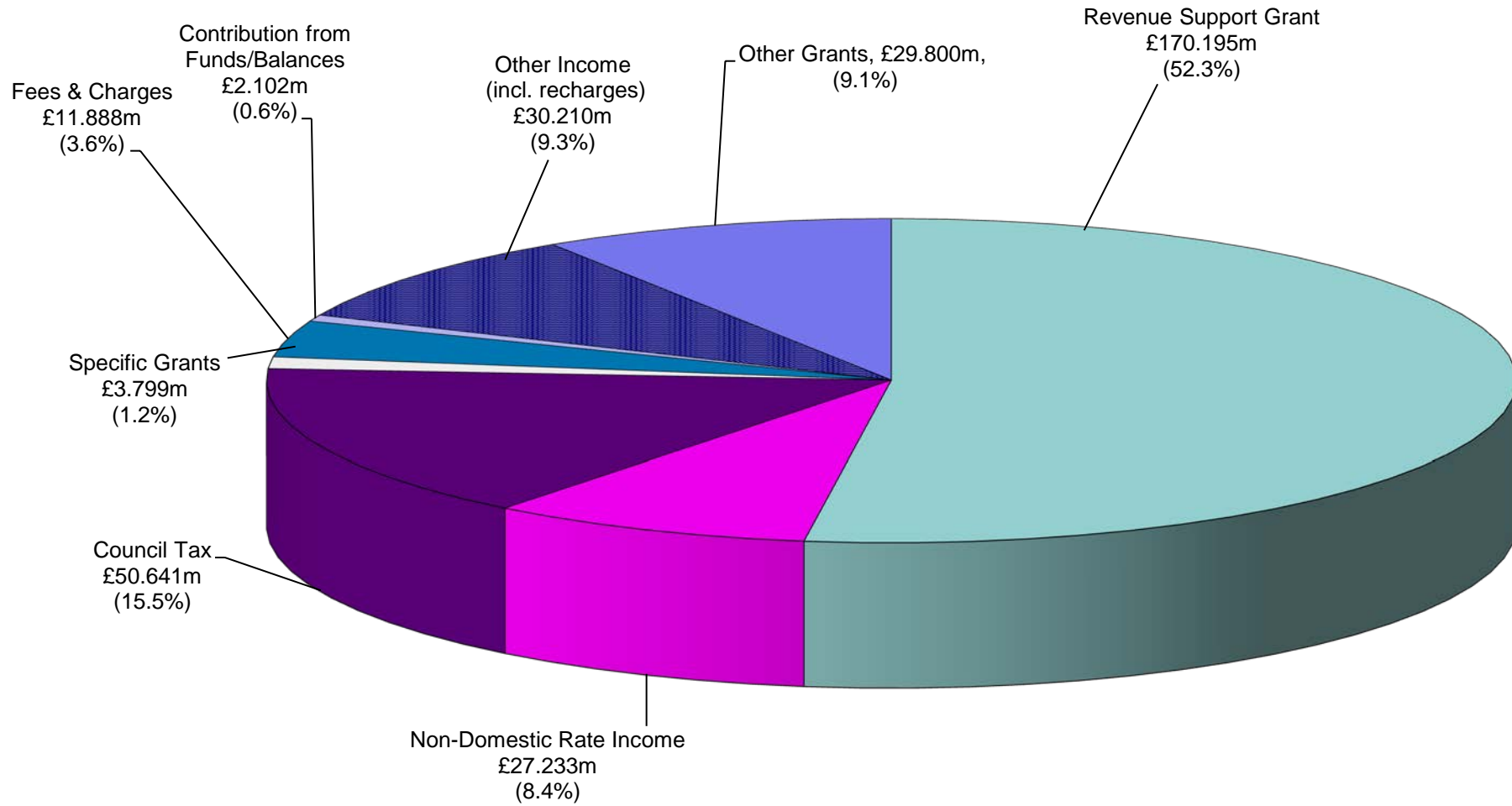
BUDGETED PERSONNEL - ALL SERVICES

	2016/17			2017/18		
	Full-Time	Part-Time	Full -time Equivalent	Full-Time	Part-Time	Full -time Equivalent
<u>People</u>						
Schools & Learning	1,057	542	1,389.0	1,162	809	1,641.9
Children & Young People	430	398	702.8	369	196	476.4
Quality & Performance	57	15	47.1	58	12	46.3
HR, IT, Organisational Development & Comms.	83	23	97.3	79	20	91.9
<u>Adult Services</u>	327	869	784.2	290	682	732.6
<u>Place</u>						
Directorate	0	0	0.0	2	1	2.8
Business Improvement & Support	51	35	70.8	48	26	62.9
Regulatory & Protective Services	363	50	387.2	364	45	386.9
Technical & Property Services	148	21	160.3	141	23	152.6
Planning & Place	45	4	47.4	41	4	42.4
Services to Communities	0	0	0.0	0	0	0.0
Corporate Finance	138	47	160.4	136	31	154.0
Legal & Democratic	41	43	64.3	36	31	54.5
Resilience	2	0	2.0	2	0	2.0
<u>Chief Executive Unit</u>						
Chief Executive's	20	3	21.9	16	3	17.9
Members	3	1	3.5	3	1	3.5
Economic Development	31	5	34.3	30	6	34.1
Strategic Policy & Transformation	38	55	59.2	41	35	52.6
<u>Housing Revenue Account</u>	87	16	97.1	94	5	97.1
<u>TOTAL</u>	2,921	2,127	4,128.8	2,912	1,930	4,052.4

BUDGETED GROSS EXPENDITURE BY CATEGORY 2017/18
Total Gross Expenditure £ 325.868 million



BUDGETED GROSS INCOME BY CATEGORY 2017/18
Total Gross Income £325.868 million



CALCULATION OF THE COUNCIL TAX

2016/17 £000		2017/18 £000	£000
247,123	Net expenditure @ Outturn Prices		253,390
	Add:		
1,975	Contribution to Special Funds	580	
(1,185)	Contribution from General Fund Balances	(2,102)	(1,522)
247,913			251,868
	Less:		
167,382	Revenue Support Grant	170,195	
1,398	Share of £70 Million for Council Tax Freeze	0	
2,463	Health & Social Care Integration	0	
29,410	Non-Domestic Rate Income	27,233	
38	Specific Grants	3,799	
200,691			201,227
47,222	Amount to be met from Council Tax		50,641
Divide By:			
44,949	Council Tax Base - Band D Equivalent Number of Dwellings	46,800	
899	Less: Provision for non-collection (2%)	936	
44,050	Effective Tax Base		45,864
£1,072.00	COUNCIL TAX (Band D)		£1,104.16

COUNCIL TAX & SCOTTISH WATER CHARGES BY VALUATION BAND

Property Valuation Band	Fraction of Band D	Upper Limit of Value	Angus Council	SCOTTISH WATER CHARGES			Total Combined Charge	Total Combined Charge
			2017/18 Council Tax Charge	Water Charge	Waste-water Charge	Total Charge Levied by Scottish Water	2017/18	2016/17
		£	£	£	£	£	£	£
A	240/360	27,000	736.11	132.84	154.20	287.04	1,023.15	997.27
B	280/360	35,000	858.79	154.98	179.90	334.88	1,193.67	1,163.48
C	320/360	45,000	981.48	177.12	205.60	382.72	1,364.20	1,329.69
D	360/360	58,000	1,104.16	199.26	231.30	430.56	1,534.72	1,495.90
E	473/360	80,000	1,450.74	243.54	282.70	526.24	1,976.98	1,828.32
F	585/360	106,000	1,794.26	287.82	334.10	621.92	2,416.18	2,160.74
G	705/360	212,000	2,162.31	332.10	385.50	717.60	2,879.91	2,493.17
H	882/360	Over 212,000	2,705.19	398.52	462.60	861.12	3,566.31	2,991.80

Note:- Properties are placed in one of eight valuation bands from A to H in accordance with their values as at 1 April 1991.

The upper limit of each band is shown above. Charges for each dwelling are levied in proportion to Band D using the fractions shown.

REVENUE BUDGET 2017/18**DIRECTORATE:****BUSINESS UNIT:****SERVICE:**

PEOPLE

SUMMARY

	<u>Revised</u> <u>2016/17</u> <u>Budget</u> £'000	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2017/18</u> <u>£'000</u>	Final Budget @ Outturn Prices 2017/18 £'000
Schools & Learning	92,270	93,849	95,228
Children & Young People's Services	22,713	25,173	24,045
Quality & Performance	3,600	3,668	2,923
Human Resources, Information Technology, Organisational Development & Communications	3,747	3,538	3,537
TOTAL PEOPLE	122,330	126,228	125,733

REVENUE BUDGET 2017/18

DIRECTORATE:

PEOPLE

BUSINESS UNIT:

SERVICE:

SUMMARY

	<u>Revised</u> 2016/17 Budget £'000	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> 2017/18 £'000	Final Budget @ Outturn Prices 2017/18 £'000
<u>Expenditure</u>			
Employee Costs	87,221	86,650	86,888
Property Costs	12,036	12,009	11,997
Supplies & Services	8,743	10,934	10,837
Transport Costs	3,850	3,889	3,889
Third Party Payments	17,062	17,853	20,740
Transfer Payments	0	0	0
Recharge Costs (Internal)	187	187	187
Capital Charges	0	0	0
CFCR	0	0	0
Total Expenditure	129,099	131,522	134,538
<u>Income</u>			
Specific Government Grants	38	38	3,799
Other Grants	2,596	1,121	1,051
Recharge Income (Internal)	2,089	2,089	2,089
Fees, Charges etc.	104	104	104
Other Income	1,942	1,942	1,762
Total Income	6,769	5,294	8,805
NET EXPENDITURE	122,330	126,228	125,733

Budgeted Personnel 2017/18	Full-Time		
	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	13	0	13.0
Teachers	1,074	336	1,227.9
Local Government Employees	581	701	1,015.6
TOTAL	1,668	1,037	2,256.5

REVENUE BUDGET 2017/18

DIRECTORATE:

BUSINESS UNIT:

SERVICE:

PEOPLE

CHILDREN & LEARNING

SUMMARY

	<u>Revised</u> 2016/17 Budget £'000	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> 2017/18 £'000	Final Budget @ Outturn Prices 2017/18 £'000
<u>Expenditure</u>			
Employee Costs	83,321	82,941	83,179
Property Costs	11,950	11,922	11,911
Supplies & Services	7,812	10,015	9,918
Transport Costs	3,803	3,849	3,849
Third Party Payments	17,062	17,853	20,740
Transfer Payments	0	0	0
Recharge Costs (Internal)	139	139	139
Capital Charges	0	0	0
CFCR	0	0	0
Total Expenditure	124,087	126,719	129,736
<u>Income</u>			
Specific Government Grants	38	38	3,799
Other Grants	2,596	1,121	1,051
Recharge Income (Internal)	834	834	834
Fees, Charges etc.	104	104	104
Other Income	1,932	1,932	1,752
Total Income	5,504	4,029	7,540
NET EXPENDITURE	118,583	122,690	122,196

Budgeted Personnel 2017/18	Full-Time		
	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	10	0	10.0
Teachers	1,074	336	1,227.9
Local Government Employees	505	681	926.7
TOTAL	1,589	1017	2,164.6

REVENUE BUDGET 2017/18

DIRECTORATE:

BUSINESS UNIT:

SERVICE:

PEOPLE

SCHOOLS & LEARNING

SUMMARY

	<u>Revised</u> 2016/17 Budget £'000	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> 2017/18 £'000	Final Budget @ Outturn Prices 2017/18 £'000
<u>Expenditure</u>			
Employee Costs	66,317	65,749	65,833
Property Costs	11,335	11,312	11,287
Supplies & Services	7,152	9,182	9,251
Transport Costs	3,211	3,260	3,256
Third Party Payments	7,932	8,023	11,210
Transfer Payments	0	0	0
Recharge Costs (Internal)	0	0	0
Capital Charges	0	0	0
CFCR	0	0	0
Total Expenditure	95,947	97,526	100,837
<u>Income</u>			
Specific Government Grants	38	38	2,151
Other Grants	1,121	1,121	940
Recharge Income (Internal)	834	834	834
Fees, Charges etc.	104	104	104
Other Income	1,580	1,580	1,580
Total Income	3,677	3,677	5,609
NET EXPENDITURE	92,270	93,849	95,228

Budgeted Personnel 2017/18	Full-Time		
	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	3	0	3.0
Teachers	1,071	335	1,224.3
Local Government Employees	88	474	414.6
TOTAL	1,162	809	1,641.9

REVENUE BUDGET 2017/18

DIRECTORATE:

PEOPLE

BUSINESS UNIT:

SCHOOLS & LEARNING

SERVICE:

PRIMARY

	<u>Revised</u> 2016/17 Budget £'000	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> 2017/18 £'000	Final Budget @ Outturn Prices 2017/18 £'000
<u>Expenditure</u>			
Employee Costs	27,576	27,629	27,707
Property Costs	5,317	5,294	5,284
Supplies & Services	1,178	2,782	2,816
Transport Costs	26	27	26
Third Party Payments	8	8	8
Transfer Payments	0	0	0
Recharge Costs (Internal)	0	0	0
Capital Charges	0	0	0
CFCR	0	0	0
Total Expenditure	34,105	35,740	35,841
<u>Income</u>			
Specific Government Grants	38	38	1,678
Other Grants	0	0	0
Recharge Income (Internal)	108	108	108
Fees, Charges etc.	0	0	0
Other Income	93	93	93
Total Income	239	239	1,879
NET EXPENDITURE	33,866	35,501	33,962

Budgeted Personnel 2017/18	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	0	0	0.0
Teachers	451	234	537.8
Local Government Employees	1	212	131.4
TOTAL	452	446	669.2

REVENUE BUDGET 2017/18

DIRECTORATE:

PEOPLE

BUSINESS UNIT:

SCHOOLS & LEARNING

SERVICE:

SECONDARY

	<u>Revised</u> 2016/17 Budget £'000	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> 2017/18 £'000	Final Budget @ Outturn Prices 2017/18 £'000
<u>Expenditure</u>			
Employee Costs	28,784	28,094	28,374
Property Costs	5,799	5,799	5,784
Supplies & Services	938	1,411	1,407
Transport Costs	54	47	43
Third Party Payments	875	875	875
Transfer Payments	0	0	0
Recharge Costs (Internal)	0	0	0
Capital Charges	0	0	0
CFCR	0	0	0
Total Expenditure	36,450	36,226	36,483
<u>Income</u>			
Specific Government Grants	0	0	473
Other Grants	0	0	0
Recharge Income (Internal)	0	0	0
Fees, Charges etc.	104	104	104
Other Income	146	146	146
Total Income	250	250	723
NET EXPENDITURE	36,200	35,976	35,760

Budgeted Personnel 2017/18	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	0	0	0.0
Teachers	519	57	559.2
Local Government Employees	60	104	117.0
TOTAL	579	161	676.2

REVENUE BUDGET 2017/18

DIRECTORATE:

BUSINESS UNIT:

SERVICE:

PEOPLE

SCHOOLS & LEARNING

ADDITIONAL SUPPORT NEEDS

	<u>Revised</u> 2016/17 Budget £'000	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> 2017/18 £'000	Final Budget @ Outturn Prices 2017/18 £'000
<u>Expenditure</u>			
Employee Costs	8,008	8,051	7,698
Property Costs	22	22	22
Supplies & Services	84	84	184
Transport Costs	43	43	43
Third Party Payments	825	866	866
Transfer Payments	0	0	0
Recharge Costs (Internal)	0	0	0
Capital Charges	0	0	0
CFCR	0	0	0
Total Expenditure	8,982	9,066	8,813
<u>Income</u>			
Specific Government Grants	0	0	0
Other Grants	0	0	0
Recharge Income (Internal)	0	0	0
Fees, Charges etc.	0	0	0
Other Income	0	0	0
Total Income	0	0	0
NET EXPENDITURE	8,982	9,066	8,813

Budgeted Personnel 2017/18	Full-Time		
	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	0	0	0.0
Teachers	91	37	114.8
Local Government Employees	3	147	135.7
TOTAL	94	184	250.5

REVENUE BUDGET 2017/18

DIRECTORATE:

BUSINESS UNIT:

SERVICE:

PEOPLE

SCHOOLS & LEARNING

SUPPORT TEAM

	<u>Revised</u> 2016/17 Budget £'000	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> 2017/18 £'000	Final Budget @ Outturn Prices 2017/18 £'000
<u>Expenditure</u>			
Employee Costs	1,239	1,243	1,239
Property Costs	0	0	0
Supplies & Services	808	808	747
Transport Costs	25	21	25
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Recharge Costs (Internal)	0	0	0
Capital Charges	0	0	0
CFCR	0	0	0
Total Expenditure	2,072	2,072	2,011
<u>Income</u>			
Specific Government Grants	0	0	0
Other Grants	811	811	680
Recharge Income (Internal)	535	535	535
Fees, Charges etc.	0	0	0
Other Income	5	5	5
Total Income	1,351	1,351	1,220
NET EXPENDITURE	721	721	791

