



2016/17

FINAL REVENUE BUDGET VOLUME

(Incorporating Provisional Capital Budget 2016/17)

**Issued by Resources
(Corporate Improvement & Finance)**

ANGUS COUNCIL

FINAL REVENUE BUDGET VOLUME 2016/17 (Incorporating Provisional Capital Budget 2016/17)

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(Incorporating Provisional Capital Budget 2016/17)

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ANGUS COUNCIL FINAL REVENUE & PROVISIONAL CAPITAL BUDGETS 2016/17

FOREWORD BY THE HEAD OF CORPORATE IMPROVEMENT & FINANCE

INTRODUCTION

The Council's total revenue expenditure, excluding that expenditure relating to Council Housing, is charged to the General Fund. The net expenditure on the General Fund after allowing for recharge income, government grants and revenue balances has to be met by the Council Tax payer. The net revenue expenditure on Council Housing is, in contrast, recovered by way of rents from the Council House tenant. Separate explanations on these two areas of revenue expenditure are provided within this document. An introduction and background in relation to the capital expenditure budget for the General Fund Capital Programme and Housing are also included.

More detailed information regarding Council services can be found in report 61/16 – Provisional Revenue Budget 2016/17, the Council Plan 2014 – 2017 and the Directorate Improvement Plans (report 53/16 refers).

GENERAL FUND REVENUE BUDGET 2016/17

The Council has moved away from a single year approach to budget savings thus providing more flexibility to services. In view of this a 3 year package of savings was approved in report 84/14 covering the period 2014/15 - 2016/17 so as to give members a framework for setting a balanced budget. Directorates were asked to review their approved budget savings proposals for 2016/17 to ensure that the savings remained deliverable and submit revised savings to cover those that required to be amended or rephased. Directorates were also asked to submit an additional 1% savings for 2016/17. These savings along with those anticipated from Transforming Angus Tier 1 Reviews brings the total package of 2016/17 savings to £10.099 million.

The budget virement flexibility scheme, again proved to be useful in helping Directorates to deliver priority services within the restrictions of another difficult financial settlement. This scheme allows Directorates to carry forward financial year end underspends on their controllable budgets, the maximum carry forward being restricted to the lower of the directorate's set carry forward limit, or 50% of the underspend. In addition a 100% carry forward for ring-fenced Scottish Government project funding and other such matters are permitted by exception.

The following are some of the main features of the 2016/17 General Fund Revenue Budget.

Government Spending Controls

Although the Council's revenue budget expenditure is no longer constrained by an externally imposed spending limit, spending levels are still restricted to the total of:

- Revenue Grant Support provided by the Scottish Government;
- Council Tax income;
- Ad-hoc funding from General Fund balances.

In addition, the Scottish Government have retained powers to cap or re-introduce Expenditure Guidelines for individual local authorities if Ministers consider the Council Tax rises or expenditure levels of such local authorities to be excessive.

Total Estimated Net Expenditure

The total estimated net expenditure on services for 2016/17 of £247.913 million includes the Angus Council proportion of the costs of the Tayside Valuation Joint Board as well as the Angus share of the surplus expected to be available from the Tayside Contracts Joint Arrangement.

Updated Service Provision (also known as Grant Aided Expenditure)

Updated Service Provision is the basis for distributing Total Revenue Grant Support to local authorities. The Scottish Government have indicated their wish to move away from Estimated Service Expenditure (ESE), which is the basis of Updated Service Provision, being seen as any kind of guide to local authority spending levels on particular services. However, the Government provided local authorities with the full details of the calculation of individual ESE service assessments for 2016/17.

Capital Financing Costs

This is the cost of financing assets owned by the Council and includes Loan Repayments, Interest Charges, Leasing Charges and Debt Management Expenses. In 2016/17 a total provision of £14.338 million has been made to meet these costs based on an estimated Consolidated Loans Fund interest rate (incorporating Debt Management Expenses) of 4.80%. This total includes £0.068 million of capital financing costs relating to Housing Advances. This gives an adjusted total per the net expenditure summary of £14.270 million.

Inflation Provision 2016/17

The revenue budget for 2016/17 includes provision for known or estimated increases in pay inflation. It has not been possible, however, to make any further allowance for other general inflation, although a limited provision has been made in some directorate budgets in recognition of certain budget issues affecting these services. All Council directorates will therefore be required to absorb all other inflationary pressures within their cash-limited budget allocation.

Total Revenue Support Grant

Total Revenue Grant Support represents the total level of local authority resources which are determined by the Government. It includes Revenue Support Grant, Specific Grants and Non-Domestic Rate Income (NDRI).

The total level of Total Revenue Support Grant available for distribution to Scottish Local Authorities was £9,490.492 million for 2016/17. This includes the assumed grant support of £10.0 million in respect of meeting the commitment of retaining teacher numbers and ratios at 2015/16 levels. The distribution of this was based primarily on the allocations of Estimated Service Expenditure determined through the client group approach. Angus Council has been notified by the Scottish Government of a Total Revenue Support Grant

allocation of £200.691 million for 2016/17, the component elements of which are as follows:

	£m		
Revenue Support Grant	167.382		
Share of £70 million for Council Tax Freeze	1.398		
Health & Social Care Integration Funding	2.463		
Non-Domestic Rate Income	29.410		
Ring Fenced Grants	0.038		
	200.691		

Revenue Support Grant/Non-Domestic Rate Income

Angus Council's revised allocation of Revenue Support Grant for 2016/17 is £167.382 million, with an additional £1.398 million provided to deliver a Council Tax freeze and together

with Non-Domestic Rate Income of £29.410 million gives a combined total of guaranteed support of £200.653 million. NDRI is paid into a central "pool" which is then distributed between local authorities based on population. The amount of NDRI distributed to each authority is fixed for each financial year and any surplus or shortfall in the overall "pool" is reflected in future years' rate poundages or Total Revenue Grant Support settlements. The Non-Domestic Rate poundage (or Unified Business Rate) for 2016/17 has been set at 48.4p by the Scottish Government. A supplement of 2.6p has also been levied on larger businesses and rate payers (i.e. 51.0p) to fund the small business bonus relief scheme.

Ring Fenced Grants

Ring Fenced Grants are received by Local Authorities in respect of specific services, such as Gaelic (Education). Most of these grants are paid as a percentage of net expenditure. Angus Council's entitlement to Specific Grants in 2016/17 was estimated by the Scottish Government to be £0.038 million.

Council Tax Charge

The Angus Council Band D Council tax charge was set at a meeting of the full Council on 18 February 2016. The net expenditure to be met from the Council Tax for 2016/17 is £47.222 million. Based on ongoing collection patterns in the Angus area a non-collection allowance of 2% was assumed in setting the 2016/17 Council Tax. This means that the effective number of Band D equivalent dwellings (tax base) is 44,050. When this is divided into the amount to be met from Council Tax it equates to a Band D Council Tax of £1,072, which is the same as the 2015/16 Band D Council Tax level. Angus Council still has the third lowest Band D Council Tax of all Scottish mainland authorities. While a non-collection allowance of 2% has been assumed for budgeting purposes, it is stressed that every effort will continue to be made to collect all Council Tax due.

Revenue Account and Special Fund Balances

Based on the latest projected outturn of year end net expenditure for all Council directorates at the time the budget was set, the Council's General Fund was expected to show an **uncommitted** revenue balance carrying forward from 2015/16 of approximately £1.185 million.

As indicated in the Statement on Earmarked Reserves presented at the Council Tax setting meeting, the estimated uncommitted balance on the Council's various Renewal and Repair Funds carrying forward into the 2016/17 financial year was anticipated to be in the region of £1.209 million (Property - £0.270 million, Roads & Transport - £0.108 million, Information Technology - £0.356 million, Print & Graphic Design £0.256 million and Recreation - £0.219 million.) The Statement also indicated that the estimated uncommitted balance available on the Local Capital Fund at 31st March 2016 was expected to be around £0.305 million.

In view of the current financial climate and the resultant setting of tight directorate budgets, it was considered appropriate that a reasonable level of funding be available to ensure the Council has the flexibility to meet essential but unforeseen expenditure if and when such expenditure should become necessary.

In view of the above, the following contributions to/ (from) funds and balances have been approved by the Council for inclusion in the Budget for 2016/17:

		<u>£m</u>
Renewal & Repair Fund	- Roads & Transport Projects	4.400
	- Property Projects	0.800
	- IT Projects	0.500
	- Recreation Projects	0.400
	Total	<u>6.100</u>

The total net contribution made to the Council's Special Fund in setting the Council Tax for 2016/17 was therefore £6.100 million.

As previously stated, it was projected that an **uncommitted** General Fund balance of some £1.185 million would be available at the end of 2015/16. Existing Council policy is to set aside around 1.6% of the net budget as a contingency in General Fund Balances. This currently equates to circa £4.0 million. After allowing for drawdowns of £0.085 million to fund one-off budget pressures a balance £1.100 million is projected to be available as at 31 March 2016 beyond the contingency level.

Property Maintenance & Energy Management Unit

Directorates have provision within their budgets for repairs, maintenance and energy costs. However in order to maintain the fabric of Council buildings and to ensure those buildings are adequately heated, etc., responsibility for the overall management of these budgets rests with the Head of Technical and Property Services.

