

# 2018/19

# FINAL REVENUE BUDGET VOLUME

(Incorporating Provisional Capital Budget 2018/19)

Issued by Place (Finance)

## ANGUS COUNCIL

## FINAL REVENUE BUDGET VOLUME 2018/19 (Incorporating Provisional Capital Budget 2018/19)

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#### ANGUS COUNCIL

FINAL REVENUE BUDGET VOLUME 2018/19 (Incorporating Provisional Capital Budget 2018/19)

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#### ANGUS COUNCIL FINAL REVENUE & PROVISIONAL CAPITAL BUDGETS 2018/19

#### FOREWORD BY THE HEAD OF FINANCE & LEGAL

#### INTRODUCTION

The Council's total revenue expenditure, excluding that expenditure relating to Council Housing, is charged to the General Fund. The net expenditure on the General Fund after allowing for recharge income, government grants and revenue balances has to be met by the Council Tax payer. The net revenue expenditure on Council Housing is, in contrast, recovered by way of rents from the Council House tenant. Separate explanations on these two areas of revenue expenditure are provided within this document. An introduction and background in relation to the capital expenditure budget for the General Fund Capital Programme and Housing are also included.

More detailed information regarding Council services can be found in report 61/18 – Provisional Revenue Budget 2018/19 and the Council Plan 2017-2020 and the Directorate Improvement Plans (report 53/16 refers).

#### GENERAL FUND REVENUE BUDGET 2018/19

At its meeting on 7 September 2017 (report 273/17 refers), the Council agreed to retain the Policy Based Budgeting approach for the 2018/19 budget process with all required savings being delivered from the Change Programme. The budget package for 2018/19 presented in the Provisional Revenue Budget & Budget Savings Proposal Volume (report 60/18) includes  $\pounds$ 6.747 million Change Programme savings. There is currently a balance of  $\pounds$ 2.099 million Change Programme savings unallocated. This is identified separately in the Net Expenditure Summary. Work is currently ongoing to identify where these savings will be allocated. In addition to the  $\pounds$ 6.747 million Change Programme savings, a sum of  $\pounds$ 5.558 million has been drawn down from the uncommitted General Fund Balance, as a one-off corporate measure to balance the budget.

Taking all of the above into account, a balance of  $\pounds$ 52.408 million was required to be funded from Council Tax charges to achieve a balanced budget for 2018/19. A 3% increase in Council Tax was implemented as detailed below.

The following are some of the main features of the 2018/19 General Fund Revenue Budget.

#### **Government Spending Controls**

Although the Council's revenue budget expenditure is no longer constrained by an externally imposed spending limit, spending levels are still restricted to the total of:

- Revenue Grant Support provided by the Scottish Government;
- Council Tax income;
- Ad-hoc funding from General Fund balances.

#### **Total Estimated Net Expenditure**

The total estimated net expenditure on services for 2018/19 of £258.194 million includes the Angus Council proportion of the costs of the Tayside Valuation Joint Board as well as the Angus share of the surplus expected to be available from the Tayside Contracts Joint Arrangement.

#### **Capital Financing Costs**

This is the cost of financing assets owned by the Council and includes Loan Repayments, Interest Charges, Leasing Charges and Debt Management Expenses. In 2018/19 a total provision of £13.909 million has been made to meet these costs based on an estimated Consolidated Loans Fund interest rate (incorporating Debt Management Expenses) of 4.72%. This total includes £0.068 million of capital financing costs relating to Housing Advances. This gives an adjusted total per the net expenditure summary of £13.841 million.

#### Inflation Provision 2018/19

The revenue budget for 2018/19 includes provision for known or estimated increases in pay inflation. It has not been possible, however, to make any further allowance for other general inflation, although a limited provision has been made in some directorate budgets in recognition of certain budget issues affecting these services. All Council directorates will therefore be required to absorb all other inflationary pressures within their cash-limited budget allocation.

#### Total Revenue Support Grant

Total Revenue Grant Support represents the total level of local authority resources which are determined by the Government. It includes Revenue Support Grant, Specific Grants and Non-Domestic Rate Income (NDRI).

The total level of Total Revenue Support Grant available for distribution to Scottish Local Authorities was £9,814,400 million for 2018/19.

Angus Council's allocation of this is £205.786 million and the detail of this is set out in Table 1 below:-

	£m
Revenue Support Grant	171.850
Non-Domestic Rate Income	25.101
Specific Grants paid within settlement	4.477
Sub Total	201.428
Estimated funding not yet distributed	0.834
Forfar Community Campus	2.792
Specific Grants paid out with the	
settlement	0.732
TOTAL	
	205.786

Table 1 – Angus Council's Revenue Support Grant

The Scottish Government has allocated a total of £205.786 million for Revenue Support Grant for 2018/19 (£201.428 million per Finance Circular 4/2018, plus £0.732 million top-ups to specific grant to be paid outwith the settlement, Forfar Community Campus Grant Funding of £2.792 million plus an estimate of £0.834 million of funding which has not yet been distributed) and the component elements of which are as follows:

## Local Government Settlement (Revenue Support Grant/Non-Domestic Rate Income & Specific Grants

Angus Council's revised allocation of Revenue Support Grant for 2018/19 is  $\pounds$ 171.850 million, together with Non-Domestic Rate Income of  $\pounds$ 25.101 million and Specific Grants of  $\pounds$ 4.477 million gives a combined total of  $\pounds$ 201.428 million.

NDRI is paid into a central "pool" which is then distributed between local authorities based on population. The amount of NDRI distributed to each authority is fixed for each financial year and any surplus or shortfall in the overall "pool" is reflected in future years' rate poundages or Total Revenue Grant Support settlements. The Non-Domestic Rate poundage (or Unified Business Rate) for 2018/19 has been set at 48.0p by the Scottish Government. A supplement of 2.6p has also been levied on larger businesses and rate payers (i.e. 50.6p) to fund the small business bonus relief scheme. Specific/Ring Fenced Grants are received by Local Authorities in respect of specific services, such as Attainment (Schools and Learning)). Most of these grants are paid as a percentage of net expenditure. Angus Council's entitlement to Specific Grants in 2018/19 was estimated by the Scottish Government to be £5.209 million. (£4.477 million within the settlement and £0.732 million paid outwith the settlement.

#### Council Tax Charge

The Angus Council Band D Council tax charge was set at a meeting of the full Council on 15 February 2018. This applied a 3% increase to all Bands. The net expenditure to be met from the Council Tax for 2018/19 is £52.408 million. Based on ongoing collection patterns in the Angus area a non-collection allowance of 2% was assumed in setting the 2018/19 Council Tax. This means that the effective number of Band D equivalent dwellings (tax base) is 46,082. When this is divided into the amount to be met from Council Tax it equates to a Band D Council Tax of £1,137.28, a 3% increase on the 2017/18 Band D charge  $\pounds1,104.16$ . Angus Council has the fifth lowest Band D Council Tax of all Scottish mainland authorities. While a non-collection allowance of 2% has been assumed for budgeting purposes, it is stressed that every effort will continue to be made to collect all Council Tax due.

#### Revenue Account and Special Fund Balances

Based on the latest projected outturn of year end net expenditure for all Council directorates at the time the budget was set, the Council's General Fund was expected to show an **uncommitted** revenue balance carrying forward from 2017/18 of approximately £5.396 million.

The current General Fund balance position includes an earmarked contingency sum of around 1.6% of the net revenue budget (£4.0 million) and it is considered prudent to continue with this position to address any significant one-off issues which may arise during the course of the current and forthcoming financial year. This contingency sum will also provide a suitable financial base for future years as part of the Council's medium term budget strategy.

The budget package includes ta drawdown from the General Fund uncommitted balance of  $\pounds 5.558$  million.

Directorates are allowed to request to carry forward unspent resources in their budget from one year to the next so that budgets are managed appropriately and the risk of a spend it or lose it approach can be avoided. Due to the current financial climate, much tighter criteria has been adopted and decisions on these have been linked directly to the budget setting process. A number of requests were received and a total of £1.389 million was approved, details of which can be found in 2017/18 Financial Outturn And Draft Accounts Update Report 190/18 (£1.110m)and Revenue Budget 100% Carry Forward Requests Report 50/18 (£0.279 million).

After allowing for the carry forwards this produces a nominal uncommitted balance of  $\pm 4.007$  million currently projected on the Council's General Fund.

As indicated in the Statement on Earmarked Reserves presented at the Council Tax setting meeting, the estimated uncommitted balance on the Council's various Renewal and Repair Funds carrying forward into the 2018/19 financial year was anticipated to be in the region of £0.889 million (Property - £0.264 million, Roads & Transport - £0.153 million, Information Technology - £0.100 million, Print & Graphic Design £0.020 million and Recreation - £0.352 million.) The Statement also indicated that the estimated uncommitted balance available on the Local Capital Fund at 31<sup>st</sup> March 2018 was expected to be around £1.253 million.

There have been significant funds available to contribute to Special Funds over previous financial years. On the basis of current plans and expectations, 2018/19 is the last year of the prudential code strategy and there is no provision available for revenue funding

contributions. A budgeted allowance of  $\pounds 0.460$  million has been provided for the prudential code strategy.

#### Property Maintenance & Energy Management Unit

Directorates have provision within their budgets for repairs, maintenance and energy costs. However in order to maintain the fabric of Council buildings and to ensure those buildings are adequately heated, etc., responsibility for the overall management of these budgets rests with the Head of Infrastructure.

#### **COUNCIL HOUSING BUDGET 2018/19**

#### Housing Revenue Account Budget 2018/19

The Council is required by statute to record separately in the Housing Revenue Account income and expenditure relating to the provision, improvement and management of Council Housing. A summary of the Housing Revenue Account estimates is included in this document.

The number of houses owned and let by the Council, as estimated for the 2018/19 rent setting exercise, is 7,609.

Expenditure and income estimates for the financial year 2018/19 were presented to the Communities Committee on 06 February 2018. These estimates showed an anticipated opening balance at 1 April 2018 of £4.641 million on the Housing Revenue Account.

Following the conclusion of a four year phased Rent Restructuring exercise, there has been a return to applying a single rent increase across all housing stock for 2018/19. This results in an average rent increase for 2018/19 of  $\pounds 2.54$  per week (4.0%), taking the average rent to  $\pounds 66.00$  per week (on a 52 week basis).

The new structure has simplified council rent setting, whilst enabling continued high levels of investment in Angus Council's existing housing stock, alongside a healthy new-build programme, and takes into account the likely effect of welfare reform on the overall HRA expenditure. The 2018/19 Capital programme has been provisionally approved at  $\pounds$ 15.338 million, financed by CFCR of  $\pounds$ 8.008 million together with other financing resources.

#### Council House Rents

The average weekly rent charged in 2018/19 is  $\pounds 66.00$  compared with  $\pounds 63.90$  in 2017/18 (on a 52 week basis), an increase of 4.0%. Despite this increase, Angus Council is amongst the lowest average weekly rents of the 26 Scottish local authorities that currently hold housing stock.

#### **Tayside Contracts**

The budget contains provision for estimated operating surpluses of £0.300 million accruing from Tayside Contracts.

Ian Lorimer Head of Finance & Legal August 2018

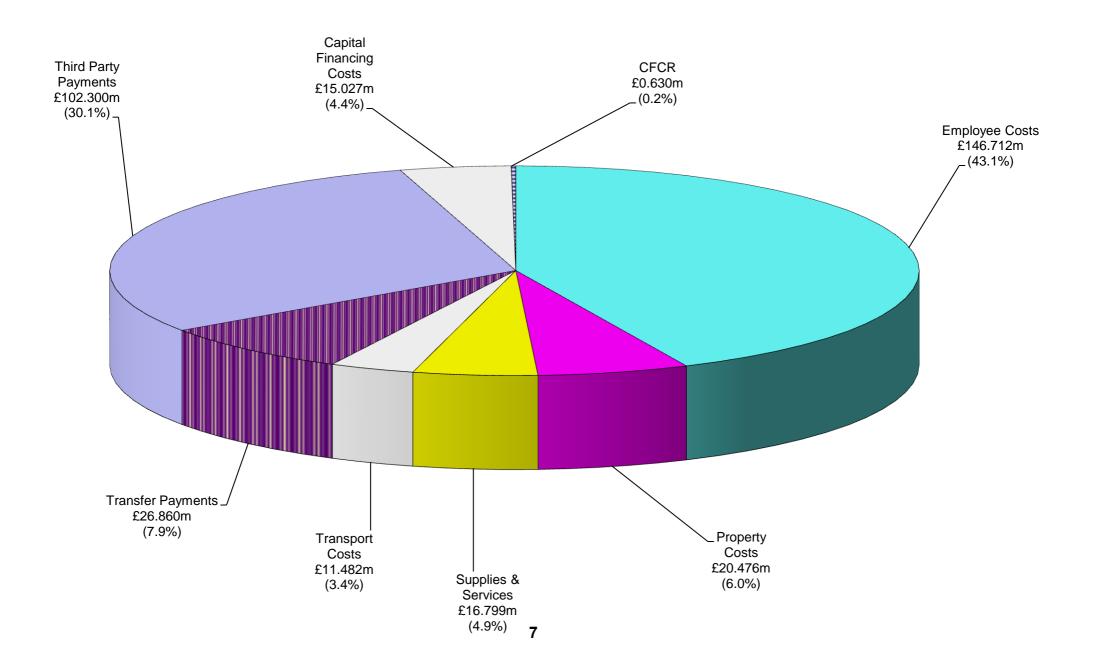
#### Revenue Budget - General Fund ANALYSIS OF BUDGETED NET EXPENDITURE BY SERVICE

	2018/19 Estimate	Council Tax Band D Equivalent
SERVICE	£000	2018/19
PEOPLE	700	17.10
People Directorate	788	
Schools & Learning	105,064	2,279.94
Children, Familes & Justice	18,214	395.25
Digital Enablement, Information Technology, Human Resources & Business Support	3,722	80.77
AHSCP (Adult Services)	44,587	967.56
PLACE		2.27
Place Directorate	109	2.37
Business Support & Improvement	637	13.82
Resilience	113	2.45
Services to Communities	5,177	112.34
Communities	21,108	458.05
Infrastructure Services	17,643	382.86
Finance & Legal	6,551	142.16
STRATEGIC POLICY, TRANSFORMATION & PUBLIC SECTOR REFORM		
Strategic Policy, Transformation & Public Sector Reform Directorate	549	11.91
Strategic Policy & Economy	1,807	39.21
Governance & Change	308	6.68
Internal Audit	305	6.62
FACILITIES MANAGEMENT	2,132	46.27
OTHER SERVICES	17,767	385.55
SUB-TOTAL	246,581	5,351
<u>Other</u>		
Joint Board	720	15.62
Surplus Local Tax Income	(200)	(4.34)
Capital Financing Costs - Mainstream	13,841	300.36
Specific Grants Netted Within Directorates Above	5,209	113.04
Change Programme Savings	(2,099)	(45.55)
OTHER SUB-TOTAL	17,471	11,063.85
Trading Organisations		
Tayside Contracts (Net Surplus - Angus Share)	(300)	(6.51)
	(300)	(6.51)
NET EXPENDITURE (Before Contributions to/(from) Funds & Balances)	263,752	16,408
Contributions to/(from) Special Funds	(5,558)	(120.61)
Contribution to/(from) Balances	0	0.00
TOTAL NET EXPENDITURE (Before Government Grant)	258,194	16,287.64
To be financed by:		
Revenue Support Grant	175,476	3,807.91
Non-Domestic Rate Income	25,101	544.70
Specific Grants	5,209	113.04
Council Tax Income	52,408	1,137.28
	258,194	5,602.93
5		

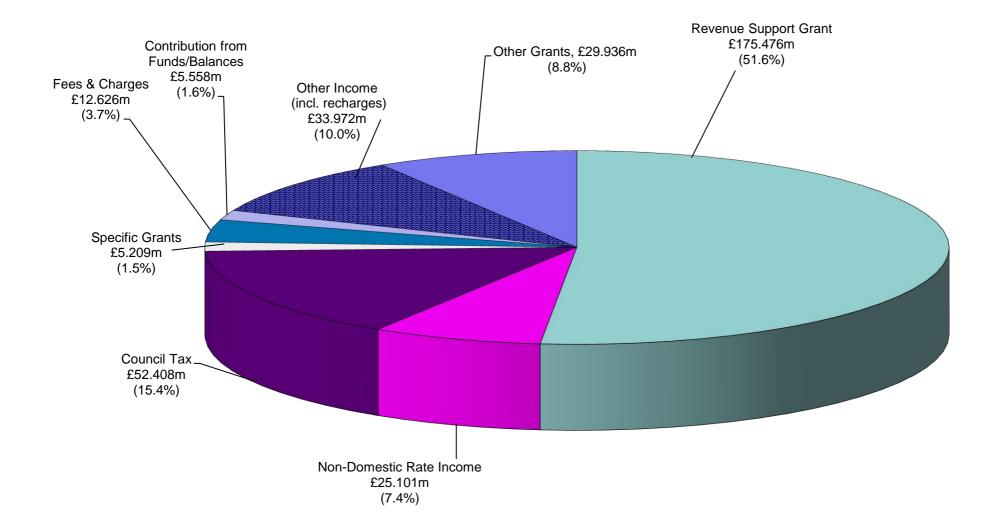
	2018/19 Full-Time	2018/19 Part-Time	2018/19 Full -time Equivalent
People			
People Directorate	9	1	9.6
Schools & Learning	1,209	993	1,856.7
Children, Families & Justice	250	58	281.4
Digital Enablement, Information Technology, Human Resources & Business Support	83	14	91.8
AH&SCP (Adult Services)	252	549	605.2
Place			
Place Directorate	3	1	3.8
Business Support & Improvement	45	20	56.8
Resilience	2	0	2.0
Services to Communities	0	0	0.0
Communities	400	95	441.5
Infrastructure Services	152	14	159.6
Finance & Legal	161	67	198.5
Strategic Policy, Transformation & Public Sector Reform			
SPT&PSR Directorate	5	0	5.0
Strategic Policy & Economy	45	14	53.6
Governance & Change	9	2	10.2
Internal Audit	5	2	6.3
Housing Revenue Account	95	23	106.2
Facilities Management	1	14	9.1
TOTAL	2,726	1,867	3,897.3

Compared to 4,052.4 Full Time Equivalent in 2017/18.

#### BUDGETED GROSS EXPENDITURE BY CATEGORY 2018/19 Total Gross Expenditure £340.286 million



#### BUDGETED GROSS INCOME BY CATEGORY 2018/19 Total Gross Income £340.286 million



#### CALCULATION OF THE COUNCIL TAX

2017/18 £000		2018/19 £000 £000
253,390	Net expenditure @ Outturn Prices	263,752
580 (2,102)	<u>Add:</u> Contribution to Special Funds Contribution from General Fund Balances	(5,558) 0
251,868		258,194
170,195 27,233 3,799	<u>Less:</u> Revenue Support Grant Non-Domestic Rate Income Specific Grants	175,476 25,101 5,209
201,227 50,641	Amount to be met from Council Tax	205,786 52,408

#### Divide By:

46,800	Council Tax Base - Band D Equivalent Number of Dwellings	47,022
936	Less: Provision for non-collection (2%)	940
45,864	Effective Tax Base	46,082
£1,104.00	COUNCIL TAX (Band D)	£1,137.28

#### **COUNCIL TAX & SCOTTISH WATER CHARGES BY VALUATION BAND**

				Angus	SCOTTIS	SH WATER C	CHARGES		
				Council			<u>Total</u>	<u>Total</u>	<u>Total</u>
Property	<u>Fraction</u>		<u>Upper</u>	<u>2018/19</u>		Waste-	<u>Charge</u>	Combined	<u>Combined</u>
<u>Valuation</u>	of		<u>Limit of</u>	<u>Council Tax</u>	<u>Water</u>	<u>water</u>	Levied by	<u>Charge</u>	<u>Charge</u>
<u>Band</u>	<u>Band D</u>		Value	<u>Charge</u>	<u>Charge</u>	<u>Charge</u>	<u>Scottish</u>	<u>2018/19</u>	<u>2017/18</u>
			0	C	C	C	<u>Water</u>	<u> </u>	0
			<u>£</u>	<u>£</u>	<u>£</u>	$\frac{\mathbf{f}}{\mathbf{f}}$	<u>£</u>	<u>£</u>	<u>£</u>
А	240/360		27,000	758.19	134.94	156.66	291.60	1,049.79	1,023.15
,,,	210,000		27,000	,,	101.71	100.00	271.00	1,047.17	1,020.10
В	280/360		35,000	884.55	157.43	182.77	340.20	1,224.75	1,193.67
С	320/360		45,000	1,010.92	179.92	208.88	388.80	1,399.72	1,364.20
D	360/360		58,000	1,137.28	202.41	234.99	437.40	1,574.68	1,534.72
Е	473/360		80,000	1,494.26	247.39	287.21	534.60	2,028.86	1,976.98
L	4737360		80,000	1,474.20	247.37	207.21	554.00	2,020.00	1,970.90
F	585/360		106,000	1,848.09	292.37	339.43	631.80	2,479.89	2,416.18
								•	,
G	705/360		212,000	2,227.18	337.35	391.65	729.00	2,956.18	2,879.91
Н	882/360	Over	212,000	2,786.35	404.82	469.98	874.80	3,661.15	3,566.31

Note:- Properties are placed in one of eight valuation bands from A to H in accordance with their values as at 1 April 1991.

