| Schools \& Learning | (1) <br> Revised Net Budget £m | (2) <br> Projected <br> Outturn <br> £m | $\begin{gathered} (3)=(1)-(2) \\ \text { Projected } \\ \text { Variance } \\ \text { Fav / (Adv) } \\ \text { £m } \\ \hline \end{gathered}$ | Main Reason for Projected Variance |
| :---: | :---: | :---: | :---: | :---: |
| Employee Costs | 79.768 | 79.772 | (0.004) | Mainly due to increased salary costs relating to School \& Pupil Support Assistants. This is partially offset by savings on Primary LG staff and Drivers/Escorts. |
| Property Costs | 11.915 | 12.097 | (0.182) | Mainly due to insufficient budget to contain inflationary increases relating to rate charges, energy costs and ground maintenance within Primary and Secondary. |
| Transport Costs | 3.583 | 3.587 | (0.004) | Increased vehicle leasing costs relating to school transport offset by savings in mileage allowances. |
| Supplies \& Services | 11.656 | 11.580 | 0.076 | Lower than anticipated spend on educational resources, materials and miscellaneous supplies \& services. |
| Third Party Payments | 21.022 | 21.164 | (0.142) | Increased expenditure in relation to other local authority placements and special school fees including Kingspark, Dundee. |
| Support Costs | 0.000 | 0.000 | 0.000 |  |
| Capital Charges \& Financing | 0.000 | 0.000 | 0.000 |  |
| Income | (10.688) | (10.772) | 0.084 | Increased government grant and section 23 income which is partially offset by reduced schoot lets income.There will be unspent Early Years grant income an element of which is required to augment the Early Years Expansion capital programme and the balance carried forward. For presentational purposes the projected position has been presented as break even at present. |
| Net Expenditure | 117.256 | 117.428 | (0.172) |  |
|  |  |  |  |  |
| Less Employee Costs Projected Variance |  | 0.004 | (0.004) |  |
|  |  |  |  |  |
| Revised Projected Variance Fav / (Adv) | 117.256 | 117.424 | (0.168) |  |


| Communities | (1) <br> Revised Net Budget £m | (2) <br> Projected Outturn £m | $(3)=(1)-(2)$ <br> Projected <br> Variance <br> Fav / (Adv) £m | Main Reason for Projected Variance |
| :---: | :---: | :---: | :---: | :---: |
| Employee Costs | 13.792 | 13.673 | 0.119 | Primarily saving @ Planning \& Communities slippage on vacant posts. |
| Property Costs | 1.145 | 1.120 | 0.025 | No significant variances at this time |
| Transport Costs | 4.374 | 4.457 | (0.083) | No significant variances at this time |
| Supplies \& Services | 8.124 | 8.379 | (0.255) | Waste: Dry mixed recyclate contract costs deficit £319k, partially offset Dundee incineration plant budget saving £250k due to reduction in tonnages disposed of and additional gain share income. Ground Maintenance: Both project materials £105k and external contracts $£ 65 \mathrm{k}$ anticapating deficits, however, these are both rechargeable. |
| Third Party Payments | 23.668 | 23.061 | 0.607 | Other Housing: anticapted reduction in Housing Benefit payments @ $£ 638 \mathrm{k}$ |
| Support Costs | 0.000 | 0.000 | 0.000 |  |
| Capital Charges \& Financing | 1.737 | 1.506 | 0.231 | Waste: managed saving to offset other budget pressures |
| Income | (31.722) | (31.063) | (0.659) | Other Housing: anticapted reduction in Housing Benefit grant @ £720k. Over recovery of income Ground Mtce, @ £235k, offset by under recovery of income in Waste \& Fleet (£210k) and Planning \& Communities (£31k) |
| Net Expenditure | 21.118 | 21.133 | (0.015) |  |
|  |  |  |  |  |
| Less Employee Costs Projected Variance |  | (0.119) | 0.119 |  |
|  |  |  |  |  |
| Revised Projected Variance Fav / (Adv) | 21.118 | 21.252 | (0.134) |  |


