

AGENDA ITEM NO 3 (a)

MINUTE of MEETING of the **HEALTH AND SOCIAL CARE INTEGRATION JOINT BOARD** held in the Town and County Hall, Forfar on Wednesday 28 June 2017 at 2.00pm.

Present: Voting Members of Integration Joint Board

HUGH ROBERTSON, Non-Executive Board Member, NHS Tayside
Councillor DAVID FAIRWEATHER, Angus Council
Councillor JULIE BELL, Angus Council
Councillor LOIS SPEED, Angus Council
JUDITH GOLDEN, Non-Executive Board Member, NHS Tayside
ALISON ROGERS, Non-Executive Board Member, NHS Tayside

Non Voting Members of Integration Joint Board

DAVID BARROWMAN, Service User
SANDY BERRY, Chief Finance Officer
CAROLINE PETRIE (Proxy on behalf of PETER BURKE), Carers Representative
ALISON CLEMENT, Clinical Director, Angus IJB
JIM FOULIS, Associate Nurse Director
VICKY IRONS, Chief Officer
KATHRYN LINDSAY, Chief Social Work Officer
DOUGLAS LOWDON, Consultant Acute and Elderly Medicine
BILL MUIR, Third Sector Representative
BARBARA TUCKER, Staff Representative

Advisory Officers

GEORGE BOWIE, Head of Community Health and Care Services - South, AHSCP
GAIL SMITH, Head of Community Health and Care Services - North, AHSCP
DAVID THOMPSON, Principal Solicitor – Place Directorate, Angus Council
BILL TROUP, Head of Integrated Mental Health Services, AHSCP
DREW WALKER, Director of Public Health, NHS Tayside
MICHELLE WATTS, Associate Medical Director, NHS Tayside

HUGH ROBERTSON, in the Chair.

1. **MEMBERSHIP OF THE INTEGRATION JOINT BOARD**

There was submitted Report No IJB 25/17 by the Chief Officer outlining the voting membership of the Integration Joint Board, the non voting membership of the Integration Joint Board appointed by NHS Tayside and Angus Council; and to consider appointing non voting members of the Integration Joint Board in terms of the Public Bodies (Joint Working) (Integration Joint Boards) (Scotland) Order 2014.

The Report indicated that the Integration Joint Board was legally obliged to appoint members in respect of each of a number of distinct groups and was permitted to appoint additional non voting members as it saw fit. The recommendations contained in the report would enable the Integration Joint Board to discharge the legal obligations incumbent upon it in terms of its membership.

The Integration Joint Board agreed:-

- (i) to note the legal obligations incumbent upon it in respect of its membership;

- (ii) to note the appointment by NHS Tayside and Angus Council of the following members:-

NHS Tayside
Hugh Robertson
Judith Golden
Alison Rogers

Angus Council
Councillor David Fairweather
Councillor Julie Bell
Councillor Lois Speed

- (iii) to note the appointment of Hugh Robertson and Councillor David Fairweather as Chairperson and Vice Chairperson respectively until 2 October 2017 when the roles would alternate for a period of one year;
- (iv) to note the appointment to the Board of the following postholders:-
- (a) The Chief Officer of the Board – Vicky Irons;
 - (b) The Chief Finance Officer of the Board – Alexander Berry;
 - (c) The Chief Social Work Officer of Angus Council – Kathryn Lindsay;
 - (d) A registered medical practitioner whose name was included in the list of primary medical services performers (G.P.s) to be appointed by NHS Tayside) – Vacant;
 - (e) A registered nurse employed by the Health Board (appointed by the Health Board) – Jim Foulis; and
 - (f) A registered medical practitioner employed by the Health Board and not providing medical services (appointed by NHS Tayside) – Dr Douglas Lowdon;
- (v) to appoint the following persons to be members of the Board in respect of the following groups:-
- (a) staff of the constituent authorities engaged in the provision of services provided under integration functions – Barbara Tucker (NHS Tayside) and (Vacant) (Angus Council);
 - (b) third sector bodies carrying out activities related to health or social care in the area of the local authority – Bill Muir;
 - (c) service users residing in the area of the local authority – David Barrowman;
 - (d) persons providing unpaid care in the area of the local authority – Peter Burke;
 - (e) a representative from commercial providers of social care – Ivan Cornford.