Budgeted Personnel 2017/18	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	0	0	0.0
Teachers	10	7	12.5
Local Government Employees	14	0	14.0
TOTAL	24	7	26.5

REVENUE BUDGET 2017/18

DIRECTORATE:

BUSINESS UNIT:

SERVICE:

PEOPLE

SCHOOLS & LEARNING

SUPPORT FOR PUPILS

	<u>Revised</u> 2016/17 Budget £'000	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> 2017/18 £'000	Final Budget @ Outturn Prices 2017/18 £'000
<u>Expenditure</u>			
Employee Costs	84	84	84
Property Costs	197	197	197
Supplies & Services	4,141	4,094	4,094
Transport Costs	3,056	3,116	3,112
Third Party Payments	6,224	6,274	9,461
Transfer Payments	0	0	0
Recharge Costs (Internal)	0	0	0
Capital Charges	0	0	0
CFCR	0	0	0
Total Expenditure	13,702	13,765	16,948
<u>Income</u>			
Specific Government Grants	0	0	0
Other Grants	310	310	260
Recharge Income (Internal)	191	191	191
Fees, Charges etc.	0	0	0
Other Income	1,336	1,336	1,336
Total Income	1,837	1,837	1,787
NET EXPENDITURE	11,865	11,928	15,161

Budgeted Personnel 2017/18	Full-Time		
	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	0	0	0.0
Teachers	0	0	0.0
Local Government Employees	0	5	2.7
TOTAL	0	5	2.7

REVENUE BUDGET 2017/18

DIRECTORATE:

BUSINESS UNIT:

SERVICE:

PEOPLE

SCHOOLS & LEARNING

BUSINESS SUPPORT

	<u>Revised</u> 2016/17 Budget £'000	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> 2017/18 £'000	Final Budget @ Outturn Prices 2017/18 £'000
<u>Expenditure</u>			
Employee Costs	626	648	731
Property Costs	0	0	0
Supplies & Services	3	3	3
Transport Costs	7	6	7
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Recharge Costs (Internal)	0	0	0
Capital Charges	0	0	0
CFCR	0	0	0
Total Expenditure	636	657	741
<u>Income</u>			
Specific Government Grants	0	0	0
Other Grants	0	0	0
Recharge Income (Internal)	0	0	0
Fees, Charges etc.	0	0	0
Other Income	0	0	0
Total Income	0	0	0
NET EXPENDITURE	636	657	741

Budgeted Personnel 2017/18	Full-Time		
	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	3	0	3.0
Teachers	0	0	0.0
Local Government Employees	10	6	13.8
TOTAL	13	6	16.8

REVENUE BUDGET 2017/18

DIRECTORATE:

BUSINESS UNIT:

SERVICE:

PEOPLE

CHILDREN & YOUNG PEOPLE'S SERVICES

SUMMARY

	<u>Revised</u> 2016/17 Budget £'000	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> 2017/18 £'000	Final Budget @ Outturn Prices 2017/18 £'000
<u>Expenditure</u>			
Employee Costs	14,218	14,361	15,197
Property Costs	428	422	451
Supplies & Services	405	578	420
Transport Costs	515	512	531
Third Party Payments	8,837	9,515	9,240
Transfer Payments	0	0	0
Recharge Costs (Internal)	0	0	0
Capital Charges	0	0	0
CFCR	0	0	0
Total Expenditure	24,403	25,388	25,839
<u>Income</u>			
Specific Government Grants	0	0	1,648
Other Grants	1,475	0	111
Recharge Income (Internal)	0	0	0
Fees, Charges etc.	0	0	0
Other Income	215	215	35
Total Income	1,690	215	1,794
NET EXPENDITURE	22,713	25,173	24,045

Budgeted Personnel 2017/18	Full-Time		
	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	4	0	4.0
Teachers	3	1	3.6
Local Government Employees	362	195	468.8
TOTAL	369	196	476.4

REVENUE BUDGET 2017/18

DIRECTORATE:

BUSINESS UNIT:

SERVICE:

PEOPLE

CHILDREN & YOUNG PEOPLE'S SERVICES

PRE-SCHOOL

	<u>Revised</u> 2016/17 Budget £'000	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> 2017/18 £'000	Final Budget @ Outturn Prices 2017/18 £'000
<u>Expenditure</u>			
Employee Costs	4,833	4,881	4,881
Property Costs	22	22	22
Supplies & Services	52	52	52
Transport Costs	15	15	25
Third Party Payments	1,591	1,753	1,743
Transfer Payments	0	0	0
Recharge Costs (Internal)	0	0	0
Capital Charges	0	0	0
CFCR	0	0	0
Total Expenditure	6,513	6,723	6,723
<u>Income</u>			
Specific Government Grants	0	0	0
Other Grants	0	0	0
Recharge Income (Internal)	0	0	0
Fees, Charges etc.	0	0	0
Other Income	0	0	0
Total Income	0	0	0
NET EXPENDITURE	6,513	6,723	6,723

Budgeted Personnel 2017/18	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	0	0	0.0
Teachers	3	1	3.6
Local Government Employees	115	124	184.2
TOTAL	118	125	187.8

REVENUE BUDGET 2017/18

DIRECTORATE:

BUSINESS UNIT:

SERVICE:

PEOPLE

CHILDREN & YOUNG PEOPLE'S SERVICES

CHILDREN & FAMILIES

	<u>Revised</u> 2016/17 Budget £'000	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> 2017/18 £'000	Final Budget @ Outturn Prices 2017/18 £'000
<u>Expenditure</u>			
Employee Costs	7,591	7,647	8,281
Property Costs	332	326	351
Supplies & Services	327	327	331
Transport Costs	429	426	435
Third Party Payments	7,198	7,714	7,259
Transfer Payments	0	0	0
Recharge Costs (Internal)	0	0	0
Capital Charges	0	0	0
CFCR	0	0	0
Total Expenditure	15,877	16,440	16,657
<u>Income</u>			
Specific Government Grants	0	0	0
Other Grants	0	0	0
Recharge Income (Internal)	0	0	0
Fees, Charges etc.	0	0	0
Other Income	215	215	35
Total Income	215	215	35
NET EXPENDITURE	15,662	16,225	16,622

Budgeted Personnel 2017/18	Full-Time		
	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	0	0	0.0
Teachers	0	0	0.0
Local Government Employees	197	66	231.9
TOTAL	197	66	231.9

REVENUE BUDGET 2017/18

DIRECTORATE:

PEOPLE

BUSINESS UNIT:

CRIMINAL JUSTICE SERVICE

SERVICE:

	<u>Revised</u> 2016/17 Budget £'000	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> 2017/18 £'000	Final Budget @ Outturn Prices 2017/18 £'000
<u>Expenditure</u>			
Employee Costs	1,309	1,327	1,439
Property Costs	74	74	76
Supplies & Services	26	199	25
Transport Costs	71	71	68
Third Party Payments	48	48	221
Transfer Payments	0	0	0
Recharge Costs (Internal)	0	0	0
Capital Charges	0	0	0
CFCR	0	0	0
Total Expenditure	1,528	1,719	1,829
<u>Income</u>			
Specific Government Grants	0	0	1,648
Other Grants	1,475	0	111
Recharge Income (Internal)	0	0	0
Fees, Charges etc.	0	0	0
Other Income	0	0	0
Total Income	1,475	0	1,759
NET EXPENDITURE	53	1,719	70

Budgeted Personnel 2017/18	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	0	0	0.0
Teachers	0	0	0.0
Local Government Employees	43	3	44.5
TOTAL	43	3	44.5

REVENUE BUDGET 2017/18

DIRECTORATE:

BUSINESS UNIT:

SERVICE:

PEOPLE

CHILDREN & YOUNG PEOPLE'S SERVICES

BUSINESS SUPPORT

	<u>Revised</u> 2016/17 Budget £'000	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> 2017/18 £'000	Final Budget @ Outturn Prices 2017/18 £'000
<u>Expenditure</u>			
Employee Costs	485	506	596
Property Costs	0	0	2
Supplies & Services	0	0	12
Transport Costs	0	0	3
Third Party Payments	0	0	17
Transfer Payments	0	0	0
Recharge Costs (Internal)	0	0	0
Capital Charges	0	0	0
CFCR	0	0	0
Total Expenditure	485	506	630
<u>Income</u>			
Specific Government Grants	0	0	0
Other Grants	0	0	0
Recharge Income (Internal)	0	0	0
Fees, Charges etc.	0	0	0
Other Income	0	0	0
Total Income	0	0	0
NET EXPENDITURE	485	506	630

Budgeted Personnel 2017/18	Full-Time		
	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	4	0	4.0
Teachers	0	0	0.0
Local Government Employees	7	2	8.2
TOTAL	11	2	12.2

REVENUE BUDGET 2017/18

DIRECTORATE:

BUSINESS UNIT:

SERVICE:

PEOPLE

QUALITY & PERFORMANCE

SUMMARY

	<u>Revised</u> 2016/17 Budget £'000	<u>Provisional</u> Base Budget <u>Submission</u> 2017/18 £'000	Final Budget @ Outturn Prices 2017/18 £'000
<u>Expenditure</u>			
Employee Costs	2,786	2,831	2,149
Property Costs	187	188	173
Supplies & Services	255	255	247
Transport Costs	77	77	62
Third Party Payments	293	315	290
Transfer Payments	0	0	0
Recharge Costs (Internal)	139	139	139
Capital Charges	0	0	0
CFCR	0	0	0
Total Expenditure	3,737	3,805	3,060
<u>Income</u>			
Specific Government Grants	0	0	0
Other Grants	0	0	0
Recharge Income (Internal)	0	0	0
Fees, Charges etc.	0	0	0
Other Income	137	137	137
Total Income	137	137	137
NET EXPENDITURE	3,600	3,668	2,923

Budgeted Personnel 2017/18	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	3	0	3.0
Teachers	0	0	0.0
Local Government Employees	55	12	43.3
TOTAL	58	12	46.3

REVENUE BUDGET 2017/18

DIRECTORATE:

BUSINESS UNIT:

SERVICE:

PEOPLE

HR, IT, OD & Comms.

SUMMARY

	<u>Revised</u> <u>2016/17</u> <u>Budget</u> <u>£'000</u>	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2017/18</u> <u>£'000</u>	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2017/18</u> <u>£'000</u>
<u>Expenditure</u>			
Employee Costs	3,900	3,709	3,709
Property Costs	86	87	86
Supplies & Services	931	919	919
Transport Costs	47	40	40
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Recharge Costs (Internal)	48	48	48
Capital Charges	0	0	0
CFCR	0	0	0
Total Expenditure	5,012	4,803	4,802
<u>Income</u>			
Specific Government Grants	0	0	0
Other Grants	0	0	0
Recharge Income (Internal)	1,255	1,255	1,255
Fees, Charges etc.	0	0	0
Other Income	10	10	10
Total Income	1,265	1,265	1,265
NET EXPENDITURE	3,747	3,538	3,537

Budgeted Personnel 2017/18	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	3	0	3.0
Teachers	0	0	0.0
Local Government Employees	76	20	88.9
TOTAL	79	20	91.9

REVENUE BUDGET 2017/18

DIRECTORATE:

BUSINESS UNIT:

SERVICE:

PEOPLE

HR, IT, OD & Comms.

HUMAN RESOURCES

	<u>Revised</u> <u>2016/17</u> <u>Budget</u> <u>£'000</u>	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2017/18</u> <u>£'000</u>	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2017/18</u> <u>£'000</u>
<u>Expenditure</u>			
Employee Costs	1,191	1,186	1,136
Property Costs	0	0	0
Supplies & Services	151	151	151
Transport Costs	17	17	17
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Recharge Costs (Internal)	0	0	0
Capital Charges	0	0	0
CFCR	0	0	0
Total Expenditure	1,359	1,354	1,304
<u>Income</u>			
Specific Government Grants	0	0	0
Other Grants	0	0	0
Recharge Income (Internal)	22	22	22
Fees, Charges etc.	0	0	0
Other Income	10	10	10
Total Income	32	32	32
NET EXPENDITURE	1,327	1,322	1,272

Budgeted Personnel 2017/18			
	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	0	0	0.0
Teachers	0	0	0.0
Local Government Employees	25	12	32.5
TOTAL	25	12	32.5

REVENUE BUDGET 2017/18

DIRECTORATE:

BUSINESS UNIT:

SERVICE:

PEOPLE

HR, IT, OD & Comms.

INFORMATION TECHNOLOGY

	<u>Revised</u> <u>2016/17</u> <u>Budget</u> <u>£'000</u>	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2017/18</u> <u>£'000</u>	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2017/18</u> <u>£'000</u>
<u>Expenditure</u>			
Employee Costs	1,888	1,719	1,791
Property Costs	86	87	86
Supplies & Services	705	693	693
Transport Costs	24	21	21
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Recharge Costs (Internal)	48	48	48
Capital Charges	0	0	0
Support Services	0	0	0
CFCR	0	0	0
Total Expenditure	2,751	2,568	2,639
<u>Income</u>			
Specific Government Grants	0	0	0
Other Grants	0	0	0
Recharge Income (Internal)	1,233	1,233	1,233
Fees, Charges etc.	0	0	0
Other Income	0	0	0
Total Income	1,233	1,233	1,233
NET EXPENDITURE	1,518	1,335	1,406

Budgeted Personnel 2017/18	Full-Time		
	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	2	0	2.0
Teachers	0	0	0.0
Local Government Employees	37	2	38.4
TOTAL	39	2	40.4

REVENUE BUDGET 2017/18

DIRECTORATE:

BUSINESS UNIT:

SERVICE:

PEOPLE

HR, IT, OD & Comms.

ORGANISATIONAL DEVELOPMENT

	<u>Revised</u> <u>2016/17</u> <u>Budget</u> <u>£'000</u>	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2017/18</u> <u>£'000</u>	Final Budget @ Outturn Prices 2017/18 £'000
<u>Expenditure</u>			
Employee Costs	357	352	330
Property Costs	0	0	0
Supplies & Services	9	9	9
Transport Costs	5	1	1
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Recharge Costs (Internal)	0	0	0
Capital Charges	0	0	0
CFCR	0	0	0
Total Expenditure	371	362	340
<u>Income</u>			
Specific Government Grants	0	0	0
Other Grants	0	0	0
Recharge Income (Internal)	0	0	0
Fees, Charges etc.	0	0	0
Other Income	0	0	0
Total Income	0	0	0
NET EXPENDITURE	371	362	340

Budgeted Personnel 2017/18	Full-Time Equivalent		
	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	0	0	0.0
Teachers	0	0	0.0
Local Government Employees	6	4	8.6
TOTAL	6	4	8.6

REVENUE BUDGET 2017/18

DIRECTORATE:

BUSINESS UNIT:

SERVICE:

PEOPLE

HR, IT, OD & Comms.