| Children, Families \& Justice | (1) <br> Revised Net Budget £m | (2) <br> Projected Outturn £m | $(3)=(1)-(2)$ <br> Projected Variance Fav / (Adv) £m | Main Reason for Projected Variance |
| :---: | :---: | :---: | :---: | :---: |
| Employee Costs | 10.702 | 10.660 | 0.042 | Increased staff re Residential Services. |
| Property Costs | 0.436 | 0.396 | 0.040 | Property and Energy slippage. |
| Transport Costs | 0.524 | 0.478 | 0.046 | £15k agile saving 20/21, Hired vehicles and volunteer mileage slippage. |
| Supplies \& Services | 0.421 | 0.431 | (0.010) | Legal fees. |
| Third Party Payments | 8.275 | 8.573 | (0.298) | An additional residential placement. |
| Support Costs | 0.000 | 0.000 | 0.000 |  |
| Capital Charges \& Financing | 0.000 | 0.000 | 0.000 |  |
| Income | (1.915) | (1.924) | 0.009 | Increased contibution from other agencies (one off). |
| Net Expenditure | 18.443 | 18.614 | (0.171) |  |
|  |  |  |  |  |
| Less Employee Costs Projected Variance |  | (0.042) | 0.042 |  |
|  |  |  |  |  |
| Revised Projected Variance Fav / (Adv) | 18.443 | 18.656 | (0.213) |  |


| Infrastructure | (1) <br> Revised Net Budget £m | (2) <br> Projected Outturn £m | $(3)=(1)-(2)$ <br> Projected Variance <br> Fav / (Adv) £m | Main Reason for Projected Variance |
| :---: | :---: | :---: | :---: | :---: |
| Employee Costs | 6.652 | 6.206 | 0.446 | ASSETS: Staff Slippage, 116k HRA and 105k Property. ROADS: Slippage caused by vacanies £225k |
| Property Costs | 0.203 | 0.203 | 0.000 |  |
| Transport Costs | 0.205 | 0.205 | 0.000 |  |
| Supplies \& Services | 0.713 | 0.687 | 0.026 | Arbroath Harbour dredging budget underspend £46k, to be requested for dredging use in 2020/21. |
| Third Party Payments | 16.338 | 16.258 | 0.080 | £80k underspend in lighting, due to refund of energy overpayment made 2018/19. |
| Support Costs | 0.000 | 0.000 | 0.000 |  |
| Capital Charges \& Financing | 0.250 | 0.250 | 0.000 |  |
| Income | (6.835) | (5.964) | (0.871) | ASSETS: HRA 116 k + Property £105k staff - income reduction \& £250k fee income reduction. ROADS: capital fee recharges (£200k) \& car parking income (£200k) under achievement |
| Net Expenditure | 17.526 | 17.845 | (0.319) |  |
|  |  |  |  |  |
| Less Employee Costs Projected Variance |  | 0.000 | 0.000 |  |
|  |  |  |  |  |
| Revised Projected Variance Fav / (Adv) | 17.526 | 17.845 | (0.319) |  |


| Finance | (1) <br> Revised Net Budget £m | (2) <br> Projected Outturn £m | $\begin{gathered} (3)=(1)-(2) \\ \text { Projected } \\ \text { Variance } \\ \text { Fav / (Adv) } \\ \mathrm{fm} \\ \hline \end{gathered}$ | Main Reason for Projected Variance |
| :---: | :---: | :---: | :---: | :---: |
| Employee Costs | 4.746 | 4.565 | 0.181 | Managed slippage, identified savings |
| Property Costs | 0.000 | 0.000 | 0.000 |  |
| Transport Costs | 0.031 | 0.031 | 0.000 |  |
| Supplies \& Services | 0.545 | 0.545 | 0.000 |  |
| Third Party Payments | 0.111 | 0.111 | 0.000 |  |
| Support Costs | 0.000 | 0.000 | 0.000 |  |
| Capital Charges \& Financing | 0.000 | 0.000 | 0.000 |  |
| Income | (1.378) | (1.378) | 0.000 |  |
| Net Expenditure | 4.055 | 3.874 | 0.181 |  |
|  |  |  |  |  |
| Less Employee Costs Projected Variance |  | (0.181) | 0.181 |  |
|  |  |  |  |  |
| Revised Projected Variance Fav / (Adv) | 4.055 | 4.055 | 0.000 |  |


