Service	(1) Budgeted Net Expenditure 2014/15 £000	(2) Virement	(3) Revised Net Budget	(4) Budgeted Net Expenditure For 11 Months To 28 Feb 15 £000	(5) Actual Net Expenditure For 11 Months To 28 Feb 15 £000	(6) Column (5) As A Percentage Of Column (4)	(7) Projected Outturn £000	(8) (7) - (3) Total Projected Variance (Fav) / Adv £000
	2000	2000	2000	2000		,,,		2000
Chief Executive's Unit								
- Core, including Members Services	2,305	211	2,516	2,729	2,549	93.40%	2,351	(165)
- Economic Development	1,312	152	1,464	1,075	951	88.47%	1,302	(162)
Total Chief Executive's Unit	3,617	363	3,980	3,804	3,500	92.01%	3,653	(327)
People								
- Schools & Learning	69,040	13,609	82,649	72,922	72,825	99.87%	82,484	(165)
- Children & Young People Services	27,222	(145)	27,077	24,671	23,452	95.06%	25,708	(1,369)
- Adult Services	43,319	678	43,997	43,068	43,293	100.52%	44,326	329
- Quality Performance	18,490	(13,236)	5,254	3,867	4,235	109.52%	5,095	(159)
Total People	158,071	906	158,977	144,528	143,805	99.50%	157,613	(1,364)
Communities								
- Directorate	413	87	500	267	255	95.51%	500	0
- Business Support	168	10	178	570	567	99.47%	199	21
- Services to Communities	6,473	237	6,710	6,873	6,150	89.48%	6,489	(221)
- Technical & Property Services	19,294	694	19,988	17,302	16,368	94.60%	19,104	(884)
- Planning & Place	5,284	290	5,574	3,112	2,154	69.22%	4,945	(629)
- Regulatory, Protective & Prevention Services	16,483	246	16,729	14,915	14,446	96.86%	16,586	(143)
Total Communities	48,115	1,564	49,679	43,039	39,940	92.80%	47,823	(1,856)
Resources								
- Corporate Improvement & Finance	3,466	493	3,959	4,368	4,155	95.12%	3,507	(452)
- Organisational Change	3,197	44	3,241	2,837	2,632	92.77%	3,008	(233)
- Legal & Democratic Services	2,220	320	2,540	2,302	1,881	81.71%	2,172	(368)
Total Resources	8,883	857	9,740	9,507	8,668	91.17%	8,687	(1,053)
Transforming Angus	904	<u> </u>	904	828	231	27.90%	386	(518)
Other Services	8,843	516	9,359	2,272	1,883	82.88%	8,031	(1,328)
Miscellaneous Income	(50)	0	(50)	0	0	0.00%	(50)	Ó
Capital Financing Costs (excl JB, incl Other Hsg)	13,908	0	13,908	0	0	0.00%	13,908	(2,936)
Total Angus Council Departments	242,291	4,206	246,497	203,978	198,027	97.08%	240,051	(9,382)
Tayside Joint Valuation Board	765	0	765	639	639	100.00%	765	0
Tayside Contracts	(486)	0	(486)	039	039	0.00%	(486)	0
Tayside Contracts	(400)		(400)			0.00 /6	(400)	U
Total Net Expenditure	242,570	4,206	246,776	204,617	198,666	97.09%	240,330	(9,382)
Housing Revenue Account	0	0	0	(9,612)	(9,994)	103.97%	(319)	(319)