COUNCIL HOUSING BUDGET 2016/17

Housing Revenue Account Budget 2016/17

The Council is required by statute to record separately in the Housing Revenue Account income and expenditure relating to the provision, improvement and management of Council Housing. A summary of the Housing Revenue Account estimates is included in this document.

The number of houses owned and let by the Council, as estimated for the 2016/17 rent setting exercise, is 7,774.

Expenditure and income estimates for the financial year 2016/17 were presented to the Communities Committee on 09 February 2016. These estimates showed an anticipated opening balance at 1 April 2016 of £3.563 million on the Housing Revenue Account.

This financial year will be the third of a four year phased Rent Restructuring exercise approved by members at the Communities Committee on 6 February 2014. As a result of the restructuring exercise, this year an average rent increase of £2.02 per week (3.4%), taking the average rent to £61.55 per week (on a 52 week basis). The tenants' rent setting group continue to be satisfied that the new structure will simplify council rent setting, whilst enabling continued high levels of investment in Angus Council's existing housing stock, alongside a healthy new-build programme, and takes into account the likely effect of welfare reform on the overall HRA expenditure. The 2016/17 Capital programme has been provisionally approved at £11.448 million, financed by CFCR of £7.135 million together with other financing resources.

Council House Rents

The average weekly rent charged in 2016/17 is £61.55 compared with £59.53 in 2015/16 (on a 52 week basis), an increase of 3.4%. Despite this increase, Angus Council is amongst the lowest average weekly rents of the 26 Scottish local authorities that currently hold housing stock.

Tayside Contracts

The budget contains provision for estimated operating surpluses of £0.218 million accruing from Tayside Contracts.

Ian Lorimer
Head of Corporate Improvement and Finance
May 2016

The Revenue Budget - General Fund
ANALYSIS OF BUDGETED NET EXPENDITURE BY SERVICE

2015/16 Estimate £000	SERVICE	2016/17 Estimate £000	Council Tax Band D Equivalent 2016/17
	CHILDREN & LEARNING AND ADULT SERVICES (IJB)		
87,040	Schools & Learning	86,424	1,961.95
29,082	Children & Young People	29,604	672.05
3,902	Quality & Performance	4,247	96.41
595	Welfare Rights	0	0.00
46,083	Adult Care	46,852	1,063.61
	COMMUNITIES		
863	Business Support	1,433	32.53
17,595	Technical & Property Services	16,986	385.61
5,086	Planning & Place	4,858	110.28
7,522	Services to Communities	6,090	138.25
17,786	Regulatory & Protective Services	16,519	375.01
12,564	OTHER SERVICES	11,860	269.24
	Non-CSS Elements of Chief Executives & Resources		
1,504	Economic Development	1,317	29.90
159	Resilience	166	3.77
1,638	Finance (Revenues & Benefits)	1,497	33.98
0	Welfare Rights	619	14.05
129	Registrars	121	2.75
4	Licensing	8	0.18
904	Transforming Angus	904	20.52
757	Joint Board	750	17.03
(50)	Miscellaneous Income	(50)	(1.14)
121	Pay Award Provision	0	0.00
	Provision for End of Contracted Out	2,800	63.56
700	Capital Financed from Current Revenue (CFCR)	0	0.00
14,157	Capital Financing Costs	14,270	323.95
248,141		247,275	5,613.49
	Trading Accounts		
16	Print Unit	28	0.64
(218)	Tayside Contracts (Net Surplus - Angus Share)	(218)	(4.95)
(202)		(190)	(4.31)
45	Add Specific Grants Netted Within Directorates Above	38	0.86
247,984	Adjusted Net Expenditure	247,123	5,610.04
5,950	Contributions to Special Funds	1,975	44.84
(1,569)	Contribution to/(from) Balances	(1,185)	(26.90)
252,365	TOTAL NET EXPENDITURE	247,913	5,627.99
	To be financed by:		
172,224	Revenue Support Grant	167,382	3,799.82
0	Health & Social Care Integration	2,463	55.91
31,836	Non-Domestic Rate Income	29,410	667.65
45	Specific Grants	38	0.86
1,398	Share of £70m Grant for Council Tax Freeze	1,398	31.74
46,862	Council Tax Income	47,222	1,072.01
252,365		247,913	5,627.99

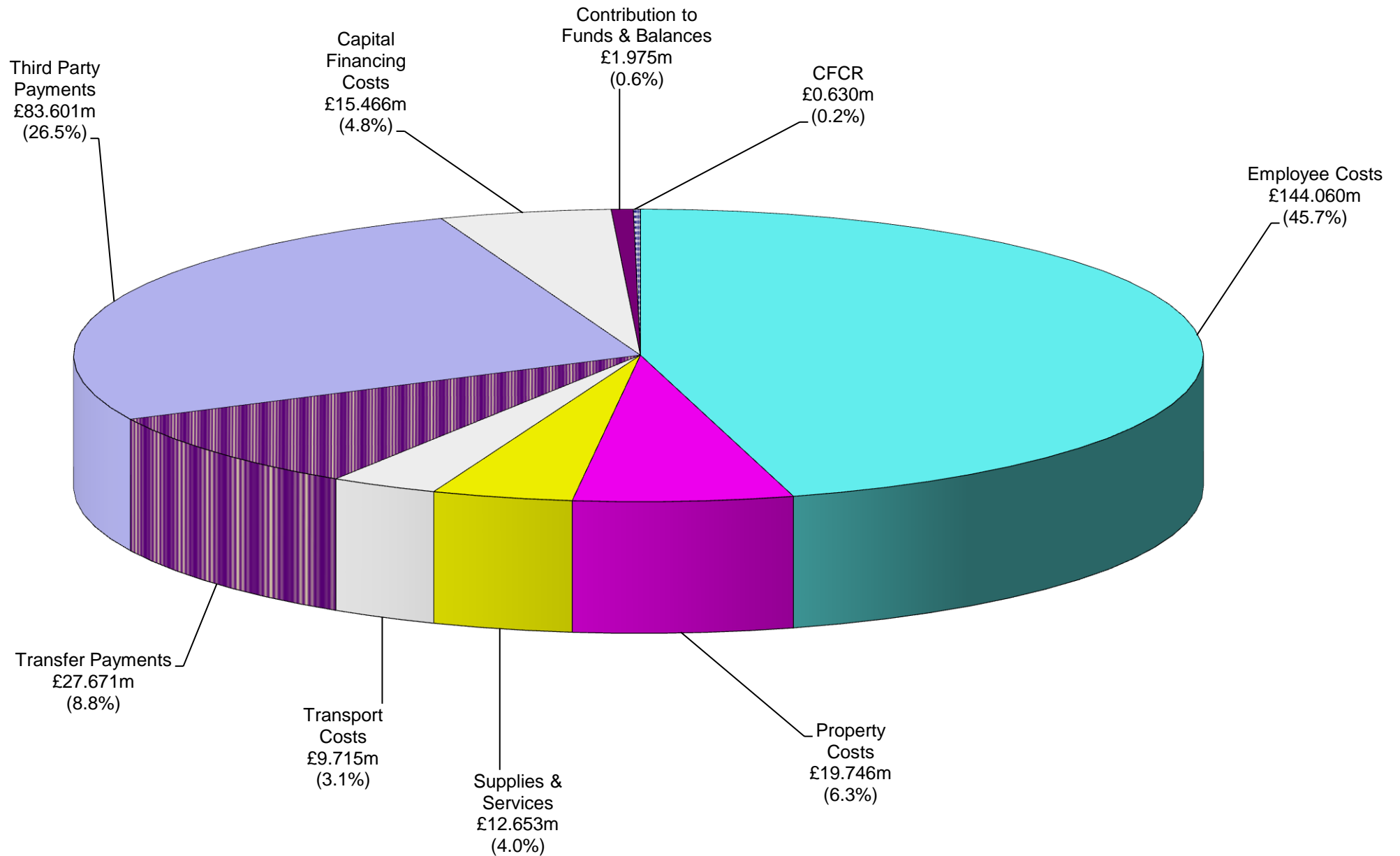
Memorandum - Central Support Net Expenditure for Recharge Purposes

1,228	Chief Executive	1,343
1,039	Members' Services	1,022
2,236	Finance - General	2,276
1,870	Legal & Democratic Services	1,768
536	Angus House HQ	492
3,351	Organisational Change	3,147
1,839	Property Services	1,345
304	Reiterative Recharges to Central Support Services	304
12,403		11,697