The upper limit of each band is shown above. Charges for each dwelling are levied in proportion to Band D using the fractions shown.

REVENUE BUDGET 2018/19 DIRECTORATE: BUSINESS UNIT:	PEOPLE	
SERVICE:	SUMMARY	
	Final Budget @ Outturn Prices 2018/19 £'000	
Directorate	788	
Schools & Learning	105,064	
Children, Families & Justice	18,214	
Digital Enablement, Information Technology, Human Resources & Business Support.	3,722	
TOTAL PEOPLE	127,788	

PEOPLE

## SUMMARY

	Final Budget @ Outturn Prices 2018/19 £'000
<u>Expenditure</u>	
Employee Costs	86,215
Property Costs	12,220
Supplies & Services	10,964
Transport Costs	4,259
Third Party Payments	23,851
Transfer Payments	0
Recharge Costs (Internal)	0
Capital Charges	0
CFCR	0
Total Expenditure	137,509
Income	
Specific Government Grants	5,209
Other Grants	935
Recharge Income (Internal)	2,074
Fees, Charges etc.	114
Other Income	1,389
Total Income	9,721
NET EXPENDITURE	127,788

Budgeted Personnel 2018/19	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	9	0	9.0
Teachers	991	292	1,171.3
Local Government Employees	551	774	1,059.2
TOTAL	1,551	1,066	2,239.5

PEOPLE

## DIRECTORATE

Final Budget @ Outturn Prices 2018/19 £'000

Expenditure	
Employee Costs	760
Property Costs	0
Supplies & Services	10
Transport Costs	18
Third Party Payments	0
Transfer Payments	0
Recharge Costs (Internal)	0
Capital Charges	0
CFCR	0
Total Expenditure	788
Total Expenditure <u>Income</u>	788
	788 0
Income	
Income Specific Government Grants	0
Income Specific Government Grants Other Grants	0
Income Specific Government Grants Other Grants Recharge Income (Internal)	0 0 0
Income Specific Government Grants Other Grants Recharge Income (Internal) Fees, Charges etc.	0 0 0 0
Income Specific Government Grants Other Grants Recharge Income (Internal) Fees, Charges etc. Other Income	0 0 0 0

Budgeted Personnel 2018/19	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	1	0	1.0
Teachers	0	0	0.0
Local Government Employees	8	1	8.6
TOTAL	9	1	9.6

## PEOPLE SCHOOLS & LEARNING SUMMARY

	Final Budget @ Outturn Prices 2018/19 £'000
Expenditure	
Employee Costs	71,514
Property Costs	11,749
Supplies & Services	9,524
Transport Costs	3,686
Third Party Payments	15,269
Transfer Payments	0
Recharge Costs (Internal)	0
Capital Charges	0
CFCR	0
Total Expenditure	111,742
Income	
Specific Government Grants	3,479
Other Grants	895
Recharge Income (Internal)	809
Fees, Charges etc.	114
Other Income	1,381
Total Income	6,678
NET EXPENDITURE	105,064

Budgeted Personnel 2018/19	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	5	0	5.0
Teachers	991	292	1,171.3
Local Government Employees	213	701	680.4
TOTAL	1,209	993	1,856.7

## PEOPLE SCHOOLS & LEARNING EARLY YEARS

	Budget @ Outturn Prices 2018/19 £'000
Expenditure	
Employee Costs	5,066
Property Costs	66
Supplies & Services	52
Transport Costs	29
Third Party Payments	3,601
Transfer Payments	0
Recharge Costs (Internal)	0
Capital Charges	0
CFCR	0
Total Expenditure	8,814
Income	
Specific Government Grants	1,326
Other Grants	0
Recharge Income (Internal)	0
Fees, Charges etc.	0
Other Income	0
Total Income	1,326
NET EXPENDITURE	7,488

Budgeted Personnel 2018/19	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	0	0	0.0
Teachers	3	1	3.4
Local Government Employees	132	131	202.5
TOTAL	135	132	205.9

PEOPLE SCHOOLS & LEARNING **PRIMARY** 

	Budget @ Outturn Prices 2018/19 £'000
Expenditure	
Employee Costs	28,353
Property Costs	5,273
Supplies & Services	2,791
Transport Costs	16
Third Party Payments	8
Transfer Payments	0
Recharge Costs (Internal)	0
Capital Charges	0
CFCR	0
Total Expenditure	36,441
Income	
Specific Government Grants	1,671
Other Grants	0
Recharge Income (Internal)	108
Fees, Charges etc.	0
Other Income	7
Total Income	1,786
NET EXPENDITURE	34,655

Budgeted Personnel 2018/19	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	0	0	0.0
Teachers	440	179	535.8
Local Government Employees	0	210	137.9
TOTAL	440	389	673.7

## PEOPLE SCHOOLS & LEARNING SECONDARY

	Budget @ Outturn Prices 2018/19 £'000
Expenditure	
Employee Costs	27,814
Property Costs	6,166
Supplies & Services	1,399
Transport Costs	43
Third Party Payments	875
Transfer Payments	0
Recharge Costs (Internal)	0
Capital Charges	0
CFCR	0
Total Expenditure	36,297
Income	
Specific Government Grants	482
Other Grants	0
Recharge Income (Internal)	0
Fees, Charges etc.	114
Other Income	33
Total Income	629
NET EXPENDITURE	35,668

Budgeted Personnel 2018/19	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	0	0	0.0
Teachers	449	76	510.3
Local Government Employees	53	146	166.8
TOTAL	502	222	677.1

## PEOPLE SCHOOLS & LEARNING ADDITIONAL SUPPORT NEEDS

Final Budget

	@ Outturn Prices 2018/19 £'000
Expenditure	2000
Employee Costs	7,998
Property Costs	22
Supplies & Services	84
Transport Costs	43
Third Party Payments	926
Transfer Payments	0
Recharge Costs (Internal)	0
Capital Charges	0
CFCR	0
Total Expenditure	9,073
Income	
Specific Government Grants	0
Other Grants	0
Recharge Income (Internal)	0
Fees, Charges etc.	0
Other Income	0
Total Income	0
NET EXPENDITURE	9,073

Budgeted Personnel 2018/19	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	0	0	0.0
Teachers	88	28	108.1
Local Government Employees	0	201	137.7
TOTAL	88	229	245.8

## PEOPLE SCHOOLS & LEARNING SUPPORT TEAM

Final Budget

	@ Outturn Prices 2018/19
	£'000
<u>Expenditure</u>	
Employee Costs	1,140
Property Costs	0
Supplies & Services	732
Transport Costs	25
Third Party Payments	0
Transfer Payments	0
Recharge Costs (Internal)	0
Capital Charges	0
CFCR	0
Total Expenditure	1,897
Income	
Specific Government Grants	0
Other Grants	660
Recharge Income (Internal)	535
Fees, Charges etc.	0
Other Income	5
Total Income	1,200
NET EXPENDITURE	697

Budgeted Personnel 2018/19	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	0	0	0.0
Teachers	11	8	13.7
Local Government Employees	13	0	13.0
TOTAL	24	8	26.7

## PEOPLE SCHOOLS & LEARNING SUPPORT FOR PUPILS

	Budget @ Outturn Prices 2018/19 £'000
Expenditure	
Employee Costs	56
Property Costs	194
Supplies & Services	4,328
Transport Costs	3,515
Third Party Payments	9,647
Transfer Payments	0
Recharge Costs (Internal)	0
Capital Charges	0
CFCR	0
Total Expenditure	17,740
Income	
Specific Government Grants	0
Other Grants	235
Recharge Income (Internal)	126
Fees, Charges etc.	0
Other Income	1,336
Total Income	1,697
NET EXPENDITURE	16,043

Budgeted Personnel 2018/19	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	0	0	0.0
Teachers	0	0	0.0
Local Government Employees	0	5	2.7
TOTAL	0	5	2.7

## PEOPLE SCHOOLS & LEARNING COMMUNITY LEARNING & DEVELOPMENT

	Final Budget @ Outturn Prices 2018/19 £'000
<u>Expenditure</u>	
Employee Costs	101
Property Costs	28
Supplies & Services	105
Transport Costs	2
Third Party Payments	212
Transfer Payments	0
Recharge Costs (Internal)	0
Capital Charges	0
CFCR	0
Total Expenditure	448
Income	
Specific Government Grants	0
Other Grants	0
Recharge Income (Internal)	40
Fees, Charges etc.	0
Other Income	0
Total Income	40
NET EXPENDITURE	408

Full-Time	Part-Time	Full-Time Equivalent
0	0	0.0
0	0	0.0
1	2	2.0
1	2	2.0
	0	0 0 0 0 1 2

## PEOPLE SCHOOLS & LEARNING BUSINESS SUPPORT

Final Budget @ Outturn Prices 2018/19 £'000

Expenditure	
Employee Costs	986
Property Costs	0
Supplies & Services	33
Transport Costs	13
Third Party Payments	0
Transfer Payments	0
Recharge Costs (Internal)	0
Capital Charges	0
CFCR	0
Total Expenditure	1,032
Total Expenditure <u>Income</u>	1,032
•	1,032
Income	
Income Specific Government Grants	0
Income Specific Government Grants Other Grants	0 0
Income Specific Government Grants Other Grants Recharge Income (Internal)	0 0 0
Income Specific Government Grants Other Grants Recharge Income (Internal) Fees, Charges etc.	0 0 0 0
Income Specific Government Grants Other Grants Recharge Income (Internal) Fees, Charges etc. Other Income	0 0 0 0 0

Budgeted Personnel 2018/19	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	5	0	5.0
Teachers	0	0	0.0
Local Government Employees	14	6	17.8
TOTAL	19	6	22.8

## PEOPLE CHILDREN, FAMILIES & JUSTICE SUMMARY

	Budget @ Outturn
	Prices 2018/19
	£'000
Expenditure	
Employee Costs	10,385
Property Costs	387
Supplies & Services	340
Transport Costs	517
Third Party Payments	8,363
Transfer Payments	0
Recharge Costs (Internal)	0
Capital Charges	0
CFCR	0
Total Expenditure	19,992
Income	
Specific Government Grants	1,730
Other Grants	40
Recharge Income (Internal)	0
Fees, Charges etc.	0
Other Income	8
Total Income	1,778
NET EXPENDITURE	18,214

Full-Time	Part-Time	Full-Time Equivalent
1	0	1.0
0	0	0.0
249	58	280.4
250	58	281.4
	1 0 249	1 0   0 0   249 58

## PEOPLE CHILDREN, FAMILIES & JUSTICE CHILDREN & FAMILIES

	Budget @ Outturn Prices 2018/19 £'000
Expenditure	
Employee Costs	8,335
Property Costs	306
Supplies & Services	295
Transport Costs	435
Third Party Payments	8,092
Transfer Payments	0
Recharge Costs (Internal)	0
Capital Charges	0
CFCR	0
Total Expenditure	17,463
Income	
Specific Government Grants	0
Other Grants	0
Recharge Income (Internal)	0
Fees, Charges etc.	0
Other Income	8
Total Income	8
NET EXPENDITURE	17,455

ull-Time	Part-Time	Full-Time Equivalent
0	0	0.0
0	0	0.0
202	51	230.3
202	51	230.3
l	0 0 202	0 0 0 0 202 51

## PEOPLE CHILDREN, FAMILIES & JUSTICE CRIMINAL JUSTICE SERVICE

	Dudaat
	Budget @ Outturn
	Prices
	2018/19
	£'000
	E 000
<u>Expenditure</u>	
Employee Costs	1,466
Property Costs	81
Supplies & Services	35
Transport Costs	75
Third Party Payments	231
Transfer Payments	0
Recharge Costs (Internal)	0
Capital Charges	0
CFCR	0
Total Expenditure	1,888
Income	
Specific Government Grants	1,730
Other Grants	40
Recharge Income (Internal)	0
Fees, Charges etc.	0
Other Income	0
Total Income	1,770
NET EXPENDITURE	118

Budgeted Personnel 2018/19	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	0	0	0.0
Teachers	0	0	0.0
Local Government Employees	38	3	39.6
TOTAL	38	3	39.6

## PEOPLE CHILDREN, FAMILIES & JUSTICE BUSINESS SUPPORT

Final Budget @ Outturn Prices 2018/19 £'000

<u>Expenditure</u>	
Employee Costs	584
Property Costs	0
Supplies & Services	10
Transport Costs	7
Third Party Payments	40
Transfer Payments	0
Recharge Costs (Internal)	0
Capital Charges	0
CFCR	0
Total Expenditure	641
Total Expenditure <u>Income</u>	641
•	641
Income	
Income Specific Government Grants	0
Income Specific Government Grants Other Grants	0 0
Income Specific Government Grants Other Grants Recharge Income (Internal)	0 0 0
Income Specific Government Grants Other Grants Recharge Income (Internal) Fees, Charges etc.	0 0 0 0
Income Specific Government Grants Other Grants Recharge Income (Internal) Fees, Charges etc. Other Income	0 0 0 0 0

Budgeted Personnel 2018/19	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	1	0	1.0
Teachers	0	0	0.0
Local Government Employees	9	4	10.5
TOTAL	10	4	11.5

#### PEOPLE DIGITAL ENABLEMENT, INFORMATION TECHNOLOGY, HUMAN RESOURCES & BUSINESS SUPPORT SUMMARY

#### SERVICE:

	Final Budget @ Outturn Prices 2018/19 £'000
<u>Expenditure</u>	
Employee Costs	3,556
Property Costs	84
Supplies & Services	1,090
Transport Costs	38
Third Party Payments	219
Transfer Payments	0
Recharge Costs (Internal)	0
Capital Charges	0
Support Services	0
CFCR	0
Total Expenditure	4,987
Income	
Specific Government Grants	0
Other Grants	0
Recharge Income (Internal)	1,265
Fees, Charges etc.	0
Other Income	0
Total Income	1,265
NET EXPENDITURE	3,722

Budgeted Personnel 2018/19	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	2	0	2.0
Teachers	0	0	0.0
Local Government Employees	81	14	89.8
TOTAL	83	14	91.8

#### PEOPLE DIGITAL ENABLEMENT, INFORMATION TECHNOLOGY, HUMAN RESOURCES & BUSINESS SUPPORT DIGITAL ENABLEMENT & INFORMATION TECHNOLOGY

#### SERVICE:

	Final Budget @ Outturn Prices 2018/19 £'000
Expenditure	
Employee Costs	2,306
Property Costs	83
Supplies & Services	924
Transport Costs	30
Third Party Payments	219
Transfer Payments	0
Recharge Costs (Internal)	0
Capital Charges	0
Support Services	0
CFCR	0
Total Expenditure	3,562
Income	
Specific Government Grants	0
Other Grants	0
Recharge Income (Internal)	1,233
Fees, Charges etc.	0
Other Income	0
Total Income	1,233
NET EXPENDITURE	2,329

Budgeted Personnel 2018/19	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	2	0	2.0
Teachers	0	0	0.0
Local Government Employees	52	2	53.1
TOTAL	54	2	55.1

#### PEOPLE DIGITAL ENABLEMENT, INFORMATION TECHNOLOGY, HUMAN RESOURCES & BUSINESS SUPPORT HUMAN RESOURCES & BUSINESS SUPPORT

#### SERVICE:

	Final Budget @ Outturn Prices 2018/19 £'000
<u>Expenditure</u>	
Employee Costs	1,250
Property Costs	1
Supplies & Services	166
Transport Costs	8
Third Party Payments	0
Transfer Payments	0
Recharge Costs (Internal)	0
Capital Charges	0
Support Services	0
CFCR	0
Total Expenditure	1,425
Income	
Specific Government Grants	0
Other Grants	0
Recharge Income (Internal)	32
Fees, Charges etc.	0
Other Income	0
Total Income	32
NET EXPENDITURE	1,393

Budgeted Personnel 2018/19	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	0	0	0.0
Teachers	0	0	0.0
Local Government Employees	29	12	36.7
TOTAL	29	12	36.7

## AHSCP (ADULT SERVICES) SUMMARY

44,587

	Final Budget @ Outturn Prices 2018/19 £'000	
AHSCP (Adult Services)	44,587	

TOTAL AHSCP (ADULT SERVICES)

## AHSCP (ADULT SERVICES) SUMMARY

	Final Budget @ Outturn Prices 2018/19 £'000
Expenditure	
Employee Costs	20,249
Property Costs	1,053
Supplies & Services	1,130
Transport Costs	1,262
Third Party Payments	47,277
Transfer Payments	0
Recharge Costs (Internal)	0
Capital Charges	0
CFCR	0
Total Expenditure	70,971
Income	
Specific Government Grants	0
Other Grants	0
Recharge Income (Internal)	0
Fees, Charges etc.	0
Other Income	26,384
Total Income	26,384
NET EXPENDITURE	44,587

Budgeted Personnel 2018/19	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	1	0	1.0
Teachers	0	0	0.0
Local Government Employees	251	549	604.2
TOTAL	252	549	605.2

## AHSCP (ADULT SERVICES) CENTRAL BUDGETS

	Final Budget @ Outturn Prices 2018/19 £'000
Expenditure	
Employee Costs	0
Property Costs	44
Supplies & Services	0
Transport Costs	0
Third Party Payments	3,080
Transfer Payments	0
Recharge Costs (Internal)	0
Capital Charges	0
CFCR	0
Total Expenditure	3,124
Income	
Specific Government Grants	0
Other Grants	0
Recharge Income (Internal)	0
Fees, Charges etc.	0
Other Income	15,502
Total Income	15,502
NET EXPENDITURE	(12,378)

Budgeted Personnel 2018/19	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	0	0	0.0
Teachers	0	0	0.0
Local Government Employees	0	0	0.0
TOTAL	0	0	0.0

## AHSCP (ADULT SERVICES) OLDER PEOPLE

ExpenditureEmployee Costs13,430Property Costs706Supplies & Services844Transport Costs899Third Party Payments28,422Transfer Payments0Recharge Costs (Internal)0Capital Charges0CFCR0Total Expenditure44,301Income0Specific Government Grants0Other Grants0Recharge Income (Internal)0Fees, Charges etc.0Other Income9,636NET EXPENDITURE34,665		Final Budget @ Outturn Prices 2018/19 £'000
Property Costs706Supplies & Services844Transport Costs899Third Party Payments28,422Transfer Payments0Recharge Costs (Internal)0Capital Charges0CFCR0Total Expenditure44,301Income0Specific Government Grants0Other Grants0Recharge Income (Internal)0Fees, Charges etc.0Other Income9,636Total Income9,636	Expenditure	
Supplies & Services844Transport Costs899Third Party Payments28,422Transfer Payments0Recharge Costs (Internal)0Capital Charges0CFCR0Total Expenditure44,301Income0Specific Government Grants0Other Grants0Recharge Income (Internal)0Fees, Charges etc.0Other Income9,636Total Income9,636	Employee Costs	13,430
Transport Costs899Third Party Payments28,422Transfer Payments0Recharge Costs (Internal)0Capital Charges0CFCR0Total Expenditure44,301Income0Specific Government Grants0Other Grants0Recharge Income (Internal)0Fees, Charges etc.0Other Income9,636Total Income9,636	Property Costs	706
Third Party Payments28,422Transfer Payments0Recharge Costs (Internal)0Capital Charges0CFCR0Total Expenditure44,301Income44,301Specific Government Grants0Other Grants0Recharge Income (Internal)0Fees, Charges etc.0Other Income9,636Total Income9,636	Supplies & Services	844
Transfer Payments0Recharge Costs (Internal)0Capital Charges0CFCR0Total Expenditure44,301Income44,301Specific Government Grants0Other Grants0Recharge Income (Internal)0Fees, Charges etc.0Other Income9,636Total Income9,636	Transport Costs	899
Recharge Costs (Internal)0Capital Charges0CFCR0Total Expenditure44,301Income44,301Specific Government Grants0Other Grants0Recharge Income (Internal)0Fees, Charges etc.0Other Income9,636Total Income9,636	Third Party Payments	28,422
Capital Charges0CFCR0Total Expenditure44,301Income44,301Specific Government Grants0Other Grants0Other Grants0Recharge Income (Internal)0Fees, Charges etc.0Other Income9,636Total Income9,636	Transfer Payments	0
CFCR0Total Expenditure44,301Income44,301Specific Government Grants0Other Grants0Recharge Income (Internal)0Fees, Charges etc.0Other Income9,636Total Income9,636	Recharge Costs (Internal)	0
Total Expenditure44,301IncomeSpecific Government Grants0Other Grants0Recharge Income (Internal)0Fees, Charges etc.0Other Income9,636Total Income9,636	Capital Charges	0
IncomeSpecific Government Grants0Other Grants0Recharge Income (Internal)0Fees, Charges etc.0Other Income9,636Total Income9,636	CFCR	0
Specific Government Grants0Other Grants0Recharge Income (Internal)0Fees, Charges etc.0Other Income9,636Total Income9,636	Total Expenditure	44,301
Other Grants0Recharge Income (Internal)0Fees, Charges etc.0Other Income9,636Total Income9,636	Income	
Recharge Income (Internal)0Fees, Charges etc.0Other Income9,636Total Income9,636	Specific Government Grants	0
Fees, Charges etc.0Other Income9,636Total Income9,636	Other Grants	0
Other Income   9,636     Total Income   9,636	Recharge Income (Internal)	0
Total Income 9,636	Fees, Charges etc.	0
	Other Income	9,636
NET EXPENDITURE 34,665	Total Income	9,636
	NET EXPENDITURE	34,665