At this stage of the meeting, the Chair welcomed Councillors David Fairweather, Julie Bell and Lois Speed to their first meeting of the Integration Joint Board.

2. APOLOGIES

Apologies for absence were intimated on behalf of Peter Burke, Carers Representative; Ivan Cornford, Independent Sector Representative; and David Coulson, Associate Director of Pharmacy.

3. DECLARATIONS OF INTEREST

Councillor David Fairweather declared an interest in Item 4 as his partner was employed as a Mental Health Officer by Angus Council. He indicated that he would participate in any discussion and voting.

4. MENTAL HEALTH SERVICES REDESIGN TRANSFORMATION PROGRAMME – OPTION REVIEW AND CONSULTATION PLAN REPORTS

There was submitted Report No IJB 26/17 by the Chief Officer presenting the preferred option from the Review of Mental Health and Learning Disability Services undertaken by the Mental Health Service Redesign Transformation Programme and to share the proposed consultation plan.

A presentation on Mental Health Service Redesign Transformation Programme Option Review and Consultation Plan was provided by Dr Neil Prentice, Associate Medical Director, Keith Russell, Associate Nurse Director, Mental Health and Learning Disability; Lynne Hamilton, Mental Health Programme and Finance Manager and Val Johnson, Head of Inpatient Mental Health and Learning Disability Services (Tayside).

The key messages highlighted in the presentation were:- safety, sustainability, clinical viability, workforce availability, improved environments and most efficient and effective use of resources.

The Report indicated that Mental Health Services in Tayside had undergone significant change following the Mental Health Review in 2005-06 which allowed for a shift in the balance of care and substantial reinvestment in community services through a reduction in General Adult Psychiatry inpatient bed numbers. The decision to retain inpatient services within each locality of Tayside had meant the majority of mental health resources remained within Inpatient Services and the level of inpatient spend in Tayside was still substantially higher than the Scottish average when benchmarked against other Board areas.

The Option Review Report presented and appraised the top four options identified in the August 2016 NHS Tayside Board report from the early Option Appraisal scoring exercises and recommended a preferred way forward together with initial indicative costs, for further detailed analysis within subsequent Initial Agreement and Outline Business Case reports that would be presented for approval following a period of formal consultation in keeping with statutory requirements.

The Report was also presented to NHS Tayside Board and the Angus and Dundee Integration Joint Boards to note and comment before seeking approval from the Perth and Kinross Integration Joint Board to progress to a period of formal consultation from 3 July 2017 to 3 October 2017.

Hugh Robertson, Chair and Non Executive Board Member seconded by Alison Rogers, Non Executive Board Member, moved the recommendations contained within the Report be included in the consultation process that:-

- (i) to note the content of the Option Review Report and supporting Appendices;
- (ii) to note the process followed in undertaking the review and the level of engagement involved in the preparation and consideration of options for future General Adult Psychiatry and Learning Disability services;
- (iii) to note the methodology used to identify the preferred option and justification for its choice over other options considered; and
- (iv) to note the Consultation Plan content and the requirement to proceed to a three month period of formal consultation in line with Scottish Government guidance on major service change.

The Board then heard from some members who raised concerns in relation to the Options Appraisal.

Councillor Fairweather, seconded by Councillor Bell, moved as an amendment, that the four options contained in the Report should be considered and included in the formal consultation process and as outlined in the Report.

On a vote being taken, the voting members voted:-

For the recommendations contained in the report including Option 3A as the preferred option to be included in the consultation process:

Hugh Robertson, Alison Rogers and Judith Golden (3).

For the four options to be considered and included in the consultation process:

Councillors Fairweather, Bell and Speed (3).

There being an equality of votes, it was noted that in terms of Standing Order 15.3, the Chairperson did not have a second or casting vote.

The Principal Solicitor thereafter referred to Standing Order 15.4 and indicated that the matter under discussion required to be considered at this meeting and could not be carried forward to a further meeting. The views of the voting Integration Joint Board members would therefore be fed back to the Perth and Kinross Integration Joint Board.

5. MINUTES INCLUDING ACTION LOG

(a) PREVIOUS MEETING

The minute of meeting of the Angus Health and Social Care Integration Joint Board of 19 April 2017 was submitted and approved as a correct record.

(b) ACTION LOG

The action log of the Health and Social Care Integration Joint Board of 19 April 2017 was submitted and noted.