BUDGETED PERSONNEL - ALL SERVICES

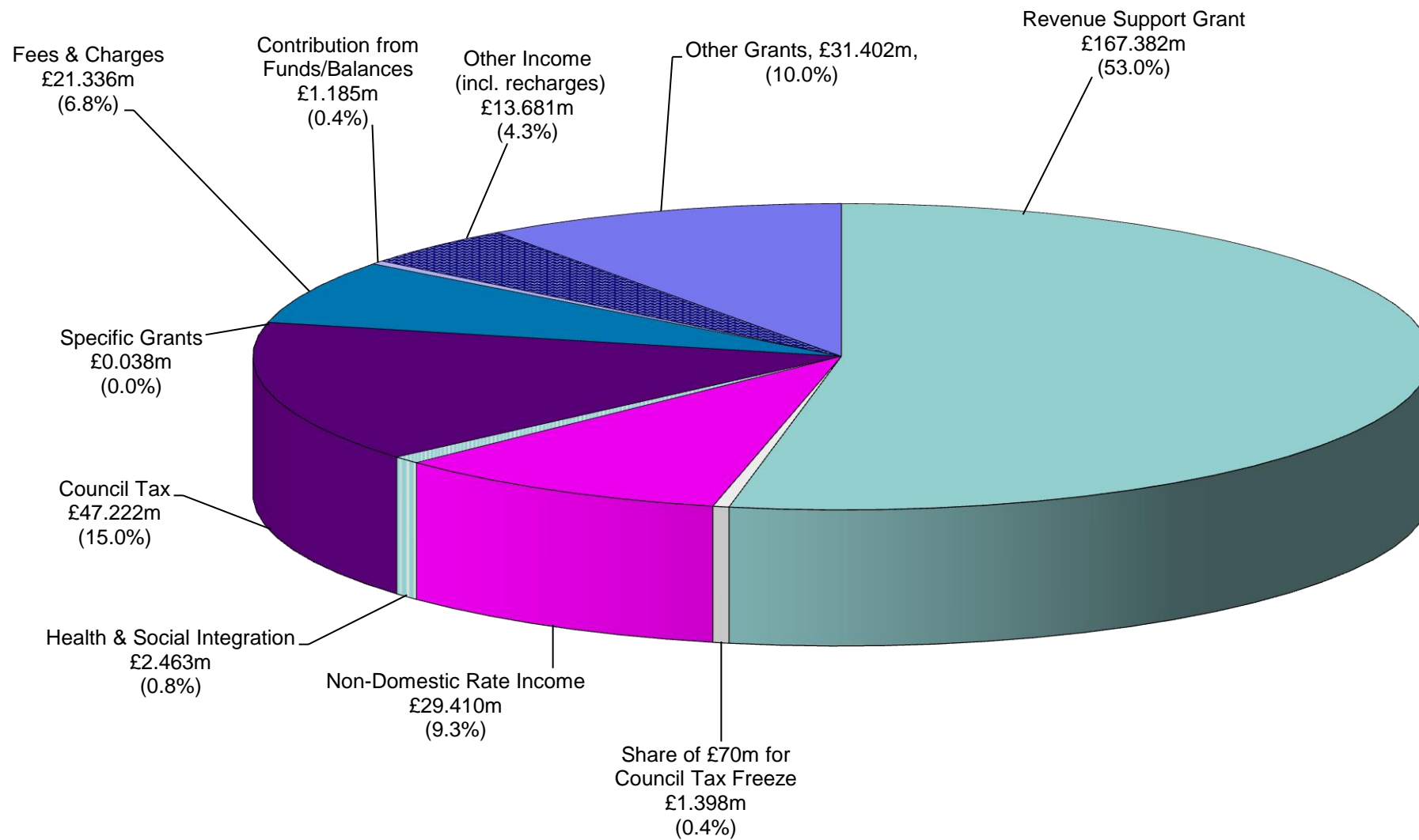
	2015/16			2016/17		
	Full-Time	Part-Time	Full -time Equivalent	Full-Time	Part-Time	Full -time Equivalent
<u>Children & Learning and Adult Services (IJB)</u>						
Schools & Learning	1,060	497	1,401.8	1,057	542	1,389.0
Children & Young People	401	342	602.2	378	366	600.0
Quality & Performance	63	13	68.1	57	15	47.1
Adult Services	337	874	844.5	327	869	784.2
<u>Communities</u>						
Directorate	0	0	0.0	0	0	0.0
Support & Resources	29	17	38.6	51	35	70.8
Regulatory & Protective	397	54	422.1	363	50	387.2
Technical & Property Services	172	31	186.6	148	21	160.3
Planning & Place	80	59	104.2	77	58	100.1
Services to Communities	160	430	296.9	0	0	0.0
<u>Chief Executive</u>						
Chief Executive's Unit	27	3	29.0	28	7	32.4
Resilience	2	0	2.0	2	0	2.0
Members	4	0	4.0	2	2	3.0
Economic Development	30	8	34.6	31	5	34.3
<u>Resources</u>						
Transforming Angus	3	0	3.0	6	1	6.5
Corporate Improvement & Finance	120	42	137.8	121	42	140.9
Welfare Rights	16	3	17.0	17	5	19.5
Legal & Democratic	43	44	66.9	41	43	64.3
Organisational Change	79	21	91.6	74	20	86.3
<u>Housing Revenue Account</u>	91	10	95.8	79	17	87.4
<u>TOTAL</u>	3,114	2,448	4,446.7	2,859	2,098	4,015.3

BUDGETED GROSS EXPENDITURE BY CATEGORY 2016/17
Total Gross Expenditure £315.517 million



BUDGETED GROSS INCOME BY CATEGORY 2016/17

Total Gross Income £ 315.517 million



CALCULATION OF THE COUNCIL TAX

2015/16 £000		2016/17 £000 £000	
247,984	Net expenditure @ Outturn Prices		247,123
Add:			
5,950	Contribution to Special Funds	1,975	
(1,569)	Contribution from General Fund Balances	(1,185)	790
<u>252,365</u>			<u>247,913</u>
Less:			
172,224	Revenue Support Grant	167,382	
1,398	Share of £70 Million for Council Tax Freeze	1,398	
	Health & Social Care Integration	2,463	
31,836	Non-Domestic Rate Income	29,410	
<u>45</u>	Specific Grants	<u>38</u>	
205,503			200,691
<u>46,862</u>	Amount to be met from Council Tax		<u>47,222</u>
 Divide By:			
44,607	Council Tax Base - Band D Equivalent Number of Dwellings	44,949	
892	Less: Provision for non-collection (2%)	899	
<u>43,715</u>	Effective Tax Base		<u>44,050</u>
<u>£1,072.00</u>	COUNCIL TAX (Band D)		<u>£1,072.00</u>

COUNCIL TAX & SCOTTISH WATER CHARGES BY VALUATION BAND

Property Valuation Band	Fraction of Band D	Upper Limit of Value £	Angus Council 2016/17 Council Tax Charge £	SCOTTISH WATER CHARGES			Total Combined Charge 2016/17 £	Total Combined Charge 2015/16 £
				Water Charge £	Waste- water Charge £	Total Charge Levied by Scottish Water £		
A	6/9ths	27,000	714.67	130.80	151.80	282.60	997.27	992.89
B	7/9ths	35,000	833.78	152.60	177.10	329.70	1,163.48	1,158.37
C	8/9ths	45,000	952.89	174.40	202.40	376.80	1,329.69	1,323.85
D	9/9ths	58,000	1,072.00	196.20	227.70	423.90	1,495.90	1,489.33
E	11/9ths	80,000	1,310.22	239.80	278.30	518.10	1,828.32	1,820.29
F	13/9ths	106,000	1,548.44	283.40	328.90	612.30	2,160.74	2,151.25
G	15/9ths	212,000	1,786.67	327.00	379.50	706.50	2,493.17	2,482.22
H	18/9ths Over	212,000	2,144.00	392.40	455.40	847.80	2,991.80	2,978.66

Note:- Properties are placed in one of eight valuation bands from A to H in accordance with their values as at 1 April 1991.

The upper limit of each band is shown above. Charges for each dwelling are levied in proportion to Band D using the fractions shown.

REVENUE BUDGET 2016/17**DIRECTORATE:****BUSINESS UNIT:****SERVICE:**

CHILDREN & LEARNING & ADULT SERVICES (INTEGRATED JOINT BOARDS)

SUMMARY

	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2015/16</u> <u>£'000's</u>	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2016/17</u> <u>£'000</u>	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2016/17</u> <u>£'000</u>
Schools & Learning	87,040	85,654	86,424
Children & Young People's Services	29,082	29,257	29,604
Quality & Performance	3,902	4,363	4,247
Welfare Rights	607	609	0
Children & Learning Sub-Total	120,631	119,883	120,275
Adult Services (Integrated Joint Board)	46,071	47,190	46,852
TOTAL CHILDREN & LEARNING & ADULT SERVICES	166,702	167,073	167,127

REVENUE BUDGET 2016/17**DIRECTORATE:**

CHILDREN & LEARNING & ADULT SERVICES

BUSINESS UNIT:**SERVICE:****SUMMARY**

	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2015/16</u> <u>£'000's</u>	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2016/17</u> <u>£'000</u>	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2016/17</u> <u>£'000</u>
<u>Expenditure</u>			
Employee Costs	106,072	104,366	104,232
Property Costs	12,847	13,226	13,180
Supplies & Services	10,074	9,222	9,406
Transport Costs	5,231	5,193	5,090
Third Party Payments	50,566	53,685	53,663
Transfer Payments	0	0	0
Recharge Costs (Internal)	141	141	139
Capital Charges	0	0	0
Support Services	4,675	4,326	4,314
CFCR	0	0	0
Total Expenditure	189,606	190,159	190,024
<u>Income</u>			
Specific Government Grants	45	38	38
Other Grants	2,477	2,477	2,596
Recharge Income (Internal)	932	932	834
Fees, Charges etc.	10,111	10,285	10,240
Other Income	9,339	9,354	9,189
Total Income	22,904	23,086	22,897
NET EXPENDITURE	166,702	167,073	167,127