Budgeted Personnel 2018/19	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	0	0	0.0
Teachers	0	0	0.0
Local Government Employees	116	430	391.8
TOTAL	116	430	391.8

## AHSCP (ADULT SERVICES) PEOPLE WITH PHYSICAL & SENSORY DISABILITIES

	Final Budget @ Outturn Prices 2018/19 £'000
<u>Expenditure</u>	
Employee Costs	466
Property Costs	74
Supplies & Services	2
Transport Costs	32
Third Party Payments	1,460
Transfer Payments	0
Recharge Costs (Internal)	0
Capital Charges	0
CFCR	0
Total Expenditure	2,034
Income	
Specific Government Grants	0
Other Grants	0
Recharge Income (Internal)	0
Fees, Charges etc.	0
Other Income	267
Total Income	267
NET EXPENDITURE	1,767

Budgeted Personnel 2018/19	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	0	0	0.0
Teachers	0	0	0.0
Local Government Employees	13	11	20.3
TOTAL	13	11	20.3

# AHSCP (ADULT SERVICES) PEOPLE WITH LEARNING DISABILITIES

	Final Budget @ Outturn Prices 2018/19 £'000
Expenditure	
Employee Costs	3,461
Property Costs	165
Supplies & Services	99
Transport Costs	181
Third Party Payments	11,040
Transfer Payments	0
Recharge Costs (Internal)	0
Capital Charges	0
CFCR	0
Total Expenditure	14,946
Income	
Specific Government Grants	0
Other Grants	0
Recharge Income (Internal)	0
Fees, Charges etc.	0
Other Income	904
Total Income	904
NET EXPENDITURE	14,042

Budgeted Personnel 2018/19	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	0	0	0.0
Teachers	0	0	0.0
Local Government Employees	65	82	117.5
TOTAL =	65	82	117.5

# AHSCP (ADULT SERVICES) PEOPLE WITH MENTAL HEALTH NEEDS

	Final Budget @ Outturn Prices 2018/19 £'000
<u>Expenditure</u>	
Employee Costs	1,537
Property Costs	48
Supplies & Services	24
Transport Costs	35
Third Party Payments	866
Transfer Payments	0
Recharge Costs (Internal)	0
Capital Charges	0
CFCR	0
Total Expenditure	2,510
Income	
Specific Government Grants	0
Other Grants	0
Recharge Income (Internal)	0
Fees, Charges etc.	0
Other Income	21
Total Income	21
NET EXPENDITURE	2,489

Budgeted Personnel 2018/19	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	0	0	0.0
Teachers	0	0	0.0
Local Government Employees	31	18	43.1
TOTAL	31	18	43.1

# AHSCP (ADULT SERVICES) PEOPLE WITH SUBSTANCE MISUSE

Final

	Budget @ Outturn Prices 2018/19 £'000
Expenditure	
Employee Costs	554
Property Costs	0
Supplies & Services	30
Transport Costs	21
Third Party Payments	292
Transfer Payments	0
Recharge Costs (Internal)	0
Capital Charges	0
CFCR	0
Total Expenditure	897
Income	
Specific Government Grants	0
Other Grants	0
Recharge Income (Internal)	0
Fees, Charges etc.	0
Other Income	54
Total Income	54
NET EXPENDITURE	843

Budgeted Personnel 2018/19	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	0	0	0.0
Teachers	0	0	0.0
Local Government Employees	9	7	13.7
TOTAL	9	7	13.7

# AHSCP (ADULT SERVICES) HOMELESSNESS

	Final Budget @ Outturn Prices 2018/19 £'000
<u>Expenditure</u>	
Employee Costs	342
Property Costs	0
Supplies & Services	3
Transport Costs	16
Third Party Payments	404
Transfer Payments	0
Recharge Costs (Internal)	0
Capital Charges	0
CFCR	0
Total Expenditure	765
Income	
Specific Government Grants	0
Other Grants	0
Recharge Income (Internal)	0
Fees, Charges etc.	0
Other Income	0
Total Income	0
NET EXPENDITURE	765

Budgeted Personnel 2018/19	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	0	0	0.0
Teachers	0	0	0.0
Local Government Employees	11	1	11.8
TOTAL	11	1	11.8

# AHSCP (ADULT SERVICES) IMPROVEMENT & DEVELOPMENT

	Final Budget @ Outturn Prices 2018/19 £'000
Expenditure	
Employee Costs	459
Property Costs	16
Supplies & Services	128
Transport Costs	78
Third Party Payments	1,713
Transfer Payments	0
Recharge Costs (Internal)	0
Capital Charges	0
CFCR	0
Total Expenditure	2,394
Income	
Specific Government Grants	0
Other Grants	0
Recharge Income (Internal)	0
Fees, Charges etc.	0
Other Income	0
Total Income	0
NET EXPENDITURE	2,394

Budgeted Personnel 2018/19	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	1	0	1.0
Teachers	0	0	0.0
Local Government Employees	6	0	6.0
TOTAL	7	0	7.0

#### PLACE

#### MAIN SUMMARY

	Final Budget @ Outturn Prices 2018/19 £'000
Place Directorate	109
Business Support & Improvement	637
Communities	21,108
Infrastructure	17,643
Services to Communities	5,177
Finance & Legal	6,551
Resilience	113
TOTAL PLACE	51,338

PLACE

# MAIN SUMMARY

	Final Budget @ Outturn Prices 2018/19 £'000
<u>Expenditure</u>	
Employee Costs	28,529
Property Costs	3,461
Supplies & Services	10,301
Transport Costs	4,743
Third Party Payments	21,885
Transfer Payments	26,860
Recharge Costs (Internal)	1,267
Capital Charges	1,154
CFCR	630
Total Expenditure	98,830
Income	
Specific Government Grants	0
Other Grants	29,001
Recharge Income (Internal)	5,621
Fees, Charges etc.	10,354
Other Income	2,516
Total Income	47,492
NET EXPENDITURE	51,338

Budgeted Personnel 2018/19	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	4	0	4.0
Teachers	0	0	0
Local Government Employees	759	197	858.2
TOTAL	763	197	862.2

PLACE

# PLACE DIRECTORATE

	Final Budget @ Outturn Prices 2018/19 £'000
<u>Expenditure</u>	
Employee Costs	220
Property Costs	129
Supplies & Services	49
Transport Costs	1
Third Party Payments	0
Transfer Payments	0
Recharge Costs (Internal)	0
Capital Charges	0
CFCR	0
Total Expenditure	399
Income	
Specific Government Grants	0
Other Grants	0
Recharge Income (Internal)	30
Fees, Charges etc.	250
Other Income	10
Total Income	290
NET EXPENDITURE	109

Budgeted Personnel 2018/19	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	1	0	1.0
Teachers	0	0	0.0
Local Government Employees	2	1	2.8
TOTAL =	3	1	3.8

PLACE

# **BUSINESS SUPPORT & IMPROVEMENT**

	Final Budget @ Outturn Prices 2018/19 £'000
Expenditure	
Employee Costs	1,350
Property Costs	25
Supplies & Services	41
Transport Costs	1
Third Party Payments	0
Transfer Payments	0
Recharge Costs (Internal)	2
Capital Charges	0
CFCR	0
Total Expenditure	1,419
Income	
Specific Government Grants	0
Other Grants	0
Recharge Income (Internal)	737
Fees, Charges etc.	45
Other Income	0
Total Income	782
NET EXPENDITURE	637

Budgeted Personnel 2018/19	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	0	0	0.0
Teachers	0	0	0.0
Local Government Employees	45	20	56.8
TOTAL =	45	20	56.8

PLACE

# RESILIENCE

Final Budget @ Outturn Prices 2018/19 £'000

Expenditure	
Employee Costs	97
Property Costs	0
Supplies & Services	13
Transport Costs	3
Third Party Payments	0
Transfer Payments	0
Recharge Costs (Internal)	0
Capital Charges	0
CFCR	0
Total Expenditure	113
Iotal Expenditure	113
	113 0
Income	
Income Specific Government Grants	0
Income Specific Government Grants Other Grants	0 0
Income Specific Government Grants Other Grants Recharge Income (Internal)	0 0 0
Income Specific Government Grants Other Grants Recharge Income (Internal) Fees, Charges etc.	0 0 0 0
Income Specific Government Grants Other Grants Recharge Income (Internal) Fees, Charges etc. Other Income	0 0 0 0

Budgeted Personnel 2017/18	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	0	0	0.0
Teachers	0	0	0.0
Local Government Employees	2	0	2.0
TOTAL =	2	0	2.0

# PLACE SERVICES TO COMMUNITIES SUMMARY

Final Budget

	@ Outturn Prices 2018/19 £'000
Expenditure	
Employee Costs	16
Property Costs	1,718
Supplies & Services	115
Transport Costs	45
Third Party Payments	4,050
Transfer Payments	0
Recharge Costs (Internal)	0
Capital Charges	0
CFCR	0
Total Expenditure	5,944
Income	
Specific Government Grants	0
Other Grants	0
Recharge Income (Internal)	713
Fees, Charges etc.	0
Other Income	54
Total Income	767
NET EXPENDITURE	5,177

Budgeted Personnel 2018/19	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	0	0	0.0
Teachers	0	0	0.0
Local Government Employees	0	0	0.0
TOTAL	0	0	0.0

# PLACE COMMUNITIES SUMMARY

	Final Budget @ Outturn Prices 2018/19 £'000
Objective Head	
Planning & Communities	2,146
Other Housing	878
Communities HQ Section	81
ECP - Management & Admin	239
Environmental Health	1,086
Consumer Protection	427
Environmental Management	
Parks, Gardens & Grounds Ops.	2,894
Burial Grounds	(593)
Waste Management	14,385
Fleet Services	(1,521)
Vehicle Replacement Programme	1,086
NET EXPENDITURE	21,108

PLACE COMMUNITIES SUMMARY

	Final Budget @ Outturn Prices 2018/19 £'000
<u>Expenditure</u>	
Employee Costs	13,118
Property Costs	1,117
Supplies & Services	8,155
Transport Costs	4,342
Third Party Payments	1,555
Transfer Payments	26,860
Recharge Costs (Internal)	999
Capital Charges	1,154
Support Services	0
Total Expenditure	57,930
Income	
Specific Government Grants	0
Other Grants	28,582
Recharge Income (Internal)	2,448
Fees, Charges etc.	5,394
Other Income	398
Total Income	36,822
NET EXPENDITURE	21,108

Budgeted Personnel 2018/19	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	1	0	1.0
Teachers	0	0	0.0
Local Government Employees	399	95	440.5
TOTAL	400	95	441.5

# PLACE COMMUNITIES PLANNING & COMMUNITIES

Final Budget

	@ Outturn Prices 2018/19 £'000
Expenditure	
Employee Costs	3,212
Property Costs	39
Supplies & Services	424
Transport Costs	63
Third Party Payments	84
Transfer Payments	0
Recharge Costs (Internal)	0
Capital Charges	0
CFCR	0
Total Expenditure	3,822
Income	
Specific Government Grants	0
Other Grants	63
Recharge Income (Internal)	237
Fees, Charges etc.	1,338
Other Income	38
Total Income	1,676
NET EXPENDITURE	2,146

Budgeted Personnel 2018/19	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	0	0	0.0
Teachers	0	0	0.0
Local Government Employees	60	49	79.1
TOTAL	60	49	79.1

# PLACE COMMUNITIES OTHER HOUSING

Final

	Budget @ Outturn Prices 2018/19 £'000
<u>Expenditure</u>	
Employee Costs	0
Property Costs	39
Supplies & Services	9
Transport Costs	0
Third Party Payments	1,376
Transfer Payments	26,860
Recharge Costs (Internal)	999
Capital Charges	68
CFCR	0
Total Expenditure	29,351
Income	
Specific Government Grants	0
Other Grants	28,269
Recharge Income (Internal)	0
Fees, Charges etc.	146
Other Income	58
Total Income	28,473
NET EXPENDITURE	878

Full-Time	Part-Time	Full-Time Equivalent
0	0	0.0
0	0	0.0
0	0	0.0
0	0	0.0
	0 0	0 0 0 0

# PLACE COMMUNITIES COMMUNITIES HQ

Final Budget @ Outturn Prices 2018/19 £'000

<u>Expenditure</u>	
Employee Costs	115
Property Costs	0
Supplies & Services	0
Transport Costs	3
Third Party Payments	0
Transfer Payments	0
Recharge Costs (Internal)	0
Capital Charges	0
CFCR	0
Total Expenditure	118
	110
Income	110
•	0
Income	
Income Specific Government Grants	0
Income Specific Government Grants Other Grants	0 0
Income Specific Government Grants Other Grants Recharge Income (Internal)	0 0 37
Income Specific Government Grants Other Grants Recharge Income (Internal) Fees, Charges etc.	0 0 37 0
Income Specific Government Grants Other Grants Recharge Income (Internal) Fees, Charges etc. Other Income	0 0 37 0 0

Budgeted Personnel 2018/19	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	1	0	1.0
Teachers	0	0	0.0
Local Government Employees	0	0	0.0
TOTAL	1	0	1.0

Recharge Income (Internal)

Fees, Charges etc. Other Income

**Total Income** 

NET EXPENDITURE

# PLACE COMMUNITIES **ECP MANAGEMENT & ADMINISTRATION**

	Final
	Budget
	@ Outturn
	Prices
	2018/19
	£'000
Expenditure	
Employee Costs	107
Property Costs	11
Supplies & Services	92
Transport Costs	35
Third Party Payments	0
Transfer Payments	0
Recharge Costs (Internal)	0
Capital Charges	0
CFCR	0
Total Expenditure	245
Income	
Specific Government Grants	0
Other Grants	0

Budgeted Personnel 2018/19	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	0	0	0.0
Teachers	0	0	0.0
Local Government Employees	4	1	4.5
TOTAL	4	1	4.5

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0

6 239

# PLACE COMMUNITIES ENVIRONMENTAL HEALTH

Final

	Budget @ Outturn Prices 2018/19
	£'000
<u>Expenditure</u>	
Employee Costs	874
Property Costs	2
Supplies & Services	279
Transport Costs	0
Third Party Payments	8
Transfer Payments	0
Recharge Costs (Internal)	0
Capital Charges	0
CFCR	0
Total Expenditure	1,163
Income	
Specific Government Grants	0
Other Grants	0
Recharge Income (Internal)	0
Fees, Charges etc.	75
Other Income	2
Total Income	77
NET EXPENDITURE	1,086

Budgeted Personnel 2018/19	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	0	0	0.0
Teachers	0	0	0.0
Local Government Employees	15	5	18.0
TOTAL	15	5	18.0

# PLACE COMMUNITIES CONSUMER PROTECTION

	Final Budget @ Outturn Prices 2018/19 £'000
Expenditure	
Employee Costs	343
Property Costs	0
Supplies & Services	82
Transport Costs	8
Third Party Payments	6
Transfer Payments	0
Recharge Costs (Internal)	0
Capital Charges	0
CFCR	0
Total Expenditure	439
Income	
Specific Government Grants	0
Other Grants	0
Recharge Income (Internal)	0
Fees, Charges etc.	12
Other Income	0
Total Income	12
NET EXPENDITURE	427

Full-Time	Part-Time	Full-Time Equivalent
0	0	0.0
0	0	0.0
11	0	11.0
11	0	11.0
	0 0 11	0 0 0 0 11 0

PLACE COMMUNITIES **PARKS** 

	Final Budget @ Outturn Prices 2018/19 £'000
Expenditure	2.040
Employee Costs	3,242
Property Costs	272
Supplies & Services	657
Transport Costs	604
Third Party Payments	25
Transfer Payments	0
Recharge Costs (Internal)	0
Capital Charges	0
CFCR	0
Total Expenditure	4,800
Income	
Specific Government Grants	0
Other Grants	0
Recharge Income (Internal)	445
Fees, Charges etc.	1,461
Other Income	0
Total Income	1,906
NET EXPENDITURE	2,894

Budgeted Personnel 2018/19	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	0	0	0.0
Teachers	0	0	0.0
Local Government Employees	119	1	119.9
TOTAL	119	1	119.9

# PLACE COMMUNITIES BURIAL GROUNDS

Final Budget @ Outturn Prices 2018/19 £'000

Employee Costs0Property Costs76Supplies & Services0Transport Costs0Third Party Payments0Transfer Payments0Recharge Costs (Internal)0Capital Charges0CFCR0Total Expenditure76Income0Specific Government Grants0Charge Income (Internal)0Fees, Charges etc.669Other Income0Other Income0	Expenditure	
Supplies & Services0Transport Costs0Third Party Payments0Transfer Payments0Recharge Costs (Internal)0Capital Charges0CFCR0Total Expenditure76Income0Specific Government Grants0Other Grants0Recharge Income (Internal)0Fees, Charges etc.669	Employee Costs	0
Transport Costs0Third Party Payments0Transfer Payments0Recharge Costs (Internal)0Capital Charges0CFCR0Total Expenditure76Income0Specific Government Grants0Other Grants0Recharge Income (Internal)0Fees, Charges etc.669	Property Costs	76
Third Party Payments0Transfer Payments0Recharge Costs (Internal)0Capital Charges0CFCR0Total Expenditure76Income76Specific Government Grants0Other Grants0Recharge Income (Internal)0Fees, Charges etc.669	Supplies & Services	0
Transfer Payments0Recharge Costs (Internal)0Capital Charges0CFCR0Total Expenditure76Income76Specific Government Grants0Other Grants0Recharge Income (Internal)0Fees, Charges etc.669	Transport Costs	0
Recharge Costs (Internal)0Capital Charges0CFCR0Total Expenditure76Income76Specific Government Grants0Other Grants0Recharge Income (Internal)0Fees, Charges etc.669	Third Party Payments	0
Capital Charges0CFCR0Total Expenditure76Income76Specific Government Grants0Other Grants0Recharge Income (Internal)0Fees, Charges etc.669	Transfer Payments	0
CFCR0Total Expenditure76Income76Specific Government Grants0Other Grants0Recharge Income (Internal)0Fees, Charges etc.669	Recharge Costs (Internal)	0
Total Expenditure76IncomeSpecific Government Grants0Other Grants0Recharge Income (Internal)0Fees, Charges etc.669	Capital Charges	0
IncomeIncomeSpecific Government Grants0Other Grants0Recharge Income (Internal)0Fees, Charges etc.669	CFCR	0
Specific Government Grants0Other Grants0Recharge Income (Internal)0Fees, Charges etc.669	Total Expenditure	76
Other Grants0Recharge Income (Internal)0Fees, Charges etc.669	Income	
Recharge Income (Internal)0Fees, Charges etc.669	Specific Government Grants	0
Fees, Charges etc. 669	Other Grants	0
	Recharge Income (Internal)	0
Other Income 0	Fees, Charges etc.	669
	Other Income	0
Total Income669	Total Income	669
NET EXPENDITURE (593)	NET EXPENDITURE	(593)