COMMUNICATIONS

	<u>Revised</u> 2016/17 Budget £'000	<u>Provisional</u> Base Budget Submission 2017/18 £'000	Final Budget @ Outturn Prices 2017/18 £'000
<u>Expenditure</u>			
Employee Costs	464	452	452
Property Costs	0	0	0
Supplies & Services	66	66	66
Transport Costs	1	1	1
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Recharge Costs (Internal)	0	0	0
Capital Charges	0	0	0
CFCR	0	0	0
Total Expenditure	531	519	519
<u>Income</u>			
Specific Government Grants	0	0	0
Other Grants	0	0	0
Recharge Income (Internal)	0	0	0
Fees, Charges etc.	0	0	0
Other Income	0	0	0
Total Income	0	0	0
NET EXPENDITURE	531	519	519

Budgeted Personnel 2017/18	Full-Time Equivalent		
	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	1	0	1
Teachers	0	0	0
Local Government Employees	8	2	9.4
TOTAL	9	2	10.4

REVENUE BUDGET 2017/18

BUSINESS UNIT:
SERVICE:

ADULT SERVICES
SUMMARY

	<u>Revised 2016/17 Budget £'000</u>	<u>Provisional Base Budget Submission 2017/18 £'000</u>	<u>Final Budget @ Outturn Prices 2017/18 £'000</u>
Adult Services	43,720	43,863	43,963
TOTAL ADULT SERVICES	43,720	43,863	43,963

REVENUE BUDGET 2017/18

BUSINESS UNIT:
SERVICE:

ADULT SERVICES
SUMMARY

	<u>Revised</u> <u>2016/17</u> <u>Budget</u> <u>£'000</u>	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2017/18</u> <u>£'000</u>	Final Budget @ Outturn Prices 2017/18 £'000
<u>Expenditure</u>			
Employee Costs	23,700	23,874	21,930
Property Costs	1,246	1,219	1,290
Supplies & Services	1,383	1,379	1,041
Transport Costs	1,241	1,241	1,419
Third Party Payments	37,678	37,678	42,283
Transfer Payments	0	0	0
Recharge Costs (Internal)	0	0	0
Capital Charges	0	0	0
CFCR	0	0	0
Total Expenditure	65,248	65,391	67,963
<u>Income</u>			
Specific Government Grants	0	0	0
Other Grants	0	0	0
Recharge Income (Internal)	0	0	0
Fees, Charges etc.	10,136	10,136	0
Other Income	11,392	11,392	24,000
Total Income	21,528	21,528	24,000
NET EXPENDITURE	43,720	43,863	43,963

Budgeted Personnel 2017/18			
	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	1	0	1.0
Teachers	0	0	0.0
Local Government Employees	289	682	731.6
TOTAL	290	682	732.6

REVENUE BUDGET 2017/18

BUSINESS UNIT:
SERVICE:

ADULT SERVICES
CENTRAL BUDGETS

	<u>Revised</u> <u>2016/17</u> <u>Budget</u> <u>£'000</u>	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2017/18</u> <u>£'000</u>	Final Budget @ Outturn Prices 2017/18 £'000
<u>Expenditure</u>			
Employee Costs	0	0	(633)
Property Costs	0	0	43
Supplies & Services	0	0	1
Transport Costs	0	0	1
Third Party Payments	2,603	2,603	5,845
Transfer Payments	0	0	0
Recharge Costs (Internal)	0	0	0
Capital Charges	0	0	0
CFCR	0	0	0
Total Expenditure	2,603	2,603	5,256
<u>Income</u>			
Specific Government Grants	0	0	0
Other Grants	0	0	0
Recharge Income (Internal)	0	0	0
Fees, Charges etc.	0	0	0
Other Income	10,021	10,021	12,917
Total Income	10,021	10,021	12,917
NET EXPENDITURE	(7,418)	(7,418)	(7,661)

Budgeted Personnel 2017/18	Full-Time Equivalent		
	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	0	0	0.0
Teachers	0	0	0.0
Local Government Employees	0	0	0.0
TOTAL	0	0	0.0

REVENUE BUDGET 2017/18

BUSINESS UNIT:
SERVICE:

ADULT SERVICES
OLDER PEOPLE

	<u>Revised</u> <u>2016/17</u> <u>Budget</u> <u>£'000</u>	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2017/18</u> <u>£'000</u>	Final Budget @ Outturn Prices 2017/18 £'000
<u>Expenditure</u>			
Employee Costs	16,844	17,018	15,594
Property Costs	902	875	918
Supplies & Services	1,101	1,097	823
Transport Costs	909	909	916
Third Party Payments	20,785	20,785	21,322
Transfer Payments	0	0	0
Recharge Costs (Internal)	0	0	0
Capital Charges	0	0	0
CFCR	0	0	0
Total Expenditure	40,541	40,684	39,572
<u>Income</u>			
Specific Government Grants	0	0	0
Other Grants	0	0	0
Recharge Income (Internal)	0	0	0
Fees, Charges etc.	8,713	8,713	0
Other Income	396	396	9,398
Total Income	9,109	9,109	9,398
NET EXPENDITURE	31,432	31,575	30,174

Budgeted Personnel 2017/18	Full-Time Equivalent		
	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	0	0	0.0
Teachers	0	0	0.0
Local Government Employees	143	567	508.7
TOTAL	143	567	508.7

REVENUE BUDGET 2017/18

BUSINESS UNIT:
SERVICE:

ADULT SERVICES
PEOPLE WITH PHYSICAL & SENSORY DISABILITIES

	<u>Revised</u> <u>2016/17</u> <u>Budget</u> <u>£'000</u>	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2017/18</u> <u>£'000</u>	Final Budget @ Outturn Prices 2017/18 £'000
<u>Expenditure</u>			
Employee Costs	837	837	679
Property Costs	73	73	74
Supplies & Services	18	18	4
Transport Costs	48	48	39
Third Party Payments	2,280	2,280	2,223
Transfer Payments	0	0	0
Recharge Costs (Internal)	0	0	0
Capital Charges	0	0	0
CFCR	0	0	0
Total Expenditure	3,256	3,256	3,019
<u>Income</u>			
Specific Government Grants	0	0	0
Other Grants	0	0	0
Recharge Income (Internal)	0	0	0
Fees, Charges etc.	313	313	0
Other Income	135	135	300
Total Income	448	448	300
NET EXPENDITURE	2,808	2,808	2,719

Budgeted Personnel 2017/18	Full-Time		
	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	0	0	0.0
Teachers	0	0	0.0
Local Government Employees	23	11	29.5
TOTAL	23	11	29.5

REVENUE BUDGET 2017/18

BUSINESS UNIT:
SERVICE:

ADULT SERVICES
PEOPLE WITH LEARNING DISABILITIES

	<u>Revised</u> <u>2016/17</u> <u>Budget</u> <u>£'000</u>	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2017/18</u> <u>£'000</u>	Final Budget @ Outturn Prices 2017/18 £'000
<u>Expenditure</u>			
Employee Costs	3,348	3,348	3,450
Property Costs	184	184	194
Supplies & Services	148	148	117
Transport Costs	206	206	201
Third Party Payments	10,134	10,134	10,420
Transfer Payments	0	0	0
Recharge Costs (Internal)	0	0	0
Capital Charges	0	0	0
CFCR	0	0	0
Total Expenditure	14,020	14,020	14,383
<u>Income</u>			
Specific Government Grants	0	0	0
Other Grants	0	0	0
Recharge Income (Internal)	0	0	0
Fees, Charges etc.	1,098	1,098	0
Other Income	0	0	902
Total Income	1,098	1,098	902
NET EXPENDITURE	12,922	12,922	13,481

Budgeted Personnel 2017/18	Full-Time Equivalent		
	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	0	0	0.0
Teachers	0	0	0.0
Local Government Employees	71	79	121.9
TOTAL	71	79	121.9

REVENUE BUDGET 2017/18

BUSINESS UNIT:
SERVICE:

ADULT SERVICES
PEOPLE WITH MENTAL HEALTH NEEDS

	<u>Revised</u> <u>2016/17</u> <u>Budget</u> <u>£'000</u>	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2017/18</u> <u>£'000</u>	Final Budget @ Outturn Prices 2017/18 £'000
<u>Expenditure</u>			
Employee Costs	1,428	1,428	1,491
Property Costs	68	68	48
Supplies & Services	53	53	18
Transport Costs	36	36	67
Third Party Payments	1,051	1,051	920
Transfer Payments	0	0	0
Recharge Costs (Internal)	0	0	0
Capital Charges	0	0	0
CFCR	0	0	0
Total Expenditure	2,636	2,636	2,544
<u>Income</u>			
Specific Government Grants	0	0	0
Other Grants	0	0	0
Recharge Income (Internal)	0	0	0
Fees, Charges etc.	12	12	0
Other Income	144	144	20
Total Income	156	156	20
NET EXPENDITURE	2,480	2,480	2,523

Budgeted Personnel 2017/18	Full-Time Equivalent		
	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	0	0	0.0
Teachers	0	0	0.0
Local Government Employees	25	21	42.5
TOTAL	25	21	42.5

REVENUE BUDGET 2017/18

BUSINESS UNIT:
SERVICE:

ADULT SERVICES
PEOPLE WITH SUBSTANCE MISUSE

	<u>Revised</u> <u>2016/17</u> <u>Budget</u> <u>£'000</u>	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2017/18</u> <u>£'000</u>	Final Budget @ Outturn Prices 2017/18 £'000
<u>Expenditure</u>			
Employee Costs	583	583	547
Property Costs	18	18	0
Supplies & Services	56	56	8
Transport Costs	25	25	21
Third Party Payments	424	424	343
Transfer Payments	0	0	0
Recharge Costs (Internal)	0	0	0
Capital Charges	0	0	0
CFCR	0	0	0
Total Expenditure	1,106	1,106	920
<u>Income</u>			
Specific Government Grants	0	0	0
Other Grants	0	0	0
Recharge Income (Internal)	0	0	0
Fees, Charges etc.	0	0	0
Other Income	696	696	481
Total Income	696	696	481
NET EXPENDITURE	410	410	438

Budgeted Personnel 2017/18	Full-Time Equivalent		
	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	0	0	0.0
Teachers	0	0	0.0
Local Government Employees	11	2	12.0
TOTAL	11	2	12.0

REVENUE BUDGET 2017/18

BUSINESS UNIT:
SERVICE:

ADULT SERVICES
HOMELESSNESS

	<u>Revised</u> <u>2016/17</u> <u>Budget</u> <u>£'000</u>	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2017/18</u> <u>£'000</u>	Final Budget @ Outturn Prices 2017/18 £'000
<u>Expenditure</u>			
Employee Costs	396	396	395
Property Costs	1	1	0
Supplies & Services	7	7	3
Transport Costs	17	17	16
Third Party Payments	401	401	399
Transfer Payments	0	0	0
Recharge Costs (Internal)	0	0	0
Capital Charges	0	0	0
CFCR	0	0	0
Total Expenditure	822	822	813
<u>Income</u>			
Specific Government Grants	0	0	0
Other Grants	0	0	0
Recharge Income (Internal)	0	0	0
Fees, Charges etc.	0	0	0
Other Income	0	0	0
Total Income	0	0	0
NET EXPENDITURE	822	822	813

Budgeted Personnel 2017/18	Full-Time Equivalent		
	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	0	0	0.0
Teachers	0	0	0.0
Local Government Employees	13	2	14.0
TOTAL	13	2	14.0

REVENUE BUDGET 2017/18

BUSINESS UNIT:
SERVICE:

ADULT SERVICES
IMPROVEMENT & DEVELOPMENT

	<u>Revised</u> <u>2016/17</u> <u>Budget</u> <u>£'000</u>	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2017/18</u> <u>£'000</u>	Final Budget @ Outturn Prices 2017/18 £'000
<u>Expenditure</u>			
Employee Costs	264	264	408
Property Costs	0	0	14
Supplies & Services	0	0	67
Transport Costs	0	0	159
Third Party Payments	0	0	810
Transfer Payments	0	0	0
Recharge Costs (Internal)	0	0	0
Capital Charges	0	0	0
CFCR	0	0	0
Total Expenditure	264	264	1,457
<u>Income</u>			
Specific Government Grants	0	0	0
Other Grants	0	0	0
Recharge Income (Internal)	0	0	0
Fees, Charges etc.	0	0	0
Other Income	0	0	(19)
Total Income	0	0	(19)
NET EXPENDITURE	264	264	1,476

Budgeted Personnel 2017/18	Full-Time Equivalent		
	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	1	0	1.0
Teachers	0	0	0.0
Local Government Employees	3	0	3.0
TOTAL	4	0	4.0

REVENUE BUDGET 2017/18

DIRECTORATE:

BUSINESS UNIT:

SERVICE:

PLACE

SUMMARY

	<u>Revised</u> <u>2016/17</u> <u>Budget</u> <u>£'000</u>	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2017/18</u> <u>£'000</u>	Final Budget @ Outturn Prices 2017/18 £'000
Place Directorate	363	277	310
Business Improvement & Support	1,071	979	834
Regulatory & Protective Services	16,201	15,843	15,764
Technical & Property Services	18,199	17,751	17,760
Planning & Place	2,216	2,259	1,776
Services to Communities	6,266	5,847	5,041
Corporate Finance	4,455	4,002	4,496
Legal & Democratic Services	2,150	2,042	2,000
Resilience	111	111	111
TOTAL PLACE	51,032	49,111	48,092

REVENUE BUDGET 2017/18

DIRECTORATE:

PLACE

BUSINESS UNIT:

SERVICE:

MAIN SUMMARY

	<u>Revised</u> <u>2016/17</u> <u>Budget</u> <u>£'000</u>	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2017/18</u> <u>£'000</u>	Final Budget @ Outturn Prices 2017/18 £'000
<u>Expenditure</u>			
Employee Costs	28,434	27,578	27,479
Property Costs	4,627	4,379	4,262
Supplies & Services	7,590	7,418	7,292
Transport Costs	4,395	4,354	4,505
Third Party Payments	22,101	21,649	21,621
Transfer Payments	27,671	27,775	27,075
Recharge Costs (Internal)	3,415	3,166	2,911
Capital Charges	1,096	1,096	1,154
CFCR	630	630	630
Total Expenditure	99,959	98,045	96,929
<u>Income</u>			
Specific Government Grants	0	0	0
Other Grants	28,747	28,706	28,706
Recharge Income (Internal)	7,683	7,436	7,270
Fees, Charges etc.	9,562	9,857	9,998
Other Income	2,935	2,935	2,863
Total Income	48,927	48,934	48,837
NET EXPENDITURE	51,032	49,111	48,092

Budgeted Personnel 2017/18			
	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	10	0	10.0
Teachers	0	0	0.0
Local Government Employees	760	161	848.1
TOTAL	770	161	858.1

REVENUE BUDGET 2017/18

DIRECTORATE:

BUSINESS UNIT:

SERVICE:

PLACE

BUSINESS SUPPORT

PLACE DIRECTORATE

	<u>Revised</u> <u>2016/17</u> <u>Budget</u> <u>£'000</u>	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2017/18</u> <u>£'000</u>	Final Budget @ Outturn Prices 2017/18 £'000
<u>Expenditure</u>			
Employee Costs	75	45	75
Property Costs	420	419	422
Supplies & Services	58	35	35
Transport Costs	0	(25)	(25)
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Recharge Costs (Internal)	117	117	117
Capital Charges	0	0	0
CFCR	0	0	0
Total Expenditure	670	591	624
<u>Income</u>			
Specific Government Grants	0	0	0
Other Grants	0	0	0
Recharge Income (Internal)	30	30	30
Fees, Charges etc.	267	274	274
Other Income	10	10	10
Total Income	307	314	314
NET EXPENDITURE	363	277	310

Budgeted Personnel 2017/18			
	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	0	0	0.0
Teachers	0	0	0.0
Local Government Employees	2	1	2.8
TOTAL	2	1	2.8

REVENUE BUDGET 2017/18

DIRECTORATE:

BUSINESS UNIT:

SERVICE:

PLACE

BUSINESS SUPPORT

BUSINESS SUPPORT & IMPROVEMENT

	<u>Revised</u> <u>2016/17</u> <u>Budget</u> <u>£'000</u>	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2017/18</u> <u>£'000</u>	Final Budget @ Outturn Prices 2017/18 £'000
<u>Expenditure</u>			
Employee Costs	1,722	1,638	1,483
Property Costs	25	25	25
Supplies & Services	55	47	47
Transport Costs	4	4	2
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Recharge Costs (Internal)	2	2	2
Capital Charges	0	0	0
CFCR	0	0	0
Total Expenditure	1,808	1,716	1,559
<u>Income</u>			
Specific Government Grants	0	0	0
Other Grants	0	0	0
Recharge Income (Internal)	692	692	680
Fees, Charges etc.	45	45	45
Other Income	0	0	0
Total Income	737	737	725
NET EXPENDITURE	1,071	979	834

Budgeted Personnel 2017/18	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	0	0	0.0
Teachers	0	0	0.0
Local Government Employees	48	26	62.9
TOTAL	48	26	62.9

REVENUE BUDGET 2017/18
 REVENUE BUDGET 2017/18
 BUSINESS UNIT:
 SERVICE:

PLACE
 REGULATORY & PROTECTIVE SERVICES
 SUMMARY

	<u>Revised</u> <u>2016/17</u> <u>Budget</u> <u>£'000's</u>	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2017/18</u> <u>£'000</u>	Final Budget @ Outturn Prices 2017/18 £'000
<u>Objective Head</u>			
RPPS HQ Section	105	105	68
ECP - Management & Admin	197	197	233
Environmental Health	1,091	1,070	1,073
Consumer Protection	508	547	538
Environmental Management			
Parks & Burial Grounds HQ	65	65	0
Parks, Gardens & Grounds Ops.	2,922	2,830	2,887
Burial Grounds	(395)	(595)	(588)
Waste Management	10,979	10,891	11,002
Fleet Services	(1,220)	(1,220)	(1,397)
Vehicle Replacement Programme	1,086	1,086	1,086
Public Protection & Enforcement	863	867	862
NET EXPENDITURE	16,201	15,843	15,764

REVENUE BUDGET 2017/18

DIRECTORATE:

BUSINESS UNIT:

SERVICE:

PLACE

REGULATORY & PROTECTIVE SERVICES

SUMMARY

	<u>Revised</u> <u>2016/17</u> <u>Budget</u> <u>£'000</u>	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2017/18</u> <u>£'000</u>	Final Budget @ Outturn Prices 2017/18 £'000
<u>Expenditure</u>			
Employee Costs	10,509	10,528	10,751
Property Costs	1,118	1,089	1,094
Supplies & Services	5,043	4,968	4,854
Transport Costs	3,981	3,968	4,125
Third Party Payments	104	104	104
Transfer Payments	0	0	0
Recharge Costs (Internal)	0	0	0
Capital Charges	1,086	1,086	1,086
CFCR	630	630	630
Total Expenditure	22,471	22,373	22,644
<u>Income</u>			
Specific Government Grants	0	0	0
Other Grants	251	251	251
Recharge Income (Internal)	1,960	1,960	2,182
Fees, Charges etc.	3,730	3,990	4,118
Other Income	329	329	329
Total Income	6,270	6,530	6,880
NET EXPENDITURE	16,201	15,843	15,764

Budgeted Personnel 2017/18			
	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	1	0	1.0
Teachers	0	0	0.0
Local Government Employees	363	45	385.9
TOTAL	364	45	386.9