Budgeted Personnel 2016/17			
	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	11	0	11
Teachers	1023	257	1187.1
Local Government Employees	785	1535	1622.2
TOTAL	1819	1792	2820.3

REVENUE BUDGET 2016/17**DIRECTORATE:**

CHILDREN & LEARNING

BUSINESS UNIT:**SERVICE:****SUMMARY**

	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2015/16</u> <u>£'000's</u>	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2016/17</u> <u>£'000</u>	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2016/17</u> <u>£'000</u>
<u>Expenditure</u>			
Employee Costs	81,409	80,560	80,726
Property Costs	11,536	11,915	11,934
Supplies & Services	8,691	7,839	8,023
Transport Costs	3,972	3,934	3,849
Third Party Payments	17,252	17,778	17,657
Transfer Payments	0	0	0
Recharge Costs (Internal)	141	141	139
Capital Charges	0	0	0
Support Services	3,369	3,463	3,451
CFCR	0	0	0
Total Expenditure	126,370	125,630	125,779
<u>Income</u>			
Specific Government Grants	45	38	38
Other Grants	2,477	2,477	2,596
Recharge Income (Internal)	932	932	834
Fees, Charges etc.	136	136	104
Other Income	2,149	2,164	1,932
Total Income	5,739	5,747	5,504
NET EXPENDITURE	120,631	119,883	120,275

Budgeted Personnel 2016/17	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	10	0	10.0
Teachers	1023	257	1187.1
Local Government Employees	459	666	839.0
TOTAL	1492	923	2036.1

REVENUE BUDGET 2016/17**DIRECTORATE:****BUSINESS UNIT:****SERVICE:**

CHILDREN & LEARNING (including ADULT SERVICES)

SCHOOLS & LEARNING

SUMMARY

	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2015/16</u> <u>£'000's</u>	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2016/17</u> <u>£'000</u>	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2016/17</u> <u>£'000</u>
<u>Expenditure</u>			
Employee Costs	59,116	58,218	58,998
Property Costs	10,968	11,297	11,313
Supplies & Services	7,816	6,964	7,068
Transport Costs	3,251	3,221	3,168
Third Party Payments	7,155	7,204	7,107
Transfer Payments	0	0	0
Recharge Costs (Internal)	0	0	0
Capital Charges	0	0	0
Support Services	2,423	2,447	2,447
CFCR	0	0	0
Total Expenditure	90,729	89,351	90,101
<u>Income</u>			
Specific Government Grants	45	38	38
Other Grants	1,009	1,009	1,121
Recharge Income (Internal)	932	932	834
Fees, Charges etc.	104	104	104
Other Income	1,599	1,614	1,580
Total Income	3,689	3,697	3,677
NET EXPENDITURE	87,040	85,654	86,424

Budgeted Personnel 2016/17	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	3	0	3.0
Teachers	962	227	1108.6
Local Government Employees	92	315	277.4
TOTAL	1057	542	1389.0

REVENUE BUDGET 2016/17**DIRECTORATE:****BUSINESS UNIT:****SERVICE:**

CHILDREN & LEARNING (including ADULT SERVICES)

SCHOOLS & LEARNING

PRIMARY

	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2015/16</u> <u>£'000's</u>	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2016/17</u> <u>£'000</u>	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2016/17</u> <u>£'000</u>
<u>Expenditure</u>			
Employee Costs	26,818	26,494	26,939
Property Costs	5,395	5,357	5,317
Supplies & Services	1,586	1,212	1,178
Transport Costs	26	26	26
Third Party Payments	8	8	8
Transfer Payments	0	0	0
Recharge Costs (Internal)	0	0	0
Capital Charges	0	0	0
Support Services	0	0	0
CFCR	0	0	0
Total Expenditure	33,833	33,097	33,468
<u>Income</u>			
Specific Government Grants	45	38	38
Other Grants	0	0	0
Recharge Income (Internal)	108	108	108
Fees, Charges etc.	0	0	0
Other Income	86	93	93
Total Income	239	239	239
NET EXPENDITURE	33,594	32,858	33,229

Budgeted Personnel 2016/17	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	0	0	0.0
Teachers	434	163	537.8
Local Government Employees	8	198	127.2
TOTAL	442	361	665.0

REVENUE BUDGET 2016/17**DIRECTORATE:****BUSINESS UNIT:****SERVICE:**

CHILDREN & LEARNING (including ADULT SERVICES)

SCHOOLS & LEARNING

SECONDARY

	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2015/16</u> <u>£'000's</u>	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2016/17</u> <u>£'000</u>	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2016/17</u> <u>£'000</u>
<u>Expenditure</u>			
Employee Costs	30,070	29,943	30,146
Property Costs	5,376	5,743	5,799
Supplies & Services	1,016	815	938
Transport Costs	77	77	54
Third Party Payments	972	972	875
Transfer Payments	0	0	0
Recharge Costs (Internal)	0	0	0
Capital Charges	0	0	0
Support Services	0	0	0
CFCR	0	0	0
Total Expenditure	37,511	37,550	37,812
<u>Income</u>			
Specific Government Grants	0	0	0
Other Grants	0	0	0
Recharge Income (Internal)	0	0	0
Fees, Charges etc.	104	104	104
Other Income	138	146	146
Total Income	242	250	250
NET EXPENDITURE	37,269	37,300	37,562

Budgeted Personnel 2016/17			
	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	0	0	0.0
Teachers	519	57	559.2
Local Government Employees	59	104	117.0
TOTAL	578	161	676.2

REVENUE BUDGET 2016/17**DIRECTORATE:****BUSINESS UNIT:****SERVICE:**

CHILDREN & LEARNING (including ADULT SERVICES)

SCHOOLS & LEARNING

SUPPORT TEAM

	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2015/16</u> <u>£'000's</u>	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2016/17</u> <u>£'000</u>	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2016/17</u> <u>£'000</u>
<u>Expenditure</u>			
Employee Costs	1,495	1,046	1,214
Property Costs	0	0	0
Supplies & Services	895	756	808
Transport Costs	55	55	25
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Recharge Costs (Internal)	0	0	0
Capital Charges	0	0	0
Support Services	0	0	0
CFCR	0	0	0
Total Expenditure	2,445	1,857	2,047
<u>Income</u>			
Specific Government Grants	0	0	0
Other Grants	699	699	811
Recharge Income (Internal)	535	535	535
Fees, Charges etc.	0	0	0
Other Income	5	5	5
Total Income	1,239	1,239	1,351
NET EXPENDITURE	1,206	618	696

Budgeted Personnel 2016/17			
	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	0	0	0.0
Teachers	9	7	11.6
Local Government Employees	14	0	14.0
TOTAL	23	7	25.6

REVENUE BUDGET 2016/17**DIRECTORATE:****BUSINESS UNIT:****SERVICE:**

PEOPLE

SCHOOLS & LEARNING

SUPPORT FOR PUPILS

	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2015/16</u> <u>£'000's</u>	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2016/17</u> <u>£'000</u>	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2016/17</u> <u>£'000</u>
<u>Expenditure</u>			
Employee Costs	149	149	83
Property Costs	197	197	197
Supplies & Services	4,319	4,181	4,141
Transport Costs	3,093	3,063	3,056
Third Party Payments	6,175	6,224	6,224
Transfer Payments	0	0	0
Recharge Costs (Internal)	0	0	0
Capital Charges	0	0	0
Support Services	0	0	0
CFCR	0	0	0
Total Expenditure	13,933	13,814	13,701
<u>Income</u>			
Specific Government Grants	0	0	0
Other Grants	310	310	310
Recharge Income (Internal)	289	289	191
Fees, Charges etc.	0	0	0
Other Income	1,336	1,336	1,336
Total Income	1,935	1,935	1,837
NET EXPENDITURE	11,998	11,879	11,864

Budgeted Personnel 2016/17	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	0	0	0.0
Teachers	0	0	0.0
Local Government Employees	1	9	5.6
TOTAL	1	9	5.6

REVENUE BUDGET 2016/17**DIRECTORATE:****BUSINESS UNIT:****SERVICE:**

CHILDREN & LEARNING (including ADULT SERVICES)

SCHOOLS & LEARNING

BUSINESS SUPPORT

	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2015/16</u> <u>£'000's</u>	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2016/17</u> <u>£'000</u>	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2016/17</u> <u>£'000</u>
<u>Expenditure</u>			
Employee Costs	584	586	616
Property Costs	0	0	0
Supplies & Services	0	0	3
Transport Costs	0	0	7
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Recharge Costs (Internal)	0	0	0
Capital Charges	0	0	0
Support Services	2,423	2,447	2,447
CFCR	0	0	0
Total Expenditure	3,007	3,033	3,073
<u>Income</u>			
Specific Government Grants	0	0	0
Other Grants	0	0	0
Recharge Income (Internal)	0	0	0
Fees, Charges etc.	0	0	0
Other Income	34	34	0
Total Income	34	34	0
NET EXPENDITURE	2,973	2,999	3,073

Budgeted Personnel 2016/17	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	3	0	3.0
Teachers	0	0	0.0
Local Government Employees	10	4	13.6
TOTAL	13	4	16.6