| Human Resources, Digital Enablement, Information Technology \& Business Support | (1) <br> Revised Net Budget £m | (2) <br> Projected Outturn £m | $\begin{gathered} (3)=(1)-(2) \\ \text { Projected } \\ \text { Variance } \\ \text { Fav / (Adv) } \\ \text { £m } \end{gathered}$ | Main Reason for Projected Variance |
| :---: | :---: | :---: | :---: | :---: |
| Employee Costs | 5.867 | 5.440 | 0.427 | This is mainly due to vacant posts within the new Business Support Unit. It is anticipated that a number of these posts will be filled imminently. Information Technology also has staff slippage as a result of staff leaving and retirements. |
| Property Costs | 0.048 | 0.047 | 0.001 |  |
| Transport Costs | 0.023 | 0.033 | (0.010) | Unbudgeted mileage allowances relating to Business Support Unit. |
| Supplies \& Services | 1.117 | 1.104 | 0.013 |  |
| Third Party Payments | 0.249 | 0.249 | 0.000 |  |
| Support Costs | 0.000 | 0.000 | 0.000 |  |
| Capital Charges \& Financing | 0.000 | 0.000 | 0.000 |  |
| Income | (1.305) | (1.305) | 0.000 |  |
| Net Expenditure | 5.999 | 5.568 | 0.431 |  |
|  |  |  |  |  |
| Less Employee Costs Projected Variance |  | (0.427) | 0.427 |  |
|  |  |  |  |  |
| Revised Projected Variance Fav / (Adv) | 5.999 | 5.995 | 0.004 |  |


| Strategic Policy, Transformation \& Public Sector Reform | (1) Revised Net Budget £m | (2) <br> Projected Outturn £m | $(3)=(1)-(2)$ <br> Projected <br> Variance <br> Fav / (Adv) £m | Main Reason for Projected Variance |
| :---: | :---: | :---: | :---: | :---: |
| Employee Costs | 4.161 | 3.755 | 0.406 | Primarily - Slippage within Strategic Policy \& Economy £200k, Change Fund £27k, Communications £120k and Risk, Resilience \& Safety £37k. |
| Property Costs | 1.736 | 1.727 | 0.009 | No significant variances at this time. |
| Transport Costs | 0.071 | 0.071 | 0.000 |  |
| Supplies \& Services | 0.805 | 0.807 | (0.002) | No significant variances at this time. |
| Third Party Payments | 5.835 | 5.764 | 0.071 | No significant variances at this time. |
| Support Costs | 0.000 | 0.000 | 0.000 |  |
| Capital Charges \& Financing | 0.032 | 0.032 | 0.000 |  |
| Income | (3.111) | (3.040) | (0.071) | No significant variances at this time. |
| Net Expenditure | 9.529 | 9.116 | 0.413 |  |
|  |  |  |  |  |
| Less Employee Costs Projected Variance |  | (0.363) | 0.363 |  |
|  |  |  |  |  |
| Revised Projected Variance Fav / (Adv) | 9.529 | 9.479 | 0.050 |  |


| Legal \& Democratic | (1) <br> Revised <br> Net Budget £m | (2) <br> Projected <br> Outturn <br> £m | $(3)=(1)-(2)$ <br> Projected <br> Variance <br> Fav / (Adv) <br> £m | Main Reason for Projected Variance |
| :---: | :---: | :---: | :---: | :---: |
| Employee Costs | 2.993 | 2.813 | 0.180 | Slippage on vacancies. |
| Property Costs | 0.032 | 0.031 | 0.001 | Insignificant variance. |
| Transport Costs | 0.047 | 0.039 | 0.008 | Insignificant variance. |
| Supplies \& Services | 0.262 | 0.282 | (0.020) | Insignificant variance. |
| Third Party Payments | 0.012 | 0.012 | 0.000 |  |
| Support Costs | 0.019 | 0.018 | 0.001 | Insignificant variance. |
| Capital Charges \& Financing | 0.000 | 0.000 | 0.000 |  |
| Income | (0.871) | (0.760) | (0.111) | Under-recovery on - Digital Reprographic Unit recharges £75k, property enquiries $£ 21 \mathrm{k}$, CSS recharges $£ 16 \mathrm{k}$ and legal fees $£ 26 \mathrm{k}$. These are partially compensated by additional income for Registrars £13k and licencing - £16k |
| Net Expenditure | 2.494 | 2.435 | 0.059 |  |
|  |  |  |  |  |
| Less Employee Costs Projected Variance |  | (0.180) | 0.180 |  |
|  |  |  |  |  |
| Revised Projected Variance Fav / (Adv) | 2.494 | 2.615 | (0.121) |  |