REVENUE BUDGET 2017/18

DIRECTORATE:

BUSINESS UNIT:

SERVICE:

PLACE

REGULATORY & PROTECTIVE SERVICES

REGULATORY & PROTECTIVE SERVICES HQ

	<u>Revised</u> <u>2016/17</u> <u>Budget</u> <u>£'000</u>	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2017/18</u> <u>£'000</u>	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2017/18</u> <u>£'000</u>
<u>Expenditure</u>			
Employee Costs	102	102	102
Property Costs	0	0	0
Supplies & Services	0	0	0
Transport Costs	3	3	3
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Recharge Costs (Internal)	0	0	0
Capital Charges	0	0	0
CFCR	0	0	0
Total Expenditure	105	105	105
<u>Income</u>			
Specific Government Grants	0	0	0
Other Grants	0	0	0
Recharge Income (Internal)	0	0	37
Fees, Charges etc.	0	0	0
Other Income	0	0	0
Total Income	0	0	37
NET EXPENDITURE	105	105	68

Budgeted Personnel 2017/18			
	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	1	0	1.0
Teachers	0	0	0.0
Local Government Employees	0	0	0.0
TOTAL	1	0	1.0

REVENUE BUDGET 2017/18

DIRECTORATE:

BUSINESS UNIT:

SERVICE:

PLACE

REGULATORY & PROTECTIVE SERVICES

ECP MANAGEMENT & ADMINISTRATION

	<u>Revised</u> <u>2016/17</u> <u>Budget</u> <u>£'000</u>	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2017/18</u> <u>£'000</u>	Final Budget @ Outturn Prices 2017/18 £'000
<u>Expenditure</u>			
Employee Costs	64	64	97
Property Costs	4	4	11
Supplies & Services	89	89	96
Transport Costs	48	48	35
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Recharge Costs (Internal)	0	0	0
Capital Charges	0	0	0
CFCR	0	0	0
Total Expenditure	205	205	239
<u>Income</u>			
Specific Government Grants	0	0	0
Other Grants	0	0	0
Recharge Income (Internal)	0	0	0
Fees, Charges etc.	8	8	6
Other Income	0	0	0
Total Income	8	8	6
NET EXPENDITURE	197	197	233

Budgeted Personnel 2017/18			
	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	0	0	0.0
Teachers	0	0	0.0
Local Government Employees	3	1	3.5
TOTAL	3	1	3.5

REVENUE BUDGET 2017/18

DIRECTORATE:

BUSINESS UNIT:

SERVICE:

PLACE

REGULATORY & PROTECTIVE SERVICES

ENVIRONMENTAL HEALTH

	<u>Revised</u> <u>2016/17</u> <u>Budget</u> <u>£'000</u>	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2017/18</u> <u>£'000</u>	Final Budget @ Outturn Prices 2017/18 £'000
<u>Expenditure</u>			
Employee Costs	874	861	861
Property Costs	2	2	2
Supplies & Services	287	287	279
Transport Costs	0	0	0
Third Party Payments	8	8	8
Transfer Payments	0	0	0
Recharge Costs (Internal)	0	0	0
Capital Charges	0	0	0
CFCR	0	0	0
Total Expenditure	1,171	1,158	1,150
<u>Income</u>			
Specific Government Grants	0	0	0
Other Grants	0	0	0
Recharge Income (Internal)	0	0	0
Fees, Charges etc.	78	86	75
Other Income	2	2	2
Total Income	80	88	77
NET EXPENDITURE	1,091	1,070	1,073

Budgeted Personnel 2017/18	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	0	0	0.0
Teachers	0	0	0.0
Local Government Employees	14	6	17.4
TOTAL	14	6	17.4

REVENUE BUDGET 2017/18

DIRECTORATE:

BUSINESS UNIT:

SERVICE:

PLACE

REGULATORY & PROTECTIVE SERVICES

CONSUMER PROTECTION

	<u>Revised</u> <u>2016/17</u> <u>Budget</u> <u>£'000</u>	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2017/18</u> <u>£'000</u>	Final Budget @ Outturn Prices 2017/18 £'000
<u>Expenditure</u>			
Employee Costs	418	459	454
Property Costs	0	0	0
Supplies & Services	95	95	82
Transport Costs	8	8	8
Third Party Payments	6	6	6
Transfer Payments	0	0	0
Recharge Costs (Internal)	0	0	0
Capital Charges	0	0	0
CFCR	0	0	0
Total Expenditure	527	568	550
<u>Income</u>			
Specific Government Grants	0	0	0
Other Grants	0	0	0
Recharge Income (Internal)	0	0	0
Fees, Charges etc.	19	21	12
Other Income	0	0	0
Total Income	19	21	12
NET EXPENDITURE	508	547	538

Budgeted Personnel 2017/18	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	0	0	0.0
Teachers	0	0	0.0
Local Government Employees	11	0	11.0
TOTAL	11	0	11.0

REVENUE BUDGET 2017/18

DIRECTORATE:

BUSINESS UNIT:

SERVICE:

PLACE

REGULATORY & PROTECTIVE SERVICES

PARKS & BURIAL GROUNDS HQ

	<u>Revised</u> <u>2016/17</u> <u>Budget</u> <u>£'000</u>	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2017/18</u> <u>£'000</u>	Final Budget @ Outturn Prices 2017/18 £'000
<u>Expenditure</u>			
Employee Costs	19	19	0
Property Costs	39	39	0
Supplies & Services	7	7	0
Transport Costs	0	0	0
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Recharge Costs (Internal)	0	0	0
Capital Charges	0	0	0
CFCR	0	0	0
Total Expenditure	65	65	0
<u>Income</u>			
Specific Government Grants	0	0	0
Other Grants	0	0	0
Recharge Income (Internal)	0	0	0
Fees, Charges etc.	0	0	0
Other Income	0	0	0
Total Income	0	0	0
NET EXPENDITURE	65	65	0

Budgeted Personnel 2017/18			
	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	0	0	0.0
Teachers	0	0	0.0
Local Government Employees	0	0	0.0
TOTAL	0	0	0.0

REVENUE BUDGET 2017/18

DIRECTORATE:

BUSINESS UNIT:

SERVICE:

PLACE

REGULATORY & PROTECTIVE SERVICES

PARKS

	<u>Revised</u> <u>2016/17</u> <u>Budget</u> <u>£'000</u>	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2017/18</u> <u>£'000</u>	Final Budget @ Outturn Prices 2017/18 £'000
<u>Expenditure</u>			
Employee Costs	3,205	3,200	3,219
Property Costs	257	257	308
Supplies & Services	731	656	663
Transport Costs	610	598	578
Third Party Payments	25	25	25
Transfer Payments	0	0	0
Recharge Costs (Internal)	0	0	0
Capital Charges	0	0	0
CFCR	0	0	0
Total Expenditure	4,828	4,736	4,793
<u>Income</u>			
Specific Government Grants	0	0	0
Other Grants	0	0	0
Recharge Income (Internal)	445	445	445
Fees, Charges etc.	1,461	1,461	1,461
Other Income	0	0	0
Total Income	1,906	1,906	1,906
NET EXPENDITURE	2,922	2,830	2,887

Budgeted Personnel 2017/18	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	0	0	0.0
Teachers	0	0	0.0
Local Government Employees	120	1	120.9
TOTAL	120	1	120.9

REVENUE BUDGET 2017/18

DIRECTORATE:

BUSINESS UNIT:

SERVICE:

PLACE

REGULATORY & PROTECTIVE SERVICES

BURIAL GROUNDS

	<u>Revised</u> <u>2016/17</u> <u>Budget</u> <u>£'000</u>	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2017/18</u> <u>£'000</u>	Final Budget @ Outturn Prices 2017/18 £'000
<u>Expenditure</u>			
Employee Costs	0	0	0
Property Costs	74	74	81
Supplies & Services	0	0	0
Transport Costs	0	0	0
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Recharge Costs (Internal)	0	0	0
Capital Charges	0	0	0
CFCR	0	0	0
Total Expenditure	74	74	81
<u>Income</u>			
Specific Government Grants	0	0	0
Other Grants	0	0	0
Recharge Income (Internal)	0	0	0
Fees, Charges etc.	469	669	669
Other Income	0	0	0
Total Income	469	669	669
NET EXPENDITURE	(395)	(595)	(588)

Budgeted Personnel 2017/18	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	0	0	0.0
Teachers	0	0	0.0
Local Government Employees	0	0	0.0
TOTAL	0	0	0.0

REVENUE BUDGET 2017/18

DIRECTORATE:

BUSINESS UNIT:

SERVICE:

PLACE

REGULATORY & PROTECTIVE SERVICES

WASTE MANAGEMENT

	<u>Revised</u> <u>2016/17</u> <u>Budget</u> <u>£'000</u>	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2017/18</u> <u>£'000</u>	Final Budget @ Outturn Prices 2017/18 £'000
<u>Expenditure</u>			
Employee Costs	5,048	5,040	5,240
Property Costs	702	673	652
Supplies & Services	3,786	3,786	3,686
Transport Costs	3,242	3,241	3,431
Third Party Payments	56	56	56
Transfer Payments	0	0	0
Recharge Costs (Internal)	0	0	0
Capital Charges	0	0	0
CFCR	630	630	630
Total Expenditure	13,464	13,426	13,695
<u>Income</u>			
Specific Government Grants	0	0	0
Other Grants	250	250	250
Recharge Income (Internal)	303	303	311
Fees, Charges etc.	1,632	1,682	1,832
Other Income	300	300	300
Total Income	2,485	2,535	2,693
NET EXPENDITURE	10,979	10,891	11,002

Budgeted Personnel 2017/18	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	0	0	0.0
Teachers	0	0	0.0
Local Government Employees	190	36	207.3
TOTAL	190	36	207.3

REVENUE BUDGET 2017/18

DIRECTORATE:

BUSINESS UNIT:

SERVICE:

PLACE

REGULATORY & PROTECTIVE SERVICES

FLEET SERVICES

	<u>Revised</u> <u>2016/17</u> <u>Budget</u> <u>£'000</u>	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2017/18</u> <u>£'000</u>	Final Budget @ Outturn Prices 2017/18 £'000
<u>Expenditure</u>			
Employee Costs	0	0	0
Property Costs	27	27	27
Supplies & Services	0	0	0
Transport Costs	28	28	28
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Recharge Costs (Internal)	0	0	0
Capital Charges	0	0	0
CFCR	0	0	0
Total Expenditure	55	55	55
<u>Income</u>			
Specific Government Grants	0	0	0
Other Grants	0	0	0
Recharge Income (Internal)	1,212	1,212	1,389
Fees, Charges etc.	63	63	63
Other Income	0	0	0
Total Income	1,275	1,275	1,452
NET EXPENDITURE	(1,220)	(1,220)	(1,397)

Budgeted Personnel 2017/18	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	0	0	0.0
Teachers	0	0	0.0
Local Government Employees	0	0	0.0
TOTAL	0	0	0.0

REVENUE BUDGET 2017/18

DIRECTORATE:

BUSINESS UNIT:

SERVICE:

PLACE

REGULATORY & PROTECTIVE SERVICES

VEHICLE REPLACEMENT PROGRAMME

	<u>Revised</u> <u>2016/17</u> <u>Budget</u> <u>£'000</u>	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2017/18</u> <u>£'000</u>	Final Budget @ Outturn Prices 2017/18 £'000
<u>Expenditure</u>			
Employee Costs	0	0	0
Property Costs	0	0	0
Supplies & Services	0	0	0
Transport Costs	0	0	0
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Recharge Costs (Internal)	0	0	0
Capital Charges	1,086	1,086	1,086
CFCR	0	0	0
Total Expenditure	1,086	1,086	1,086
<u>Income</u>			
Specific Government Grants	0	0	0
Other Grants	0	0	0
Recharge Income (Internal)	0	0	0
Fees, Charges etc.	0	0	0
Other Income	0	0	0
Total Income	0	0	0
NET EXPENDITURE	1,086	1,086	1,086

Budgeted Personnel 2017/18	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	0	0	0.0
Teachers	0	0	0.0
Local Government Employees	0	0	0.0
TOTAL	0	0	0.0

REVENUE BUDGET 2017/18

DIRECTORATE:

BUSINESS UNIT:

SERVICE:

PLACE

REGULATORY & PROTECTIVE SERVICES

PUBLIC PROTECTION & ENFORCEMENT

	<u>Revised</u> <u>2016/17</u> <u>Budget</u> <u>£'000</u>	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2017/18</u> <u>£'000</u>	Final Budget @ Outturn Prices 2017/18 £'000
<u>Expenditure</u>			
Employee Costs	779	783	778
Property Costs	13	13	13
Supplies & Services	48	48	48
Transport Costs	42	42	42
Third Party Payments	9	9	9
Transfer Payments	0	0	0
Recharge Costs (Internal)	0	0	0
Capital Charges	0	0	0
CFCR	0	0	0
Total Expenditure	891	895	890
<u>Income</u>			
Specific Government Grants	0	0	0
Other Grants	1	1	1
Recharge Income (Internal)	0	0	0
Fees, Charges etc.	0	0	0
Other Income	27	27	27
Total Income	28	28	28
NET EXPENDITURE	863	867	862

Budgeted Personnel 2017/18			
	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	0	0	0.0
Teachers	0	0	0.0
Local Government Employees	25	1	25.8
TOTAL	25	1	25.8

REVENUE BUDGET 2017/18**DIRECTORATE:****BUSINESS UNIT:****SERVICE:**

PLACE

TECHNICAL & PROPERTY SERVICES

SUMMARY

	<u>Revised</u> <u>2016/17</u> <u>Budget</u> <u>£'000</u>	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2017/18</u> <u>£'000</u>	Final Budget @ Outturn Prices 2017/18 £'000
<u>Objective Head</u>			
T&PS HQ Section	115	115	115
Transport	2,203	2,207	2,223
A92 Unitary Charge	6,529	6,692	6,692
Structural & Cyclic Maintenance	2,323	2,074	2,348
Lighting Maintenance	1,336	1,129	1,057
Statutory Duties	689	689	484
Winter Maintenance	2,819	2,819	2,732
Traffic	506	506	408
Arbroath Harbour	111	111	96
Rechargeables	(10)	(10)	(10)
Car Parking	176	176	165
Coastal Protection	52	52	43
Flood Prevention	218	218	186
Divisional Administration	(237)	(237)	0
Property	1,369	1,210	1,221
NET EXPENDITURE	18,199	17,751	17,760

REVENUE BUDGET 2017/18

DIRECTORATE:

BUSINESS UNIT:

SERVICE:

PLACE

TECHNICAL & PROPERTY SERVICES

SUMMARY

	<u>Revised</u> <u>2016/17</u> <u>Budget</u> <u>£'000</u>	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2017/18</u> <u>£'000</u>	Final Budget @ Outturn Prices 2017/18 £'000
<u>Expenditure</u>			
Employee Costs	6,320	6,108	6,177
Property Costs	494	469	461
Supplies & Services	762	762	711
Transport Costs	213	213	205
Third Party Payments	16,267	16,183	16,209
Transfer Payments	0	0	0
Recharge Costs (Internal)	2,445	2,196	1,941
Capital Charges	0	0	0
CFCR	0	0	0
Total Expenditure	26,501	25,931	25,704
<u>Income</u>			
Specific Government Grants	0	0	0
Other Grants	0	0	0
Recharge Income (Internal)	3,009	2,762	2,540
Fees, Charges etc.	3,300	3,425	3,411
Other Income	1,993	1,993	1,993
Total Income	8,302	8,180	7,944
NET EXPENDITURE	18,199	17,751	17,760

Budgeted Personnel 2017/18	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	3	0	3.0
Teachers	0	0	0.0
Local Government Employees	138	23	149.6
TOTAL	141	23	152.6

REVENUE BUDGET 2017/18

DIRECTORATE:

BUSINESS UNIT:

SERVICE:

PLACE

TECHNICAL & PROPERTY SERVICES

TECHNICAL & PROPERTY SERVICES HQ

	<u>Revised</u> <u>2016/17</u> <u>Budget</u> <u>£'000</u>	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2017/18</u> <u>£'000</u>	Final Budget @ Outturn Prices 2017/18 £'000
<u>Expenditure</u>			
Employee Costs	112	112	112
Property Costs	0	0	0
Supplies & Services	0	0	0
Transport Costs	3	3	3
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Recharge Costs (Internal)	0	0	0
Capital Charges	0	0	0
Support Services	0	0	0
CFCR	0	0	0
Total Expenditure	115	115	115
<u>Income</u>			
Specific Government Grants	0	0	0
Other Grants	0	0	0
Recharge Income (Internal)	0	0	0
Fees, Charges etc.	0	0	0
Other Income	0	0	0
Total Income	0	0	0
NET EXPENDITURE	115	115	115

Budgeted Personnel 2017/18	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	1	0	1.0
Teachers	0	0	0.0
Local Government Employees	0	0	0.0
TOTAL	1	0	1.0

REVENUE BUDGET 2017/18

DIRECTORATE:
BUSINESS UNIT:
SERVICE:

PLACE
TECHNICAL & PROPERTY SERVICES
TRANSPORT

	<u>Revised</u> <u>2016/17</u> <u>Budget</u> <u>£'000</u>	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2017/18</u> <u>£'000</u>	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2017/18</u> <u>£'000</u>
<u>Expenditure</u>			
Employee Costs	274	318	318
Property Costs	59	59	57
Supplies & Services	70	70	70
Transport Costs	14	14	6
Third Party Payments	2,286	2,246	2,272
Transfer Payments	0	0	0
Recharge Costs (Internal)	0	0	0
Capital Charges	0	0	0
CFCR	0	0	0
Total Expenditure	2,703	2,707	2,723
<u>Income</u>			
Specific Government Grants	0	0	0
Other Grants	0	0	0
Recharge Income (Internal)	0	0	0
Fees, Charges etc.	0	0	0
Other Income	500	500	500
Total Income	500	500	500
NET EXPENDITURE	2,203	2,207	2,223

Budgeted Personnel 2017/18			
	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	0	0	0.0
Teachers	0	0	0.0
Local Government Employees	7	1	7.6
TOTAL	7	1	7.6

REVENUE BUDGET 2017/18

DIRECTORATE:

BUSINESS UNIT:

SERVICE:

PLACE

TECHNICAL & PROPERTY SERVICES

A92 UNITARY CHARGE

	<u>Revised</u> <u>2016/17</u> <u>Budget</u> <u>£'000</u>	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2017/18</u> <u>£'000</u>	Final Budget @ Outturn Prices 2017/18 £'000
<u>Expenditure</u>			
Employee Costs	0	0	0
Property Costs	0	0	0
Supplies & Services	0	0	0
Transport Costs	0	0	0
Third Party Payments	6,689	6,852	6,852
Transfer Payments	0	0	0
Recharge Costs (Internal)	0	0	0
Capital Charges	0	0	0
CFCR	0	0	0
Total Expenditure	6,689	6,852	6,852
<u>Income</u>			
Specific Government Grants	0	0	0
Other Grants	0	0	0
Recharge Income (Internal)	0	0	0
Fees, Charges etc.	160	160	160
Other Income	0	0	0
Total Income	160	160	160
NET EXPENDITURE	6,529	6,692	6,692

Budgeted Personnel 2017/18	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	0	0	0.0
Teachers	0	0	0.0
Local Government Employees	0	0	0.0
TOTAL	0	0	0.0

REVENUE BUDGET 2017/18

DIRECTORATE:

BUSINESS UNIT:

SERVICE:

PLACE

TECHNICAL & PROPERTY SERVICES

STRUCTURAL & CYCLIC MAINTENANCE

	<u>Revised</u> <u>2016/17</u> <u>Budget</u> <u>£'000</u>	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2017/18</u> <u>£'000</u>	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2017/18</u> <u>£'000</u>
<u>Expenditure</u>			
Employee Costs	0	0	0
Property Costs	0	0	0
Supplies & Services	0	0	0
Transport Costs	0	0	0
Third Party Payments	1,883	1,883	1,883
Transfer Payments	0	0	0
Recharge Costs (Internal)	440	191	465
Capital Charges	0	0	0
CFCR	0	0	0
Total Expenditure	2,323	2,074	2,348
<u>Income</u>			
Specific Government Grants	0	0	0
Other Grants	0	0	0
Recharge Income (Internal)	0	0	0
Fees, Charges etc.	0	0	0
Other Income	0	0	0
Total Income	0	0	0
NET EXPENDITURE	2,323	2,074	2,348

Budgeted Personnel 2017/18	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	0	0	0.0
Teachers	0	0	0.0
Local Government Employees	0	0	0.0
TOTAL	0	0	0.0

REVENUE BUDGET 2017/18

DIRECTORATE:

BUSINESS UNIT:

SERVICE:

PLACE

TECHNICAL & PROPERTY SERVICES

LIGHTING MAINTENANCE

	<u>Revised</u> <u>2016/17</u> <u>Budget</u> <u>£'000</u>	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2017/18</u> <u>£'000</u>	Final Budget @ Outturn Prices 2017/18 £'000
<u>Expenditure</u>			
Employee Costs	0	0	0
Property Costs	0	0	0
Supplies & Services	6	6	6
Transport Costs	0	0	0
Third Party Payments	1,181	974	974
Transfer Payments	0	0	0
Recharge Costs (Internal)	149	149	77
Capital Charges	0	0	0
CFCR	0	0	0
Total Expenditure	1,336	1,129	1,057
<u>Income</u>			
Specific Government Grants	0	0	0
Other Grants	0	0	0
Recharge Income (Internal)	0	0	0
Fees, Charges etc.	0	0	0
Other Income	0	0	0
Total Income	0	0	0
NET EXPENDITURE	1,336	1,129	1,057

Budgeted Personnel 2017/18	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	0	0	0.0
Teachers	0	0	0.0
Local Government Employees	0	0	0.0
TOTAL	0	0	0.0

REVENUE BUDGET 2017/18

DIRECTORATE:

BUSINESS UNIT:

SERVICE:

PLACE

TECHNICAL & PROPERTY SERVICES

STATUTORY DUTIES

	<u>Revised</u> <u>2016/17</u> <u>Budget</u> <u>£'000</u>	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2017/18</u> <u>£'000</u>	Final Budget @ Outturn Prices 2017/18 £'000
<u>Expenditure</u>			
Employee Costs	0	0	0
Property Costs	0	0	0
Supplies & Services	0	0	0
Transport Costs	0	0	0
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Recharge Costs (Internal)	781	781	576
Capital Charges	0	0	0
CFCR	0	0	0
Total Expenditure	781	781	576
<u>Income</u>			
Specific Government Grants	0	0	0
Other Grants	0	0	0
Recharge Income (Internal)	0	0	0
Fees, Charges etc.	92	92	92
Other Income	0	0	0
Total Income	92	92	92
NET EXPENDITURE	689	689	484

Budgeted Personnel 2017/18	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	0	0	0.0
Teachers	0	0	0.0
Local Government Employees	0	0	0.0
TOTAL	0	0	0.0

REVENUE BUDGET 2017/18

DIRECTORATE:

BUSINESS UNIT:

SERVICE:

PLACE

TECHNICAL & PROPERTY SERVICES

WINTER MAINTENANCE

	<u>Revised</u> <u>2016/17</u> <u>Budget</u> <u>£'000</u>	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2017/18</u> <u>£'000</u>	Final Budget @ Outturn Prices 2017/18 £'000
<u>Expenditure</u>			
Employee Costs	0	0	0
Property Costs	0	0	0
Supplies & Services	0	0	0
Transport Costs	0	0	0
Third Party Payments	2,663	2,663	2,663
Transfer Payments	0	0	0
Recharge Costs (Internal)	156	156	69
Capital Charges	0	0	0
CFCR	0	0	0
Total Expenditure	2,819	2,819	2,732
<u>Income</u>			
Specific Government Grants	0	0	0
Other Grants	0	0	0
Recharge Income (Internal)	0	0	0
Fees, Charges etc.	0	0	0
Other Income	0	0	0
Total Income	0	0	0
NET EXPENDITURE	2,819	2,819	2,732

Budgeted Personnel 2017/18	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	0	0	0.0
Teachers	0	0	0.0
Local Government Employees	0	0	0.0
TOTAL	0	0	0.0

REVENUE BUDGET 2017/18

DIRECTORATE:

BUSINESS UNIT:

SERVICE:

PLACE

TECHNICAL & PROPERTY SERVICES

TRAFFIC

	<u>Revised</u> <u>2016/17</u> <u>Budget</u> <u>£'000</u>	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2017/18</u> <u>£'000</u>	Final Budget @ Outturn Prices 2017/18 £'000
<u>Expenditure</u>			
Employee Costs	0	0	0
Property Costs	0	0	0
Supplies & Services	0	0	0
Transport Costs	0	0	0
Third Party Payments	190	190	190
Transfer Payments	0	0	0
Recharge Costs (Internal)	317	317	219
Capital Charges	0	0	0
CFCR	0	0	0
Total Expenditure	507	507	409
<u>Income</u>			
Specific Government Grants	0	0	0
Other Grants	0	0	0
Recharge Income (Internal)	0	0	0
Fees, Charges etc.	1	1	1
Other Income	0	0	0
Total Income	1	1	1
NET EXPENDITURE	506	506	408

Budgeted Personnel 2017/18	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	0	0	0.0
Teachers	0	0	0.0
Local Government Employees	0	0	0.0
TOTAL	0	0	0.0

REVENUE BUDGET 2017/18

DIRECTORATE:

BUSINESS UNIT:

SERVICE:

PLACE

TECHNICAL & PROPERTY SERVICES

ARBROATH HARBOUR

	<u>Revised</u> <u>2016/17</u> <u>Budget</u> <u>£'000</u>	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2017/18</u> <u>£'000</u>	Final Budget @ Outturn Prices 2017/18 £'000
<u>Expenditure</u>			
Employee Costs	0	0	0
Property Costs	45	45	45
Supplies & Services	216	216	191
Transport Costs	0	0	0
Third Party Payments	9	9	9
Transfer Payments	0	0	0
Recharge Costs (Internal)	135	135	120
Capital Charges	0	0	0
CFCR	0	0	0
Total Expenditure	405	405	365
<u>Income</u>			
Specific Government Grants	0	0	0
Other Grants	0	0	0
Recharge Income (Internal)	0	0	0
Fees, Charges etc.	294	294	269
Other Income	0	0	0
Total Income	294	294	269
NET EXPENDITURE	111	111	96

Budgeted Personnel 2017/18	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	0	0	0.0
Teachers	0	0	0.0
Local Government Employees	0	0	0.0
TOTAL	0	0	0.0

REVENUE BUDGET 2017/18

DIRECTORATE:

BUSINESS UNIT:

SERVICE:

PLACE

TECHNICAL & PROPERTY SERVICES

RECHARGEABLES

	<u>Revised</u> <u>2016/17</u> <u>Budget</u> <u>£'000</u>	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2017/18</u> <u>£'000</u>	Final Budget @ Outturn Prices 2017/18 £'000
<u>Expenditure</u>			
Employee Costs	0	0	0
Property Costs	0	0	0
Supplies & Services	0	0	0
Transport Costs	0	0	0
Third Party Payments	1,220	1,220	1,220
Transfer Payments	0	0	0
Recharge Costs (Internal)	253	253	253
Capital Charges	0	0	0
CFCR	0	0	0
Total Expenditure	1,473	1,473	1,473
<u>Income</u>			
Specific Government Grants	0	0	0
Other Grants	0	0	0
Recharge Income (Internal)	0	0	0
Fees, Charges etc.	25	25	25
Other Income	1,458	1,458	1,458
Total Income	1,483	1,483	1,483
NET EXPENDITURE	(10)	(10)	(10)

Budgeted Personnel 2017/18	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	0	0	0.0
Teachers	0	0	0.0
Local Government Employees	0	0	0.0
TOTAL	0	0	0.0

REVENUE BUDGET 2017/18

DIRECTORATE:

BUSINESS UNIT:

SERVICE:

PLACE

TECHNICAL & PROPERTY SERVICES

CAR PARKING

	<u>Revised</u> <u>2016/17</u> <u>Budget</u> <u>£'000</u>	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2017/18</u> <u>£'000</u>	Final Budget @ Outturn Prices 2017/18 £'000
<u>Expenditure</u>			
Employee Costs	0	0	0
Property Costs	91	91	91
Supplies & Services	0	0	0
Transport Costs	0	0	0
Third Party Payments	56	56	56
Transfer Payments	0	0	0
Recharge Costs (Internal)	34	34	23
Capital Charges	0	0	0
CFCR	0	0	0
Total Expenditure	181	181	170
<u>Income</u>			
Specific Government Grants	0	0	0
Other Grants	0	0	0
Recharge Income (Internal)	0	0	0
Fees, Charges etc.	5	5	5
Other Income	0	0	0
Total Income	5	5	5
NET EXPENDITURE	176	176	165

Budgeted Personnel 2017/18	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	0	0	0.0
Teachers	0	0	0.0
Local Government Employees	0	0	0.0
TOTAL	0	0	0.0

REVENUE BUDGET 2017/18

DIRECTORATE:

BUSINESS UNIT:

SERVICE:

PLACE

TECHNICAL & PROPERTY SERVICES

COASTAL PROTECTION

	<u>Revised</u> <u>2016/17</u> <u>Budget</u> <u>£'000</u>	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2017/18</u> <u>£'000</u>	Final Budget @ Outturn Prices 2017/18 £'000
<u>Expenditure</u>			
Employee Costs	0	0	0
Property Costs	0	0	0
Supplies & Services	0	0	0
Transport Costs	0	0	0
Third Party Payments	10	10	10
Transfer Payments	0	0	0
Recharge Costs (Internal)	42	42	33
Capital Charges	0	0	0
CFCR	0	0	0
Total Expenditure	52	52	43
<u>Income</u>			
Specific Government Grants	0	0	0
Other Grants	0	0	0
Recharge Income (Internal)	0	0	0
Fees, Charges etc.	0	0	0
Other Income	0	0	0
Total Income	0	0	0
NET EXPENDITURE	52	52	43

Budgeted Personnel 2017/18	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	0	0	0.0
Teachers	0	0	0.0
Local Government Employees	0	0	0.0
TOTAL	0	0	0.0

REVENUE BUDGET 2017/18

DIRECTORATE:

BUSINESS UNIT:

SERVICE:

PLACE

TECHNICAL & PROPERTY SERVICES

FLOOD PREVENTION

	<u>Revised</u> <u>2016/17</u> <u>Budget</u> <u>£'000</u>	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2017/18</u> <u>£'000</u>	Final Budget @ Outturn Prices 2017/18 £'000
<u>Expenditure</u>			
Employee Costs	0	0	0
Property Costs	0	0	0
Supplies & Services	0	0	0
Transport Costs	0	0	0
Third Party Payments	80	80	80
Transfer Payments	0	0	0
Recharge Costs (Internal)	138	138	106
Capital Charges	0	0	0
CFCR	0	0	0
Total Expenditure	218	218	186
<u>Income</u>			
Specific Government Grants	0	0	0
Other Grants	0	0	0
Recharge Income (Internal)	0	0	0
Fees, Charges etc.	0	0	0
Other Income	0	0	0
Total Income	0	0	0
NET EXPENDITURE	218	218	186

Budgeted Personnel 2017/18			
	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	0	0	0.0
Teachers	0	0	0.0
Local Government Employees	0	0	0.0
TOTAL	0	0	0.0

REVENUE BUDGET 2017/18

DIRECTORATE:

BUSINESS UNIT:

SERVICE:

PLACE

TECHNICAL & PROPERTY SERVICES

DIVISIONAL ADMINISTRATION

	<u>Revised</u> <u>2016/17</u> <u>Budget</u> <u>£'000</u>	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2017/18</u> <u>£'000</u>	Final Budget @ Outturn Prices 2017/18 £'000
<u>Expenditure</u>			
Employee Costs	2,578	2,328	2,328
Property Costs	12	13	11
Supplies & Services	287	287	271
Transport Costs	128	128	128
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Recharge Costs (Internal)	0	0	0
Capital Charges	0	0	0
CFCR	0	0	0
Total Expenditure	3,005	2,756	2,738
<u>Income</u>			
Specific Government Grants	0	0	0
Other Grants	0	0	0
Recharge Income (Internal)	2,445	2,196	1,941
Fees, Charges etc.	797	797	797
Other Income	0	0	0
Total Income	3,242	2,993	2,738
NET EXPENDITURE	(237)	(237)	0

Budgeted Personnel 2017/18			
	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	1	0	1.0
Teachers	0	0	0.0
Local Government Employees	51	8	54.9
TOTAL	52	8	55.9

REVENUE BUDGET 2017/18

DIRECTORATE:

BUSINESS UNIT:

SERVICE:

PLACE

TECHNICAL & PROPERTY SERVICES

PROPERTY

	<u>Revised</u> <u>2016/17</u> <u>Budget</u> <u>£'000</u>	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2017/18</u> <u>£'000</u>	Final Budget @ Outturn Prices 2017/18 £'000
<u>Expenditure</u>			
Employee Costs	3,356	3,350	3,419
Property Costs	287	261	257
Supplies & Services	183	183	173
Transport Costs	68	68	68
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Recharge Costs (Internal)	0	0	0
Capital Charges	0	0	0
CFCR	0	0	0
Total Expenditure	3,894	3,862	3,917
<u>Income</u>			
Specific Government Grants	0	0	0
Other Grants	0	0	0
Recharge Income (Internal)	564	566	599
Fees, Charges etc.	1,926	2,051	2,062
Other Income	35	35	35
Total Income	2,525	2,652	2,696
NET EXPENDITURE	1,369	1,210	1,221

Budgeted Personnel 2017/18	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	1	0	1.0
Teachers	0	0	0.0
Local Government Employees	80	14	87.1
TOTAL	81	14	88.1

REVENUE BUDGET 2017/18

DIRECTORATE:

BUSINESS UNIT:

SERVICE:

PLACE

PLANNING & PLACE

SUMMARY

	<u>Revised</u> <u>2016/17</u> <u>Budget</u> <u>£'000</u>	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2017/18</u> <u>£'000</u>	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2017/18</u> <u>£'000</u>
<u>Objective Head</u>			
Planning & Place HQ Section	77	77	0
Other Housing	1,157	1,132	734
Planning	982	1,050	1,042
NET EXPENDITURE	2,216	2,259	1,776

REVENUE BUDGET 2017/18

DIRECTORATE:

BUSINESS UNIT:

SERVICE:

PLACE

PLANNING & PLACE

SUMMARY

	<u>Revised</u> <u>2016/17</u> <u>Budget</u> <u>£'000</u>	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2017/18</u> <u>£'000</u>	Final Budget @ Outturn Prices 2017/18 £'000
<u>Expenditure</u>			
Employee Costs	2,139	2,107	2,006
Property Costs	164	164	158
Supplies & Services	379	379	365
Transport Costs	45	45	44
Third Party Payments	961	961	955
Transfer Payments	27,825	27,775	27,075
Recharge Costs (Internal)	742	742	742
Capital Charges	0	0	68
CFCR	0	0	0
Total Expenditure	32,255	32,173	31,413
<u>Income</u>			
Specific Government Grants	0	0	0
Other Grants	28,301	28,276	28,036
Recharge Income (Internal)	106	106	69
Fees, Charges etc.	1,566	1,466	1,466
Other Income	66	66	66
Total Income	30,039	29,914	29,637
NET EXPENDITURE	2,216	2,259	1,776

Budgeted Personnel 2017/18	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	1	0	1.0
Teachers	0	0	0.0
Local Government Employees	40	4	41.4
TOTAL	41	4	42.4

REVENUE BUDGET 2017/18

DIRECTORATE:

BUSINESS UNIT:

SERVICE:

PLACE

PLANNING & PLACE

PLANNING & PLACE HQ

	<u>Revised</u> <u>2016/17</u> <u>Budget</u> <u>£'000</u>	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2017/18</u> <u>£'000</u>	Final Budget @ Outturn Prices 2017/18 £'000
<u>Expenditure</u>			
Employee Costs	114	114	0
Property Costs	0	0	0
Supplies & Services	0	0	0
Transport Costs	0	0	0
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Recharge Costs (Internal)	0	0	0
Capital Charges	0	0	0
CFCR	0	0	0
Total Expenditure	114	114	0
<u>Income</u>			
Specific Government Grants	0	0	0
Other Grants	0	0	0
Recharge Income (Internal)	37	37	0
Fees, Charges etc.	0	0	0
Other Income	0	0	0
Total Income	37	37	0
NET EXPENDITURE	77	77	0

Budgeted Personnel 2017/18			
	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	0	0	0.0
Teachers	0	0	0.0
Local Government Employees	0	0	0.0
TOTAL	0	0	0.0

REVENUE BUDGET 2017/18

DIRECTORATE:

BUSINESS UNIT:

SERVICE:

PLACE

PLANNING & PLACE

OTHER HOUSING

	<u>Revised</u> <u>2016/17</u> <u>Budget</u> <u>£'000</u>	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2017/18</u> <u>£'000</u>	Final Budget @ Outturn Prices 2017/18 £'000
<u>Expenditure</u>			
Employee Costs	0	0	0
Property Costs	152	152	146
Supplies & Services	9	9	9
Transport Costs	0	0	0
Third Party Payments	907	907	907
Transfer Payments	27,825	27,775	27,075
Recharge Costs (Internal)	742	742	742
Capital Charges	0	0	68
CFCR	0	0	0
Total Expenditure	29,635	29,585	28,947
<u>Income</u>			
Specific Government Grants	0	0	0
Other Grants	28,247	28,222	27,982
Recharge Income (Internal)	45	45	45
Fees, Charges etc.	128	128	128
Other Income	58	58	58
Total Income	28,478	28,453	28,213
NET EXPENDITURE	1,157	1,132	734

Budgeted Personnel 2017/18	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	0	0	0.0
Teachers	0	0	0.0
Local Government Employees	0	0	0.0
TOTAL	0	0	0.0

REVENUE BUDGET 2017/18

DIRECTORATE:

BUSINESS UNIT:

SERVICE:

PLACE

PLANNING & PLACE

PLANNING

	<u>Revised</u> <u>2016/17</u> <u>Budget</u> <u>£'000</u>	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2017/18</u> <u>£'000</u>	Final Budget @ Outturn Prices 2017/18 £'000
<u>Expenditure</u>			
Employee Costs	2,025	1,993	2,006
Property Costs	12	12	12
Supplies & Services	370	370	356
Transport Costs	45	45	44
Third Party Payments	54	54	48
Transfer Payments	0	0	0
Recharge Costs (Internal)	0	0	0
Capital Charges	0	0	0
CFCR	0	0	0
Total Expenditure	2,506	2,474	2,466
<u>Income</u>			
Specific Government Grants	0	0	0
Other Grants	54	54	54
Recharge Income (Internal)	24	24	24
Fees, Charges etc.	1,438	1,338	1,338
Other Income	8	8	8
Total Income	1,524	1,424	1,424
NET EXPENDITURE	982	1,050	1,042

Budgeted Personnel 2017/18	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	1	0	1.0
Teachers	0	0	0.0
Local Government Employees	40	4	41.4
TOTAL	41	4	42.4

REVENUE BUDGET 2017/18

DIRECTORATE:

BUSINESS UNIT:

SERVICE:

PLACE

SERVICES TO COMMUNITIES

SERVICES TO COMMUNITIES

	<u>Revised</u> <u>2016/17</u> <u>Budget</u> <u>£'000</u>	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2017/18</u> <u>£'000</u>	Final Budget @ Outturn Prices 2017/18 £'000
<u>Expenditure</u>			
Employee Costs	36	36	15
Property Costs	1,784	1,579	1,507
Supplies & Services	67	67	120
Transport Costs	71	71	76
Third Party Payments	4,648	4,280	4,232
Transfer Payments	(154)	0	0
Recharge Costs (Internal)	0	0	0
Capital Charges	0	0	0
CFCR	0	0	0
Total Expenditure	6,452	6,033	5,950
<u>Income</u>			
Specific Government Grants	0	0	0
Other Grants	0	0	0
Recharge Income (Internal)	119	119	855
Fees, Charges etc.	13	13	0
Other Income	54	54	54
Total Income	186	186	909
NET EXPENDITURE	6,266	5,847	5,041

Budgeted Personnel 2017/18	Full-Time		
	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	0	0	0.0
Teachers	0	0	0.0
Local Government Employees	0	0	0.0
TOTAL	0	0	0.0

REVENUE BUDGET 2017/18

DIRECTORATE:

BUSINESS UNIT:

SERVICE:

PLACE

CORPORATE FINANCE

SUMMARY

	<u>Revised</u> <u>2016/17</u> <u>Budget</u> <u>£'000</u>	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2017/18</u> <u>£'000</u>	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2017/18</u> <u>£'000</u>
<u>Expenditure</u>			
Employee Costs	5,358	4,966	4,930
Property Costs	166	144	123
Supplies & Services	619	568	599
Transport Costs	58	57	57
Third Party Payments	109	109	109
Transfer Payments	0	0	0
Recharge Costs (Internal)	48	48	48
Capital Charges	0	0	0
CFCR	0	0	0
Total Expenditure	6,358	5,892	5,866
<u>Income</u>			
Specific Government Grants	0	0	0
Other Grants	195	179	419
Recharge Income (Internal)	1,138	1,138	438
Fees, Charges etc.	424	427	439
Other Income	146	146	74
Total Income	1,903	1,890	1,370
NET EXPENDITURE	4,455	4,002	4,496

Budgeted Personnel 2017/18	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	3	0	3.0
Teachers	0	0	0.0
Local Government Employees	133	31	151.0
TOTAL	136	31	154

REVENUE BUDGET 2017/18

DIRECTORATE:

PLACE

BUSINESS UNIT:

CORPORATE FINANCE

SERVICE:

FINANCIAL SERVICES

	<u>Revised</u> <u>2016/17</u> <u>Budget</u> <u>£'000</u>	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2017/18</u> <u>£'000</u>	Final Budget @ Outturn Prices 2017/18 £'000
<u>Expenditure</u>			
Employee Costs	1,869	1,534	1,709
Property Costs	0	0	0
Supplies & Services	274	240	226
Transport Costs	7	6	6
Third Party Payments	80	80	80
Transfer Payments	0	0	0
Recharge Costs (Internal)	24	24	24
Capital Charges	0	0	0
CFCR	0	0	0
Total Expenditure	2,254	1,884	2,045
<u>Income</u>			
Specific Government Grants	0	0	0
Other Grants	0	0	0
Recharge Income (Internal)	129	129	129
Fees, Charges etc.	1	4	4
Other Income	0	0	0
Total Income	130	133	133
NET EXPENDITURE	2,124	1,751	1,912

Budgeted Personnel 2017/18	Full-Time		
	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	2	0	2.0
Teachers	0	0	0.0
Local Government Employees	35	13	41.4
TOTAL	37	13	43.4

REVENUE BUDGET 2017/18

DIRECTORATE:

BUSINESS UNIT:

SERVICE:

PLACE

CORPORATE FINANCE

REVENUES & BENEFITS SUMMARY

	<u>Revised</u> <u>2016/17</u> <u>Budget</u> <u>£'000</u>	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2017/18</u> <u>£'000</u>	Final Budget @ Outturn Prices 2017/18 £'000
<u>Expenditure</u>			
Employee Costs	3,489	3,432	3,221
Property Costs	166	144	123
Supplies & Services	345	328	373
Transport Costs	51	51	51
Third Party Payments	29	29	29
Transfer Payments	0	0	0
Recharge Costs (Internal)	24	24	24
Capital Charges	0	0	0
CFCR	0	0	0
Total Expenditure	4,104	4,008	3,821
<u>Income</u>			
Specific Government Grants	0	0	0
Other Grants	195	179	419
Recharge Income (Internal)	1,009	1,009	309
Fees, Charges etc.	423	423	435
Other Income	146	146	74
Total Income	1,773	1,757	1,237
NET EXPENDITURE	2,331	2,251	2,584

Budgeted Personnel 2017/18	Full-Time Equivalent		
	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	1	0	1.0
Teachers	0	0	0.0
Local Government Employees	98	18	109.6
TOTAL	99	18	110.6

REVENUE BUDGET 2017/18

DIRECTORATE:

PLACE

BUSINESS UNIT:

CORPORATE FINANCE

SERVICE:

REVENUES & BENEFITS

	<u>Revised</u> <u>2016/17</u> <u>Budget</u> <u>£'000</u>	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2017/18</u> <u>£'000</u>	Final Budget @ Outturn Prices 2017/18 £'000
<u>Expenditure</u>			
Employee Costs	2,582	2,518	2,397
Property Costs	123	101	80
Supplies & Services	321	304	349
Transport Costs	26	26	26
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Recharge Costs (Internal)	24	24	24
Capital Charges	0	0	0
CFCR	0	0	0
Total Expenditure	3,076	2,973	2,876
<u>Income</u>			
Specific Government Grants	0	0	0
Other Grants	195	179	419
Recharge Income (Internal)	1,009	1,009	309
Fees, Charges etc.	423	423	435
Other Income	4	4	4
Total Income	1,631	1,615	1,167
NET EXPENDITURE	1,445	1,358	1,709

Budgeted Personnel 2017/18	Full-Time Equivalent		
	Full-Time	Part-Time	Full-Time
Chief Officers	1	0	1.0
Teachers	0	0	0.0
Local Government Employees	74	12	82.6
TOTAL	75	12	83.6

REVENUE BUDGET 2017/18

DIRECTORATE:

PLACE

BUSINESS UNIT:

CORPORATE FINANCE

SERVICE:

WELFARE RIGHTS

	<u>Revised</u> <u>2016/17</u> <u>Budget</u> <u>£'000</u>	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2017/18</u> <u>£'000</u>	Final Budget @ Outturn Prices 2017/18 £'000
<u>Expenditure</u>			
Employee Costs	907	914	824
Property Costs	43	43	43
Supplies & Services	24	24	24
Transport Costs	25	25	25
Third Party Payments	29	29	29
Transfer Payments	0	0	0
Recharge Costs (Internal)	0	0	0
Capital Charges	0	0	0
CFCR	0	0	0
Total Expenditure	1,028	1,035	945
<u>Income</u>			
Specific Government Grants	0	0	0
Other Grants	0	0	0
Recharge Income (Internal)	0	0	0
Fees, Charges etc.	0	0	0
Other Income	142	142	70
Total Income	142	142	70
NET EXPENDITURE	886	893	875

Budgeted Personnel 2017/18	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	0	0	0.0
Teachers	0	0	0.0
Local Government Employees	24	6	27.0
TOTAL	24	6	27.0

REVENUE BUDGET 2017/18

DIRECTORATE:

BUSINESS UNIT:

SERVICE:

PLACE

LEGAL & DEMOCRATIC SERVICES

SUMMARY

	<u>Revised</u> <u>2016/17</u> <u>Budget</u> <u>£'000</u>	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2017/18</u> <u>£'000</u>	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2017/18</u> <u>£'000</u>
<u>Expenditure</u>			
Employee Costs	2,180	2,055	1,947
Property Costs	456	490	472
Supplies & Services	594	579	548
Transport Costs	20	18	18
Third Party Payments	12	12	12
Transfer Payments	0	0	0
Recharge Costs (Internal)	61	61	61
Capital Charges	10	10	0
CFCR	0	0	0
Total Expenditure	3,333	3,225	3,058
<u>Income</u>			
Specific Government Grants	0	0	0
Other Grants	0	0	0
Recharge Income (Internal)	629	629	476
Fees, Charges etc.	217	217	245
Other Income	337	337	337
Total Income	1,183	1,183	1,058
NET EXPENDITURE	2,150	2,042	2,000

Budgeted Personnel 2017/18	Full-Time		
	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	2	0	2.0
Teachers	0	0	0.0
Local Government Employees	34	31	52.5
TOTAL	36	31	54.5

REVENUE BUDGET 2017/18

DIRECTORATE:

BUSINESS UNIT:

SERVICE:

PLACE

LEGAL & DEMOCRATIC SERVICES

CORE

	<u>Revised</u> <u>2016/17</u> <u>Budget</u> <u>£'000</u>	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2017/18</u> <u>£'000</u>	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2017/18</u> <u>£'000</u>
<u>Expenditure</u>			
Employee Costs	1,738	1,574	1,588
Property Costs	1	(5)	(5)
Supplies & Services	96	81	80
Transport Costs	5	3	3
Third Party Payments	12	12	12
Transfer Payments	0	0	0
Recharge Costs (Internal)	48	48	48
Capital Charges	0	0	0
CFCR	0	0	0
Total Expenditure	1,900	1,713	1,726
<u>Income</u>			
Specific Government Grants	0	0	0
Other Grants	0	0	0
Recharge Income (Internal)	31	31	31
Fees, Charges etc.	61	61	61
Other Income	2	2	2
Total Income	94	94	94
NET EXPENDITURE	1,806	1,619	1,632

Budgeted Personnel 2017/18	Full-Time		
	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	2	0	2.0
Teachers	0	0	0.0
Local Government Employees	27	18	37.8
TOTAL	29	18	39.8

REVENUE BUDGET 2017/18

DIRECTORATE:

PLACE

BUSINESS UNIT:

LEGAL & DEMOCRATIC SERVICES

SERVICE:

ANGUS HOUSE HQ

	<u>Revised</u> <u>2016/17</u> <u>Budget</u> <u>£'000</u>	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2017/18</u> <u>£'000</u>	Final Budget @ Outturn Prices 2017/18 £'000
<u>Expenditure</u>			
Employee Costs	75	75	75
Property Costs	349	389	389
Supplies & Services	278	278	278
Transport Costs	2	2	2
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Recharge Costs (Internal)	0	0	0
Capital Charges	0	0	0
CFCR	0	0	0
Total Expenditure	704	744	744
<u>Income</u>			
Specific Government Grants	0	0	0
Other Grants	0	0	0
Recharge Income (Internal)	211	211	211
Fees, Charges etc.	0	0	0
Other Income	1	1	1
Total Income	212	212	212
NET EXPENDITURE	492	532	532

Budgeted Personnel 2017/18	Full-Time Equivalent		
	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	0	0	0.0
Teachers	0	0	0.0
Local Government Employees	0	6	3.8
TOTAL	0	6	3.8

REVENUE BUDGET 2017/18

DIRECTORATE:

PLACE

BUSINESS UNIT:

LEGAL & DEMOCRATIC SERVICES

SERVICE:

REGISTRARS

	<u>Revised</u> <u>2016/17</u> <u>Budget</u> <u>£'000</u>	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2017/18</u> <u>£'000</u>	Final Budget @ Outturn Prices 2017/18 £'000
<u>Expenditure</u>			
Employee Costs	182	181	167
Property Costs	59	59	60
Supplies & Services	13	13	13
Transport Costs	2	2	2
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Recharge Costs (Internal)	0	0	0
Capital Charges	0	0	0
CFCR	0	0	0
Total Expenditure	256	255	242
<u>Income</u>			
Specific Government Grants	0	0	0
Other Grants	0	0	0
Recharge Income (Internal)	0	0	0
Fees, Charges etc.	153	153	153
Other Income	0	0	0
Total Income	153	153	153
NET EXPENDITURE	103	102	89