REVENUE BUDGET 2016/17**DIRECTORATE:****BUSINESS UNIT:****SERVICE:**

CHILDREN & LEARNING (including ADULT SERVICES)

CHILDREN & YOUNG PEOPLE'S SERVICES

SUMMARY

	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2015/16</u> <u>£'000's</u>	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2016/17</u> <u>£'000</u>	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2016/17</u> <u>£'000</u>
<u>Expenditure</u>			
Employee Costs	18,939	19,231	19,136
Property Costs	347	397	434
Supplies & Services	596	596	700
Transport Costs	597	597	604
Third Party Payments	9,518	10,006	10,257
Transfer Payments	0	0	0
Recharge Costs (Internal)	0	0	0
Capital Charges	0	0	0
Support Services	818	163	163
CFCR	0	0	0
Total Expenditure	30,815	30,990	31,294
<u>Income</u>			
Specific Government Grants	0	0	0
Other Grants	1,468	1,468	1,475
Recharge Income (Internal)	0	0	0
Fees, Charges etc.	0	0	0
Other Income	265	265	215
Total Income	1,733	1,733	1,690
NET EXPENDITURE	29,082	29,257	29,604

Budgeted Personnel 2016/17	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	4	0	4.0
Teachers	61	30	78.5
Local Government Employees	313	336	517.5
TOTAL	378	366	600.0

REVENUE BUDGET 2016/17**DIRECTORATE:****BUSINESS UNIT:****SERVICE:**

CHILDREN & LEARNING (including ADULT SERVICES)

CHILDREN & YOUNG PEOPLE'S SERVICES

PRE-SCHOOL

	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2015/16</u> <u>£'000's</u>	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2016/17</u> <u>£'000</u>	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2016/17</u> <u>£'000</u>
<u>Expenditure</u>			
Employee Costs	4,671	4,523	4,051
Property Costs	2	2	22
Supplies & Services	203	203	275
Transport Costs	15	15	15
Third Party Payments	1,361	1,760	1,977
Transfer Payments	0	0	0
Recharge Costs (Internal)	0	0	0
Capital Charges	0	0	0
Support Services	0	0	0
CFCR	0	0	0
Total Expenditure	6,252	6,503	6,340
<u>Income</u>			
Specific Government Grants	0	0	0
Other Grants	0	0	0
Recharge Income (Internal)	0	0	0
Fees, Charges etc.	0	0	0
Other Income	0	0	0
Total Income	0	0	0
NET EXPENDITURE	6,252	6,503	6,340

Budgeted Personnel 2016/17			
	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	0	0	0.0
Teachers	4	2	5.2
Local Government Employees	97	101	145.6
TOTAL	101	103	150.8

REVENUE BUDGET 2016/17**DIRECTORATE:****BUSINESS UNIT:****SERVICE:**

CHILDREN & LEARNING (including ADULT SERVICES)

CHILDREN & YOUNG PEOPLE'S SERVICES

ADDITIONAL SUPPORT NEEDS

	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2015/16</u> <u>£'000's</u>	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2016/17</u> <u>£'000</u>	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2016/17</u> <u>£'000</u>
<u>Expenditure</u>			
Employee Costs	5,933	5,926	5,921
Property Costs	13	13	22
Supplies & Services	113	113	84
Transport Costs	57	57	43
Third Party Payments	825	825	825
Transfer Payments	0	0	0
Recharge Costs (Internal)	0	0	0
Capital Charges	0	0	0
Support Services	0	0	0
CFCR	0	0	0
Total Expenditure	6,941	6,934	6,895
<u>Income</u>			
Specific Government Grants	0	0	0
Other Grants	0	0	0
Recharge Income (Internal)	0	0	0
Fees, Charges etc.	0	0	0
Other Income	50	50	0
Total Income	50	50	0
NET EXPENDITURE	6,891	6,884	6,895

Budgeted Personnel 2016/17			
	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	0	0	0.0
Teachers	57	28	73.3
Local Government Employees	4	147	114.0
TOTAL	61	175	187.3

REVENUE BUDGET 2016/17**DIRECTORATE:****BUSINESS UNIT:****SERVICE:**

CHILDREN & LEARNING (including ADULT SERVICES)

CHILDREN & YOUNG PEOPLE'S SERVICES

CHILDREN & FAMILIES

	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2015/16</u> <u>£'000's</u>	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2016/17</u> <u>£'000</u>	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2016/17</u> <u>£'000</u>
<u>Expenditure</u>			
Employee Costs	6,621	7,032	7,408
Property Costs	265	315	315
Supplies & Services	254	254	315
Transport Costs	454	454	475
Third Party Payments	7,284	7,373	7,198
Transfer Payments	0	0	0
Recharge Costs (Internal)	0	0	0
Capital Charges	0	0	0
Support Services	0	0	0
CFCR	0	0	0
Total Expenditure	14,878	15,428	15,712
<u>Income</u>			
Specific Government Grants	0	0	0
Other Grants	0	0	0
Recharge Income (Internal)	0	0	0
Fees, Charges etc.	0	0	0
Other Income	215	215	215
Total Income	215	215	215
NET EXPENDITURE	14,663	15,213	15,497

Budgeted Personnel 2016/17			
	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	0	0	0.0
Teachers	0	0	0.0
Local Government Employees	172	80	216.0
TOTAL	172	80	216.0

REVENUE BUDGET 2016/17**DIRECTORATE:****BUSINESS UNIT:****SERVICE:**

CHILDREN & LEARNING (including ADULT SERVICES)

ADULT SERVICES

CRIMINAL JUSTICE SERVICE

	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2015/16</u> <u>£'000's</u>	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2016/17</u> <u>£'000</u>	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2016/17</u> <u>£'000</u>
<u>Expenditure</u>			
Employee Costs	1,242	1,277	1,278
Property Costs	67	67	74
Supplies & Services	26	26	26
Transport Costs	71	71	71
Third Party Payments	48	48	48
Transfer Payments	0	0	0
Recharge Costs (Internal)	0	0	0
Capital Charges	0	0	0
Support Services	0	0	0
CFCR	0	0	0
Total Expenditure	1,454	1,489	1,497
<u>Income</u>			
Specific Government Grants	0	0	0
Other Grants	1,468	1,468	1,475
Recharge Income (Internal)	0	0	0
Fees, Charges etc.	0	0	0
Other Income	0	0	0
Total Income	1,468	1,468	1,475
NET EXPENDITURE	(14)	21	22

Budgeted Personnel 2016/17	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	0	0	0.0
Teachers	0	0	0.0
Local Government Employees	37	6	37.7
TOTAL	37	6	37.7

REVENUE BUDGET 2016/17**DIRECTORATE:****BUSINESS UNIT:****SERVICE:**

CHILDREN & LEARNING (including ADULT SERVICES)

CHILDREN & YOUNG PEOPLE'S SERVICES

BUSINESS SUPPORT

	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2015/16</u> <u>£'000's</u>	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2016/17</u> <u>£'000</u>	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2016/17</u> <u>£'000</u>
<u>Expenditure</u>			
Employee Costs	472	473	478
Property Costs	0	0	0
Supplies & Services	0	0	0
Transport Costs	0	0	0
Third Party Payments	0	0	209
Transfer Payments	0	0	0
Recharge Costs (Internal)	0	0	0
Capital Charges	0	0	0
Support Services	818	163	163
CFCR	0	0	0
Total Expenditure	1,290	636	850
<u>Income</u>			
Specific Government Grants	0	0	0
Other Grants	0	0	0
Recharge Income (Internal)	0	0	0
Fees, Charges etc.	0	0	0
Other Income	0	0	0
Total Income	0	0	0
NET EXPENDITURE	1,290	636	850

Budgeted Personnel 2016/17	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	4	0	4.0
Teachers	0	0	0.0
Local Government Employees	3	2	4.2
TOTAL	7	2	8.2

REVENUE BUDGET 2016/17**DIRECTORATE:****BUSINESS UNIT:****SERVICE:**

CHILDREN & LEARNING (including ADULT SERVICES)

QUALITY & PERFORMANCE

SUMMARY

	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2015/16</u> <u>£'000's</u>	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2016/17</u> <u>£'000</u>	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2016/17</u> <u>£'000</u>
<u>Expenditure</u>			
Employee Costs	2,726	2,481	2,592
Property Costs	182	182	187
Supplies & Services	259	259	255
Transport Costs	101	93	77
Third Party Payments	552	541	293
Transfer Payments	0	0	0
Recharge Costs (Internal)	141	141	139
Capital Charges	0	0	0
Support Services	116	841	841
CFCR	0	0	0
Total Expenditure	4,077	4,538	4,384
<u>Income</u>			
Specific Government Grants	0	0	0
Other Grants	0	0	0
Recharge Income (Internal)	0	0	0
Fees, Charges etc.	32	32	0
Other Income	143	143	137
Total Income	175	175	137
NET EXPENDITURE	3,902	4,363	4,247

Budgeted Personnel 2016/17			
	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	3	0	3.0
Teachers	0	0	0.0
Local Government Employees	54	15	44.1
TOTAL	57	15	47.1