| Other Services | (1) <br> Revised Net Budget £m | (2) <br> Projected Outturn £m | $\begin{gathered} (3)=(1)-(2) \\ \text { Projected } \\ \text { Variance } \\ \text { Fav } /(\text { Adv }) \\ \mathrm{fm} \\ \hline \end{gathered}$ | Main Reason for Projected Variance |
| :---: | :---: | :---: | :---: | :---: |
| Employee Costs | (0.673) | (0.436) | (0.237) | Employee slippage across the Council currently projected to be lower than budgeted |
| Property Costs | 1.042 | 1.042 | 0.000 |  |
| Transport Costs | 0.000 | 0.000 | 0.000 |  |
| Supplies \& Services | 1.245 | 1.259 | (0.014) | Minor variances |
| Third Party Payments | 7.379 | 7.377 | 0.002 |  |
| Support Costs | 0.000 | 0.000 | 0.000 |  |
| Capital Charges \& Financing | 0.000 | 0.000 | 0.000 |  |
| Income | (0.454) | (0.525) | 0.071 | Additional income from training and interest on revenue balances. |
| Net Expenditure | 8.539 | 8.717 | (0.178) |  |
|  |  |  |  |  |
| Less Employee Costs Projected Variance |  | 0.000 | 0.000 |  |
|  |  |  |  |  |
| Revised Projected Variance Fav / (Adv) | 8.539 | 8.717 | (0.178) |  |


| Facilities Management | (1) <br> Revised Net Budget £m | (2) <br> Projected Outturn £m | $(3)=(1)-(2)$ <br> Projected Variance <br> Fav / (Adv) £m | Main Reason for Projected Variance |
| :---: | :---: | :---: | :---: | :---: |
| Employee Costs | 0.223 | 0.178 | 0.045 | Slippage due to a few vacant posts |
| Property Costs | 2.092 | 2.092 | 0.000 |  |
| Transport Costs | 0.036 | 0.036 | 0.000 |  |
| Supplies \& Services | 0.438 | 0.438 | 0.000 |  |
| Third Party Payments | 0.003 | 0.003 | 0.000 |  |
| Support Costs | 0.000 | 0.000 | 0.000 |  |
| Capital Charges \& Financing | 0.000 | 0.000 | 0.000 |  |
| Income | (0.174) | (0.239) | 0.065 | Prior 2 years draw down of deferred income for St Margaret's House following billing catch up |
| Net Expenditure | 2.618 | 2.508 | 0.110 |  |
|  |  |  |  |  |
| Less Employee Costs Projected Variance |  | (0.045) | 0.045 |  |
|  |  |  |  |  |
| Revised Projected Variance Fav / (Adv) | 2.618 | 2.553 | 0.065 |  |


| People Directorate (residual elements) | (1) <br> Revised Net Budget £m | (2) <br> Projected Outturn £m | $(3)=(1)-(2)$ <br> Projected <br> Variance <br> Fav / (Adv) <br> fm | Main Reason for Projected Variance |
| :---: | :---: | :---: | :---: | :---: |
| Employee Costs | 0.802 | 0.780 | 0.022 | Mainly due to staff slippage as a result of vacant posts. |
| Property Costs | 0.000 | 0.000 | 0.000 |  |
| Transport Costs | 0.002 | 0.002 | 0.000 |  |
| Supplies \& Services | 0.003 | 0.003 | 0.000 |  |
| Third Party Payments | 0.000 | 0.000 | 0.000 |  |
| Support Costs | 0.000 | 0.000 | 0.000 |  |
| Capital Charges \& Financing | 0.000 | 0.000 | 0.000 |  |
| Income | 0.000 | 0.000 | 0.000 |  |
| Net Expenditure | 0.807 | 0.785 | 0.022 |  |
|  |  |  |  |  |
| Less Employee Costs Projected Variance |  | (0.022) | 0.022 |  |
|  |  |  |  |  |
| Revised Projected Variance Fav / (Adv) | 0.807 | 0.807 | 0.000 |  |