Budgeted Personnel 2017/18	Full-Time		
	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	0	0	0.0
Teachers	0	0	0.0
Local Government Employees	3	6	6.1
TOTAL	3	6	6.1

REVENUE BUDGET 2017/18

DIRECTORATE:

BUSINESS UNIT:

SERVICE:

PLACE

LEGAL & DEMOCRATIC SERVICES

DIGITAL REPROGRAPHICS UNIT

	<u>Revised</u> <u>2016/17</u> <u>Budget</u> <u>£'000</u>	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2017/18</u> <u>£'000</u>	Final Budget @ Outturn Prices 2017/18 £'000
<u>Expenditure</u>			
Employee Costs	185	225	117
Property Costs	47	47	28
Supplies & Services	156	156	126
Transport Costs	11	11	11
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Recharge Costs (Internal)	0	0	0
Capital Charges	10	10	0
CFCR	0	0	0
Total Expenditure	409	449	282
<u>Income</u>			
Specific Government Grants	0	0	0
Other Grants	0	0	0
Recharge Income (Internal)	387	387	234
Fees, Charges etc.	0	0	28
Other Income	21	21	21
Total Income	408	408	283
NET EXPENDITURE	1	41	(1)

Budgeted Personnel 2017/18	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	0	0	0.0
Teachers	0	0	0.0
Local Government Employees	4	1	4.8
TOTAL	4	1	4.8

REVENUE BUDGET 2017/18

DIRECTORATE:

PLACE

BUSINESS UNIT:

LEGAL & DEMOCRATIC SERVICES

SERVICE:

LICENSING

	<u>Revised</u> <u>2016/17</u> <u>Budget</u> <u>£'000</u>	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2017/18</u> <u>£'000</u>	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2017/18</u> <u>£'000</u>
<u>Expenditure</u>			
Employee Costs	0	0	0
Property Costs	0	0	0
Supplies & Services	51	51	51
Transport Costs	0	0	0
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Recharge Costs (Internal)	13	13	13
Capital Charges	0	0	0
CFCR	0	0	0
Total Expenditure	64	64	64
<u>Income</u>			
Specific Government Grants	0	0	0
Other Grants	0	0	0
Recharge Income (Internal)	0	0	0
Fees, Charges etc.	3	3	3
Other Income	313	313	313
Total Income	316	316	316
NET EXPENDITURE	(252)	(252)	(252)

Budgeted Personnel 2017/18	Full-Time		
	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	0	0	0.0
Teachers	0	0	0.0
Local Government Employees	0	0	0.0
TOTAL	0	0	0.0

REVENUE BUDGET 2017/18

DIRECTORATE:

PLACE

BUSINESS UNIT:

SERVICE:

RESILIENCE

	<u>Revised</u> <u>2016/17</u> <u>Budget</u> <u>£'000</u>	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2017/18</u> <u>£'000</u>	Final Budget @ Outturn Prices 2017/18 £'000
<u>Expenditure</u>			
Employee Costs	95	95	95
Property Costs	0	0	0
Supplies & Services	13	13	13
Transport Costs	3	3	3
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Recharge Costs (Internal)	0	0	0
Capital Charges	0	0	0
CFCR	0	0	0
Total Expenditure	111	111	111
<u>Income</u>			
Specific Government Grants	0	0	0
Other Grants	0	0	0
Recharge Income (Internal)	0	0	0
Fees, Charges etc.	0	0	0
Other Income	0	0	0
Total Income	0	0	0
NET EXPENDITURE	111	111	111

Budgeted Personnel 2017/18	Full-Time Equivalent		
	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	0	0	0.0
Teachers	0	0	0.0
Local Government Employees	2	0	2.0
TOTAL	2	0	2.0

REVENUE BUDGET 2017/18**DIRECTORATE:****BUSINESS UNIT:****SERVICE:**

CHIEF EXECUTIVE UNIT

SUMMARY

	<u>Revised</u> <u>2016/17</u> <u>Budget</u> <u>£'000</u>	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2017/18</u> <u>£'000</u>	Final Budget @ Outturn Prices 2017/18 £'000
Chief Executive's	838	787	787
Members' Services	1,029	1,018	1,011
Economic Development	1,011	943	939
Strategic Policy & Transformation	3,004	2,166	2,338
TOTAL CHIEF EXECUTIVE UNIT	5,882	4,914	5,075

REVENUE BUDGET 2017/18

DIRECTORATE:

CHIEF EXECUTIVE UNIT

BUSINESS UNIT:

SUMMARY

SERVICE:

	<u>Revised</u> <u>2016/17</u> <u>Budget</u> <u>£'000</u>	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2017/18</u> <u>£'000</u>	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2017/18</u> <u>£'000</u>
<u>Expenditure</u>			
Employee Costs	5,572	5,197	4,905
Property Costs	731	605	599
Supplies & Services	1,137	688	668
Transport Costs	180	167	148
Third Party Payments	650	630	641
Transfer Payments	0	0	0
Recharge Costs (Internal)	0	0	0
Capital Charges	32	32	32
CFCR	0	0	0
Total Expenditure	8,302	7,319	6,993
<u>Income</u>			
Specific Government Grants	0	0	0
Other Grants	59	43	43
Recharge Income (Internal)	863	863	378
Fees, Charges etc.	1,436	1,437	1,436
Other Income	62	62	61
Total Income	2,420	2,405	1,918
NET EXPENDITURE	5,882	4,914	5,075

Budgeted Personnel 2017/18	Full-Time		
	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	6	0	6
Teachers	0	0	0
Local Government Employees	84	45	102.1
TOTAL	90	45	108.1

REVENUE BUDGET 2017/18

DIRECTORATE:

CHIEF EXECUTIVE UNIT

BUSINESS UNIT:

CHIEF EXECUTIVE'S

SERVICE:

	<u>Revised</u> <u>2016/17</u> <u>Budget</u> <u>£'000</u>	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2017/18</u> <u>£'000</u>	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2017/18</u> <u>£'000</u>
<u>Expenditure</u>			
Employee Costs	1,241	1,215	799
Property Costs	1	1	1
Supplies & Services	86	61	47
Transport Costs	15	15	7
Third Party Payments	56	56	56
Transfer Payments	0	0	0
Recharge Costs (Internal)	0	0	0
Capital Charges	0	0	0
CFCR	0	0	0
Total Expenditure	1,399	1,348	910
<u>Income</u>			
Specific Government Grants	0	0	0
Other Grants	0	0	0
Recharge Income (Internal)	560	560	123
Fees, Charges etc.	0	0	0
Other Income	1	1	0
Total Income	561	561	123
NET EXPENDITURE	838	787	787

Budgeted Personnel 2017/18	Full-Time Equivalent		
	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	2	0	2
Teachers	0	0	0
Local Government Employees	14	3	15.9
TOTAL	16	3	17.9

REVENUE BUDGET 2017/18

DIRECTORATE:

CHIEF EXECUTIVE UNIT

BUSINESS UNIT:

MEMBERS' SERVICES

SERVICE:

	<u>Revised</u> <u>2016/17</u> <u>Budget</u> <u>£'000</u>	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2017/18</u> <u>£'000</u>	Final Budget @ Outturn Prices 2017/18 £'000
<u>Expenditure</u>			
Employee Costs	795	794	789
Property Costs	122	122	115
Supplies & Services	58	48	53
Transport Costs	54	54	54
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Recharge Costs (Internal)	0	0	0
Capital Charges	0	0	0
CFCR	0	0	0
Total Expenditure	1,029	1,018	1,011
<u>Income</u>			
Specific Government Grants	0	0	0
Other Grants	0	0	0
Recharge Income (Internal)	0	0	0
Fees, Charges etc.	0	0	0
Other Income	0	0	0
Total Income	0	0	0
NET EXPENDITURE	1,029	1,018	1,011

Budgeted Personnel 2017/18	Full-Time Equivalent		
	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	0	0	0
Teachers	0	0	0
Local Government Employees	3	1	3.5
TOTAL	3	1	3.5

REVENUE BUDGET 2017/18

DIRECTORATE:

CHIEF EXECUTIVE UNIT

BUSINESS UNIT:

ECONOMIC DEVELOPMENT

SERVICE:

	<u>Revised</u> <u>2016/17</u> <u>Budget</u> <u>£'000</u>	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2017/18</u> <u>£'000</u>	Final Budget @ Outturn Prices 2017/18 £'000
<u>Expenditure</u>			
Employee Costs	1,340	1,333	1,333
Property Costs	370	369	365
Supplies & Services	375	340	328
Transport Costs	26	22	22
Third Party Payments	324	304	315
Transfer Payments	0	0	0
Recharge Costs (Internal)	0	0	0
Capital Charges	32	32	32
CFCR	0	0	0
Total Expenditure	2,467	2,400	2,395
<u>Income</u>			
Specific Government Grants	0	0	0
Other Grants	25	25	25
Recharge Income (Internal)	0	0	0
Fees, Charges etc.	1,431	1,432	1,431
Other Income	0	0	0
Total Income	1,456	1,457	1,456
NET EXPENDITURE	1,011	943	939

Budgeted Personnel 2017/18	Full-Time Equivalent		
	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	1	0	1.0
Teachers			
Local Government Employees	29	6	33.1
TOTAL	30	6	34.1

REVENUE BUDGET 2017/18

DIRECTORATE:

CHIEF EXECUTIVE UNIT

BUSINESS UNIT:

STRATEGIC POLICY & TRANSFORMATION

SERVICE:

	<u>Revised</u> <u>2016/17</u> <u>Budget</u> <u>£'000</u>	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2017/18</u> <u>£'000</u>	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2017/18</u> <u>£'000</u>
<u>Expenditure</u>			
Employee Costs	2,196	1,855	1,984
Property Costs	238	113	118
Supplies & Services	618	239	240
Transport Costs	85	76	65
Third Party Payments	270	270	270
Transfer Payments	0	0	0
Recharge Costs (Internal)	0	0	0
Capital Charges	0	0	0
CFCR	0	0	0
Total Expenditure	3,407	2,553	2,677
<u>Income</u>			
Specific Government Grants	0	0	0
Other Grants	34	18	18
Recharge Income (Internal)	303	303	255
Fees, Charges etc.	5	5	5
Other Income	61	61	61
Total Income	403	387	339
NET EXPENDITURE	3,004	2,166	2,338

Budgeted Personnel 2017/18			
	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	3	0	3.0
Teachers	0	0	0.0
Local Government Employees	38	35	49.6
TOTAL	41	35	52.6

REVENUE BUDGET 2017/18
DIRECTORATE:
BUSINESS UNIT:
SERVICE:
VARIOUS
OTHER SERVICES

	<u>Revised</u> <u>2016/17</u> <u>Budget</u> <u>£'000</u>	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2017/18</u> <u>£'000</u>	Final Budget @ Outturn Prices 2017/18 £'000	Officer to Oversee Service Delivery & Manage Budget
Corporate Initiatives	23	23	23	Chief Executive
Angus Council Community Grants Scheme	51	51	51	Service Manager - Economic Development
Long Service Award Scheme	3	3	3	Head of HR, IT, OD & Comms.
Health and Safety at Work	12	12	12	Head of HR, IT, OD & Comms.
Employee Assistance Programme	20	20	20	Head of HR, IT, OD & Comms.
Ordnance Survey	63	63	63	Head of HR, IT, OD & Comms.
Staff & Elected Member Training	120	90	90	Organisational Development Manager
Audit Fee	255	240	240	Head of Corporate Finance
COSLA	73	73	73	Head of Corporate Finance
Interest on Revenue Balances	(300)	(350)	(350)	Head of Corporate Finance
Corporate & Democratic Core	10	7	7	Head of Corporate Finance
Provision for Additional Burdens	467	1,380	1,058	Head of Corporate Finance
NDR Discretionary Reliefs	70	70	70	Head of Corporate Finance
Council Tax Support	5,285	5,490	5,490	Head of Corporate Finance
Scottish Welfare Fund	442	514	514	Head of Corporate Finance
Discretionary Housing Payments	46	550	550	Head of Corporate Finance
Scotland Excel	89	89	89	Head of Corporate Finance
Cash Payment Transaction Costs	0	50	50	Head of Corporate Finance
Non-staff TA Agile savings	0	(88)	(88)	Head of Corporate Finance
TA Agile costs of undertaking review	0	118	118	Head of Corporate Finance
Electoral Registration	175	175	175	Head of Legal & Democratic Services
Council Election Expenses	62	62	62	Head of Legal & Democratic Services
Children's Panel	43	43	43	Head of Legal & Democratic Services
Public Records (Scotland) Act	50	50	50	Head of Legal & Democratic Services
	0			
Upkeep of Clocks & War Memorials, etc.	50	50	47	Head of Technical & Property Services
Centralised Property Maintenance	642	642	652	Head of Technical & Property Services
Centralised Energy Management	169	132	162	Head of Technical & Property Services
Carbon Reduction Fund	452	407	407	Head of Technical & Property Services
Feasibility Studies	25	25	25	Head of Technical & Property Services
CCTV - Angus Share of Costs (Gross)	145	145	145	Head of Technical & Property Services
Christmas Lighting	119	34	34	Head of Technical & Property Services
Citizens Advice Bureau	108	108	108	Head of Quality & Performance
Corporate Equalities	2	2	2	Head of Quality & Performance
Collaboration and Joint Working	0	0	100	Chief Executive
Net Expenditure	8,771	10,280	10,095	

REVENUE BUDGET 2017/18

DIRECTORATE:

BUSINESS UNIT:

SERVICE:

VALUATION JOINT BOARD & JOINT ARRANGEMENT

	<u>Revised</u> <u>2016/17</u> <u>Budget</u> <u>£'000</u>	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2017/18</u> <u>£'000</u>	Final Budget @ Outturn Prices 2017/18 £'000
<u>Valuation Joint Board</u>			
Net Expenditure	<u>750</u>	<u>736</u>	<u>736</u>
<u>Tayside Contracts (Joint Arrangement)</u>			
Net Surplus (Angus Share)	<u>(218)</u>	<u>(300)</u>	<u>(300)</u>

HOUSING REVENUE ACCOUNT

	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2016/17</u> <u>£'000's</u>	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2017/18</u> <u>£'000</u>	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2017/18</u> <u>£'000</u>
<u>Expenditure</u>			
Financing Charges	9,506	10,102	10,102
Supervision & Management	8,139	8,190	8,190
Repairs & Maintenance	7,541	7,397	7,397
Loss of Rents	1,073	1,052	1,052
Other Expenditure	696	679	679
Protected Tenants	59	54	54
Total Expenditure	27,014	27,474	27,474
<u>Income</u>			
Rents & Service Charges	25,987	26,458	26,458
Other Income	255	214	214
Homelessness Funding	772	802	802
Contribution from Balances	0	0	0
Total Income	27,014	27,474	27,474
NET EXPENDITURE	0	0	0

Budgeted Personnel 2017/18	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	1	0	1
Teachers	0	0	0
Local Government Employees	93	5	96.1
TOTAL	94	5	97.1

PROPERTY MAINTENANCE BUDGET 2017/18

<u>Service</u>	<u>Final Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2016/17</u> <u>£000</u>	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2017/18</u> <u>£000</u>	<u>Final Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2017/18</u> <u>£000</u>
Centralised Property Maintenance (Other Services)	681	652	652
<u>People</u>			
Schools & Learning	930	973	973
Quality & Performance	10	9	9
Children & Young People	55	72	72
Information Technology (Data Centre)	5	4	4
<u>Integrated Joint Board</u>			
Adult Services	161	163	163
<u>Chief Executive</u>			
Chief Executive	14	8	8
Economic Development	17	17	17
Community Planning	11	18	18
<u>Place</u>			
Directorate & Business Support	55	55	55
Technical & Property Services	47	41	41
Planning & Place	17	12	12
Regulatory & Protective Services	112	117	117
Services to Communities	395	339	339
Finance Revenues	12	3	3
Legal & Democratic Services	22	26	26
Other Services - Upkeep of Clocks	6	6	6
Other Services - Upkeep of War Memorials	36	36	36
Sub-Total General Fund	2586	2551	2551
Common Good	1	1	1
Housing Revenue Account	23	16	16
Grand Total	2610	2568	2568

<u>Service</u>	<u>Planned</u> <u>Maintenance</u> <u>£000</u>	<u>Service</u> <u>Contracts</u> <u>£000</u>	<u>Unplanned</u> <u>Maintenance</u> <u>£000</u>	<u>Total Budget</u> <u>2017/18</u> <u>£000</u>
Centralised Property Maintenance (Other Services)	0	652	0	652
<u>People</u>				
Schools & Learning	332	360	281	973
Quality & Performance	0	3	6	9
Children & Young People	28	14	30	72
Information Technology (Data Centre)	0	2	2	4
<u>Integrated Joint Board</u>				
Adult Services	51	20	92	163
<u>Chief Executive</u>				
Chief Executive	0	1	7	8
Economic Development	0	2	15	17
Community Planning	7	3	8	18
<u>Place</u>				
Directorate & Business Support	30	5	20	55
Technical & Property Services	19	4	18	41
Planning & Place	0	1	11	12
Regulatory & Protective Services	50	14	53	117
Services to Communities	63	68	208	339
Finance Revenues	0	1	2	3
Legal & Democratic Services	2	9	15	26
Other Services - Upkeep of Clocks	5	1	0	6
Other Services - Upkeep of War Memorials	36	0	0	36
Sub-Total General Fund	623	1160	768	2551
Common Good	0	1	0	1
Housing Revenue Account	0	6	10	16
Grand Total	623	1167	778	2568