REVENUE BUDGET 2016/17**DIRECTORATE:****BUSINESS UNIT:****SERVICE:**

CHILDREN & LEARNING (including ADULT SERVICES)

ADULT SERVICES

WELFARE RIGHTS

	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2015/16</u> <u>£'000's</u>	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2016/17</u> <u>£'000</u>	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2016/17</u> <u>£'000</u>
<u>Expenditure</u>			
Employee Costs	628	630	0
Property Costs	39	39	0
Supplies & Services	20	20	0
Transport Costs	23	23	0
Third Party Payments	27	27	0
Transfer Payments	0	0	0
Recharge Costs (Internal)	0	0	0
Capital Charges	0	0	0
Support Services	12	12	0
CFCR	0	0	0
Total Expenditure	749	751	0
<u>Income</u>			
Specific Government Grants	0	0	0
Other Grants	0	0	0
Recharge Income (Internal)	0	0	0
Fees, Charges etc.	0	0	0
Other Income	142	142	0
Total Income	142	142	0
NET EXPENDITURE	607	609	0

Budgeted Personnel 2016/17	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	0	0	0.0
Teachers	0	0	0.0
Local Government Employees	0	0	0.0
TOTAL	0	0	0.0

REVENUE BUDGET 2016/17**DIRECTORATE:****BUSINESS UNIT:****SERVICE:**

CHILDREN & LEARNING (including ADULT SERVICES)

ADULT SERVICES

SUMMARY

	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2015/16</u> <u>£'000's</u>	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2016/17</u> <u>£'000</u>	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2016/17</u> <u>£'000</u>
<u>Expenditure</u>			
Employee Costs	24,663	23,806	23,506
Property Costs	1,311	1,311	1,246
Supplies & Services	1,383	1,383	1,383
Transport Costs	1,259	1,259	1,241
Third Party Payments	33,314	35,907	36,006
Transfer Payments	0	0	0
Recharge Costs (Internal)	0	0	0
Capital Charges	0	0	0
Support Services	1,306	863	863
CFCR	0	0	0
Total Expenditure	63,236	64,529	64,245
<u>Income</u>			
Specific Government Grants	0	0	0
Other Grants	0	0	0
Recharge Income (Internal)	0	0	0
Fees, Charges etc.	9,975	10,149	10,136
Other Income	7,190	7,190	7,257
Total Income	17,165	17,339	17,393
NET EXPENDITURE	46,071	47,190	46,852

Budgeted Personnel 2016/17			
	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	1	0	1.0
Teachers	0	0	0.0
Local Government Employees	326	869	783.2
TOTAL	327	869	784.2

REVENUE BUDGET 2016/17**DIRECTORATE:****BUSINESS UNIT:****SERVICE:**

CHILDREN & LEARNING (including ADULT SERVICES)

ADULT SERVICES

OLDER PEOPLE

	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2015/16</u> <u>£'000's</u>	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2016/17</u> <u>£'000</u>	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2016/17</u> <u>£'000</u>
<u>Expenditure</u>			
Employee Costs	17,942	17,064	16,684
Property Costs	967	967	902
Supplies & Services	1,101	1,101	1,101
Transport Costs	927	927	909
Third Party Payments	20,045	21,480	21,715
Transfer Payments	0	0	0
Recharge Costs (Internal)	0	0	0
Capital Charges	0	0	0
Support Services	0	0	0
CFCR	0	0	0
Total Expenditure	40,982	41,539	41,311
<u>Income</u>			
Specific Government Grants	0	0	0
Other Grants	0	0	0
Recharge Income (Internal)	0	0	0
Fees, Charges etc.	8,583	8,726	8,713
Other Income	2,693	2,693	2,760
Total Income	11,276	11,419	11,473
NET EXPENDITURE	29,706	30,120	29,838

Budgeted Personnel 2016/17	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	0	0	0.0
Teachers	0	0	0.0
Local Government Employees	174	756	569.8
TOTAL	174	756	569.8

REVENUE BUDGET 2016/17**DIRECTORATE:****BUSINESS UNIT:****SERVICE:**

CHILDREN & LEARNING (including ADULT SERVICES)

ADULT SERVICES

PEOPLE WITH PHYSICAL & SENSORY DISABILITIES

	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2015/16</u> <u>£'000's</u>	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2016/17</u> <u>£'000</u>	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2016/17</u> <u>£'000</u>
<u>Expenditure</u>			
Employee Costs	825	828	837
Property Costs	73	73	73
Supplies & Services	18	18	18
Transport Costs	48	48	48
Third Party Payments	2,261	2,283	2,281
Transfer Payments	0	0	0
Recharge Costs (Internal)	0	0	0
Capital Charges	0	0	0
Support Services	0	0	0
CFCR	0	0	0
Total Expenditure	3,225	3,250	3,257
<u>Income</u>			
Specific Government Grants	0	0	0
Other Grants	0	0	0
Recharge Income (Internal)	0	0	0
Fees, Charges etc.	282	313	313
Other Income	140	140	140
Total Income	422	453	453
NET EXPENDITURE	2,803	2,797	2,804

Budgeted Personnel 2016/17	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	0	0	0.0
Teachers	0	0	0.0
Local Government Employees	23	15	29.1
TOTAL	23	15	29.1

REVENUE BUDGET 2016/17**DIRECTORATE:****BUSINESS UNIT:****SERVICE:**

CHILDREN & LEARNING (including ADULT SERVICES)

ADULT SERVICES

PEOPLE WITH LEARNING DISABILITIES

	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2015/16</u> <u>£'000's</u>	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2016/17</u> <u>£'000</u>	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2016/17</u> <u>£'000</u>
<u>Expenditure</u>			
Employee Costs	3,258	3,307	3,348
Property Costs	184	184	184
Supplies & Services	148	148	148
Transport Costs	206	206	206
Third Party Payments	9,375	10,268	10,134
Transfer Payments	0	0	0
Recharge Costs (Internal)	0	0	0
Capital Charges	0	0	0
Support Services	0	0	0
CFCR	0	0	0
Total Expenditure	13,171	14,113	14,020
<u>Income</u>			
Specific Government Grants	0	0	0
Other Grants	0	0	0
Recharge Income (Internal)	0	0	0
Fees, Charges etc.	1,098	1,098	1,098
Other Income	2,450	2,450	2,450
Total Income	3,548	3,548	3,548
NET EXPENDITURE	9,623	10,565	10,472

Budgeted Personnel 2016/17	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	0	0	0.0
Teachers	0	0	0.0
Local Government Employees	70	73	112.5
TOTAL	70	73	112.5

REVENUE BUDGET 2016/17**DIRECTORATE:****BUSINESS UNIT:****SERVICE:**

CHILDREN & LEARNING (including ADULT SERVICES)

ADULT SERVICES

PEOPLE WITH MENTAL HEALTH NEEDS

	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2015/16</u> <u>£'000's</u>	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2016/17</u> <u>£'000</u>	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2016/17</u> <u>£'000</u>
<u>Expenditure</u>			
Employee Costs	1,414	1,377	1,394
Property Costs	68	68	68
Supplies & Services	53	53	53
Transport Costs	36	36	36
Third Party Payments	812	1,051	1,051
Transfer Payments	0	0	0
Recharge Costs (Internal)	0	0	0
Capital Charges	0	0	0
Support Services	0	0	0
CFCR	0	0	0
Total Expenditure	2,383	2,585	2,602
<u>Income</u>			
Specific Government Grants	0	0	0
Other Grants	0	0	0
Recharge Income (Internal)	0	0	0
Fees, Charges etc.	12	12	12
Other Income	1,211	1,211	1,211
Total Income	1,223	1,223	1,223
NET EXPENDITURE	1,160	1,362	1,379

Budgeted Personnel 2016/17			
	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	0	0	0.0
Teachers	0	0	0.0
Local Government Employees	29	20	41.0
TOTAL	29	20	41.0

REVENUE BUDGET 2016/17**DIRECTORATE:****BUSINESS UNIT:****SERVICE:**

CHILDREN & LEARNING (including ADULT SERVICES)

ADULT SERVICES

PEOPLE WITH SUBSTANCE MISUSE

	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2015/16</u> <u>£'000's</u>	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2016/17</u> <u>£'000</u>	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2016/17</u> <u>£'000</u>
<u>Expenditure</u>			
Employee Costs	569	576	583
Property Costs	18	18	18
Supplies & Services	56	56	56
Transport Costs	25	25	25
Third Party Payments	423	424	424
Transfer Payments	0	0	0
Recharge Costs (Internal)	0	0	0
Capital Charges	0	0	0
Support Services	0	0	0
CFCR	0	0	0
Total Expenditure	1,091	1,099	1,106
<u>Income</u>			
Specific Government Grants	0	0	0
Other Grants	0	0	0
Recharge Income (Internal)	0	0	0
Fees, Charges etc.	0	0	0
Other Income	696	696	696
Total Income	696	696	696
NET EXPENDITURE	395	403	410

Budgeted Personnel 2016/17	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	0	0	0.0
Teachers	0	0	0.0
Local Government Employees	14	3	14.7
TOTAL	14	3	14.7

REVENUE BUDGET 2016/17**DIRECTORATE:****BUSINESS UNIT:****SERVICE:**

CHILDREN & LEARNING (including ADULT SERVICES)