Section B - Staff Costs APPENDIX B

	(1) Budgeted Net Expenditure 2014/15	(2) Virement	(3) Revised Net Budget	(4) Budgeted Net Expenditure For 11 Months To 28 Feb 15	(5) Actual Net Expenditure For 11 Months To 28 Feb 15	(6) Column (5) As A Percentage Of Column (4)	(7) Projected Outturn	(8) (7) - (3) Total Projected Variance (Fav) / Adv
Service	£000	£000	£000	£000	£000	%	£000	£000
Chief Executive's Unit								
- Core, including members Services	2,495	(39)	2,456	2,216	2,179	98.33%	2,394	(62)
- Economic Development	1,423	115	1,538	1,271	1,232	96.93%	1,421	(117)
Total Chief Executive's Unit	3,918	76	3,994	3,487	3,411	97.82%	3,815	(179)
People								
- Schools & Learning	56,758	2,107	58,865	51,860	51,812	99.91%	58,811	(54)
- Children & Young People Services	17,139	(322)	16,817	15,150	14,525	95.87%	15,730	(1,087)
- Adult Services	25,872	647	26,519	24,301	24,149	99.37%	26,286	(233)
- Quality Performance	6,844	(2,803)	4,041	3,048	2,818	92.45%	3,799	(242)
Total People	106,613	(371)	106,242	94,359	93,304	98.88%	104,626	(1,616)
Communities								
- Directorate	11	0	11	10	1	0.00%	11	0
- Business Support	593	(2)	591	542	548	101.11%	598	7
- Services to Communities	7,601	(29)	7,572	6,909	6,823	98.76%	7,507	(65)
- Technical & Property Services	6,868	154	7,022	6,250	5,772	92.35%	6,507	(515)
- Planning & Place	4,233	(23)	4,210	3,818	3,513	92.01%	4,069	(141)
- Regulatory, Protective & Prevention Services	11,630	(19)	11,611	10,767	10,385	96.45%	11,235	(376)
Total Communities	30,936	81	31,017	28,296	27,042	95.57%	29,927	(1,090)
Resources								
- Corporate Improvement & Finance	4,268	232	4,500	4,084	3,704	90.70%	4,113	(387)
- Organisational Change	3,351	20	3,371	3,090	2,976	96.31%	3,266	(105)
- Legal & Democratic Services	2,186	151	2,337	2,133	1,801	84.44%	2,018	(319)
Total Resources	9,805	403	10,208	9,307	8,481	91.12%	9,397	(811)
Transforming Angus	154	65	219	201	146	72.64%	187	(32)
Other Services	23	30	53	49	53	108.16%	60	7
Miscellaneous Income	0	0	0	0	0	0.00%	0	0
Capital Financing Costs (excl JB, incl Other Hsg)	0	0	0	0	0	0.00%	0	0
Total Angus Council Departments	151,449	284	151,733	135,699	132,437	97.60%	148,012	(3,721)
Tayside Joint Valuation Board	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Tayside Contracts	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Total No. 5								
Total Net Expenditure	151,449	284	151,733	135,699	132,437	97.60%	148,012	(3,721)
Housing Revenue Account	0	0	0	(9,612)	(9,994)	103.97%	(319)	(319)

