



ANGUS HEALTH AND SOCIAL CARE

INTEGRATION JOINT BOARD – 21 APRIL 2021

UPDATE ON ANGUS RESPONSE TO PROPOSALS FROM THE MINISTERIAL STRATEGIC GROUP

REPORT BY GAIL SMITH, INTERIM CHIEF OFFICER

ABSTRACT

This report provides an update on progress with the action plan developed following the report from the Joint Ministerial Strategic Group (MSG). Delivering the action plan requires support from both NHS Tayside and Angus Council.

1. RECOMMENDATIONS

It is recommended that the Integration Joint Board:-

- (i) Notes the progress made on delivering the action plan; and
- (ii) Agrees that the IJB Audit Committee will assume responsibility for reviewing outstanding MSG actions.

2. BACKGROUND

A Review of Progress with Integration was undertaken by the MSG in 2019. The approach focused on the key questions that matter most to people who use services and the systems that have been put in place in order to better support those priorities. The review asked whether progress had been made and where the barriers are that may prevent professionals and staff across health and social care from using their considerable skills and resources to best effect. The review considered four key objectives, which remain central to the aims of integration:

- Health and social care services should be firmly integrated around the needs of individuals, their carers and other family members.
- Health and social care services should be characterised by strong and consistent clinical and care professional leadership
- The providers of services should be held to account jointly and effectively for improved delivery
- Services should be underpinned by flexible, sustainable financial mechanisms that give priority to the needs of the people they serve, rather than the organisations through which they are delivered.

The review also considered whether the integration principles set out in the legislation were being delivered.

The report from the MSG Review published on 4 February 2019 set a challenging and ambitious agenda for Integration Authorities, NHS Boards and Local Authorities, working with key partners, including the third and independent sectors, to make progress with the implementation of integration over the subsequent 12 months.

The Review report contained 25 proposals aimed at improving progress with delivering the intentions of the Public Bodies (Joint Working) (Scotland) Act 2015.

Following a self assessment, an Angus MSG Action Plan was developed. The action plan included 57 actions. The self-assessment and action plan were approved by the IJB in August 2019 (IJB 55/19). A progress report was provided to IJB members in August 2020 (IJB 57/20). The COVID-19 pandemic has constrained progress on the action plan implementation, as have some local capacity issues.

3. CURRENT POSITION

Good progress has been made in delivering the action plan. Of the 57 actions set out in the MSG Action Plan 6 remain to be completed.

The following remaining actions require to be addressed:

Action	Current position
Develop written integrated guidance that enables joint job descriptions and recruitment where appropriate and encourages a culture of integration.	No further action can be taken by officers working within HSCP; action required by Human Resources departments of NHS Tayside and Angus Council
Partners to develop financial planning / reporting that reflects their role as a partner with the Health and Social Care Partnership.	Some outstanding work regarding in-year reporting of Large Hospital Set Aside / Mental Health
NHS Tayside to work with Integration Joint Boards to resolve the Large Hospital Set Aside agenda.	Limited progress has been achieved to date. Updates are regularly reported to the IJB.
Undertake a review of support arrangements with Angus Council and NHS Tayside including reviewing the provision of dedicated NHS Tayside finance support already being developed.	From early 2020 dedicated NHS Tayside finance support has been provided to the HSCP Chief Finance Officer. A further review of support from Angus Council is required.
Service level agreements setting out explicitly the support arrangements and associated resources must be developed	The update of support arrangements is included in work to deliver revisions of the Integration Scheme, to be completed this year. An approach to developing a memorandum of understanding has been agreed rather than a service level agreement.
The IJB Audit Committee will consider a report on an assessment of the Partnership's effectiveness in relation to strategic commissioning	Work is progressing on this action but has been delayed by support from key staff being focused on support for the management of the COVID-19 pandemic.

4. PROPOSALS

It is proposed that the MSG Action Plan is agreed as complete with most of the remaining actions being addressed through the development of the Integration Scheme and memorandum of understanding on support arrangements. The IJB Audit Committee will assume responsibility for reviewing outstanding MSG actions.

An assessment of the effectiveness of the strategic planning process will be undertaken as part of the work to develop the next strategic plan.

5. FINANCIAL IMPLICATIONS

There are no financial implications arising directly as a result of this report.

6. OTHER IMPLICATIONS

- The remaining actions have implications for the work on the revision of the Integration Scheme.
- There are no equalities issues arising from this report.

7. EQUALITY IMPACT ASSESSMENT

An Equality Impact Assessment is not required

8. DIRECTIONS

The Integration Joint Board requires a mechanism to action its strategic commissioning plans and this is provided for in Section 26 to 28 of the Public Bodies (Joint Working) (Scotland) Act 2014. This mechanism takes the form of binding directions from the Integration Joint Board to one or both of Angus Council and NHS Tayside.

Direction Required to Angus Council, NHS Tayside or Both	Direction to:	
	No Direction Required	X
	Angus Council	
	NHS Tayside	
	Angus Council and NHS Tayside	

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