(c) AUDIT COMMITTEE

The minute of meeting of the Audit Committee of 19 April 2017 was submitted and noted.

6. REVIEW OF STANDING ORDERS

With reference to Article 4 of the minute of meeting of this Board of 6 October 2015, there was submitted Report No IJB 27/17 by the Chief Officer presenting the reviewed Standing Orders of the Integration Joint Board.

The Report indicated that the Board was legally obliged to adopt Standing Orders. It was considered prudent to regularly review the Board's Standing Orders to ensure that they remained current, legally compliant and permitted the Board to conduct its business effectively, efficiently and economically.

The Integration Joint Board agreed:-

- (i) to note the current Standing Orders of the Integration Joint Board adopted at the Board's meeting on 6 October 2015; and
- (ii) having considered that the Standing Orders remained fit for purpose, to adopt the amended Standing Orders as contained in Appendix 1 to the Report.

7. IJB REPRESENTATION AND AUDIT COMMITTEE MEMBERSHIP

(a) IJB REPRESENTATION ON ACPP BOARD

The Board agreed to nominate Hugh Robertson, Non-Executive Board Member, NHS Tayside and Chair of the Integration Joint Board as the IJB representative to the Angus Community Planning Partnership Board.

(b) AUDIT COMMITTEE MEMBERSHIP

The Board agreed to appoint David Barrowman, Peter Burke, Jim Foulis, Alison Rogers, Councillor Lois Speed and Barbara Tucker to the Audit Committee.

8. FINANCE MONITORING REPORT

With reference to Article 5 of the minute of meeting of this Board of 19 April 2017, there was submitted Report No IJB 28/17 by the Chief Finance Officer presenting an update to the Board regarding the financial performance of Angus Integration Joint Board (IJB).

The Report indicated that this was the year end Finance Monitoring Report for financial year 2016/2017, the first year of the IJB having formal responsibility for the management of devolved services.

The main financial implications were set out in Section 3 of the Report. The overall financial position of the IJB reflected year end underspends within Adult Services and underspends on local hospital and community health services, all offset by overspends within Prescribing. The overall financial position of the IJB, also reflected in budget settlement papers, does have a material impact on the way Angus IJB provided services in future. By making ongoing progress with delivery of efficiencies and cost reduction programmes alongside service redesign and modernisation, the IJB would be most able to deliver the services it required to deliver to the local population on a sustainable basis.

The Integration Joint Board's detailed year-end financial position for 2016/17 was set out in Appendix 1 to the Report.

Appendix 3 to the Report set out ongoing or emerging financial risks for the Integration Joint Board.

The Integration Joint Board agreed:-

- (i) to note the overall financial position of Angus Integration Joint Board at the end of 2016/17 and the additional financial contribution made by NHS Tayside to reflect that position;
- (ii) to note the content of the Report including the risks documented in the Financial Risk Assessment;
- (iii) to note and support the progressing of work associated with improving the Integration Joint Board's Adult Services Financial Management; and
- (iv) to support the introduction of a revised budgetary framework for 2017/18.

9. PARTNERSHIP FUNDS

With reference to Article 8 of the minute of meeting of this Board of 14 December 2016, there was submitted Report No IJB 29/17 by the Chief Finance Officer providing an update regarding the status of a series of Partnership Funds that were overseen by the Partnership's Strategic Planning Group (SPG) with routine management and review through the Partnership's Finance Monitoring Group (FMG).

The Report indicated that the Integration Joint Board should note the range of issues set out regarding Delayed Discharge Funding, Integrated Care Funding, Social Care Funding (2016/17 and 2017/18) and Technology Enabled Care Funding. As the Health and Social Care Partnership developed it was increasingly important for these resources to be seen in the context of the overall Partnership, the Partnership's longer term financial planning and in the context of the financial pressures facing Angus HSCP and both Angus Council and NHS Tayside.

The Integration Joint Board agreed:-

- (i) to note the background information regarding Partnership Funds including the status of the funds described;
- (ii) to support the funding plans for utilisation of Delayed Discharge Funding as set out in Section 2.3 of the Report;
- (iii) to support the funding plans for utilisation of Integrated Care Funding (ICF) funding as set out in Section 2.4 of the Report;
- (iv) to note and support the plans for utilisation of Social Care Funding (2016/17) as set out in Section 2.5 of the Report;
- (v) to note and support the plans for utilisation of Social Care Funding (2017/18) as set out in Section 2.6 of the Report;
- (vi) to note the position regarding Technology Enabled Care Funding; and
- (vii) to request that the Strategic Planning Group provide a further update to the Integration Joint Board in 6 months regarding the status of Partnership Funds.