Section C - Property Costs APPENDIX B

	(1) Budgeted Net	(2)	(3) Revised Net	(4) Budgeted Net Expenditure	(5) Actual Net Expenditure	(6) Column (5) As A	(7)	(8) (7) -(3) Total Projected
	Expenditure 2014/15	Virement	Budget	For 11 Months To 28 Feb 15	For 11 Months To 28 Feb 15	Percentage Of Column (4)	Projected Outturn	Variance (Fav) / Adv
Service	£000	£000	£000	£000	£000	%	£000	£000
Chief Executive's Unit								
- Core, including members Services	150	(4)	146	134	108	80.60%	129	(17)
- Economic Development	279	0	279	254	224	88.19%	363	84
Total Chief Executive's Unit	429	(4)	425	388	332	85.57%	492	67
People								
- Schools & Learning	9,198	548	9,746	9,403	9,439	100.38%	9,782	36
- Children & Young People Services	285	(31)	254	233	190	81.55%	180	(74)
- Adult Services	1,283	(2)	1,281	1,058	1,164	110.02%	1,537	256
- Quality Performance	567	(205)	362	189	131	69.31%	342	(20)
Total People	11,333	310	11,643	10,883	10,924	100.38%	11,841	198
Communities	0.50	44)	0.40					
- Directorate	250	(1)	249	229	197	86.03%	266	17
- Business Support	3	0	3	3	0	0.00%	37	34
- Services to Communities	2,911	(18)	2,893	2,450	2,271	92.69%	2,951	58
- Technical & Property Services	559	99	658	584	474	81.16%	573	(85)
- Planning & Place	320	56	376	258	166	64.34%	371	(5)
- Regulatory, Protective & Prevention Services	1,173	13	1,186	970	739	76.19%	1,023	(163)
Total Communities	5,216	149	5,365	4,494	3,847	85.60%	5,221	(144)
Resources								
- Corporate Improvement & Finance	126	0	126	106	92	86.79%	117	(9)
- Organisational Change	105	0	105	71	50	70.42%	77	(28)
- Legal & Democratic Services	496	42	538	472	420	88.98%	513	(25)
Total Resources	727	42	769	649	562	86.59%	707	(62)
Transforming Angus	0	105	105	96	0	0.00%	0	(105)
Other Services	1.457	178	1.635	555	557	100.36%	1,580	(55)
Miscellaneous Income	0	0	0	0	0	0.00%	.,000	
Capital Financing Costs (excl JB, incl Other Hsg)	0	0	0	0	0	0.00%	0	0
Total Angus Council Departments	19,162	780	19,942	17,065	16,222	95.06%	19,841	(101)
Tayside Joint Valuation Board	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Tayside Contracts	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Total Net Expenditure	19,162	780	19,942	17,065	16,222	95.06%	19,841	(101)

	(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)
	Budgeted Net		Revised Net	Budgeted Net Expenditure	Actual Net Expenditure	Column (5) As A		(7) -(3) Total Projected
	Expenditure	Virement	Budget	For 11 Months	For 11 Months	Percentage	Projected	Variance
	2014/15	VIIOIIIOIII	Daagot	To 28 Feb 15	To 28 Feb 15	Of Column (4)	Outturn	(Fav) / Adv
Service	£000	£000	£000	£000	£000	%	£000	£000
Chief Executive's Unit								
	460	127	200	200	454	72 200/	220	(60)
- Core, including members Services	162	137	299	206	151	73.30%	239	(60)
- Economic Development	464	(99)	365	334	349	104.49%	474	109
Total Chief Executive's Unit	626	38	664	540	500	92.59%	713	49
People								
- Schools & Learning	2,711	4,149	6,860	5,655	5,950	105.22%	7,199	339
- Children & Young People Services	449	104	553	507	420	82.84%	540	(13)
- Adult Services	1,489	13	1,502	1,349	1,002	74.28%	1,004	(498)
- Quality Performance	4,390	(4,138)	252	201	225	111.94%	333	81
Total People	9,039	128	9,167	7,712	7,597	98.51%	9,076	(91)
Communities								
- Directorate	30	0	30	28	56	200.00%	73	43
- Business Support	33	10	43	19	14	0.00%	25	(18)
- Services to Communities		178	1,327	1,227	1,197		1,469	142
	1,149		926			97.56%	916	
- Technical & Property Services	785	141		730	697	95.48%		(10)
- Planning & Place	592	206	798	563	502	89.17%	795	(3)
- Regulatory, Protective & Prevention Services	5,219	81	5,300	4,208	3,943	93.70%	4,890	(410)
Total Communities	7,808	616	8,424	6,775	6,409	94.60%	8,168	(256)
Resources								
- Corporate Improvement & Finance	524	231	755	692	855	123.55%	728	(27)
- Organisational Change	915	24	939	873	808	92.55%	838	(101)
- Legal & Democratic Services	601	127	728	647	497	76.82%	580	(148)
Total Resources	2,040	382	2,422	2,212	2,160	97.65%	2,146	(276)
Transforming Angus	750	(178)	572	524	83	15.84%	197	(375)
Other Services	1,563	224	1,787	832	617	74.16%	1,126	(661)
Miscellaneous Income	0	0	0	0	0	0.00%	0	0
Capital Financing Costs (excl JB, incl Other Hsg)	0	0	0	0	0	0.00%	0	0
Total Angus Council Departments	21,826	1,210	23,036	18,595	17,366	93.39%	21,426	(1,610)
Tayside Joint Valuation Board	n/a	n/a	n/a	n/a	n/a	n/a	n/a	2/2
								n/a
Tayside Contracts	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Total Net Expenditure	21,826	1,210	23,036	18,595	17,366	93.39%	21,426	(1,610)