ADULT SERVICES

HOMELESSNESS

	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2015/16</u> <u>£'000's</u>	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2016/17</u> <u>£'000</u>	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2016/17</u> <u>£'000</u>
<u>Expenditure</u>			
Employee Costs	393	392	396
Property Costs	1	1	1
Supplies & Services	7	7	7
Transport Costs	17	17	17
Third Party Payments	398	401	401
Transfer Payments	0	0	0
Recharge Costs (Internal)	0	0	0
Capital Charges	0	0	0
Support Services	0	0	0
CFCR	0	0	0
Total Expenditure	816	818	822
<u>Income</u>			
Specific Government Grants	0	0	0
Other Grants	0	0	0
Recharge Income (Internal)	0	0	0
Fees, Charges etc.	0	0	0
Other Income	0	0	0
Total Income	0	0	0
NET EXPENDITURE	816	818	822

Budgeted Personnel 2016/17	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	0	0	0.0
Teachers	0	0	0.0
Local Government Employees	14	2	14.1
TOTAL	14	2	14.1

REVENUE BUDGET 2016/17**DIRECTORATE:****BUSINESS UNIT:****SERVICE:**

CHILDREN & LEARNING (including ADULT SERVICES)

ADULT SERVICES

BUSINESS SUPPORT

	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2015/16</u> <u>£'000's</u>	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2016/17</u> <u>£'000</u>	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2016/17</u> <u>£'000</u>
<u>Expenditure</u>			
Employee Costs	262	262	264
Property Costs	0	0	0
Supplies & Services	0	0	0
Transport Costs	0	0	0
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Recharge Costs (Internal)	0	0	0
Capital Charges	0	0	0
Support Services	1,306	863	863
CFCR	0	0	0
Total Expenditure	1,568	1,125	1,127
<u>Income</u>			
Specific Government Grants	0	0	0
Other Grants	0	0	0
Recharge Income (Internal)	0	0	0
Fees, Charges etc.	0	0	0
Other Income	0	0	0
Total Income	0	0	0
NET EXPENDITURE	1,568	1,125	1,127

Budgeted Personnel 2016/17	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	1	0	1.0
Teachers	0	0	0.0
Local Government Employees	2	0	2.0
TOTAL	3	0	3.0

REVENUE BUDGET 2016/17**DIRECTORATE:****BUSINESS UNIT:****SERVICE:****COMMUNITIES****SUMMARY**

	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2015/16</u> <u>£'000's</u>	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2016/17</u> <u>£'000</u>	Final Budget @ Outturn Prices 2016/17 £'000
Communities Directorate	454	436	394
Business Improvement & Support	409	1,017	1,039
Regulatory, Protective & Prevention Services	17,786	16,404	16,519
Technical & Property Services	19,434	18,417	18,331
Planning & Place	5,086	4,846	4,858
Services to Communities	7,522	6,541	6,090
TOTAL COMMUNITIES	50,691	47,661	47,231

REVENUE BUDGET 2016/17**DIRECTORATE:****BUSINESS UNIT:****SERVICE:**

COMMUNITIES

MAIN SUMMARY

	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2015/16</u> <u>£'000's</u>	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2016/17</u> <u>£'000</u>	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2016/17</u> <u>£'000</u>
<u>Expenditure</u>			
Employee Costs	30,348	21,950	22,126
Property Costs	5,345	4,744	4,003
Supplies & Services	7,935	6,915	6,448
Transport Costs	4,631	4,385	4,391
Third Party Payments	17,789	21,778	22,167
Transfer Payments	26,558	26,587	27,671
Recharge Costs (Internal)	3,836	3,286	3,272
Capital Charges	1,184	1,154	1,154
Support Services	2,499	1,991	1,991
CFCR	630	630	630
Total Expenditure	100,755	93,420	93,853
<u>Income</u>			
Specific Government Grants	0	0	0
Other Grants	27,440	27,229	28,586
Recharge Income (Internal)	7,532	6,824	6,836
Fees, Charges etc.	12,311	9,153	8,667
Other Income	2,781	2,553	2,533
Total Income	50,064	45,759	46,622
NET EXPENDITURE	50,691	47,661	47,231

Budgeted Personnel 2016/17			
	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	7	0	7.0
Teachers	0	0	0.0
Local Government Employees	632	164	711.4
TOTAL	639	164	718.4

REVENUE BUDGET 2016/17**DIRECTORATE:****BUSINESS UNIT:****SERVICE:**

COMMUNITIES

BUSINESS SUPPORT

COMMUNITIES DIRECTORATE

	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2015/16</u> <u>£'000's</u>	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2016/17</u> <u>£'000</u>	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2016/17</u> <u>£'000</u>
<u>Expenditure</u>			
Employee Costs	11	11	11
Property Costs	277	277	285
Supplies & Services	30	30	30
Transport Costs	0	0	0
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Recharge Costs (Internal)	152	117	117
Capital Charges	0	0	0
Support Services	14	31	31
CFCR	0	0	0
Total Expenditure	484	466	474
<u>Income</u>			
Specific Government Grants	0	0	0
Other Grants	0	0	0
Recharge Income (Internal)	30	30	30
Fees, Charges etc.	0	0	50
Other Income	0	0	0
Total Income	30	30	80
NET EXPENDITURE	454	436	394

Budgeted Personnel 2016/17	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	0	0	0.0
Teachers	0	0	0.0
Local Government Employees	0	0	0.0
TOTAL	0	0	0.0

REVENUE BUDGET 2016/17**DIRECTORATE:****BUSINESS UNIT:****SERVICE:**

COMMUNITIES

BUSINESS SUPPORT

BUSINESS SUPPORT & IMPROVEMENT

	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2015/16</u> <u>£'000's</u>	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2016/17</u> <u>£'000</u>	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2016/17</u> <u>£'000</u>
<u>Expenditure</u>			
Employee Costs	834	1,607	1,627
Property Costs	3	25	25
Supplies & Services	33	55	55
Transport Costs	4	4	4
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Recharge Costs (Internal)	0	0	2
Capital Charges	0	0	0
Support Services	0	0	0
CFCR	0	0	0
Total Expenditure	874	1,691	1,713
<u>Income</u>			
Specific Government Grants	0	0	0
Other Grants	0	0	0
Recharge Income (Internal)	465	629	629
Fees, Charges etc.	0	45	45
Other Income	0	0	0
Total Income	465	674	674
NET EXPENDITURE	409	1,017	1,039

Budgeted Personnel 2016/17	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	0	0	0.0
Teachers	0	0	0.0
Local Government Employees	51	35	70.8
TOTAL	51	35	70.8

REVENUE BUDGET 2016/17**DIRECTORATE:****BUSINESS UNIT:****SERVICE:**

COMMUNITIES

REGULATORY & PROTECTIVE SERVICES

SUMMARY

	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2015/16</u> <u>£'000's</u>	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2016/17</u> <u>£'000</u>	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2016/17</u> <u>£'000</u>
<u>Objective Head</u>			
RPPS HQ Section	650	607	620
ECP - Management & Admin	293	196	197
Environmental Health	1,258	1,062	1,072
Consumer Protection	531	495	499
<u>Environmental Management</u>			
Parks & Burial Grounds HQ	127	122	65
Parks, Gardens & Grounds Ops.	2,933	2,848	2,860
Burial Grounds	(379)	(379)	(395)
Waste Management	11,579	10,739	10,888
Fleet Services	(1,212)	(1,212)	(1,220)
Vehicle Replacement Programme	1,086	1,086	1,086
Public Protection & Enforcement	920	840	847
NET EXPENDITURE	17,786	16,404	16,519

REVENUE BUDGET 2016/17**DIRECTORATE:****BUSINESS UNIT:****SERVICE:**

COMMUNITIES

REGULATORY & PROTECTIVE SERVICES

SUMMARY

	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2015/16</u> <u>£'000's</u>	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2016/17</u> <u>£'000</u>	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2016/17</u> <u>£'000</u>
<u>Expenditure</u>			
Employee Costs	10,969	10,283	10,311
Property Costs	1,171	1,131	1,118
Supplies & Services	5,482	5,435	5,043
Transport Costs	4,070	3,969	3,981
Third Party Payments	167	104	104
Transfer Payments	0	0	0
Recharge Costs (Internal)	0	0	0
Capital Charges	1,086	1,086	1,086
Support Services	559	516	516
CFCR	630	630	630
Total Expenditure	24,134	23,154	22,789
<u>Income</u>			
Specific Government Grants	0	0	0
Other Grants	251	251	251
Recharge Income (Internal)	1,960	1,960	1,960
Fees, Charges etc.	3,810	4,210	3,730
Other Income	327	329	329
Total Income	6,348	6,750	6,270
NET EXPENDITURE	17,786	16,404	16,519

Budgeted Personnel 2016/17			
	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	1	0	1.0
Teachers	0	0	0.0
Local Government Employees	362	50	386.2
TOTAL	363	50	387.2