| Place Directorate \& Business Support (residual elements) | (1) <br> Revised Net Budget £m | (2) <br> Projected Outturn £m | $\begin{gathered} (3)=(1)-(2) \\ \text { Projected } \\ \text { Variance } \\ \text { Fav / (Adv) } \\ \mathrm{fm} \end{gathered}$ | Main Reason for Projected Variance |
| :---: | :---: | :---: | :---: | :---: |
| Employee Costs | 0.701 | 0.701 | 0.000 |  |
| Property Costs | 0.154 | 0.154 | 0.000 |  |
| Transport Costs | 0.012 | 0.020 | (0.008) |  |
| Supplies \& Services | 0.078 | 0.078 | 0.000 |  |
| Third Party Payments | 0.000 | 0.000 | 0.000 |  |
| Support Costs | 0.001 | 0.001 | 0.000 |  |
| Capital Charges \& Financing | 0.000 | 0.000 | 0.000 |  |
| Income | (1.107) | (0.957) | (0.150) | Reduced HRA recharge £150k |
| Net Expenditure | (0.161) | (0.003) | (0.158) |  |
|  |  |  |  |  |
| Less Employee Costs Projected Variance |  | 0.000 | 0.000 |  |
|  |  |  |  |  |
| Revised Projected Variance Fav / (Adv) | (0.161) | (0.003) | (0.158) |  |


| Angus Health and Social Care Partnership | (1) <br> Revised Net Budget £m | (2) <br> Projected Outturn £m | $(3)=(1)-(2)$ <br> Projected Variance Fav / (Adv) £m | Main Reason for Projected Variance |
| :---: | :---: | :---: | :---: | :---: |
| Employee Costs | 20.685 | 19.648 | 1.037 | Employee turnover has created a number of vacancies within care management teams and community based teams. This will continue to be monitored. Service redesign within supported accommodation has also contributed to this overall position. |
| Property Costs | 1.055 | 1.057 | (0.002) | minor variances |
| Transport Costs | 0.959 | 0.752 | 0.207 | Review of fleet has resulted in reducucaiton in the number of vehicles at a reduced cost. |
| Supplies \& Services | 0.872 | 0.856 | 0.016 | minor variances |
| Third Party Payments | 50.868 | 51.033 | (0.165) | Savings in residential placements are offset by projected increased costs, particularly in Physical Disabilities. Budget realignment has taken place in relation to to demographic and inflationary increases. These areas will continue to be monitored in the coming months. |
| Support Costs | 0.000 | 0.000 | 0.000 |  |
| Capital Charges \& Financing | 0.000 | 0.000 | 0.000 |  |
| Income | (26.938) | (26.433) | (0.505) | Income from service users is difficult to predict and will continue to be closely monitored. Impact of introduciton of free personal care for under 65 s continues to be monitored and the impact on income will be reviewed in the coming months. |
| Net Expenditure | 47.501 | 46.913 | 0.588 |  |


| Housing Revenue Account | (1) <br> Revised Net Budget fm | (2) <br> Projected Outturn £m | $(3)=(1)-(2)$ <br> Projected Variance Fav / (Adv) £m | Main Reason for Projected Variance |
| :---: | :---: | :---: | :---: | :---: |
| Expenditure |  |  |  |  |
| Financing Charges | 11.389 | 11.389 | 0.000 |  |
| Supervision \& Management | 8.031 | 7.641 | 0.390 | Savings identified to manage anticiapted deficit in repairs and maintenance |
| Repairs \& Maintenance | 8.443 | 8.822 | (0.379) | Early indications of a deficit mainly due to change of tenancy and emergency repairs |
| Loss of Rents | 0.959 | 0.959 | 0.000 |  |
| Other Expenditure | 0.541 | 0.541 | 0.000 |  |
| Net Expenditure | 29.363 | 29.352 | 0.011 |  |
|  |  |  |  |  |
| Income |  |  |  |  |
| Rents \& Service Charges | (28.709) | (28.711) | 0.002 | No significant variances identified at this stage |
| Other Income | (0.229) | (0.229) | 0.000 |  |
| Homelessness Funding | (0.425) | (0.425) | 0.000 |  |
| Total Income | (29.363) | (29.365) | 0.002 |  |
|  |  |  |  |  |
| Net Expenditure | 0.000 | (0.013) | 0.013 |  |