Budgeted Personnel 2018/19	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	0	0	0.0
Teachers	0	0	0.0
Local Government Employees	0	0	0.0
TOTAL =	0	0	0.0

# PLACE COMMUNITIES WASTE MANAGEMENT

	Final Budget @ Outturn Prices 2018/19 £'000
Expenditure	
Employee Costs	5,225
Property Costs	673
Supplies & Services	6,612
Transport Costs	3,616
Third Party Payments	56
Transfer Payments	0
Recharge Costs (Internal)	0
Capital Charges	0
CFCR	630
Total Expenditure	16,812
Income	
Specific Government Grants	0
Other Grants	250
Recharge Income (Internal)	253
Fees, Charges etc.	1,624
Other Income	300
Total Income	2,427
NET EXPENDITURE	14,385

Budgeted Personnel 2018/19	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	0	0	0.0
Teachers	0	0	0.0
Local Government Employees	190	39	208.0
TOTAL	190	39	208.0

# PLACE COMMUNITIES FLEET SERVICES

Final Budget @ Outturn Prices 2018/19 £'000

Expenditure	
Employee Costs	0
Property Costs	5
Supplies & Services	0
Transport Costs	13
Third Party Payments	0
Transfer Payments	0
Recharge Costs (Internal)	0
Capital Charges	0
CFCR	0
Total Expenditure	18
Income	
Specific Government Grants	0
Other Grants	0
Recharge Income (Internal)	1,476
Fees, Charges etc.	63
Other Income	0
Total Income	1,539
NET EXPENDITURE	(1,521)

Budgeted Personnel 2018/19	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	0	0	0.0
Teachers	0	0	0.0
Local Government Employees	0	0	0.0
TOTAL =	0	0	0.0

# PLACE COMMUNITIES VEHICLE REPLACEMENT PROGRAMME

	Final Budget @ Outturn Prices 2018/19 £'000
Expenditure	
Employee Costs	0
Property Costs	0
Supplies & Services	0
Transport Costs	0
Third Party Payments	0
Transfer Payments	0
Recharge Costs (Internal)	0
Capital Charges	1,086
CFCR	0
Total Expenditure	1,086
Income	
Specific Government Grants	0
Other Grants	0
Recharge Income (Internal)	0
Fees, Charges etc.	0
Other Income	0
Total Income	0
NET EXPENDITURE	1,086

Budgeted Personnel 2018/19	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	0	0	0.0
Teachers	0	0	0.0
Local Government Employees	0	0	0.0
TOTAL	0	0	0.0

# PLACE INFRASTRUCTURE SUMMARY

Final Budget @ Outturn Prices 2018/19 £'000

# Objective Head

Infrastructure HQ Section	117
Transport	2,195
A92 Unitary Charge	6,859
Structural & Cyclic Maintenance	1,884
Lighting Maintenance	914
Statutory Duties	(92)
Winter Maintenance	2,613
Traffic	189
Arbroath Harbour	(25)
Rechargeables	(10)
Car Parking	86
Coastal Protection	10
Flood Prevention	80
Community Enforcement	493
Car Parking Trading Account	(300)
Divisional Administration	1,545
Estates	1,085
NET EXPENDITURE	17,643

PLACE INFRASTRUCTURE SUMMARY

ExpenditureEmployee Costs6,350Property Costs386Supplies & Services746Transport Costs226Third Party Payments16,156Transfer Payments0Recharge Costs (Internal)253Capital Charges0CFCR0Total Expenditure24,117Income0Specific Government Grants0Other Grants0Recharge Income (Internal)835Fees, Charges etc.3,933Other Income1,706Total Income6,474NET EXPENDITURE17,643		Final Budget @ Outturn Prices 2018/19 £'000
Property Costs386Supplies & Services746Transport Costs226Third Party Payments16,156Transfer Payments0Recharge Costs (Internal)253Capital Charges0CFCR0Total Expenditure24,117Income0Specific Government Grants0Other Grants0Recharge Income (Internal)835Fees, Charges etc.3,933Other Income1,706Total Income6,474	<u>Expenditure</u>	
Supplies & Services746Iransport Costs226Third Party Payments16,156Iransfer Payments0Recharge Costs (Internal)253Capital Charges0CFCR0Total Expenditure24,117Income0Specific Government Grants0Other Grants0Recharge Income (Internal)835Fees, Charges etc.3,933Other Income1,706Total Income6,474	Employee Costs	6,350
Transport Costs226Third Party Payments16,156Transfer Payments0Recharge Costs (Internal)253Capital Charges0CFCR0Total Expenditure24,117Income0Specific Government Grants0Other Grants0Recharge Income (Internal)835Fees, Charges etc.3,933Other Income1,706Total Income6,474	Property Costs	386
Third Party Payments16,156Transfer Payments0Recharge Costs (Internal)253Capital Charges0CFCR0Total Expenditure24,117Income24,117Specific Government Grants0Other Grants0Recharge Income (Internal)835Fees, Charges etc.3,933Other Income1,706Total Income6,474	Supplies & Services	746
Transfer Payments0Recharge Costs (Internal)253Capital Charges0CFCR0Total Expenditure24,117Income24,117Specific Government Grants0Other Grants0Recharge Income (Internal)835Fees, Charges etc.3,933Other Income1,706Total Income6,474	Transport Costs	226
Recharge Costs (Internal)253Capital Charges0CFCR0Total Expenditure24,117Income24,117Specific Government Grants0Other Grants0Recharge Income (Internal)835Fees, Charges etc.3,933Other Income1,706Total Income6,474	Third Party Payments	16,156
Capital Charges0CFCR0Total Expenditure24,117Income24,117Specific Government Grants0Other Grants0Recharge Income (Internal)835Fees, Charges etc.3,933Other Income1,706Total Income6,474	Transfer Payments	0
CFCR0Total Expenditure24,117Income24,117Specific Government Grants0Other Grants0Recharge Income (Internal)835Fees, Charges etc.3,933Other Income1,706Total Income6,474	Recharge Costs (Internal)	253
Total Expenditure24,117Income24,117Specific Government Grants0Other Grants0Recharge Income (Internal)835Fees, Charges etc.3,933Other Income1,706Total Income6,474	Capital Charges	0
IncomeSpecific Government Grants0Other Grants0Recharge Income (Internal)835Fees, Charges etc.3,933Other Income1,706Total Income6,474	CFCR	0
Specific Government Grants0Other Grants0Recharge Income (Internal)835Fees, Charges etc.3,933Other Income1,706Total Income6,474	Total Expenditure	24,117
Other Grants0Recharge Income (Internal)835Fees, Charges etc.3,933Other Income1,706Total Income6,474	Income	
Recharge Income (Internal)835Fees, Charges etc.3,933Other Income1,706Total Income6,474	Specific Government Grants	0
Fees, Charges etc.   3,933     Other Income   1,706     Total Income   6,474	Other Grants	0
Other Income   1,706     Total Income   6,474	Recharge Income (Internal)	835
Total Income 6,474	Fees, Charges etc.	3,933
	Other Income	1,706
NET EXPENDITURE 17,643	Total Income	6,474
	NET EXPENDITURE	17,643

Budgeted Personnel 2018/19	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	1	0	1.0
Teachers	0	0	0.0
Local Government Employees	151	14	158.6
TOTAL	152	14	159.6

# PLACE INFRASTRUCTURE INFRASTRUCTURE HQ

Final
Budget
@ Outturn
Prices
2018/19
£'000

<u>Expenditure</u>	
Employee Costs	114
Property Costs	0
Supplies & Services	0
Transport Costs	3
Third Party Payments	0
Transfer Payments	0
Recharge Costs (Internal)	0
Capital Charges	0
Support Services	0
CFCR	0
Total Expenditure	117
Income	
Specific Government Grants	0
Other Grants	0
Recharge Income (Internal)	0
Fees, Charges etc.	0
Other Income	0
Total Income	0
NET EXPENDITURE	117

Budgeted Personnel 2018/19	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	1	0	1.0
Teachers	0	0	0.0
Local Government Employees	0	0	0.0
TOTAL	1	0	1.0

PLACE INFRASTRUCTURE **TRANSPORT** 

	Final Budget @ Outturn Prices 2018/19 £'000
Expenditure	
Employee Costs	271
Property Costs	51
Supplies & Services	51
Transport Costs	7
Third Party Payments	2,004
Transfer Payments	0
Recharge Costs (Internal)	0
Capital Charges	0
CFCR	0
Total Expenditure	2,384
Income	
Specific Government Grants	0
Other Grants	0
Recharge Income (Internal)	0
Fees, Charges etc.	0
Other Income	189
Total Income	189
NET EXPENDITURE	2,195

Budgeted Personnel 2018/19	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	0	0	0.0
Teachers	0	0	0.0
Local Government Employees	6	1	6.6
TOTAL	6	1	6.6

# PLACE INFRASTRUCTURE **A92 UNITARY CHARGE**

Final Budget

	@ Outturn Prices 2018/19 £'000
Expenditure	
Employee Costs	0
Property Costs	0
Supplies & Services	0
Transport Costs	0
Third Party Payments	7,027
Transfer Payments	0
Recharge Costs (Internal)	0
Capital Charges	0
CFCR	0
Total Expenditure	7,027
Income	
Specific Government Grants	0
Other Grants	0
Recharge Income (Internal)	0
Fees, Charges etc.	168
Other Income	0
Total Income	168
NET EXPENDITURE	6,859

Budgeted Personnel 2018/19	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	0	0	0.0
Teachers	0	0	0.0
Local Government Employees	0	0	0.0
TOTAL =	0	0	0.0

# PLACE INFRASTRUCTURE STRUCTURAL & CYCLIC MAINTENANCE

Final

	Budget @ Outturn Prices 2018/19 £'000
<u>Expenditure</u>	
Employee Costs	0
Property Costs	0
Supplies & Services	0
Transport Costs	0
Third Party Payments	1,884
Transfer Payments	0
Recharge Costs (Internal)	0
Capital Charges	0
CFCR	0
Total Expenditure	1,884
Income	
Specific Government Grants	0
Other Grants	0
Recharge Income (Internal)	0
Fees, Charges etc.	0
Other Income	0
Total Income	0
NET EXPENDITURE	1,884

Budgeted Personnel 2018/19	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	0	0	0.0
Teachers	0	0	0.0
Local Government Employees	0	0	0.0
TOTAL	0	0	0.0

Expenditure Employee Costs

Property Costs

# PLACE INFRASTRUCTURE LIGHTING MAINTENANCE

Final
Budget
@ Outturn
Prices
2018/19
£'000
0
0
6
0
908

Supplies & Services	6
Transport Costs	0
Third Party Payments	908
Transfer Payments	0
Recharge Costs (Internal)	0
Capital Charges	0
CFCR	0
Total Expenditure	914
Income	
Specific Government Grants	0
Other Grants	0
Recharge Income (Internal)	0
Fees, Charges etc.	0
Other Income	0
Total Income	0
NET EXPENDITURE	914

Budgeted Personnel 2018/19	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	0	0	0.0
Teachers	0	0	0.0
Local Government Employees	0	0	0.0
TOTAL	0	0	0.0

# PLACE INFRASTRUCTURE STATUTORY DUTIES

Final Budget @ Outturn Prices 2018/19 £'000

Expenditure	
Employee Costs	0
Property Costs	0
Supplies & Services	0
Transport Costs	0
Third Party Payments	0
Transfer Payments	0
Recharge Costs (Internal)	0
Capital Charges	0
CFCR	0
Total Expenditure	0
Income	
Specific Government Grants	0
Other Grants	0
Recharge Income (Internal)	0
Fees, Charges etc.	92
Other Income	0
Total Income	92
NET EXPENDITURE	(92)

Budgeted Personnel 2018/19	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	0	0	0.0
Teachers	0	0	0.0
Local Government Employees	0	0	0.0
TOTAL	0	0	0.0

# PLACE INFRASTRUCTURE WINTER MAINTENANCE

Final Budget

	@ Outturn Prices 2018/19 £'000
Even an eliterra	£ 000
<u>Expenditure</u>	
Employee Costs	0
Property Costs	0
Supplies & Services	0
Transport Costs	0
Third Party Payments	2,613
Transfer Payments	0
Recharge Costs (Internal)	0
Capital Charges	0
CFCR	0
Total Expenditure	2,613
Income	
Specific Government Grants	0
Other Grants	0
Recharge Income (Internal)	0
Fees, Charges etc.	0
Other Income	0
Total Income	0
NET EXPENDITURE	2,613

Budgeted Personnel 2018/19	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	0	0	0.0
Teachers	0	0	0.0
Local Government Employees	0	0	0.0
TOTAL	0	0	0.0

PLACE INFRASTRUCTURE **TRAFFIC** 

Final Budget @ Outturn Prices 2018/19 £'000

Expenditure	
Employee Costs	0
Property Costs	0
Supplies & Services	0
Transport Costs	0
Third Party Payments	190
Transfer Payments	0
Recharge Costs (Internal)	0
Capital Charges	0
CFCR	0
Total Expenditure	190
Income	
Specific Government Grants	0
Other Grants	0
Recharge Income (Internal)	0
Fees, Charges etc.	1
Other Income	0
Total Income	1
NET EXPENDITURE	189

Budgeted Personnel 2018/19	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	0	0	0.0
Teachers	0	0	0.0
Local Government Employees	0	0	0.0
TOTAL =	0	0	0.0

## PLACE INFRASTRUCTURE ARBROATH HARBOUR

Final Budget @ Outturn Prices 2018/19 £'000

Expenditure	
Employee Costs	0
Property Costs	44
Supplies & Services	191
Transport Costs	0
Third Party Payments	39
Transfer Payments	0
Recharge Costs (Internal)	0
Capital Charges	0
CFCR	0
Total Expenditure	274
Income	
Specific Government Grants	0
Other Grants	0
	0
Recharge Income (Internal)	0
	•
Recharge Income (Internal)	0
Recharge Income (Internal) Fees, Charges etc.	0 299
Recharge Income (Internal) Fees, Charges etc. Other Income	0 299 0

Budgeted Personnel 2018/19	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	0	0	0.0
Teachers	0	0	0.0
Local Government Employees	0	0	0.0
TOTAL	0	0	0.0

# PLACE INFRASTRUCTURE **RECHARGEABLES**

	Final Budget @ Outturn Prices 2018/19 £'000
Expenditure	
Employee Costs	0
Property Costs	0
Supplies & Services	0
Transport Costs	0
Third Party Payments	1,220
Transfer Payments	0
Recharge Costs (Internal)	253
Capital Charges	0
CFCR	0
Total Expenditure	1,473
Income	
Specific Government Grants	0
Other Grants	0
Recharge Income (Internal)	0
Fees, Charges etc.	25
Other Income	1,458
Total Income	1,483
NET EXPENDITURE	(10)

Budgeted Personnel 2018/19	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	0	0	0.0
Teachers	0	0	0.0
Local Government Employees	0	0	0.0
TOTAL	0	0	0.0

## PLACE INFRASTRUCTURE **CAR PARKING**

Expenditure	
Employee Costs	0
Property Costs	91
Supplies & Services	0
Transport Costs	0
Third Party Payments	0
Transfer Payments	0
Recharge Costs (Internal)	0
Capital Charges	0
CFCR	0
Total Expenditure	91
Total Expenditure Income	91
•	91 0
Income	
Income Specific Government Grants	0
Income Specific Government Grants Other Grants	0
Income Specific Government Grants Other Grants Recharge Income (Internal)	0 0 0
Income Specific Government Grants Other Grants Recharge Income (Internal) Fees, Charges etc.	0 0 0 5
Income Specific Government Grants Other Grants Recharge Income (Internal) Fees, Charges etc. Other Income	0 0 0 5 0

Budgeted Personnel 2018/19	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	0	0	0.0
Teachers	0	0	0.0
Local Government Employees	0	0	0.0
TOTAL	0	0	0.0

## PLACE INFRASTRUCTURE COASTAL PROTECTION

Expenditure	
Employee Costs	0
Property Costs	0
Supplies & Services	0
Transport Costs	0
Third Party Payments	10
Transfer Payments	0
Recharge Costs (Internal)	0
Capital Charges	0
CFCR	0
Total Expenditure	10
Income	
Specific Government Grants	0
Other Grants	0
Recharge Income (Internal)	0
Fees, Charges etc.	0
Other Income	0
Total Income	0
NET EXPENDITURE	10

Budgeted Personnel 2018/19	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	0	0	0.0
Teachers	0	0	0.0
Local Government Employees	0	0	0.0
TOTAL	0	0	0.0

## PLACE INFRASTRUCTURE FLOOD PREVENTION

Expenditure	
Employee Costs	0
Property Costs	0
Supplies & Services	0
Transport Costs	0
Third Party Payments	80
Transfer Payments	0
Recharge Costs (Internal)	0
Capital Charges	0
CFCR	0
Total Expenditure	80
Income	
Specific Government Grants	0
Other Grants	0
Recharge Income (Internal)	0
Fees, Charges etc.	0
Other Income	0
Total Income	0
	•
NET EXPENDITURE	80

Budgeted Personnel 2018/19	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	0	0	0.0
Teachers	0	0	0.0
Local Government Employees	0	0	0.0
TOTAL	0	0	0.0

## PLACE INFRASTRUCTURE COMMUNITY ENFORCEMENT

Final

	Budget @ Outturn Prices 2018/19
Free and the sec	£'000
Expenditure	
Employee Costs	457
Property Costs	8
Supplies & Services	70
Transport Costs	22
Third Party Payments	0
Transfer Payments	0
Recharge Costs (Internal)	0
Capital Charges	0
CFCR	0
Total Expenditure	557
Income	
Specific Government Grants	0
Other Grants	0
Recharge Income (Internal)	0
Fees, Charges etc.	40
Other Income	24
Total Income	64
NET EXPENDITURE	493

Budgeted Personnel 2018/19	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	0	0	0.0
Teachers	0	0	0.0
Local Government Employees	16	0	16.0
TOTAL	16	0	16.0

## PLACE INFRASTRUCTURE CAR PARKING CHARGES

Final

	Budget @ Outturn Prices 2018/19 £'000
<u>Expenditure</u>	
Employee Costs	0
Property Costs	0
Supplies & Services	0
Transport Costs	0
Third Party Payments	181
Transfer Payments	0
Recharge Costs (Internal)	0
Capital Charges	0
CFCR	0
Total Expenditure	181
Income	
Specific Government Grants	0
Other Grants	0
Recharge Income (Internal)	0
Fees, Charges etc.	481
Other Income	0
Total Income	481
NET EXPENDITURE	(300)

Budgeted Personnel 2018/19	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	0	0	0.0
Teachers	0	0	0.0
Local Government Employees	0	0	0.0
TOTAL	0	0	0.0

## PLACE INFRASTRUCTURE ROADS & TRANSPORTATION ADMINISTRATION

	Final Budget @ Outturn Prices 2018/19 £'000
<u>Expenditure</u>	
Employee Costs	2,085
Property Costs	11
Supplies & Services	264
Transport Costs	128
Third Party Payments	0
Transfer Payments	0
Recharge Costs (Internal)	0
Capital Charges	0
CFCR	0
Total Expenditure	2,488
Income	
Specific Government Grants	0
Other Grants	0
Recharge Income (Internal)	253
Fees, Charges etc.	690
Other Income	0
Total Income	943
NET EXPENDITURE	1,545

Budgeted Personnel 2018/19	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	0	0	0.0
Teachers	0	0	0.0
Local Government Employees	48	0	48.0
TOTAL	48	0	48.0