10. BUDGET SETTLEMENTS FOR 2017/18 UPDATE

With reference to Article 7 of the minute of meeting of this Board of 19 April 2017, there was submitted Report No IJB 30/17 by the Chief Finance Officer providing an update regarding the proposed Budget Settlements between Angus Integration Joint Board (IJB) and NHS Tayside for 2017/18.

The Report also provided an update in relation to the Risk Sharing arrangements regarding unfunded Investment bids; Residual Savings and Cost Containment Balance; Reserves and Budget refresh.

Angus Health and Social Care Partnership's Budget Settlements with Angus Council and NHS Tayside both contained significant financial challenges. Updates regarding the progress and risks associated with addressing these challenges would be provided regularly to the IJB throughout the financial year. A brief update was outlined in Section 4.2 of the Report.

The Integration Joint Board agreed:

- (i) to note the update provided regarding the Budget Settlement with Angus Council including the position regarding risk sharing, residual savings and cost containment balance and reserves;
- (ii) to support and approve the ongoing work being undertaken to refresh the Adult Services budgetary framework as outlined in the Report;
- (iii) regarding the proposed budget settlement with NHS Tayside:-
 - (a) to note the ongoing work to clarify the budgets to be devolved regarding Local Services (including Partnership Allocations and Resources devolved to Adult Services);
 - (b) to support the process of continuing to seek clarification from Perth and Kinross Integration Joint Board regarding the adequacy of the budgets for Mental Health Services prior to otherwise accepting the proposed budget for Hosted Services;

- (c) to note the update regarding Prescribing budgets; and
- (d) to note that an overall update regarding the 2017/18 budget settlement with NHS Tayside would be provided to the next Board meeting; and
- (iv) to note the Angus Integration Joint Board Annual Financial Statement.

11. IMPROVEMENT AND CHANGE PROGRAMME

There was submitted Report No IJB 31/17 by the Chief Officer seeking approval to the approach being taken to the delivery of the Improvement and Change Programme and to require further progress reports through the Service Delivery Plan reporting schedule.

The Report indicated that the Health and Social Care Partnership had identified a number of efficiency measures within Budget Settlement papers approved by the Integration Joint Board on 22 February 2017 (Report No IJB 12/17 refers). Applied learning derived from the Help to Live at Home programme had recognised that a programme management approach would have considerable benefits in terms of dealing in a co-ordinated way with the service user, human resource, contracts, financial benefits realisation and communications issues which would arise during implementation.

The proposed Improvement and Change Programme aimed to improve the current operating model in a further range of social care services. These service changes covered several service user groups and shared a common goal of achieving cost effective and sustainable service models which met the outcomes required by service users. The projects had been identified through operational feedback where services were under-utilising resources and/or where the service model was no longer fit for purpose. Savings targets had been identified for each project.

A successful change programme would contribute to delivering the strategic direction of the Partnership and contribute towards Angus Integration Joint Board developing a balanced long term financial plan, bearing in mind the financial challenges that the Partnership currently faced.

Having heard from the Chair and the Head of Community Health and Care Services (South) in relation to the reporting frequency, the Integration Joint Board agreed:-

- (i) to note the contents of the Report;
- (ii) to approve the programme management approach being taken; and
- (iii) to seek 6 monthly progress reports through the Service Delivery Plan reporting schedule.

12. ANNUAL STRATEGIC PROGRESS AND PERFORMANCE REPORT

There was submitted Report No IJB 32/17 by the Chief Officer providing an update on the progress made in delivering the strategic plan and the effect of the activity on performance during 2016/17.

The Report was built on previous quarterly performance reports presented to the Integration Joint Board and demonstrated the level of improvement activity being delivering across the partnership and showed how that was driving progress towards the delivery of the Partnership's vision, strategic shifts and planned outcomes for the people of Angus.

Strategic activity during 2016/17 and a number of additional local indicators had been developed to show progress and performance in relation to the four strategic priorities.