	(1) Budgeted	(2)	(3) Revised	(4) Budgeted Net	(5) Actual Net	(6) Column (5)	(7)	(8) (7) -(3)
	Net		Net	Expenditure	Expenditure	As A		Total Projected
	Expenditure 2014/15	Virement	Budget	For 11 Months To 28 Feb 15	For 11 Months To 28 Feb 15	Percentage Of Column (4)	Projected Outturn	Variance (Fav) / Adv
Service	£000	£000	£000	£000	£000	%	£000	£000
COLVICE	2000	2000	2000	2000	2000	70	2000	2000
Chief Executive's Unit								
- Core, including members Services	16	122	138	127	80	62.99%	103	(35)
- Economic Development	316	73	389	304	329	108.22%	428	39
Total Chief Executive's Unit	332	195	527	431	409	94.90%	531	4
People								
- Schools & Learning	961	6,500	7,461	5,865	5,725	97.61%	7,247	(214)
- Children & Young People Services	9,127	149	9,276	8,555	8,167	95.46%	9,063	(213)
- Adult Services	31,453	469	31,922	28,695	29,877	104.12%	33,459	1,537
- Quality Performance	6,869	(6,337)	532	488	1,070	219.26%	1,204	672
Total People	48,410	781	49,191	43,603	44,839	102.83%	50,973	1,782
Communities								
- Directorate	0	88	88	0	1	0.00%	28	(60)
- Business Support	0	0	0	0	0	0.00%	0	0
- Services to Communities	146	228	374	33	23	69.70%	282	(92)
- Technical & Property Services	16,397	336	16,733	13,665	13,347	97.67%	16,806	73
- Planning & Place	1,497	(58)	1,439	573	497	86.74%	1,299	(140)
- Regulatory, Protective & Prevention Services	896	0	896	871	1,003	115.15%	945	49
Total Communities	18,936	594	19,530	15,142	14,871	98.21%	19,360	(170)
Resources								
- Corporate Improvement & Finance	80	0	80	38	79	207.89%	80	0
- Organisational Change	0	0	0	0	0	0.00%	0	0
- Legal & Democratic Services	12	0	12	11	12	109.09%	12	0
Total Resources	92	0	92	49	91	185.71%	92	0
Transforming Angus	0	0	0	0	0	0.00%	0	0
Other Services	5,978	497	6,475	1,242	1,142	91.95%	5,991	(484)
Miscellaneous Income	0	0	0	0	0	0.00%	0	0
Capital Financing Costs (excl JB, incl Other Hsg)	13,908	0	13,908	0	0	0.00%	13,908	(2,936)
Total Angus Council Departments	87,656	2,067	89,723	60,467	61,352	101.46%	90,855	(1,804)
Tayside Joint Valuation Board	765	. 0	765	639	639	100.00%	765	0.00
Tayside Contracts	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Total Net Expenditure	88,421	2,067	90,488	61,106	61,991	101.46%	91,620	-1,804