PLACE INFRASTRUCTURE ESTATES

Budget @ Outturn Prices 2018/19 £'000ExpenditureEmployee Costs3,423Property Costs181Supplies & Services164Transport Costs66Third Party Payments0Transfer Payments0Recharge Costs (Internal)0Capital Charges0CFCR0Total Expenditure3,834Income0Specific Government Grants0Other Grants0Recharge Income (Internal)582Fees, Charges etc.2,132Other Income35Total Income2,749NET EXPENDITURE1,085		Final
Prices 2018/19 £'000ExpenditureEmployee Costs3,423Property Costs181Supplies & Services164Transport Costs66Third Party Payments0Transfer Payments0Recharge Costs (Internal)0Capital Charges0CFCR0Total Expenditure3,834Income0Specific Government Grants0Other Grants0Recharge Income (Internal)582Fees, Charges etc.2,132Other Income35Total Income2,749		Budget
2018/19 É'000ExpenditureEmployee Costs3,423Property Costs181Supplies & Services164Transport Costs66Third Party Payments0Transfer Payments0Recharge Costs (Internal)0Capital Charges0CFCR0Total Expenditure3,834Income0Specific Government Grants0Other Grants0Recharge Income (Internal)582Fees, Charges etc.2,132Other Income35Total Income2,749		@ Outturn
É'000ExpenditureEmployee Costs3,423Property Costs181Supplies & Services164Transport Costs66Third Party Payments0Transfer Payments0Recharge Costs (Internal)0Capital Charges0CFCR0Total Expenditure3,834Income0Specific Government Grants0Other Grants0Recharge Income (Internal)582Fees, Charges etc.2,132Other Income35Total Income2,749		
ExpenditureEmployee Costs3,423Property Costs181Supplies & Services164Transport Costs66Third Party Payments0Transfer Payments0Recharge Costs (Internal)0Capital Charges0CFCR0Total Expenditure3,834Income0Specific Government Grants0Other Grants0Recharge Income (Internal)582Fees, Charges etc.2,132Other Income35Total Income2,749		
Employee Costs3,423Property Costs181Supplies & Services164Transport Costs66Third Party Payments0Transfer Payments0Recharge Costs (Internal)0Capital Charges0CFCR0Total Expenditure3,834Income0Specific Government Grants0Other Grants0Recharge Income (Internal)582Fees, Charges etc.2,132Other Income35Total Income2,749		£'000
Property Costs181Supplies & Services164Transport Costs66Third Party Payments0Transfer Payments0Recharge Costs (Internal)0Capital Charges0CFCR0Total Expenditure3,834Income0Specific Government Grants0Other Grants0Recharge Income (Internal)582Fees, Charges etc.2,132Other Income35Total Income2,749	<u>Expenditure</u>	
Supplies & Services164Transport Costs66Third Party Payments0Transfer Payments0Recharge Costs (Internal)0Capital Charges0CFCR0Total Expenditure3,834Income0Specific Government Grants0Other Grants0Recharge Income (Internal)582Fees, Charges etc.2,132Other Income35Total Income2,749	Employee Costs	3,423
Transport Costs66Third Party Payments0Transfer Payments0Recharge Costs (Internal)0Capital Charges0CFCR0Total Expenditure3,834Income0Specific Government Grants0Other Grants0Recharge Income (Internal)582Fees, Charges etc.2,132Other Income35Total Income2,749	Property Costs	181
Third Party Payments0Transfer Payments0Recharge Costs (Internal)0Capital Charges0CFCR0Total Expenditure3,834Income0Specific Government Grants0Other Grants0Recharge Income (Internal)582Fees, Charges etc.2,132Other Income35Total Income2,749	Supplies & Services	164
Transfer Payments0Recharge Costs (Internal)0Capital Charges0CFCR0Total Expenditure3,834Income3Specific Government Grants0Other Grants0Recharge Income (Internal)582Fees, Charges etc.2,132Other Income35Total Income2,749	Transport Costs	66
Recharge Costs (Internal)0Capital Charges0CFCR0Total Expenditure3,834Income3,834Specific Government Grants0Other Grants0Recharge Income (Internal)582Fees, Charges etc.2,132Other Income35Total Income2,749	Third Party Payments	0
Capital Charges0CFCR0Total Expenditure3,834Income3,834Specific Government Grants0Other Grants0Recharge Income (Internal)582Fees, Charges etc.2,132Other Income35Total Income2,749	Transfer Payments	0
CFCR0Total Expenditure3,834Income3,834Income0Specific Government Grants0Other Grants0Recharge Income (Internal)582Fees, Charges etc.2,132Other Income35Total Income2,749	Recharge Costs (Internal)	0
Total Expenditure3,834Income3Specific Government Grants0Other Grants0Recharge Income (Internal)582Fees, Charges etc.2,132Other Income35Total Income2,749	Capital Charges	0
IncomeSpecific Government Grants0Other Grants0Recharge Income (Internal)582Fees, Charges etc.2,132Other Income35Total Income2,749	CFCR	0
Specific Government Grants0Other Grants0Recharge Income (Internal)582Fees, Charges etc.2,132Other Income35Total Income2,749	Total Expenditure	3,834
Other Grants0Recharge Income (Internal)582Fees, Charges etc.2,132Other Income35Total Income2,749	Income	
Recharge Income (Internal)582Fees, Charges etc.2,132Other Income35Total Income2,749	Specific Government Grants	0
Fees, Charges etc.2,132Other Income35Total Income2,749	Other Grants	0
Other Income35Total Income2,749	Recharge Income (Internal)	582
Total Income 2,749	Fees, Charges etc.	2,132
	Other Income	35
NET EXPENDITURE 1.085	Total Income	2,749
-	NET EXPENDITURE	1,085

Budgeted Personnel 2018/19	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	0	0	0.0
Teachers	0	0	0.0
Local Government Employees	81	13	88.0
TOTAL	81	13	88.0

## PLACE FINANCE & LEGAL SUMMARY

	Final Budget @ Outturn Prices 2018/19 £'000
Objective Head	
Finance	
Finance	1,545
Revenue & Benefits	1,546
Welfare Rights	526
Legal	
Legal Core	2,148
Angus House	67
Registrars	92
DRU	(7)
Licensing	(253)
Members	887
NET EXPENDITURE	6,551

PLACE FINANCE & LEGAL SUMMARY

Expenditure	
Employee Costs7,378	
Property Costs 86	
Supplies & Services1,182	
Transport Costs 125	
Third Party Payments124	
Transfer Payments 0	
Recharge Costs (Internal)13	
Capital Charges 0	
CFCR 0	
Total Expenditure8,908	
Income	
Specific Government Grants 0	
Other Grants 419	
Recharge Income (Internal) 858	
Fees, Charges etc.732	
Other Income 348	
Total Income 2,357	
NET EXPENDITURE 6,551	

Budgeted Personnel 2018/19	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	1	0	1
Teachers	0	0	0
Local Government Employees	160	67	197.5
TOTAL	161	67	198.5

PLACE FINANCE & LEGAL **FINANCE** 

Final

	Budget @ Outturn
	Prices
	2018/19 £'000
	E 000
Expenditure	
Employee Costs	1,449
Property Costs	0
Supplies & Services	208
Transport Costs	5
Third Party Payments	0
Transfer Payments	0
Recharge Costs (Internal)	0
Capital Charges	0
CFCR	0
Total Expenditure	1,662
Income	
Specific Government Grants	0
Other Grants	0
Recharge Income (Internal)	113
Fees, Charges etc.	4
Other Income	0
Total Income	117
NET EXPENDITURE	1,545

Full-Time	Part-Time	Full-Time Equivalent
1	0	1.0
0	0	0.0
32	15	39.4
33	15	40.4
	1 0 32	1 0 0 0 32 15

PLACE FINANCE & LEGAL **REVENUES & BENEFITS** 

Final

	Dudget
	Budget @ Outturn
	Prices
	2018/19
	£'000
<u>Expenditure</u>	2000
Employee Costs	2,343
Property Costs	0
Supplies & Services	348
Transport Costs	20
Third Party Payments	0
Transfer Payments	0
Recharge Costs (Internal)	0
Capital Charges	0
CFCR	0
Total Expenditure	2,711
Income	
Specific Government Grants	0
Other Grants	419
Recharge Income (Internal)	309
Fees, Charges etc.	435
Other Income	2
Total Income	1,165
NET EXPENDITURE	1,546

Budgeted Personnel 2018/19	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	0	0	0.0
Teachers	0	0	0.0
Local Government Employees	67	12	74.9
TOTAL	67	12	74.9

PLACE FINANCE & LEGAL WELFARE RIGHTS

Expenditure	
Employee Costs	484
Property Costs	0
Supplies & Services	32
Transport Costs	20
Third Party Payments	29
Transfer Payments	0
Recharge Costs (Internal)	0
Capital Charges	0
CFCR	0
Total Expenditure	565
Total Expenditure <u>Income</u>	565
	565
Income	
Income Specific Government Grants	0
Income Specific Government Grants Other Grants	0
Income Specific Government Grants Other Grants Recharge Income (Internal)	0 0 0
Income Specific Government Grants Other Grants Recharge Income (Internal) Fees, Charges etc.	0 0 0 0
Income Specific Government Grants Other Grants Recharge Income (Internal) Fees, Charges etc. Other Income	0 0 0 0 39

Budgeted Personnel 2018/19	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	0	0	0.0
Teachers	0	0	0.0
Local Government Employees	12	6	15.1
TOTAL	12	6	15.1

PLACE FINANCE & LEGAL **CORE** 

Expenditure	
Employee Costs	2,028
Property Costs	9
Supplies & Services	99
Transport Costs	11
Third Party Payments	95
Transfer Payments	0
Recharge Costs (Internal)	0
Capital Charges	0
CFCR	0
Total Expenditure	2,242
Income	
Specific Government Grants	0
Other Grants	0
Recharge Income (Internal)	31
Fees, Charges etc.	61
Other Income	2
Total Income	94
NET EXPENDITURE	2,148

Budgeted Personnel 2018/19	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	0	0	0.0
Teachers	0	0	0.0
Local Government Employees	40	24	53.6
TOTAL	40	24	53.6

PLACE FINANCE & LEGAL ANGUS HOUSE HQ

Expenditure	
Employee Costs	0
Property Costs	0
Supplies & Services	277
Transport Costs	2
Third Party Payments	0
Transfer Payments	0
Recharge Costs (Internal)	0
Capital Charges	0
CFCR	0
Total Expenditure	279
lotal Expenditure Income	279
	279 0
Income	
Income Specific Government Grants	0
Income Specific Government Grants Other Grants	0
Income Specific Government Grants Other Grants Recharge Income (Internal)	0 0 211
Income Specific Government Grants Other Grants Recharge Income (Internal) Fees, Charges etc.	0 0 211 0
Income Specific Government Grants Other Grants Recharge Income (Internal) Fees, Charges etc. Other Income	0 0 211 0 1

Budgeted Personnel 2018/19	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	0	0	0.0
Teachers	0	0	0.0
Local Government Employees	0	0	0.0
TOTAL	0	0	0.0

PLACE FINANCE & LEGAL **REGISTRARS** 

<u>Expenditure</u>	
Employee Costs	172
Property Costs	58
Supplies & Services	13
Transport Costs	2
Third Party Payments	0
Transfer Payments	0
Recharge Costs (Internal)	0
Capital Charges	0
CFCR	0
Total Expenditure	245
Total Expenditure Income	245
•	245
Income	210
Income Specific Government Grants	0
Income Specific Government Grants Other Grants	0
Income Specific Government Grants Other Grants Recharge Income (Internal)	0 0 0
Income Specific Government Grants Other Grants Recharge Income (Internal) Fees, Charges etc.	0 0 0 153
Income Specific Government Grants Other Grants Recharge Income (Internal) Fees, Charges etc. Other Income	0 0 0 153 0

Budgeted Personnel 2018/19	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	0	0	0.0
Teachers	0	0	0.0
Local Government Employees	3	7	6.7
TOTAL	3	7	6.7

## PLACE FINANCE & LEGAL **DIGITAL REPROGRAPHICS UNIT**

Final

	Budget @ Outturn Prices 2018/19 £'000
<u>Expenditure</u>	
Employee Costs	120
Property Costs	19
Supplies & Services	126
Transport Costs	11
Third Party Payments	0
Transfer Payments	0
Recharge Costs (Internal)	0
Capital Charges	0
CFCR	0
Total Expenditure	276
Income	
Specific Government Grants	0
Other Grants	0
Recharge Income (Internal)	194
Fees, Charges etc.	79
Other Income	10
Total Income	283
NET EXPENDITURE	(7)

Budgeted Personnel 2018/19	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	0	0	0.0
Teachers	0	0	0.0
Local Government Employees	4	1	4.8
TOTAL	4	1	4.8

PLACE FINANCE & LEGAL LICENSING

Expenditure	
Employee Costs	0
Property Costs	0
Supplies & Services	28
Transport Costs	0
Third Party Payments	0
Transfer Payments	0
Recharge Costs (Internal)	13
Capital Charges	0
CFCR	0
Total Expenditure	41
Income	
Specific Government Grants	0
Other Grants	0
Recharge Income (Internal)	0
Fees, Charges etc.	0
Other Income	294
Total Income	294
NET EXPENDITURE	(253)

Budgeted Personnel 2018/19	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	0	0	0.0
Teachers	0	0	0.0
Local Government Employees	0	0	0.0
TOTAL	0	0	0.0

PLACE FINANCE & LEGAL **MEMBERS** 

Expenditure	
Employee Costs	782
Property Costs	0
Supplies & Services	51
Transport Costs	54
Third Party Payments	0
Transfer Payments	0
Recharge Costs (Internal)	0
Capital Charges	0
CFCR	0
Total Even and itura	007
Total Expenditure	887
Income	887
•	0
Income	
Income Specific Government Grants	0
Income Specific Government Grants Other Grants	0
Income Specific Government Grants Other Grants Recharge Income (Internal)	0 0 0
Income Specific Government Grants Other Grants Recharge Income (Internal) Fees, Charges etc.	0 0 0 0
Income Specific Government Grants Other Grants Recharge Income (Internal) Fees, Charges etc. Other Income	0 0 0 0

Budgeted Personnel 2018/19	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	0	0	0.0
Teachers	0	0	0.0
Local Government Employees	2	2	3.0
TOTAL	2	2	3.0

REVENUE BUDGET 2018/19 DIRECTORATE: BUSINESS UNIT: SERVICE:	STRATEGIC POLICY, TRANSFORMATION & PUBLIC SECTOR REFORM SUMMARY
	Final Budget @ Outturn Prices 2018/19 £'000
Strategic Policy, Transformation & Public Sector Reform Directorate	549
Strategic Policy & Economy	1,807
Governance & Change	308
Internal Audit	305
TOTAL STRATEGIC POLICY, TRANSFORMATION & PUBLIC SECTOR REFORM	2,969

#### **REVENUE BUDGET 2018/19**

#### DIRECTORATE: BUSINESS UNIT: SERVICE:

# STRATEGIC POLICY, TRANSFORMATION & PUBLIC SECTOR REFORM

SUMMARY

	Final Budget @ Outturn Prices 2018/19 £'000
<u>Expenditure</u>	
Employee Costs	3,360
Property Costs	388
Supplies & Services	340
Transport Costs	35
Third Party Payments	687
Transfer Payments	0
Recharge Costs (Internal)	0
Capital Charges	32
Support Services	0
CFCR	0
Total Expenditure	4,842
Income	
Specific Government Grants	0
Other Grants	0
Recharge Income (Internal)	123
Fees, Charges etc.	1,748
Other Income	2
Total Income	1,873
NET EXPENDITURE	2,969

Budgeted Personnel 2018/19	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	2	0	2.0
Teachers	0	0	0.0
Local Government Employees	62	18	73.1
TOTAL	64	18	75.1

#### BUSINESS UNIT: SERVICE:

## STRATEGIC POLICY, TRANSFORMATION & PUBLIC SECTOR REFORM

#### STRATEGIC POLICY, TRANSFORMATION & PUBLIC SECTOR REFORM DIRECTORATE

@ Outturn Prices 2018/19 £'000	
Expenditure	
Employee Costs 540	ł
Property Costs 0	ł
Supplies & Services 4	
Transport Costs 5	
Third Party Payments 0	ł
Transfer Payments 0	ł
Recharge Costs (Internal) 0	ł
Capital Charges 0	ł
CFCR 0	l
Total Expenditure549	_
Income	
Specific Government Grants 0	ł
Other Grants 0	ł
Recharge Income (Internal) 0	ł
Fees, Charges etc. 0	ł
Other Income 0	
Total Income 0	
NET EXPENDITURE 549	

Full-Time	Part-Time	Full-Time Equivalent
2	0	2.0
0	0	0.0
3	0	3.0
5	0	5.0
	2 0 3	2 0 0 0 3 0

# STRATEGIC POLICY, TRANSFORMATION & PUBLIC SECTOR REFORM

#### BUSINESS UNIT: SERVICE:

#### STRATEGIC POLICY & ECONOMY SUMMARY

	Final Budget @ Outturn Prices 2018/19 £'000
<u>Expenditure</u>	
Employee Costs	2,140
Property Costs	388
Supplies & Services	312
Transport Costs	22
Third Party Payments	663
Transfer Payments	0
Recharge Costs (Internal)	0
Capital Charges	32
Support Services	0
CFCR	0
Total Expenditure	3,557
Income	
Specific Government Grants	0
Other Grants	0
Recharge Income (Internal)	0
Fees, Charges etc.	1,748
Other Income	2
Total Income	1,750
NET EXPENDITURE	1,807

Budgeted Personnel 2018/19	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	0	0	0.0
Teachers	0	0	0.0
Local Government Employees	45	14	53.6
TOTAL	45	14	53.6

BUSINESS UNIT: SERVICE:

## STRATEGIC POLICY, TRANSFORMATION & PUBLIC SECTOR REFORM STRATEGIC POLICY & ECONOMY STRATEGIC POLICY & PLANNING

	Final Budget @ Outturn Prices 2018/19 £'000
Expenditure	
Employee Costs	164
Property Costs	2
Supplies & Services	55
Transport Costs	2
Third Party Payments	0
Transfer Payments	0
Recharge Costs (Internal)	0
Capital Charges	0
Support Services	0
CFCR	0
Total Expenditure	223
Income	
Specific Government Grants	0
Other Grants	0
Recharge Income (Internal)	0
Fees, Charges etc.	0
Other Income	0
Total Income	0
NET EXPENDITURE	223

Budgeted Personnel 2018/19	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	0	0	0.0
Teachers	0	0	0.0
Local Government Employees	4	1	4.5
TOTAL	4	1	4.5

BUSINESS UNIT: SERVICE:

## STRATEGIC POLICY, TRANSFORMATION & PUBLIC SECTOR REFORM STRATEGIC POLICY & ECONOMY COMMUNICATIONS

ExpenditureEmployee Costs261Property Costs0Supplies & Services6Transport Costs1Third Party Payments0Transfer Payments0Recharge Costs (Internal)0Capital Charges0Support Services0CFCR0Total Expenditure268Income0Specific Government Grants0Other Grants0Charge Income (Internal)0Fees, Charges etc.0Other Income0NET EXPENDITURE268		Final Budget @ Outturn Prices 2018/19 £'000
Property Costs0Supplies & Services6Transport Costs1Third Party Payments0Transfer Payments0Recharge Costs (Internal)0Capital Charges0Support Services0CFCR0Total Expenditure268Income0Specific Government Grants0Other Grants0Recharge Income (Internal)0Fees, Charges etc.0Other Income0Total Income0Other Income0Other Income0Other Income0Other Income0	Expenditure	
Supplies & Services6Transport Costs1Third Party Payments0Transfer Payments0Recharge Costs (Internal)0Capital Charges0Support Services0CFCR0Total Expenditure268Income0Specific Government Grants0Other Grants0Recharge Income (Internal)0Fees, Charges etc.0Other Income0Total Income0Other Income0	Employee Costs	261
Transport Costs1Third Party Payments0Transfer Payments0Recharge Costs (Internal)0Capital Charges0Support Services0CFCR0Total Expenditure268Income0Specific Government Grants0Other Grants0Recharge Income (Internal)0Fees, Charges etc.0Other Income0Total Income0Other I	Property Costs	0
Third Party Payments0Transfer Payments0Recharge Costs (Internal)0Capital Charges0Support Services0CFCR0Total Expenditure268Income0Specific Government Grants0Other Grants0Recharge Income (Internal)0Fees, Charges etc.0Other Income0Total Income0Other Inco	Supplies & Services	6
Transfer Payments0Recharge Costs (Internal)0Capital Charges0Support Services0CFCR0Total Expenditure268Income0Specific Government Grants0Other Grants0Recharge Income (Internal)0Fees, Charges etc.0Other Income0Total Income0Other Income0Other Income0Other Income0	Transport Costs	1
Recharge Costs (Internal)0Capital Charges0Support Services0CFCR0Total Expenditure268Income268Specific Government Grants0Other Grants0Recharge Income (Internal)0Fees, Charges etc.0Other Income0Total Income0Other Income0Other Income0Other Income0	Third Party Payments	0
Capital Charges0Support Services0CFCR0Total Expenditure268Income268Specific Government Grants0Other Grants0Other Grants0Recharge Income (Internal)0Fees, Charges etc.0Other Income0Total Income0	Transfer Payments	0
Support Services0CFCR0Total Expenditure268Income268Specific Government Grants0Other Grants0Other Grants0Recharge Income (Internal)0Fees, Charges etc.0Other Income0Total Income0	Recharge Costs (Internal)	0
CFCR0Total Expenditure268Income268Specific Government Grants0Other Grants0Recharge Income (Internal)0Fees, Charges etc.0Other Income0Total Income000000000000000000000	Capital Charges	0
Total Expenditure268IncomeSpecific Government Grants0Other Grants0Recharge Income (Internal)0Fees, Charges etc.0Other Income0Total Income0	Support Services	0
IncomeSpecific Government Grants0Other Grants0Recharge Income (Internal)0Fees, Charges etc.0Other Income0Total Income0	CFCR	0
Specific Government Grants0Other Grants0Recharge Income (Internal)0Fees, Charges etc.0Other Income0Total Income0	Total Expenditure	268
Other Grants0Recharge Income (Internal)0Fees, Charges etc.0Other Income0Total Income0	Income	
Recharge Income (Internal)0Fees, Charges etc.0Other Income0Total Income0	Specific Government Grants	0
Fees, Charges etc.0Other Income0Total Income0	Other Grants	0
Other Income0Total Income0	Recharge Income (Internal)	0
Total Income 0	Fees, Charges etc.	0
	Other Income	0
NET EXPENDITURE 268	Total Income	0
	NET EXPENDITURE	268