ENERGY MANAGEMENT BUDGET 2017/18

	Final Budget	Provisional	Final Budget	Consumption	Targets
	@ Outturn	Base Budget	@ Outturn	Final Budget	Final Budget
	Prices	Submission	Prices	Consumption	Target
	2016/17	2017/18	2017/18	2017/18	2017/18
	£000	£000	£000	kwh 000	kwh 000
Service					
Centralised Energy Maintenance (Other Services)	169	160	160		
Carbon Reduction Fund Repayments	82	84	84		
Salix Repayments	40	40	40		
People					
Schools & Learning	1854	1834	1834	31,028	30,408
Quality & Performance	29	30	30	393	385
Children & Young People	77	78	78	1,290	1,236
Information Technology (Data Centre)	41	42	42	360	353
Integrated Joint Board					
Adult Services	320	320	320	4,683	4,589
Chief Executive					
Chief Executive	19	19	19	173	170
Economic Development	42	41	41	588	572
Community Planning	36	25	25	320	232
Place					
Directorate / Support Resources	56	54	54	861	843
Technical & Property Services	70	69	69	1,009	989
Roads (Street Lighting)	805	598	598	5,500	5,390
Planning & Place	18	17	17	209	205
Regulatory and Protective Services	199	200	200	1,791	1,755
Services to Communities (Angus Alive)	858	749	749	13,036	12,657
Finance Revenues	27	5	5	26	25
Legal & Democratic Services	90	80	80	945	926
Welfare Rights	4	4	4	62	61
Other Services	6	6	6	39	39
Sub-Total General Fund	4842	4455	4455	62,313	60,835
Common Good	4	4	4	18	18
Housing Revenue Account (incl Communal Areas)	331	327	327	5,604	5,469
Grand Total	5177	4786	4786	67,935	66,322

	Electric £000	Gas £000	Oil £000	LPG £000	Biomass £000	Total Budget 2017/18 £000	CO2	Targets
							Final Budget	Final Budget
							CO2	Target
							2017/18	2017/18
	£000	kg 000	kg 000					
Service								
Centralised Energy Maintenance (Other Services)						160		
Carbon Reduction Fund Repayments	59	24	1	0	0	84		
Salix Repayments	40	0	0	0	0	40		
People								
Schools & Learning	1,178	544	36	0	76	1,834	7,951	7,714
Quality & Performance	23	7	0	0	0	30	118	114
Children & Young People	48	30	0	0	0	78	345	322
Information Technology (Data Centre)	42	0	0	0	0	42	161	156
Integrated Joint Board								
Adult Services	229	70	8	0	13	320	1,298	1,260
Chief Executive								
Chief Executive	19	0	0	0	0	19	77	75
Economic Development	30	11	0	0	0	41	161	154
Community Planning	17	8	0	0	0	25	99	82
Place								
Directorate / Support Resources	37	17	0	0	0	54	245	237
Technical & Property Services	53	16	0	0	0	69	290	282
Roads (Street Lighting)	598	0	0	0	0	598	2,457	2,383
Planning & Place	17	0	0	0	0	17	93	91
Regulatory and Protective Services	181	17	2	0	0	200	646	626
Services to Communities	448	223	5	3	70	749	3,036	2,896
Finance Revenues	3	2	0	0	0	5	7	7
Welfare Rights	2	2	0	0	0	4	16	16
Legal & Democratic Services	67	13	0	0	0	80	320	311
Other Services	6	0	0	0	0	6	18	17
Sub-Total General Fund	3,097	984	52	3	159	4,455	17,338	16,743
Common Good	4	0	0	0	0	4	8	8
Housing Revenue Account (incl Communal Areas)	217	97	0	0	13	327	1,444	1,396
Grand Total	3,318	1,081	52	3	172	4,786	18,790	18,147

WATER MANAGEMENT BUDGET 2017/18

Service	Final Budget	Provisional	Final Budget	Metered
	@ Outturn	Base Budget	@ Outturn	Consumption
	Prices	Submission	Prices	m3
	2016/17	2017/18	2017/18	Final Budget
	£000	£000	£000	2017/18
				m3
Service				
Centralised Water Management	0	10	10	0
CWEF Repayments	10	6	6	0
People				
Schools & Learning	368	374	374	109,890
Quality & Performance	9	9	9	1,028
Children & Young People	19	20	20	2,336
Information Technology	1	1	1	37
Integrated Joint Board				
Adult Services	55	57	57	16,189
Chief Executive Unit				
Chief Executive	2	2	2	143
Economic Development	10	9	9	1,974
Community Planning	7	5	5	670
Place				
Directorate / Support Resources	9	6	6	860
Technical & Property Services	22	22	22	6,343
Planning & Place	3	3	3	440
Regulatory & Protective Services	82	80	80	15,509
Finance Revenues	4	3	3	70
Welfare Rights	1	1	1	87
Legal & Democratic Services	26	26	26	3,133
Services to Communities	139	148	148	37,963
Other Services	0	0	0	11
Sub-Total General Fund	767	782	782	196,683
Common Good	0	0	0	6
Housing Revenue Account (incl Communal Areas)	40	39	39	13,357
Grand Total	807	821	821	210,046

Service	Water	Surface	Trade	Total
	Budget	Drainage	Effluent	Budget
	£000	£000	£000	£000
Service				
Centralised Water Management	10	0	0	10
CWEF Repayments	6	0	0	6
People				
Schools & Learning	206	168	0	374
Quality & Performance	4	5	0	9
Children & Young People	8	12	0	20
Information Technology	0	1	0	1
Integrated Joint Board				
Adult Services	36	21	0	57
Chief Executive				
Chief Executive	1	1	0	2
Economic Development	5	4	0	9
Community Planning	3	2	0	5
Place				
Directorate / Support Resources	2	4	0	6
Technical & Property Services	13	9	0	22
Planning & Place	2	1	0	3
Regulatory & Protective Services	53	14	13	80
Services to Communities	82	66	0	148
Finance Revenues	1	2	0	3
Welfare Rights	0	1	0	1
Legal & Democratic Services	9	17	0	26
Other Services	0	0	0	0
Sub-Total General Fund	441	328	13	782
Common Good	0	0	0	0
Housing Revenue Account (incl Communal Areas)	35	4	0	39
Grand Total	476	332	13	821

CAPITAL FINANCING COSTS

REVENUE BUDGET 2017/18

	<u>Final Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2016/17</u> <u>£000</u>	<u>Final Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2017/18</u> <u>£000</u>
Core Capital Financing Costs	14,338	14,104
Less: Amount included in Other Housing Budget	(68)	(68)
Adjusted Core Capital Financing Costs (per Net Expenditure Summary)	14,270	14,036

Estimated Capital Financing Costs Relating to Projects With Specific Funding Arrangements

Chief Executive's

Economic Development - Arbroath Harbour Development	36
Economic Development - Site Security, Brent Avenue, Montrose	5

Communities

Regulatory & Protective Services - Vehicle Replacement Programme	666
Services to Communities - Burgh Yard Office Accommodation	2
Legal & Democratic Services - Digital Reprographics Unit	8

People

Schools & Learning - Isla Primary School	26
Schools & Learning - Contribution Towards Forfar Academy Community Campus	14

Adult Services (Integrated Joint Board)

Joint HQ Accommodation Project	3
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Angus Alive

Sport & Leisure - Saltire Leisure Centre Extension	30
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Common Good

Arbroath Common Good Fund - Webster Theatre Project	42
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Total of Projects With Specific Funding Arrangements

832

It should be noted that the above figures represent the estimated capital financing costs associated with loans fund advances up to and including 2017/18. This may vary from the resources identified within directorate budgets as budgets may be based on the average annual capital financing cost over the life of the loans fund advance.

CALCULATION OF ANGUS COUNCIL'S 2017/18 TOTAL REVENUE SUPPORT GRANT

Total Revenue Grant Support is calculated by the Scottish Government each year and determines the total level of grant resources to be made available to each local authority to help meet the costs of service provision.

Angus Council's Total Revenue Support Grant for 2017/18 as set out in Finance Circular 1/2017 is as follows:-

	<u>£000</u>
Updated Service Provision (formerly GAE)	225,129
2008-2017 Changes	4,662
Loan Charges Grant / PPP Level Playing Field Support (LPFS)	12,684
Floor Adjustment *	(2,497)
Total Estimated Expenditure	<u>239,978</u>
Deduction for Total Estimated Expenditure not supported by Revenue Support Grant	(43,100)
Total Revenue Support Grant	<u><u>196,878</u></u>

* To ensure all councils benefited from the increases in grant arising from the Spending Review, a "floor" has been incorporated within the settlement calculation, providing a minimum guaranteed grant increase for each year. Angus Council is a contributor to the floor arrangement.

<u>Total Revenue Support Grant Breakdown</u>	<u>£000</u>
Ring-Fenced (Specific) Grants **	3,593
Non-Domestic Rate Income (NDRI)	27,233
General Revenue Support Grant	166,052
Total Revenue Support Grant 2017/18	<u><u>196,878</u></u>

** Adjusted to £3.799 million in Council Tax calculation to reflect level of expenditure budgeted for by Angus Council which is eligible for ring-fenced (specific) grant. Additional grant of £206,000 in respect of Community Justice Social Work has been budgeted for in line with correspondence from Scottish Government Community Justice Division.

*** General Revenue Support Grant includes £4.143 million of estimated grant support which has not yet been distributed for 2017/18, or is not included in FC 1/2017.

GENERAL FUND CAPITAL PROGRAMME

2016/2021 FINANCIAL PLAN & PROVISIONAL CAPITAL BUDGET 2017/18

Introduction

The General Fund capital programme encompasses expenditure on assets in service areas such as Schools & Learning, Economic Development, Technical & Property Services, etc. which provide benefits to the community for many years into the future. The type of works and projects involved can range from the purchase of new sports equipment for Council leisure centres, to roads engineering projects, to the construction of a brand new school.

The 2017/18 capital budget has been prepared by Angus Council under the self regulating Prudential Code regime. The key objectives of the Prudential Code are to ensure that the capital investment plans of local authorities are affordable, prudent and sustainable.

Capital Resources

The principal means of funding capital expenditure comes from the following sources:

- borrowing
- Scottish Government capital grants
- grants and contributions from other external sources
- capital financed from current revenue (CFCR)
- capital receipts from the sale of surplus assets.

A significant proportion of the Council's capital expenditure is, and will continue to be, funded through borrowing. Whilst the Council is not currently constrained by an annual borrowing limit, it is limited by the level of capital financing costs arising from borrowing which the revenue budget can support. A considerable proportion of this borrowing is currently funded by the Scottish Government through loan charges support grant.

The Scottish Government is continuing its strategy of not providing loan charges support grant for new borrowing incurred during the year (this is what was previously termed supported borrowing). Loan charges support grant for borrowing incurred up to and including 2010/11 will continue to be received from the Scottish Government however. Alternatively, additional capital grant is available which will reduce the extent of borrowing undertaken by the Council. Any borrowing undertaken in 2017/18 will therefore be undertaken on a prudential basis. Furthermore, it should also be noted that the Scottish Government retains the power to impose capital borrowing limits both nationally and on individual local authorities if required.

2016/2021 Financial Plan and 2017/18 Capital Budget

The Council's special budget meetings which took place on 16 February 2017 approved a provisional 2017/18 net capital budget totalling £32.610 million (report 60/17 refers). A summary of the overall 2016/2021 Financial Plan position (updated to reflect the new council management structure per report 131/17) is detailed overleaf. Further detail of the various priority projects proposed to be undertaken over the period of the financial plan, as well as the financing of that expenditure, may be accessed through the following link to report 60/17 on the Council's website:

http://www.angus.gov.uk/download/meetings/id/3207/agenda_item_4k_-_report_no_6017_-_provisional_capital_budgets

The final capital budget for 2017/18 will not be established until a comprehensive update of the full 2016/2021 Financial Plan, including the provisional 2017/18 capital budget, is undertaken to account for the effect of the actual expenditure position for the 2016/17 financial year. It is intended that this will be presented to the Policy & Resources Committee on 29 August 2017 and thereafter published in a separate budget volume (along with the Housing Revenue Account Capital Budget) – the Final Capital Budget Volume 2017/18.

FINANCIAL PLAN 2016/2021
PROGRAMME - GRAND SUMMARY

PROJECT / NATURE OF EXPENDITURE	Estimated Total Cost £000	Actual to 31/03/16 £000	Projected Outturn 2016/17 £000	Provisional Budget 2017/18 £000	Estimate 2018/19 £000	Estimate 2019/20 £000	Estimate 2020/21 £000	Later Years £000
CHIEF EXECUTIVE'S								
ECONOMIC DEVELOPMENT	6,951	487	90	3,274	3,000	0	0	100
TRANSFORMING ANGUS	4,055	181	1,274	883	955	571	191	0
	11,006	668	1,364	4,157	3,955	571	191	100
PEOPLE								
SCHOOLS & LEARNING / CHILDREN & YOUNG PEOPLE (formerly Children & Learning)	64,754	40,441	4,737	9,646	5,425	466	270	3,769
INFORMATION TECHNOLOGY (formerly Organisational Change)	70	0	0	70	0	0	0	0
	64,824	40,441	4,737	9,716	5,425	466	270	3,769
PLACE								
PLANNING & PLACE	1,875	384	10	0	0	0	0	1,481
REGULATORY & PROTECTIVE SERVICES	23,348	4,307	4,035	4,027	1,925	855	588	7,611
SERVICES TO COMMUNITIES	12,449	8,320	650	965	140	589	1,735	50
TECHNICAL & PROPERTY SERVICES	158,484	92,618	14,058	12,760	6,689	5,014	5,500	21,845
	196,156	105,629	18,753	17,752	8,754	6,458	7,823	30,987
ADULT SERVICES (INTEGRATED JOINT BOARD)	1,307	0	242	985	80	0	0	0
Total Net Expenditure	273,293	146,738	25,096	32,610	18,214	7,495	8,284	34,856

HOUSING REVENUE ACCOUNT CAPITAL BUDGET 2017/18

The Housing Revenue Account capital budget covers all capital expenditure which is funded by tenants of council houses. The undernoted table outlines particularly the main elements of the capital programme to upgrade and increase the council housing stock during the financial year 2017/18.

ANALYSIS OF 2017/18 HOUSING REVENUE ACCOUNT CAPITAL BUDGET		
Programme	2016/17 Outturn £000	2017/18 Budget £000
New Build and Shared Equity	2,603	6,227
Conversion	101	206
Aids and Adaptations	635	520
Improvements	18	524
Heating Installation and Replacement	2,015	2,080
Window Replacement	244	313
Energy Saving	1,925	1,455
Sheltered Housing	152	662
Kitchen Replacement	333	1,260
Bathroom Replacement	140	860
Other	408	993
Total	8,574	15,100
Funding		
Mainstream Borrowing	0	3,959
Capital Receipts	1,439	2,131
Capital Finance from Current Revenue	7,135	7,764
Affordable Housing Reserve	0	500
HRA Revenue Balances	0	746
Total	8,574	15,100

SIGNIFICANT HRA CAPITAL PROJECTS TO BE UNDERTAKEN DURING FINANCIAL YEAR 2017/18	
Project	£000
New Build – Viewmount, Forfar	1,430
New Build – Guthriehill, Smithycroft Arbroath	2,570
New Build – Chapelpark Forfar	2,625
Bathroom Replacement	860
Kitchen Replacement	1,260
Heating Installation and Replacement throughout Angus	2,080
Energy Saving – External Insulation Schemes within Angus	1,455

2016/20 Financial Plan and 2017/18 Final Capital Budget

The special Communities Committee budget meeting which took place on 14 February 2017 approved a provisional 2017/18 net capital budget totalling £15,100,000 (report 70/17 refers). The final capital budget for 2017/18 will not be established until a comprehensive update of the full 2016/20 Financial Plan, including the provisional 2017/18 capital budget, is undertaken to account for the effect of the actual expenditure position for the 2016/17 financial year. It is intended that this will be presented to a future Communities Committee and thereafter published in a separate budget volume (along with the General Fund Capital Budget) – the Final Capital Budget Volume 2017/18.

A summary of the overall 2016/20 Financial Plan position (as reflected in report 70/17) is detailed above. Further detail of the various projects proposed to be undertaken over the period of the financial plan, as well as the financing of that expenditure, may be accessed through the link to the Council's website:

<http://www.angus.gov.uk/ccmeetings/reports-committee2013/NeighbourhoodServices/91.pdf>