Section F - Other Expenditure APPENDIX B

	(1) Budgeted Net	(2)	(3) Revised Net	(4) Budgeted Net Expenditure	(5) Actual Net Expenditure	(6) Column (5) As A	(7)	(8) (7) -(3) Total Projected
	Expenditure 2014/15	Virement	Budget	For 11 Months To 28 Feb 15	For 11 Months To 28 Feb 15	Percentage Of Column (4)	Projected Outturn	Variance (Fav) / Adv
Service	£000	£000	£000	£000	£000	%	£000	£000
Chief Executive's Unit		_						
- Core, including members Services	71	7	78	71	47	66.20%	71	(7)
- Economic Development	65	0	65	28	26	92.86%	62	(3)
Total Chief Executive's Unit	136	7	143	99	73	73.74%	133	(10)
People								
- Schools & Learning	103	3,154	3,257	2,555	2,580	100.98%	3,285	28
- Children & Young People Services	530	0	530	442	382	86.43%	473	(57)
- Adult Services	1,345	40	1,385	680	622	91.47%	1,351	(34)
- Quality Performance	3,403	(3,177)	226	77	165	214.29%	179	(47)
Total People	5,381	17	5,398	3,754	3,749	99.87%	5,288	(110)
Communities								
- Directorate	152	0	152	0	0	0.00%	152	0
- Business Support	4	2	6	6	5	83.33%	4	(2)
- Services to Communities	254	1	255	129	77	59.69%	246	(9)
- Technical & Property Services	3,030	118	3,148	2,319	2,292	98.84%	3,155	7
- Planning & Place	27,445	1,434	28,879	25,104	24,802	98.80%	28,657	(222)
- Regulatory, Protective & Prevention Services	6,165	74	6,239	1,981	1,981	100.00%	6,367	128
Total Communities	37,050	1,629	38,679	29,539	29,157	98.71%	38,581	(98)
Resources								
- Corporate Improvement & Finance	82	0	82	27	21	77.78%	74	(8)
- Organisational Change	91	0	91	43	37	86.05%	89	(2)
- Legal & Democratic Services	90	0	90	7	12	171.43%	103	13
Total Resources	263	0	263	77	70	90.91%	266	3
Transforming Angus	0	8	8	7	2	0.00%	2	(6)
Other Services	0	0	0	0	0	0.00%	0	
Miscellaneous Income		0	0	0	0	0.00%	0	ļ
Capital Financing Costs (excl JB, incl Other Hsg)	<u> </u>	0	0	0	0	0.00%	0	<u> </u>
Total Angus Council Departments	42,830	1,661	44,491	33,476	33,051	98.73%	44,270	(221)
Total yangao ooulion populationio	42,000		44,401			0011070	44,210	(22.7)
Tayside Joint Valuation Board	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Tayside Contracts	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Total Net Expenditure	42,830	1,661	44,491	33,476	33,051	98.73%	44,270	(221)