II-Time F	Part-Time	Equivalent
0	0	0.0
0	0	0.0
5	1	5.8
5	1	5.8
	0 5	0 0 5 1

BUSINESS UNIT: SERVICE:

## STRATEGIC POLICY, TRANSFORMATION & PUBLIC SECTOR REFORM STRATEGIC POLICY & ECONOMY ORGANISATIONAL DEVELOPMENT

ExpenditureEmployee Costs335Property Costs0Supplies & Services9Transport Costs1Third Party Payments0Transfer Payments0Recharge Costs (Internal)0Capital Charges0Support Services0CFCR0Total Expenditure345Income0Specific Government Grants0Other Grants0Chees, Charges etc.0Other Income0NET EXPENDITURE345		Final Budget @ Outturn Prices 2018/19 £'000
Property Costs0Supplies & Services9Transport Costs1Third Party Payments0Transfer Payments0Recharge Costs (Internal)0Capital Charges0Support Services0CFCR0Total Expenditure345Income0Specific Government Grants0Other Grants0Recharge Income (Internal)0Fees, Charges etc.0Other Income0Total Income0Other Income0 <t< td=""><td>Expenditure</td><td></td></t<>	Expenditure	
Supplies & Services9Transport Costs1Third Party Payments0Transfer Payments0Recharge Costs (Internal)0Capital Charges0Support Services0CFCR0Total Expenditure345Income0Specific Government Grants0Other Grants0Recharge Income (Internal)0Fees, Charges etc.0Other Income0Total Income0Other Income0	Employee Costs	335
Transport Costs1Third Party Payments0Transfer Payments0Recharge Costs (Internal)0Capital Charges0Support Services0CFCR0Total Expenditure345Income0Specific Government Grants0Other Grants0Recharge Income (Internal)0Fees, Charges etc.0Other Income0Total Income0Other I	Property Costs	0
Third Party Payments0Transfer Payments0Recharge Costs (Internal)0Capital Charges0Support Services0CFCR0Total Expenditure345Income0Specific Government Grants0Other Grants0Recharge Income (Internal)0Fees, Charges etc.0Other Income0Total Income0Other Inco	Supplies & Services	9
Transfer Payments0Recharge Costs (Internal)0Capital Charges0Support Services0CFCR0Total Expenditure345Income0Specific Government Grants0Other Grants0Recharge Income (Internal)0Fees, Charges etc.0Other Income0Total Income0Other Income<	Transport Costs	1
Recharge Costs (Internal)0Capital Charges0Support Services0CFCR0Total Expenditure345Income345Specific Government Grants0Other Grants0Recharge Income (Internal)0Fees, Charges etc.0Other Income0Total Income0O0Total Income0	Third Party Payments	0
Capital Charges0Support Services0CFCR0Total Expenditure345Income345Specific Government Grants0Other Grants0Recharge Income (Internal)0Fees, Charges etc.0Other Income0Total Income000Total Income0	Transfer Payments	0
Support Services0CFCR0Total Expenditure345Income345Specific Government Grants0Other Grants0Recharge Income (Internal)0Fees, Charges etc.0Other Income0Total Income000	Recharge Costs (Internal)	0
CFCR0Total Expenditure345Income345Income0Specific Government Grants0Other Grants0Other Grants0Recharge Income (Internal)0Fees, Charges etc.0Other Income0Total Income0	Capital Charges	0
Total Expenditure345IncomeSpecific Government Grants0Other Grants0Recharge Income (Internal)0Fees, Charges etc.0Other Income0Total Income0	Support Services	0
IncomeSpecific Government Grants0Other Grants0Recharge Income (Internal)0Fees, Charges etc.0Other Income0Total Income0	CFCR	0
Specific Government Grants0Other Grants0Recharge Income (Internal)0Fees, Charges etc.0Other Income0Total Income0	Total Expenditure	345
Other Grants0Recharge Income (Internal)0Fees, Charges etc.0Other Income0Total Income0	Income	
Recharge Income (Internal)0Fees, Charges etc.0Other Income0Total Income0	Specific Government Grants	0
Fees, Charges etc.0Other Income0Total Income0	Other Grants	0
Other Income0Total Income0	Recharge Income (Internal)	0
Total Income 0	Fees, Charges etc.	0
	Other Income	0
NET EXPENDITURE 345	Total Income	0
	NET EXPENDITURE	345

Budgeted Personnel 2018/19	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	0	0	0.0
Teachers	0	0	0.0
Local Government Employees	7	3	9.1
TOTAL	7	3	9.1

BUSINESS UNIT: SERVICE:

## STRATEGIC POLICY, TRANSFORMATION & PUBLIC SECTOR REFORM STRATEGIC POLICY & ECONOMY ASSESSMENT CENTRE

ExpenditureEmployee Costs192Property Costs0Supplies & Services1Transport Costs5Third Party Payments0Transfer Payments0Recharge Costs (Internal)0Capital Charges0Support Services0CFCR0Total Expenditure198Income0Specific Government Grants0Other Grants0Charge Income (Internal)0Fees, Charges etc.0Other Income2Total Income2NET EXPENDITURE196		Final Budget @ Outturn Prices 2018/19 £'000
Property Costs0Supplies & Services1Transport Costs5Third Party Payments0Transfer Payments0Recharge Costs (Internal)0Capital Charges0Support Services0CFCR0Total Expenditure198Income0Specific Government Grants0Other Grants0Recharge Income (Internal)0Fees, Charges etc.0Other Income2Total Income2	Expenditure	
Supplies & Services1Transport Costs5Third Party Payments0Transfer Payments0Recharge Costs (Internal)0Capital Charges0Support Services0CFCR0Total Expenditure198Income0Specific Government Grants0Other Grants0Recharge Income (Internal)0Fees, Charges etc.0Other Income2Total Income2	Employee Costs	192
Transport Costs5Third Party Payments0Transfer Payments0Recharge Costs (Internal)0Capital Charges0Support Services0CFCR0Total Expenditure198Income0Specific Government Grants0Other Grants0Recharge Income (Internal)0Fees, Charges etc.0Other Income2Total Income2	Property Costs	0
Third Party Payments0Transfer Payments0Recharge Costs (Internal)0Capital Charges0Support Services0CFCR0Total Expenditure198Income198Specific Government Grants0Other Grants0Recharge Income (Internal)0Fees, Charges etc.0Other Income2Total Income2	Supplies & Services	1
Transfer Payments0Recharge Costs (Internal)0Capital Charges0Support Services0CFCR0Total Expenditure198Income198Specific Government Grants0Other Grants0Recharge Income (Internal)0Fees, Charges etc.0Other Income2Total Income2	Transport Costs	5
Recharge Costs (Internal)0Capital Charges0Support Services0CFCR0Total Expenditure198Income198Specific Government Grants0Other Grants0Recharge Income (Internal)0Fees, Charges etc.0Other Income2Total Income2	Third Party Payments	0
Capital Charges0Support Services0CFCR0Total Expenditure198Income198Specific Government Grants0Other Grants0Other Grants0Recharge Income (Internal)0Fees, Charges etc.0Other Income2Total Income2	Transfer Payments	0
Support Services0CFCR0Total Expenditure198Income198Specific Government Grants0Other Grants0Recharge Income (Internal)0Fees, Charges etc.0Other Income2Total Income2	Recharge Costs (Internal)	0
CFCR0Total Expenditure198Income198Specific Government Grants0Other Grants0Recharge Income (Internal)0Fees, Charges etc.0Other Income2Total Income2	Capital Charges	0
Total Expenditure198Income198Specific Government Grants0Other Grants0Recharge Income (Internal)0Fees, Charges etc.0Other Income2Total Income2	Support Services	0
IncomeSpecific Government Grants0Other Grants0Recharge Income (Internal)0Fees, Charges etc.0Other Income2Total Income2	CFCR	0
Specific Government Grants0Other Grants0Recharge Income (Internal)0Fees, Charges etc.0Other Income2Total Income2	Total Expenditure	198
Other Grants0Recharge Income (Internal)0Fees, Charges etc.0Other Income2Total Income2	Income	
Recharge Income (Internal)0Fees, Charges etc.0Other Income2Total Income2	Specific Government Grants	0
Fees, Charges etc.0Other Income2Total Income2	Other Grants	0
Other Income2Total Income2	Recharge Income (Internal)	0
Total Income 2	Fees, Charges etc.	0
	Other Income	2
NET EXPENDITURE 196	Total Income	2
	NET EXPENDITURE	196

Full-Time	Part-Time	Full-Time Equivalent
0	0	0.0
0	0	0.0
3	2	3.5
3	2	3.5
	0 0 3	0 0 0 0 3 2

BUSINESS UNIT: SERVICE:

## STRATEGIC POLICY, TRANSFORMATION & PUBLIC SECTOR REFORM STRATEGIC POLICY & ECONOMY ECONOMIC DEVELOPMENT

	Final Budget @ Outturn Prices 2018/19 £'000
<u>Expenditure</u>	
Employee Costs	1,188
Property Costs	386
Supplies & Services	241
Transport Costs	13
Third Party Payments	663
Transfer Payments	0
Recharge Costs (Internal)	0
Capital Charges	32
Support Services	0
CFCR	0
Total Expenditure	2,523
Income	
Specific Government Grants	0
Other Grants	0
Recharge Income (Internal)	0
Fees, Charges etc.	1,748
Other Income	0
Total Income	1,748
NET EXPENDITURE	775

Budgeted Personnel 2018/19	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	0	0	0.0
Teachers	0	0	0.0
Local Government Employees	26	7	30.7
TOTAL	26	7	30.7

## STRATEGIC POLICY, TRANSFORMATION & PUBLIC SECTOR REFORM

#### BUSINESS UNIT: SERVICE:

#### **GOVERNANCE & CHANGE SUMMARY**

ExpenditureEmployee Costs426Property Costs0Supplies & Services0Transport Costs5Third Party Payments0Transfer Payments0Recharge Costs (Internal)0Capital Charges0Support Services0CFCR0Total Expenditure431Income0Specific Government Grants0Other Grants0Recharge Income (Internal)123Fees, Charges etc.0Other Income0Total Income123NET EXPENDITURE308		Final Budget @ Outturn Prices 2018/19 £'000
Property Costs0Supplies & Services0Transport Costs5Third Party Payments0Transfer Payments0Recharge Costs (Internal)0Capital Charges0Support Services0CFCR0Total Expenditure431Income0Specific Government Grants0Other Grants0Recharge Income (Internal)123Fees, Charges etc.0Other Income0Total Income123	Expenditure	
Supplies & Services0Transport Costs5Third Party Payments0Transfer Payments0Recharge Costs (Internal)0Capital Charges0Support Services0CFCR0Total Expenditure431Income0Specific Government Grants0Other Grants0Recharge Income (Internal)123Fees, Charges etc.0Other Income0Total Income123	Employee Costs	426
Transport Costs5Third Party Payments0Transfer Payments0Recharge Costs (Internal)0Capital Charges0Support Services0CFCR0Total Expenditure431Income0Specific Government Grants0Other Grants0Recharge Income (Internal)123Fees, Charges etc.0Other Income0Total Income123	Property Costs	0
Third Party Payments0Transfer Payments0Recharge Costs (Internal)0Capital Charges0Support Services0CFCR0Total Expenditure431Income0Specific Government Grants0Other Grants0Recharge Income (Internal)123Fees, Charges etc.0Other Income0Total Income123	Supplies & Services	0
Transfer Payments0Recharge Costs (Internal)0Capital Charges0Support Services0CFCR0Total Expenditure431Income0Specific Government Grants0Other Grants0Recharge Income (Internal)123Fees, Charges etc.0Other Income0Total Income123	Transport Costs	5
Recharge Costs (Internal)0Capital Charges0Support Services0CFCR0Total Expenditure431Income431Specific Government Grants0Other Grants0Recharge Income (Internal)123Fees, Charges etc.0Other Income0Total Income123	Third Party Payments	0
Capital Charges0Support Services0CFCR0Total Expenditure431Income431Specific Government Grants0Other Grants0Other Grants0Recharge Income (Internal)123Fees, Charges etc.0Other Income0Total Income123	Transfer Payments	0
Support Services0CFCR0Total Expenditure431Income431Specific Government Grants0Other Grants0Recharge Income (Internal)123Fees, Charges etc.0Other Income0Total Income123	Recharge Costs (Internal)	0
CFCR0Total Expenditure431Income431Specific Government Grants0Other Grants0Other Grants0Recharge Income (Internal)123Fees, Charges etc.0Other Income0Total Income123	Capital Charges	0
Total Expenditure431IncomeSpecific Government Grants0Other Grants0Recharge Income (Internal)123Fees, Charges etc.0Other Income0Total Income123	Support Services	0
IncomeSpecific Government Grants0Other Grants0Recharge Income (Internal)123Fees, Charges etc.0Other Income0Total Income123	CFCR	0
Specific Government Grants0Other Grants0Recharge Income (Internal)123Fees, Charges etc.0Other Income0Total Income123	Total Expenditure	431
Other Grants0Recharge Income (Internal)123Fees, Charges etc.0Other Income0Total Income123	Income	
Recharge Income (Internal)123Fees, Charges etc.0Other Income0Total Income123	Specific Government Grants	0
Fees, Charges etc.0Other Income0Total Income123	Other Grants	0
Other Income0Total Income123	0	123
Total Income 123	Fees, Charges etc.	0
	Other Income	
NET EXPENDITURE 308	Total Income	123
	NET EXPENDITURE	308

Budgeted Personnel 2018/19	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	0	0	0.0
Teachers	0	0	0.0
Local Government Employees	9	2	10.2
TOTAL	9	2	10.2

BUSINESS UNIT: SERVICE:

## STRATEGIC POLICY, TRANSFORMATION & PUBLIC SECTOR REFORM GOVERNANCE & CHANGE CHANGE TEAM

Budget @ Outturn Prices 2018/19 £'000	1
Expenditure	
Employee Costs 10	)4
Property Costs	0
Supplies & Services	0
Transport Costs	3
Third Party Payments	0
Transfer Payments	0
Recharge Costs (Internal)	0
Capital Charges	0
Support Services	0
CFCR	0
Total Expenditure 10	)7
Income	
Specific Government Grants	0
Other Grants	0
Recharge Income (Internal)	0
Fees, Charges etc.	0
Other Income	0
Total Income	0
NET EXPENDITURE 10	)7

Budgeted Personnel 2018/19	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	0	0	0.0
Teachers	0	0	0.0
Local Government Employees	2	0	2.0
TOTAL	2	0	2.0

BUSINESS UNIT: SERVICE:

## STRATEGIC POLICY, TRANSFORMATION & PUBLIC SECTOR REFORM GOVERNANCE & CHANGE STRATEGIC COMMISSIONING

ExpenditureEmployee Costs54Property Costs0Supplies & Services0Transport Costs0Third Party Payments0Transfer Payments0Recharge Costs (Internal)0Capital Charges0Support Services0CFCR0Total Expenditure54Income0Specific Government Grants0Recharge Income (Internal)0Fees, Charges etc.0Other Income0Intal Income0NET EXPENDITURE54		Final Budget @ Outturn Prices 2018/19 £'000
Property Costs0Supplies & Services0Transport Costs0Third Party Payments0Transfer Payments0Recharge Costs (Internal)0Capital Charges0Support Services0CFCR0Total Expenditure54Income0Specific Government Grants0Other Grants0Recharge Income (Internal)0Fees, Charges etc.0Other Income0Total Income0Other Income0 <td< td=""><td>Expenditure</td><td></td></td<>	Expenditure	
Supplies & Services0Transport Costs0Third Party Payments0Transfer Payments0Recharge Costs (Internal)0Capital Charges0Support Services0CFCR0Total Expenditure54Income0Specific Government Grants0Other Grants0Recharge Income (Internal)0Fees, Charges etc.0Other Income0Total Income0Other Income0O	Employee Costs	54
Transport Costs0Third Party Payments0Transfer Payments0Recharge Costs (Internal)0Capital Charges0Support Services0CFCR0Total Expenditure54Income0Specific Government Grants0Other Grants0Recharge Income (Internal)0Fees, Charges etc.0Other Income0Total Income0Other In	Property Costs	0
Third Party Payments0Transfer Payments0Recharge Costs (Internal)0Capital Charges0Support Services0CFCR0Total Expenditure54Income0Specific Government Grants0Other Grants0Recharge Income (Internal)0Fees, Charges etc.0Other Income0Total Income0Other Income0Other Income0Other Income0	Supplies & Services	0
Transfer Payments0Recharge Costs (Internal)0Capital Charges0Support Services0CFCR0Total Expenditure54Income0Specific Government Grants0Other Grants0Recharge Income (Internal)0Fees, Charges etc.0Other Income0Total Income0Other Income0Other Income0Other Income0	Transport Costs	0
Recharge Costs (Internal)0Capital Charges0Support Services0CFCR0Total Expenditure54Income54Specific Government Grants0Other Grants0Recharge Income (Internal)0Fees, Charges etc.0Other Income0Total Income0Other Income0Other Income0Other Income0	Third Party Payments	0
Capital Charges0Support Services0CFCR0Total Expenditure54Income54Income0Specific Government Grants0Other Grants0Recharge Income (Internal)0Fees, Charges etc.0Other Income0Total Income000	Transfer Payments	0
Support Services0CFCR0Total Expenditure54Income54Income0Specific Government Grants0Other Grants0Other Grants0Recharge Income (Internal)0Fees, Charges etc.0Other Income0Total Income0	Recharge Costs (Internal)	0
CFCR0Total Expenditure54Income54Specific Government Grants0Other Grants0Recharge Income (Internal)0Fees, Charges etc.0Other Income0Total Income000000000000000000000	Capital Charges	0
Total Expenditure54IncomeSpecific Government Grants0Other Grants0Recharge Income (Internal)0Fees, Charges etc.0Other Income0Total Income0	Support Services	0
IncomeSpecific Government Grants0Other Grants0Recharge Income (Internal)0Fees, Charges etc.0Other Income0Total Income0	CFCR	0
Specific Government Grants0Other Grants0Recharge Income (Internal)0Fees, Charges etc.0Other Income0Total Income0	Total Expenditure	54
Other Grants0Recharge Income (Internal)0Fees, Charges etc.0Other Income0Total Income0	Income	
Recharge Income (Internal)0Fees, Charges etc.0Other Income0Total Income0	Specific Government Grants	0
Fees, Charges etc.0Other Income0Total Income0	Other Grants	0
Other Income0Total Income0	Recharge Income (Internal)	0
Total Income 0	Fees, Charges etc.	0
	Other Income	0
NET EXPENDITURE 54	Total Income	0
	NET EXPENDITURE	54

Full-Time	Part-Time	Full-Time Equivalent
0	0	0.0
0	0	0.0
1	0	1.0
1	0	1.0
	Full-Time 0 0 1	Full-TimePart-Time00001010

BUSINESS UNIT: SERVICE:

## STRATEGIC POLICY, TRANSFORMATION & PUBLIC SECTOR REFORM GOVERNANCE & CHANGE QUALITY IMPROVEMENT & PERFORMANCE

	Final Budget @ Outturn Prices 2018/19 £'000
<u>Expenditure</u>	
Employee Costs	119
Property Costs	0
Supplies & Services	0
Transport Costs	2
Third Party Payments	0
Transfer Payments	0
Recharge Costs (Internal)	0
Capital Charges	0
Support Services	0
CFCR	0
Total Expenditure	121
Income	
Specific Government Grants	0
Other Grants	0
Recharge Income (Internal)	0
Fees, Charges etc.	0
Other Income	0
Total Income	0
NET EXPENDITURE	121