The main highlights of the annual strategic progress and performance report were outlined in Section 2.6 of the Report.

Having heard from the Head of Community Health and Care Services (North), the Integration Joint Board agreed:-

- (i) to approve the 2016/17 Strategic Progress and Performance Report for Angus, as appended at Appendix 1 to the Report;
- (ii) to recognise the progress that had been made by staff in delivering the aims of the strategic plan; and
- (iii) to request the Chief Officer to ensure that updated performance reports be provided to the Integration Joint Board on a quarterly basis.

13. HELP TO LIVE AT HOME UPDATE

There was submitted Report No IJB 33/17 by the Chief Officer providing an update on the implementation of the Help to Live at Home (HTLH) programme.

The Report indicated that the HTLH programme identified that directly provided care at home services were high cost in comparison to private and voluntary alternatives, and that Self Directed Support (SDS) should reduce demand for long term personal care services delivered by the Angus Health and Social Care Partnership (AHSCP).

A phased programme of change had been initiated, led by a programme team which reported through a programme board, to the Integration Joint Board, and to the Transforming Angus Board.

Phase One of HTLH had comprised of two work-streams; one to redesign internally provided care at home services, and the second to expand the supply of private and voluntary care provision across Angus. Phase One had achieved a significant overall increase in the hours of care delivered through more efficient use of staff. The balance of care provision had changed from Angus Council delivering 80% of personal care services to older people living at home in 2014 to 20% in June 2017.

Developing from Phase One, Phase Two expanded the scope of the programme to include a wider range of care at home services directly delivered by the Health and Social Care Partnership. This included supported discharge and prevention of admission services (ESD/POA), enablement services and Community Alarm. The review of these services had identified opportunities to rationalise and improve service delivery. The proposed Phase Two service structure aimed to combine the component parts of AHSCP care at home services into one multifunctional service with improved management arrangements, as outlined in Section 2 of the Report.

The decisions for the organisation of the care for older people rested with the AHSCP, the staff remained employed by Angus Council. All changes to staff arrangements were being managed via the Managing Workforce Change policy. The staff effected by HTLH and the trade unions had been fully consulted throughout the programme from the programme's initiation in 2015.

Following discussion, Judith Golden intimated that she was not content to approve the Report at this time but considered it appropriate to note the Report until such times as staff internal issues had been resolved.

Thereafter, the Integration Joint Board agreed:-

- (i) to note the content of the Report and the important role the programme had in modernising services provided by Angus Health and Social Care Partnership;
- (ii) to support the continued implementation of the Help to Live at Home Programme; and
- (iii) to approve the updated summary financial plan for Help to Live at Home including the forecast recurring savings and one-off costs associated with early retirements/voluntary redundancies.

14. REVIEW OF INPATIENT CARE IN ANGUS

With reference to Article 11 of the minute of meeting of this Board of 22 February 2017, there was submitted Report No IJB 34/17 by the Chief Officer outlined the progress made to review inpatient care in Angus.

The Report indicated that Shifting the Balance of Care (SBC) was a strategic objective for the Scottish Government, NHS and Local Authorities. Demographic pressures (particularly the projected rise in the number of older people); workforce issues, the need to improve health and social care outcomes, and the increasing cost care meant that current ways of care delivery were not sustainable. The range of challenges in providing inpatient care under the operating model were outlined in Section 2 of the Report.

A Programme Team (PT) had been established, composed of representatives of Angus Health and Social Care Partnership directly or indirectly involved in providing inpatient care in Angus.

A Programme Initiation Document (PID) had been developed which set out how the Angus Health and Social Care Partnership would develop plans to implement the Angus Inpatient Care Review. The PID was approved by the Programme Board on 12 June 2017.

The purpose, aims and scope of the Angus Inpatient Care Review were outlined in Section 3 of the Report.

The Integration Joint Board agreed:-

- (i) to note the progress made and support the continued progression of the review of inpatient care in Angus; and
- (ii) to note that a further report would be submitted to the Integration Joint Board in October 2017.

15. PRIMARY CARE UPDATE

With reference to Article 10 of the minute of this Board of 22 February 2017, there was submitted Report No IJB 35/17 by the Chief Officer providing an update on Primary Care Service provision and other services.