Section G - Income APPENDIX B

	(1) Budgeted Net	(2)	(3) Revised Net	(4) Budgeted Net Income	(5) Actual Net Income	(6) Column (5) As A	(7)	(8) (7) -(3) Total Projected
	Income	Virement	Budget	For 11 Months	For 11 Months	Percentage	Projected	Variance
	2014/15		9	To 28 Feb 15	To 28 Feb 15	Of Column (4)	Outturn	(Fav) / Adv
Service	£000	£000	£000	£000	£000	%	£000	£000
Chief Executive's Unit								
- Core, including members Services	589	12	601	25	16	64.00%	585	16
- Economic Development	1,235	(63)	1,172	1,116	1,209	108.33%	1,446	(274)
Total Chief Executive's Unit	1,824	(51)	1,773	1,141	1,225	107.36%	2,031	(258)
People								
- Schools & Learning	691	2,849	3,540	2,416	2,681	110.97%	3,840	(300)
- Children & Young People Services	308	45	353	216	232	107.41%	278	75
- Adult Services	18,123	489	18,612	13,015	13,521	103.89%	19,311	(699)
- Quality Performance	3,583	(3,424)	159	136	174	127.94%	762	(603)
Total People	22,705	(41)	22,664	15,783	16,608	105.23%	24,191	(1,527)
Communities								
- Directorate	30	0	30	0	0	#DIV/0!	30	0
- Business Support	465	0	465	0	0	0.00%	465	0
- Services to Communities	5,588	123	5,711	3,875	4,241	109.45%	5,966	(255)
- Technical & Property Services	8,345	154	8,499	6,246	6,214	99.49%	8,853	(354)
- Planning & Place	28,803	1,325	30,128	27,204	27,326	100.45%	30,246	(118)
- Regulatory, Protective & Prevention Services	8,600	(97)	8,503	3,882	3,605	92.86%	7,874	629
Total Communities	51,831	1,505	53,336	41,207	41,386	100.43%	53,434	(98)
Resources								
- Corporate Improvement & Finance	1,614	(30)	1,584	579	596	102.94%	1,605	(21)
- Organisational Change	1,265	0	1,265	1,240	1,239	99.92%	1,262	3
- Legal & Democratic Services	1,165	0	1,165	968	861	88.95%	1,054	111
Total Resources	4,044	(30)	4,014	2,787	2,696	96.73%	3,921	93
Transforming Angus	0	0	0	0	0	0.00%	0	0
Other Services	178	413	591	406	486	119.70%	726	(135)
Miscellaneous Income	50	0	50	0	0	0.00%	50	1,557
Capital Financing Costs (excl JB, incl Other Hsg)	0	0	0	0	0	0.00%	0	0
Total Angus Council Departments	80,632	1,796	82,428	61,324	62,401	101.76%	84,353	(1,925)
Tayside Joint Valuation Board	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Tayside Contracts	486	0	486	0	0	0.00%	486	0
Total Net Expenditure	81,118	1,796	82,914	61,324	62,401	101.76%	84,839	(1,925)

	(1) Budgeted Net Expenditure 2014/15	(2) Virement	(3) Revised Net Budget	(4) Budgeted Expenditure For 11 Months To 28 Feb 15	(5) Actual Expenditure For 11 Months To 28 Feb 15	(6) Column (5) As A Percentage Of Column (4)	(7) Projected Outturn	(8) Total Projected Variance (Fav) / Adv
EXPENDITURE	£000	£000	£000	£000	£000	%	£000	£000
Financing Charges	8,757	0	8,757	0	00	0.00%	9,157	400
Supervision & Management	7,736	0	7,736	3,254	3,054	93.85%	7,383	(353)
Repairs & Maintenance	6,801	0	6,801	4,585	4,403	96.03%	6,630	(171)
Loss of Rents	1,424	0	1,424	487	487	100.00%	1,385	(39)
Other Expenditure	742	0	742	645	645	0.00%	645	(97)
Protected Tenants	82	0	82	0	0	0.00%	82	0
Contribution to Survive & Thrive	<u> </u>	0	0	0	0	0.00%	0	0
Total	25,542	0	25,542	8,971	8,589	95.74%	25,282	(260)

INCOME	(1) Budgeted Income 2014/15 £000	(2) Virement £000	(3) Revised Net Budget £000	(4) Budgeted Income For 11 Months To 28 Feb 15 £000	(5) Actual Income For 11 Months To 28 Feb 15 £000	(6) Column (5) As A Percentage Of Column (4) %	(7) Projected Outturn £000	(8) (7) -(3) Total Projected Variance (Fav) / Adv £000
Rents & Services Charges Other Income External Funding Sources	24,602 254 0	0 0 0	24,602 254 0	18,488 37 0	18,488 37 0	100.00% 100.00% 0.00%	24,683 261 0	(81) (7) 0
Total NET EXPENDITURE	25,542 0	0 0	25,542 0	18,583	18,583	100.00%	25,601 (319)	(59)
Net expenditure to be met from Application of Res	erves 0	0	0	0	0	0.00%		0