Budgeted Personnel 2018/19	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	0	0	0.0
Teachers	0	0	0.0
Local Government Employees	3	0	3.0
TOTAL	3	0	3.0

BUSINESS UNIT: SERVICE:

## STRATEGIC POLICY, TRANSFORMATION & PUBLIC SECTOR REFORM GOVERNANCE & CHANGE GOVERNANCE, RISK & SCRUTINY

ExpenditureEmployee Costs149Property Costs0Supplies & Services0Transport Costs0Third Party Payments0Transfer Payments0Recharge Costs (Internal)0Capital Charges0Support Services0CFCR0Total Expenditure149Income0Specific Government Grants0Other Grants0Recharge Income (Internal)123Fees, Charges etc.0Other Income0Total Income123		Final Budget @ Outturn Prices 2018/19 £'000
Property Costs0Supplies & Services0Transport Costs0Third Party Payments0Transfer Payments0Recharge Costs (Internal)0Capital Charges0Support Services0CFCR0Total Expenditure149Income0Specific Government Grants0Other Grants0Recharge Income (Internal)123Fees, Charges etc.0Other Income0	Expenditure	
Supplies & Services0Transport Costs0Third Party Payments0Transfer Payments0Recharge Costs (Internal)0Capital Charges0Support Services0CFCR0Total Expenditure149Income0Specific Government Grants0Other Grants0Recharge Income (Internal)123Fees, Charges etc.0Other Income0	Employee Costs	149
Transport Costs0Third Party Payments0Transfer Payments0Recharge Costs (Internal)0Capital Charges0Support Services0CFCR0Total Expenditure149Income0Specific Government Grants0Other Grants0Recharge Income (Internal)123Fees, Charges etc.0Other Income0	Property Costs	0
Third Party Payments0Transfer Payments0Recharge Costs (Internal)0Capital Charges0Support Services0CFCR0Total Expenditure149Income0Specific Government Grants0Other Grants0Recharge Income (Internal)123Fees, Charges etc.0Other Income0	Supplies & Services	0
Transfer Payments0Recharge Costs (Internal)0Capital Charges0Support Services0CFCR0Total Expenditure149Income0Specific Government Grants0Other Grants0Recharge Income (Internal)123Fees, Charges etc.0Other Income0	Transport Costs	0
Recharge Costs (Internal)0Capital Charges0Support Services0CFCR0Total Expenditure149Income149Specific Government Grants0Other Grants0Recharge Income (Internal)123Fees, Charges etc.0Other Income0	Third Party Payments	0
Capital Charges0Support Services0CFCR0Total Expenditure149Income149Specific Government Grants0Other Grants0Recharge Income (Internal)123Fees, Charges etc.0Other Income0	Transfer Payments	0
Support Services0CFCR0Total Expenditure149Income149Specific Government Grants0Other Grants0Recharge Income (Internal)123Fees, Charges etc.0Other Income0	Recharge Costs (Internal)	0
CFCR0Total Expenditure149Income0Specific Government Grants0Other Grants0Recharge Income (Internal)123Fees, Charges etc.0Other Income0	Capital Charges	0
Total Expenditure149IncomeSpecific Government Grants0Other Grants0Recharge Income (Internal)123Fees, Charges etc.0Other Income0	Support Services	0
IncomeSpecific Government Grants0Other Grants0Recharge Income (Internal)123Fees, Charges etc.0Other Income0	CFCR	0
Specific Government Grants0Other Grants0Recharge Income (Internal)123Fees, Charges etc.0Other Income0	Total Expenditure	149
Other Grants0Recharge Income (Internal)123Fees, Charges etc.0Other Income0	Income	
Recharge Income (Internal)123Fees, Charges etc.0Other Income0	Specific Government Grants	0
Fees, Charges etc.0Other Income0	Other Grants	0
Other Income 0	Recharge Income (Internal)	123
	Fees, Charges etc.	0
Total Income 123	Other Income	0
	Total Income	123
NET EXPENDITURE 26	NET EXPENDITURE	26

Full-Time	Part-Time	Full-Time Equivalent
0	0	0.0
0	0	0.0
3	2	4.2
3	2	4.2
	0 0 3	0 0 0 0 3 2

## STRATEGIC POLICY, TRANSFORMATION & PUBLIC SECTOR REFORM

#### BUSINESS UNIT: SERVICE:

#### **INTERNAL AUDIT SUMMARY**

	Final Budget @ Outturn Prices 2018/19 £'000
Expenditure	
Employee Costs	254
Property Costs	0
Supplies & Services	24
Transport Costs	3
Third Party Payments	24
Transfer Payments	0
Recharge Costs (Internal)	0
Capital Charges	0
Support Services	0
CFCR	0
Total Expenditure	305
Income	
Specific Government Grants	0
Other Grants	0
Recharge Income (Internal)	0
Fees, Charges etc.	0
Other Income	0
Total Income	0
NET EXPENDITURE	305

Budgeted Personnel 2018/19	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	0	0	0.0
Teachers	0	0	0.0
Local Government Employees	5	2	6.3
TOTAL	5	2	6.3

BUSINESS UNIT: SERVICE:

### STRATEGIC POLICY, TRANSFORMATION & PUBLIC SECTOR REFORM INTERNAL AUDIT INTERNAL AUDIT

ExpenditureEmployee Costs141Property Costs0Supplies & Services16Transport Costs1Third Party Payments24Transfer Payments0Recharge Costs (Internal)0Capital Charges0Support Services0CFCR0Total Expenditure182Income0Specific Government Grants0Other Grants0Charge Income (Internal)0Fees, Charges etc.0Other Income0NET EXPENDITURE182		Final Budget @ Outturn Prices 2018/19 £'000
Property Costs0Supplies & Services16Transport Costs1Third Party Payments24Transfer Payments0Recharge Costs (Internal)0Capital Charges0Support Services0CFCR0Total Expenditure182Income0Specific Government Grants0Other Grants0Recharge Income (Internal)0Fees, Charges etc.0Other Income0Total Income0Other Income0	<u>Expenditure</u>	
Supplies & Services16Transport Costs1Third Party Payments24Transfer Payments0Recharge Costs (Internal)0Capital Charges0Support Services0CFCR0Total Expenditure182Income0Specific Government Grants0Other Grants0Recharge Income (Internal)0Fees, Charges etc.0Other Income0Total Income0Other Income0 <t< td=""><td>Employee Costs</td><td>141</td></t<>	Employee Costs	141
Transport Costs1Transport Costs1Third Party Payments24Transfer Payments0Recharge Costs (Internal)0Capital Charges0Support Services0CFCR0Total Expenditure182Income0Specific Government Grants0Other Grants0Recharge Income (Internal)0Fees, Charges etc.0Other Income0Total Income0Other Income0	Property Costs	0
Third Party Payments24Transfer Payments0Recharge Costs (Internal)0Capital Charges0Support Services0CFCR0Total Expenditure182Income0Specific Government Grants0Other Grants0Recharge Income (Internal)0Fees, Charges etc.0Other Income0Total Income0Other Inc	Supplies & Services	16
Transfer Payments0Recharge Costs (Internal)0Capital Charges0Support Services0CFCR0Total Expenditure182Income182Specific Government Grants0Other Grants0Recharge Income (Internal)0Fees, Charges etc.0Other Income0Total Income0O0Total Income0O0O0O0O0O0O0O0O0O0	Transport Costs	1
Recharge Costs (Internal)0Capital Charges0Support Services0CFCR0Total Expenditure182Income182Specific Government Grants0Other Grants0Recharge Income (Internal)0Fees, Charges etc.0Other Income0Total Income0Other Income0Other Income0Other Income0Other Income0	Third Party Payments	24
Capital Charges0Support Services0CFCR0Total Expenditure182Income182Specific Government Grants0Other Grants0Other Grants0Recharge Income (Internal)0Fees, Charges etc.0Other Income0Total Income0	Transfer Payments	0
Support Services0CFCR0Total Expenditure182Income182Specific Government Grants0Other Grants0Recharge Income (Internal)0Fees, Charges etc.0Other Income0Total Income000	Recharge Costs (Internal)	0
CFCR0Total Expenditure182Income182Specific Government Grants0Other Grants0Other Grants0Recharge Income (Internal)0Fees, Charges etc.0Other Income0Total Income0	Capital Charges	0
Total Expenditure182Income182Specific Government Grants0Other Grants0Recharge Income (Internal)0Fees, Charges etc.0Other Income0Total Income0	Support Services	0
IncomeSpecific Government Grants0Other Grants0Recharge Income (Internal)0Fees, Charges etc.0Other Income0Total Income0	CFCR	0
Specific Government Grants0Other Grants0Recharge Income (Internal)0Fees, Charges etc.0Other Income0Total Income0	Total Expenditure	182
Other Grants0Recharge Income (Internal)0Fees, Charges etc.0Other Income0Total Income0	Income	
Recharge Income (Internal)0Fees, Charges etc.0Other Income0Total Income0	Specific Government Grants	0
Fees, Charges etc.0Other Income0Total Income0	Other Grants	0
Other Income0Total Income0	Recharge Income (Internal)	0
Total Income 0	Fees, Charges etc.	0
	Other Income	0
NET EXPENDITURE 182	Total Income	0
	NET EXPENDITURE	182

Budgeted Personnel 2018/19	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	0	0	0.0
Teachers	0	0	0.0
Local Government Employees	3	1	3.6
TOTAL =	3	1	3.6

BUSINESS UNIT: SERVICE:

### STRATEGIC POLICY, TRANSFORMATION & PUBLIC SECTOR REFORM INTERNAL AUDIT COUNTER FRAUD

	Final Budget @ Outturn Prices 2018/19 £'000
<u>Expenditure</u>	
Employee Costs	113
Property Costs	0
Supplies & Services	8
Transport Costs	2
Third Party Payments	0
Transfer Payments	0
Recharge Costs (Internal)	0
Capital Charges	0
Support Services	0
CFCR	0
Total Expenditure	123
Income	
Specific Government Grants	0
Other Grants	0
Recharge Income (Internal)	0
Fees, Charges etc.	0
Other Income	0
Total Income	0
NET EXPENDITURE	123

Full-Time	Part-Time	Full-Time Equivalent
0	0	0.0
0	0	0.0
2	1	2.7
2	1	2.7
	0 0 2	0 0 0 0 2 1

#### FACILITIES MANAGEMENT

Final

	Budget @ Outturn
	Prices
	2018/19
	£'000
Expenditure	
Employee Costs	216
Property Costs	1,698
Supplies & Services	197
Transport Costs	131
Third Party Payments	0
Transfer Payments	0
Recharge Costs (Internal)	0
Capital Charges	0
CFCR	0
Total Expenditure	2,242
Income	
Specific Government Grants	0
Other Grants	0
Recharge Income (Internal)	110
Fees, Charges etc.	0
Other Income	0
Total Income	110
NET EXPENDITURE	2,132

Budgeted Personnel 2018/19	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	0	0	0.0
Teachers	0	0	0.0
Local Government Employees	1	14	9.1
TOTAL	1	14	9.1

VARIOUS

OTHER SERVICES

	Final Budget @ Outturn Prices 2018/19 £'000
Corporate Initiatives	23
Angus Council Community Grants Scheme	51
Health and Safety at Work	8
Employee Assistance Programme	20
British Sign Language	11
Corporate Equalities Ordnance Survey	2 63
Ordinance survey	05
Long Service Award Scheme	3
Staff & Elected Member Training	72
A 11 F	
Audit Fee COSLA	240 73
Interest on Revenue Balances	(350)
Corporate & Democratic Core	(000)
Provision for Additional Burdens	721
NDR Discretionary Reliefs	70
Council Tax Support	5,490
Scottish Welfare Fund	585
Discretionary Housing Payments	1,225
Cash Payment Transaction Costs Non-staff TA Agile savings	50 0
TA Agile costs of undertaking review	0
Purchase of Annual Leave (Employees)	(58)
Electoral Registration	182
Council Election Expenses	62
Children's Panel	43
Public Records (Scotland) Act	50
Scotland Excel	89
Upkeep of Clocks & War Memorials, etc.	47
Centralised Property Maintenance	705
Centralised Energy Management	163
Carbon Reduction Fund	407
Feasibility Studies	25
CCTV - Angus Share of Costs (Gross) Christmas Lighting	145 34
Citizens Advice Bureau	108
Collaboration and Joint Working	100
Residual Provision for 2017/18 Pay Award	316
Provision for 2018/19 Pay Award	4,000
Severance Costs	3,000
Energy - increase in contracted rates for gas	121
Non Domestic Rate Poundage rate Increase	153 735
Apprenticeship Levy CSS Recharges to Non Gen Fund (HRA)	(1,024)
Net Expenditure	17,767

### REVENUE BUDGET 2018/19 DIRECTORATE: BUSINESS UNIT: SERVICE:

### VALUATION JOINT BOARD & JOINT ARRANGEMENT

	<u>Revised</u> <u>Base Budget</u> <u>Submission</u> <u>2018/19</u> <u>£'000</u>
Valuation Joint Board Net Expenditure	720
<u>Tayside Contracts (Joint Arrangement)</u> Net Surplus (Angus Share)	(300)

## REVENUE BUDGET 2018/19 DIRECTORATE: BUSINESS UNIT: SERVICE:

PLACE

Final

# HOUSING REVENUE ACCOUNT

	Budget @ Outturn Prices 2018/19 £'000
Expenditure	
Financing Charges	10,757
Supervision & Management	7,997
Repairs & Maintenance	8,039
Loss of Rents	1,110
Other Expenditure	544
Protected Tenants	0
Total Expenditure	28,447
Income	
Rents & Service Charges	27,613
Other Income	209
Homelessness Funding	625
Contribution from Balances	0
Total Income	28,447
NET EXPENDITURE	0

Budgeted Personnel 2018/19	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	0	0	0
Teachers	0	0	0
Local Government Employees	95	23	106.2
TOTAL	95	23	106.2

# **PROPERTY MAINTENANCE BUDGET 2018/19**

	<u>@ Outturn</u> Prices 2018/19 <u>£000</u>
<u>Service</u>	
People	
Schools & Learning	916
Children, Families & Justice	55
Information Technology (Data Centre)	4
Human Resources - Payroll	1
Integrated Joint Board	405
Adult Services	105
Strategic Policy, Transformation & Public Sector Reform	
Strategic Policy & Economy	17
Place	
Infrastructure	6
Communities	530
Finance & Legal	6
Facilities Management	117
Other Services	
Centralised Property Maintenance	742
Upkeep of Clocks	6
Upkeep of War Memorials	36
Sub-Total General Fund	2,541
Common Good	1
Housing Revenue Account	16
Grand Total	2,558

	<u>Planned</u> <u>Maintenance</u> <u>£000</u>	<u>Service</u> <u>Contracts</u> <u>£000</u>	<u>Unplanned</u> <u>Maintenance</u> <u>£000</u>	<u>Total Budget</u> <u>2018/19</u> <u>£000</u>	
<u>Service</u>					
People					
Schools & Learning	280	353	283	916	916
Children, Families & Justice	16	9	30	55	55
Information Technology (Data Centre)	0	2	2	4	4
Human Resources - Payroll	0	0	1	1	1
Integrated Joint Board					
Adult Services	10	15	80	105	105
Strategic Policy, Transformation & Public Sector Reform					
Strategic Policy & Economy	0	2	15	17	17
Place					
Infrastructure	0	0	6	6	6
Communities	192	71	267	530	530
Finance & Legal	0	3	3	6	6
Facilities Management	12	22	83	117	117
Other Services					
Centralised Property Maintenance	0	742	0	742	742
Upkeep of Clocks	5	1	0	6	6
Upkeep of War Memorials	36	0	0	36	36
Sub-Total General Fund	551	1,220	770	2,541	2,541
Common Good	0	1	0	1	1
Housing Revenue Account	0	6	10	16	16
Grand Total	551	1,227	780	2,558	2,558

# **ENERGY MANAGEMENT BUDGET 2018/19**

		Consumption	Targets
	Final Budget		largets
	@ Outturn		Final Budget
	Prices	Consumption	Target
	<u>2018/19</u>		<u>2018/19</u>
Description	<u>£000</u>	<u>kwh 000</u>	<u>kwh 000</u>
Department/Service	Blank	Blank	Blank
Other Services			
Centralised Energy Maintenance	123		
SALIX/CRF Repayments	144		
Other	7	39	38
People		Blank	Blank
Schools & Learning	1,995	30,594	29,676
Children, Families & Justice	66	929	901
Information Technology (Data Centre)	39	323	313
Integrated Joint Board			
Adult Services	258	3,627	3,518
Place			
Place Directorate	21	342	331
Regulatory & Protective Services	210	1,801	1,747
Infrastructure	24	142	138
Roads (Street Lighting)	532	4,400	4,268
Services to Communities (Angus Alive)	791	12,978	12,589
Finance & Legal	9	109	106
Chief Executive			
Economic Development	44	588	570
Community Planning	16	179	174
Facilities Management			
Corporate Agile Properties	211	2,987	2,898
Surplus Properties	148	1,411	1,369
Sub-Total General Fund	4,638	60,449	58,636
Common Good	4	24	23
Housing Revenue Account (incl Communal Areas)	329	5,152	4,997
Grand Total	4,971	65,625	63,656

	Electric £000	<u>Gas</u> £000	<u>Oil</u> £000	LPG_	<u>Biomass</u> £000	<u>Total</u> <u>Budget</u> 2018/19
Description				<u>£000</u>		<u>£000</u>
Department/Service	Blank	Blank	Blank	Blank	Blank	Blank
Other Services						
Centralised Energy Maintenance						123
SALIX/CRF Repayments	132	12	0	0	0	144
Other	7	0	0	0	0	7
People						
Schools & Learning	1,265	607	41	0	82	1,995
Children, Families & Justice	38	28	0	0	0	66
Information Technology (Data Centre)	39	0	0	0	0	39
Integrated Joint Board						
Adult Services	174	70	0	0	14	258
Place						
Place Directorate	19	2	0	0	0	21
Regulatory & Protective Services	188	19	3	0	0	210
Infrastructure	24	0	0	0	0	24
Roads (Street Lighting)	532	0	0	0	0	532
Services to Communities (Angus Alive)	443	264	6	3	75	791
Finance & Legal	5	4	0	0	0	9
Chief Executive						
Economic Development	31	13	0	0	0	44
Community Planning	13	3	0	0	0	16
Facilities Management						
Corporate Agile Properties	156	55	0	0	0	211
Surplus Properties	122	26	0	0	0	148
Sub-Total General Fund	3,188	1,103	50	3	171	4,638
Common Good	4	0	0	0	0	4
Housing Revenue Account (incl Communal Areas)	215	101	0	0	13	329
Grand Total	3,407	1,204	50	3	184	4,971

# WATER MANAGEMENT BUDGET 2018/19

	Final Budget @Outturn Prices 2018/19 £000	Metered Consumption m3 Final Budget Consumption 2018/19 <u>m3</u>
Department/Service		
Centralised Water Management	30	0
SALIX (CWEF) Repayments	3	0
People		
Schools & Learning	356	93,021
Children & Young People	14	1,771
Information Technology	0	37
Integrated Joint Board		
Adult Services	47	14,658
<u>Place</u>		
Directorate	12	6,600
Regulatory & Protective Services	79	14,316
Infrastructure	14	3,967
Services to Communities	140	34,387
Legal & Democratic Services	5	133
Chief Executive Unit		
Economic Development	13	2,083
Community Planning	3	505
Other Services	1	11
Facilities Management		
Corporate Agile Properties	42	6,463
Surplus Properties	27	2,568
Sub-Total General Fund	786	180,520
Common Good	1	6
Housing Revenue Account (incl Communal Areas)	39	14,173
Grand Total	826	194,699

	<u>Water</u> <u>Budget</u> <u>£000</u>	<u>Surface</u> <u>Drainage</u> <u>Budget</u> <u>£000</u>	<u>Trade</u> <u>Effluent</u> <u>Budget</u> <u>£000</u>	<u>Total</u> <u>Budget</u> <u>2018/19</u> <u>£000</u>
Department/Service				
Centralised Water Management	30	0	0	30
SALIX (CWEF) Repayments	3	0	0	3
People				
Schools & Learning	186	170	0	356
Children & Young People	4	10	0	14
Information Technology	0	0	0	0
Integrated Joint Board				
Adult Services	30	17	0	47
<u>Place</u>				
Directorate	11	1	0	12
Regulatory & Protective Services	52	14	13	79
Infrastructure	9	5	0	14
Services to Communities	75	65	0	140
Legal & Democratic Services	3	2	0	5
Chief Executive Unit				
Economic Development	6	7	0	13
Community Planning	2	1	0	3
Other Services	1	0	0	1
Facilities Management				
Corporate Agile Properties	14	28	0	42
Surplus Properties	13	14	0	27
Sub-Total General Fund	439	334	13	786
Common Good	1	0	0	1
Housing Revenue Account (incl Communal Areas)	34	5	0	39
Grand Total	474	339	13	826

Please note that some of this information is based on the old structure and will be revised.