The Report indicated that Primary Care including Out of Hours (OOH) continued to experience challenges particularly in relation to availability of General Practitioners (GPs) to cover services. These recruitment challenges were reflected across the GP practices in Tayside and were posing ongoing difficulties for the 2c (NHS Tayside run) practices. This was recognised locally within NHS Tayside and also nationally at Scottish Government level, with a number of strategies introduced to attempt to improve GP recruitment and retention.

A Programme Manager for Primary Care had now been appointed and was working closely with the three Health and Social Care Partnerships and Out of Hours to progress developing and implementing multiagency models of care which met the needs of the local population. An overarching programme plan had been developed in order to support the work. A scoping exercise aligned with the primary care strategy was also currently underway in partnership with the three Health and Social Care Partnerships including Out of Hours and NHS Tayside and an update would be provided at a future Integration Joint Board meeting.

The Integration Joint Board agreed:-

- (i) to note the current position locally and nationally regarding GP recruitment and retention;
- (ii) to note the progress to date in relation to the Review of the Minor Injury and Illness Service within Angus;
- (iii) to support the work undertaken to date to support the safe delivery of the services going forward; and

- (iv) to support the ongoing work to improve the services and to develop a more integrated service between in and out of hours and multi-disciplinary approach to delivering the service as part of the transformation programme.

16. ADULT SUPPORT AND PROTECTION IN ANGUS

With reference to Article 5 of the minute of this Board of 14 December 2016, there was submitted Report No IJB 36/17 by the Chief Officer briefing members on progress on Adult Support and Protection in Angus.

The Report indicated that Adult Support and Protection was a general term covering the laws, policies and legislation in place in Scotland to protect and safeguard adults who met the “three point test” under the terms of the Adult Support and Protection (Scotland) Act 2007. Adult Protection was therefore a balance between the rights of the adult and the duty to protect them which could in certain circumstances be conflicting.

Ensuring adults at risk were safe in all settings but particularly residential care was a key priority for the Committee. In 2017, significant progress had been made in engagement with and offering support to private/independent care providers in Angus. Four locality based Improvement/Action Planning events had taken place and these would be followed up later in the year with the aim of ensuring that all staff providing care were aware of their duty to recognise harm/neglect and respond appropriately.

The Integration Joint Board agreed:-

- (i) to note the contents of the Report; and
- (ii) to direct the Chairperson to bring a further report in 6 months addressing any particular issues identified by members.

17. THE CARERS (SCOTLAND) ACT 2016: IMPLEMENTATION

There was submitted Report No IJB 37/17 by the Chief Officer advising there had been a number of changes introduced by the Carers (Scotland) Act 2016 which were to be implemented from April 2018.

The Report indicated that the full impact of these changes was not known as the regulations which determined much of the detail of the Act had yet to be provided by the Scottish Government, however it was anticipated that the Act would impose new demands on services in terms of operational delivery duties and financial support.

The Act had implications for both adult and young carers. The preparation work would be co-ordinated through the Carers Planning and Development Group, which included Angus Council's People Directorate, to ensure the regulations relating to young carers were implemented.

The main key changes introduced by the Act were outlined in Section 3 of the Report.

The Integration Joint Board agreed to note the update on the implications for Angus Health and Social Care Partnership (AHSCP) of the Carers (Scotland) Act 2016.

18. COMPLAINTS HANDLING IN RELATION TO INTEGRATED SERVICES

There was submitted Report No IJB 38/17 by the Chief Officer advising members of the requirement to have a Complaints Handling Procedure (CHP) in place in relation to Integrated Services.

The Report indicated that work had been carried out to align the NHS and Social Work Complaints Handling Procedures (CHPs). This would provide clarity and consistency around how complaints which spanned integrated health and social care services should be handled.

From April 2017, both CHPs would have the same processes, with the limited exception of timescale extensions at the frontline stage. The revised CHPs included guidance for staff around the handling of complaints about integrated services, as well as what to do should

they receive a complaint which spanned other services that remained the responsibility of the Health Board and Local Authority respectively.

The Integration Joint Board agreed to adopt the Complaints Handling Procedure for Integration Joint Boards, as appended at Appendix 1 to the Report.

19. DATE OF NEXT MEETING

The Integration Joint Board noted that the next meeting would take place on Wednesday 30 August 2017 at 2.00pm in the Town and County Hall, Forfar.

28 June