# **CAPITAL FINANCING COSTS**

### **REVENUE BUDGET 2018/19**

	Final Budget @ Outturn Prices 2018/19 £000
Core Capital Financing Costs Less: Amount included in Other Housing Budget Adjusted Core Capital Financing Costs (per Net Expenditure Summary)	13,909 (68) 13,841
Estimated Capital Financing Costs Relating to Projects With Specific Funding Arrangements	
Economic Development - Arbroath Harbour Development Economic Development - Site Security, Brent Avenue, Montrose	38 5
<u>Communities</u> Regulatory & Protective Services - Vehicle Replacement Programme	487
<u>Children &amp; Learning</u> Schools & Learning - Isla Primary School Schools & Learning - Contribution Towards Forfar Academy Community Campus	26 7
<u>Angus Alive</u> Sport & Leisure - Saltire Leisure Centre Extension	30
<u>Common Good</u> Arbroath Common Good Fund - Webster Theatre Project	45
Total of Projects With Specific Funding Arrangements	638

It should be noted that the above figures represent the estimated capital financing costs associated with loans fund advances up to and including 2018/19. This may vary from the resources identified within directorate budgets as budgets may be based on the average annual capital financing cost over the life of the loans fund advance.

### CALCULATION OF ANGUS COUNCIL'S 2018/19 TOTAL REVENUE SUPPORT GRANT

Total Revenue Grant Support is calculated by the Scottish Government each year and determines the total level of grant resources to be made available to each local authority to help meet the costs of service provision.

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### Angus Council's Total Revenue Support Grant for 2018/19 is as follows:

	<u>£000</u>
Updated Service Provision (formerly GAE)	229,866
2008-2017 Changes	4,386
Loan Charges Grant / PPP Level Playing Field Support (LPFS)	12,410
Floor Adjustment *	(2,853)
Total Estimated Expenditure	243,809
Deduction for Total Estimated Expenditure not supported by Revenue Support Grant	(43,132)
Stage 1 Budget Bill Funding Paid in 2017/18	751
Total Local Government Funding Settlement per Finance Circular 4/2018	201,428
Ring-Fenced (Specific) Grants Paid Outwith the Settlement	732
Forfar Community Campus Funding Paid Outwith the Settlement	2,792
Estimated Funding Not Yet Distributed	834
Total Revenue Support Grant	205,786

\* To ensure all councils benefited from the increases in grant arising from the Spending Review, a "floor" has been incorporated within the settlement calculation, providing a minimum guaranteed grant increase for each year. Angus Council is a contributor to the floor arrangement.

Total Revenue Support Grant Breakdown	<u>£000</u>
Ring-Fenced (Specific) Grants	5,209
Non-Domestic Rate Income (NDRI)	25,101
Revenue Support Grant	171,850
Forfar Community Campus	2,792
Estimated Revenue Support Grant Not Yet Distributed	834
Total Revenue Support Grant 2018/19	205,786

### GENERAL FUND CAPITAL PROGRAMME

### 2017/2022 FINANCIAL PLAN & PROVISIONAL CAPITAL BUDGET 2018/19

### Introduction

The General Fund capital programme encompasses expenditure on assets in service areas such as schools, waste, roads, etc. which provide benefits to the community for many years into the future. The type of works and projects involved can range from the purchase of new refuse vehicles for waste services, to roads engineering projects, to the construction of a brand new school.

The 2018/19 capital budget has been prepared by Angus Council under the self regulating Prudential Code regime. The key objectives of the Prudential Code are to ensure that the capital investment plans of local authorities are affordable, prudent and sustainable.

### Capital Resources

The principal means of funding capital expenditure comes from the following sources:

- borrowing
- Scottish Government capital grants
- grants and contributions from other external sources
- capital financed from current revenue (CFCR)
- capital receipts from the sale of surplus assets.

A significant proportion of the Council's capital expenditure is, and will continue to be, funded through borrowing. Whilst the Council is not currently constrained by an annual borrowing limit, it is limited by the level of capital financing costs arising from borrowing which the revenue budget can support. A considerable proportion of this borrowing is currently funded by the Scottish Government through loan charges support grant.

The Scottish Government is continuing its strategy of not providing loan charges support grant for new borrowing incurred during the year (this is what was previously termed supported borrowing). Loan charges support grant for borrowing incurred up to and including 2010/11 will continue to be received from the Scottish Government however. Alternatively, additional capital grant is available which will reduce the extent of borrowing undertaken by the Council. Any borrowing undertaken in 2018/19 will therefore be undertaken on a prudential basis. Furthermore, it should also be noted that the Scottish Government retains the power to impose capital borrowing limits both nationally and on individual local authorities if required.

### 2017/2022 Financial Plan and 2018/19 Capital Budget

The Council's special budget meetings which took place on 15 February 2018 approved a provisional 2018/19 net capital budget totalling £31.6 million (report 62/18 refers). A summary of the overall 2017/2022 Financial Plan position, as reflected in report 62/18, is detailed overleaf. It should be noted however that the management structure of Angus Council has changed since the publication of report 62/18. Further detail of the various priority projects proposed to be undertaken over the period of the financial plan, as well as the financing of that expenditure, may be accessed through the following link to report 62/18 on the Council's website:

### https://www.angus.gov.uk/sites/angus-cms/files/2018-02/62 0.pdf

The final capital budget for 2018/19 will not be established until a comprehensive update of the full 2017/2022 Financial Plan, including the provisional 2018/19 capital budget, is undertaken to account for the effect of the actual expenditure position for the 2017/18 financial year. It is intended that this will be presented to the Policy & Resources Committee on 28 August 2018 and thereafter published in a separate budget volume – the Final Capital Budget Volume 2018/19. This updated capital programme will be represented to reflect the latest management structure of Angus Council.

### HOUSING REVENUE ACCOUNT CAPITAL BUDGET 2018/19

The Housing Revenue Account capital budget covers all capital expenditure which is funded by tenants of council houses. The undernoted table outlines particularly the main elements of the capital programme to upgrade and increase the council housing stock during the financial year 2018/19.

ANALYSIS OF 2018/19 HOUSING REVENUE ACCOUNT CAPITAL BUDGET					
Programme	2017/18 Outturn £000	2018/19 Budget £000			
New Build and Shared Equity	6,205	3,962			
Conversion	16	375			
Aids and Adaptations	354	400			
Improvements	2	24			
Heating Installation and Replacement	1,675	2,200			
Window Replacement	110	445			
Energy Saving	1,351	3,004			
Sheltered Housing	137	704			
Kitchen Replacement	670	1,947			
Bathroom Replacement	260	1,475			
Other	690	802			
Total	11,470	15,338			
Funding					
Mainstream Borrowing	0	4,996			
Capital Receipts	2,260	1,107			
Capital Finance from Current Revenue	7,764	8,008			
Affordable Housing Reserve	500	500			
HRA Revenue Balances	946	727			
Total	11,470	15,338			

# SIGNIFICANT HRA CAPITAL PROJECTS TO BE UNDERTAKEN DURING FINANCIAL YEAR<br/>2018/19Project£000New Build – Timmergreens, Arbroath,1,400New Build – Abbey Quarter, Arbroath3,355Bathroom Replacement1,475Kitchen Replacement1,947

2,200

2,989

### 2017/22 Financial Plan and 2018/19 Final Capital Budget

Heating Installation and Replacement throughout Angus

Energy Saving – External Insulation Schemes within Angus

The special Communities Committee budget meeting which took place on 06 February 2018 approved a provisional 2018/19 net capital budget totalling £15,338,000 (report 39/18 refers). The final capital budget for 2018/19 will not be established until a comprehensive update of the full 2017/22 Financial Plan, including the provisional 2018/19 capital budget, is undertaken to account for the effect of the actual expenditure position for the 2017/18 financial year. It is intended that this will be presented to a future Communities Committee and thereafter published in a separate budget volume (along with the General Fund Capital Budget) – the Final Capital Budget Volume 2018/19.

A summary of the overall 2017/22 Financial Plan position (as reflected in report 39/18) is detailed above. Further detail of the various projects proposed to be undertaken over the period of the financial plan, as well as the financing of that expenditure, may be accessed through the link to the Council's website:

### ARBROATH COMMON GOOD ACCOUNT REVENUE BUDGET 2018 19

Actual 2017/18		Budget 2018/19	Budget 2019/20	Budg 2020/
£	Expenditure	£	£	2020/ £
-	Upkeep of Property	E.	-	-
1,500	Insurance	1,500	1,500	1,50
6,601	Repairs & Maintenance	6,500	6,500	6,50
0,001	Supplies & Services	0,500	0,500	0,50
0	Other Supplies & Services	0	0	0
0	Administrative Costs & Third Party Payments	0	Ū	U
0	Other Administrative Expenses	500	500	500
5,082	Central Support Services	6,000	6,000	6,00
5,002	Specific Projects	0,000	0,000	0,00
3,381	Hayswell Park - Drainage	0	0	0
2,281	Tayside Council of Alcohol	0	0 0	Ő
39,868	West Links - Outdoor fitness provision Budget	0	0 0	0
18,875	Angus Cycle Hub CIC	0	0 0	0
4,250	Contribution Christmas Lighting	0	0	0
(4,858)	Arb Golf Links Mgmt : Constitution Reform contribution refund	0	0	0
42,497	Webster Theatre Redevelopment: 2007/08 - 2027/28	41,500	41,500	41,5
266	Access Office - Rhone /gutter cleaning	5,000	5,000	5,00
9,200	Inchcape Park - Annual maintenance cost	4,600	4,600	4,60
2,156	Rest Gardens, Cairnie Loan - Annual maintenance cost	1,078	1,078	1,07
2,000	Keptie Pond - Borehole	1,000	1,000	1,00
1,040	Webster Theatre - Annual rhone / gutter cleaning	5,000	5,000	5,00
0	Abbey Bowling Club - new sash & cash windows	3,000	0	0
0	Old Kirk - ext. repaint, steeple repairs	37,750	0	0
0	Old Kirk - steeple repairs additional funding	30,000	0	0
0	Arb Golf Links Mgmt : sprinklers contribution	20,000	0	0
0	Arb Golf Links Mgmt : sprinklers loan	20,000	0	0
0	West Links Crazy Golf renewal facilities contribution	60,000	0	0
0	Angus Alive Signal Tower contribution	10,000	0	0
134,139	Total Expenditure	253,428	72,678	72,6
	Income			
84,706	Rents	85,500	85,500	85,5
4,631	Interest on Loans & Investments	5,750	5,750	5,75
89,337	Total Income	91,250	91,250	91,2
(44,802)	– Net Income / (Deficit) Arbroath	(162,178)	18,572	18,5

### BRECHIN COMMON GOOD ACCOUNT REVENUE BUDGET 2018 19

Actual		Budget	Budget	Budget
2017/18		2018/19	2019/20	2020/21
£	Expenditure	£	£	£
	Upkeep of Property			
4,756	Rates	5,000	5,000	5,000
600	Insurance	600	600	600
6,504	Repairs & Maintenance	5,000	5,000	5,000
763	Other Property Expenses	100	100	100
	Supplies & Services			
4,871	Other Supplies & Services	0	0	0
	Administrative Costs & Third Party Payments			
0	Other Administrative Expenses	500	500	500
5,082	Central Support Services	6,000	6,000	6,000
	Specific Projects			
21,413	The Den - Replace steps	0	0	0
714	Mechanics Institute - External paint & repair	0	0	0
2,053	Brechin Buccaneers - Guthrie park boundary fence	0	0	0
5,000	Brechin Rugby Club - floodlights	0	0	0
5,719	Brechin Mechanics Institute Trust	0	0	0
36,561	7 Swan St Internal upgrade: toilet, heating, kitchen & decoration	0	0	0
7,570	7-13 swan St & City Hall - repairs, external repaint & windows	105,048	0	0
0	5,7,9,11 & 13 Swan Street - Replace cold water feed pipes	14,576	0	0
0	Municipal Buildings - roof replacement	75,000	0	0
0	City Hall - lighting, rigging, hardwood flooring, gas boilers, LED upgrade	38,000	0	0
0	Town Hse & Museum - external repair and repaint	5,000	0	0
0	Public Park - vehicle access barriers	35,000	0	0
101,606	Total Expenditure	289,824	17,200	17,200
	Income			
58,937	Rents	81,000	81,000	81,000
3,766	Interest on Loans & Investments	5,000	5,000	5,000
62,703	Total Income	86,000	86,000	86,000
(38,903)	Net Income / (Deficit) Brechin	(203,824)	68,800	68,800

### FORFAR COMMON GOOD ACCOUNT REVENUE BUDGET 2018 19

Actual		Budget	Budget	Budget
2017/18 £	Even en eliterre	2018/19 £	2019/20 £	2020/21 £
Ľ	Expenditure	Ľ	L	Ľ
255	Upkeep of Property	0.500	2 5 2 2	2 5 0 0
355	Repairs & Maintenance	2,500	2,500	2,500
600	Insurance	600	600	600
741	Other Property Costs	1,500	1,500	1,500
	Supplies & Services			_
101	Other Supplies & Services	0	0	0
	Administrative Costs & Third Party Payments			
0	Other Administrative Expenses	500	500	500
5,082	Central Support Services	6,000	6,000	6,000
	Specific Projects			
(4,334)	2016/17 correction			
4,330	Reid Park - Land Upgrade & Car Parking	0	0	0
30,000	Reid Hall - Redevelopment Ph. 2	0	0	0
4,000	Christmas Lighting Contributions	0	0	0
7,600	Forfar Open garden Scheme (1718-1819)	0	0	0
12,500	Steele park - zip wire	0	0	0
33,250	Strathmore Rugby	0	0	0
800	Forfar Horticultural Society	450	0	0
9,000	Forfar Open garden Scheme (1617-1819)	9,000	0	0
0	County Buildings - car park resurfacing	65,000	0	0
0	Municipal Buildings - External repaint and joinery repairs	11,000	0	0
0	Town & County Hall - external repair and paint	7,000	0	0
0	Balmashanner - upgrade floodlights 5 no. to LED	2,500	0	0
0	Municipal Buildings Window Refurbishment	45,000	0	0
0	Forfar Farmington	4,000	0	0
0	Lochside toilet provision	40,000	0	0
104,025	Total Expenditure	195,050	11,100	11,100
	= Income			
90,146	Rents	90,000	90,000	90,000
0	Misc income	37,000	0	0
4,060	Interest on Loans & Investments	5,000	5,000	5,000
94,206	Total Income	132,000	95,000	95,000
(9,819)	Net Income / (Deficit) Forfar	(63,050)	83,900	83,900

### KIRRIEMUIR COMMON GOOD ACCOUNT REVENUE BUDGET 2018 19

Actual 2017/18		Budget 2018/19	Budget 2019/20	Budget 2020/21
£	Expenditure	£	£	£
	Upkeep of Property			
0	Repairs & Maintenance	0	0	0
	Administrative Costs & Third Party Payments			
0	Other Administrative Expenses	0	0	0
0	Central Support Costs	0	0	0
	Specific Projects			
0	Christmas Lighting Displays	0	0	0
0	Total Expenditure	0	0	0
	_ Income			
38	Interest on Loans & Investments	50	50	50
38	Total Income	50	50	50
38	Net Income Kirriemuir	50	50	50

### MONTROSE COMMON GOOD ACCOUNT REVENUE BUDGET 2018 19

Actual 2017/18		Budget 2018/19	Budget 2019/20	Budget 2020/21
2017/18 £		2018/19 £	2019/20 £	2020/21 £
-	Expenditure	-	E.	-
	Upkeep of Property			
300	Insurance	300	300	300
8,695	Repairs & Maintenance	5,000	5,000	5,000
2,027	Other Property Expenses	1,500	1,500	1,500
2/02/	Supplies & Services	1,000	1,000	1,000
0	Other Supplies & Services	500	500	500
-	Administrative Costs & Third Party Payments			
0	Other Administrative Expenses	250	250	250
5,082	<u>Central Support Services</u>	6,000	6,000	6,000
0,002	<u>Specific Projects</u>	0,000	0,000	0,000
50,000	Rock Armour - 50% contribution	0	0	0
37,127	Curlie Pond - annual weed removal	0	0	0
2,415	Montrose in Bloom - contribution	0	0	0
5,000	Mofest - contribution	0	0	0
6,710	Montrose Bowling Club - loft conversion	0	0	0
2,347	Hope Paton Bowling Club - Ground levelling work	0	0	0
1,000	Montrose Tennis Club	0	0	0
5,000	Links park Community Trust (10yrs. 16/17 - 25/26)	5,000	5,000	5,000
0	Coop / Closes cleaning (5 yrs. 1718 - 2122)	1,000	1,000	1,000
(375)	William Lamb Studio - Running Costs (2017/18 costs paid in 2018/19)	4,612	0	0
8,191	Rossie Isle - Path restatement	2,100	0	0
0	Mermaids (lighting columns)	3,750	0	0
0	Wm Lamb Studio - external repair & repaint	3,000	0	0
0	Melville Bowling Green	3,000	0	0
0	Hope-Paton Bowling Pavilion - external repair and paint	5,000	0	0
0	Town House - external repair and paint	20,000	0	0
0	Inch Pavilion - external repair and paint	5,000	0	0
0	Melville Pavilion - external repair and paint	5,000	0	0
0	SPLASH toilet lease provision	6,500	0	0
0	Town House Window Refurbishment	50,000	0	0
133,519	Total Expenditure	127,512	19,550	19,550
	 Income			
60,914	Rents	62,000	62,000	62,000
2,366	Interest on Loans & Investments	3,000	3,000	3,000
0	Repayment of External Loans	0	0	0
63,280	Total Income	65,000	65,000	65,000
(70,239)	Net Income / (Deficit) Montrose	(62,512)	45,450	45,450

### COMMON GOOD ACCOUNTS REVENUE BUDGET 2018 19 SUMMARY OF NET INCOME AND ESTIMATED BALANCES

			Estimated	Estimated	Estimated	Estimated
	Minimum	Opening	Net	Closing	Closing	Closing
	Revenue	Revenue	Income/	Revenue	Revenue	Revenue
	Account	Balance	(Deficit)	Balance	Balance	Balance
	Balance	at 01/04/18	for 2018/19	at 31/03/19	at 31/03/20	at 31/03/21
	£	£	£	£	£	£
ARBROATH	300,000	606,475	(162,178)	444,297	462,869	481,441
BRECHIN	200,000	551,791	(203,824)	347,967	416,767	485,567
FORFAR	300,000	621,375	(63,050)	558,325	642,225	726,125
KIRRIEMUIR	1,000	7,382	50	7,432	7,482	7,532
MONTROSE	100,000	370,295	(62,512)	307,783	353,233	398,683
		2,157,318	(491,514)	1,665,804	1,882,576	2,099,348

### CONSOLIDATED REVENUE BUDGET 2018/19

Actual		Budget	Budget	Budget
2017/18		2018/19	2019/20	2020/21
£		£	£	£
	Expenditure			
	Upkeep of Property			
4,756	Rates	5,600	5,600	5,600
3,000	Insurance	2,400	2,400	2,400
22,155	Repairs & Maintenance	19,000	19,000	19,000
3,531	Other Property Expenses	3,100	3,100	3,100
33,442	_	30,100	30,100	30,100
	Supplies & Services			
4,972	Other Supplies & Services	500	500	500
4,972	-	500	500	500
	Administrative Costs & Third Party Payments			
0	Other Administrative Expenses	1,750	1,750	1,750
0	-	1,750	1,750	1,750
20,328	Central Support Services	24,000	24,000	24,000
414,547	Specific Projects	809,464	64,178	64,178
473,289	Total Expenditure	865,814	120,528	120,528
	Income			
294,703	Rents	318,500	318,500	318,500
14,861	Interest on Loans & Investments	18,800	18,800	18,800
0	Misc. Income	37,000	0	0
309,564	Total Income	374,300	337,300	337,300
163,725	Total Net Income / (Deficit): All Common Good Funds	491,514	(216,772)	(216,772)