REVENUE BUDGET 2016/17**DIRECTORATE:****BUSINESS UNIT:****SERVICE:**

COMMUNITIES

REGULATORY & PROTECTIVE SERVICES

REGULATORY & PROTECTIVE SERVICES HQ

	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2015/16</u> <u>£'000's</u>	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2016/17</u> <u>£'000</u>	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2016/17</u> <u>£'000</u>
<u>Expenditure</u>			
Employee Costs	88	88	101
Property Costs	0	0	0
Supplies & Services	0	0	0
Transport Costs	3	3	3
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Recharge Costs (Internal)	0	0	0
Capital Charges	0	0	0
Support Services	559	516	516
CFCR	0	0	0
Total Expenditure	650	607	620
<u>Income</u>			
Specific Government Grants	0	0	0
Other Grants	0	0	0
Recharge Income (Internal)	0	0	0
Fees, Charges etc.	0	0	0
Other Income	0	0	0
Total Income	0	0	0
NET EXPENDITURE	650	607	620

Budgeted Personnel 2016/17			
	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	1	0	1.0
Teachers	0	0	0.0
Local Government Employees	0	0	0.0
TOTAL	1	0	1.0

REVENUE BUDGET 2016/17**DIRECTORATE:****BUSINESS UNIT:****SERVICE:**

COMMUNITIES

REGULATORY & PROTECTIVE SERVICES

ECP MANAGEMENT & ADMINISTRATION

	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2015/16</u> <u>£'000's</u>	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2016/17</u> <u>£'000</u>	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2016/17</u> <u>£'000</u>
<u>Expenditure</u>			
Employee Costs	160	63	64
Property Costs	4	4	4
Supplies & Services	89	89	89
Transport Costs	48	48	48
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Recharge Costs (Internal)	0	0	0
Capital Charges	0	0	0
Support Services	0	0	0
CFCR	0	0	0
Total Expenditure	301	204	205
<u>Income</u>			
Specific Government Grants	0	0	0
Other Grants	0	0	0
Recharge Income (Internal)	0	0	0
Fees, Charges etc.	8	8	8
Other Income	0	0	0
Total Income	8	8	8
NET EXPENDITURE	293	196	197

Budgeted Personnel 2016/17	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	0	0	0.0
Teachers	0	0	0.0
Local Government Employees	2	1	2.5
TOTAL	2	1	2.5

REVENUE BUDGET 2016/17**DIRECTORATE:****BUSINESS UNIT:****SERVICE:**

COMMUNITIES

REGULATORY & PROTECTIVE SERVICES

ENVIRONMENTAL HEALTH

	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2015/16</u> <u>£'000's</u>	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2016/17</u> <u>£'000</u>	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2016/17</u> <u>£'000</u>
<u>Expenditure</u>			
Employee Costs	1,011	847	855
Property Costs	0	0	2
Supplies & Services	307	287	287
Transport Costs	0	0	0
Third Party Payments	8	8	8
Transfer Payments	0	0	0
Recharge Costs (Internal)	0	0	0
Capital Charges	0	0	0
Support Services	0	0	0
CFCR	0	0	0
Total Expenditure	1,326	1,142	1,152
<u>Income</u>			
Specific Government Grants	0	0	0
Other Grants	0	0	0
Recharge Income (Internal)	0	0	0
Fees, Charges etc.	68	78	78
Other Income	0	2	2
Total Income	68	80	80
NET EXPENDITURE	1,258	1,062	1,072

Budgeted Personnel 2016/17	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	0	0	0.0
Teachers	0	0	0.0
Local Government Employees	15	6	18.9
TOTAL	15	6	18.9

REVENUE BUDGET 2016/17**DIRECTORATE:****BUSINESS UNIT:****SERVICE:**

COMMUNITIES

REGULATORY & PROTECTIVE SERVICES

CONSUMER PROTECTION

	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2015/16</u> <u>£'000's</u>	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2016/17</u> <u>£'000</u>	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2016/17</u> <u>£'000</u>
<u>Expenditure</u>			
Employee Costs	441	405	409
Property Costs	0	0	0
Supplies & Services	95	95	95
Transport Costs	8	8	8
Third Party Payments	6	6	6
Transfer Payments	0	0	0
Recharge Costs (Internal)	0	0	0
Capital Charges	0	0	0
Support Services	0	0	0
CFCR	0	0	0
Total Expenditure	550	514	518
<u>Income</u>			
Specific Government Grants	0	0	0
Other Grants	0	0	0
Recharge Income (Internal)	0	0	0
Fees, Charges etc.	19	19	19
Other Income	0	0	0
Total Income	19	19	19
NET EXPENDITURE	531	495	499

Budgeted Personnel 2016/17	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	0	0	0.0
Teachers	0	0	0.0
Local Government Employees	10	0	10.0
TOTAL	10	0	10.0

REVENUE BUDGET 2016/17**DIRECTORATE:****BUSINESS UNIT:****SERVICE:**

COMMUNITIES

REGULATORY & PROTECTIVE SERVICES

PARKS & BURIAL GROUNDS HQ

	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2015/16</u> <u>£'000's</u>	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2016/17</u> <u>£'000</u>	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2016/17</u> <u>£'000</u>
<u>Expenditure</u>			
Employee Costs	19	19	19
Property Costs	92	87	39
Supplies & Services	16	16	7
Transport Costs	0	0	0
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Recharge Costs (Internal)	0	0	0
Capital Charges	0	0	0
Support Services	0	0	0
CFCR	0	0	0
Total Expenditure	127	122	65
<u>Income</u>			
Specific Government Grants	0	0	0
Other Grants	0	0	0
Recharge Income (Internal)	0	0	0
Fees, Charges etc.	0	0	0
Other Income	0	0	0
Total Income	0	0	0
NET EXPENDITURE	127	122	65

Budgeted Personnel 2016/17	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	0	0	0.0
Teachers	0	0	0.0
Local Government Employees	0	0	0.0
TOTAL	0	0	0.0

REVENUE BUDGET 2016/17**DIRECTORATE:****BUSINESS UNIT:****SERVICE:**

COMMUNITIES

REGULATORY & PROTECTIVE SERVICES

PARKS

	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2015/16</u> <u>£'000's</u>	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2016/17</u> <u>£'000</u>	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2016/17</u> <u>£'000</u>
<u>Expenditure</u>			
Employee Costs	3,131	3,109	3,143
Property Costs	274	272	257
Supplies & Services	747	732	731
Transport Costs	612	616	610
Third Party Payments	25	25	25
Transfer Payments	0	0	0
Recharge Costs (Internal)	0	0	0
Capital Charges	0	0	0
Support Services	0	0	0
CFCR	0	0	0
Total Expenditure	4,789	4,754	4,766
<u>Income</u>			
Specific Government Grants	0	0	0
Other Grants	0	0	0
Recharge Income (Internal)	445	445	445
Fees, Charges etc.	1,411	1,461	1,461
Other Income	0	0	0
Total Income	1,856	1,906	1,906
NET EXPENDITURE	2,933	2,848	2,860

Budgeted Personnel 2016/17			
	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	0	0	0.0
Teachers	0	0	0.0
Local Government Employees	119	1	119.9
TOTAL	119	1	119.9

REVENUE BUDGET 2016/17**DIRECTORATE:****BUSINESS UNIT:****SERVICE:**

COMMUNITIES

REGULATORY & PROTECTIVE SERVICES

BURIAL GROUNDS

	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2015/16</u> <u>£'000's</u>	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2016/17</u> <u>£'000</u>	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2016/17</u> <u>£'000</u>
<u>Expenditure</u>			
Employee Costs	0	0	0
Property Costs	90	90	74
Supplies & Services	0	0	0
Transport Costs	0	0	0
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Recharge Costs (Internal)	0	0	0
Capital Charges	0	0	0
Support Services	0	0	0
CFCR	0	0	0
Total Expenditure	90	90	74
<u>Income</u>			
Specific Government Grants	0	0	0
Other Grants	0	0	0
Recharge Income (Internal)	0	0	0
Fees, Charges etc.	469	469	469
Other Income	0	0	0
Total Income	469	469	469
NET EXPENDITURE	(379)	(379)	(395)

Budgeted Personnel 2016/17	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	0	0	0.0
Teachers	0	0	0.0
Local Government Employees	0	0	0.0
TOTAL	0	0	0.0

REVENUE BUDGET 2016/17**DIRECTORATE:****BUSINESS UNIT:****SERVICE:**

COMMUNITIES

REGULATORY & PROTECTIVE SERVICES

WASTE MANAGEMENT

	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2015/16</u> <u>£'000's</u>	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2016/17</u> <u>£'000</u>	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2016/17</u> <u>£'000</u>
<u>Expenditure</u>			
Employee Costs	5,364	4,996	4,957
Property Costs	671	638	702
Supplies & Services	4,153	4,159	3,786
Transport Costs	3,330	3,225	3,242
Third Party Payments	56	56	56
Transfer Payments	0	0	0
Recharge Costs (Internal)	0	0	0
Capital Charges	0	0	0
Support Services	0	0	0
CFCR	630	630	630
Total Expenditure	14,204	13,704	13,373
<u>Income</u>			
Specific Government Grants	0	0	0
Other Grants	250	250	250
Recharge Income (Internal)	303	303	303
Fees, Charges etc.	1,772	2,112	1,632
Other Income	300	300	300
Total Income	2,625	2,965	2,485
NET EXPENDITURE	11,579	10,739	10,888

Budgeted Personnel 2016/17			
	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	0	0	0.0
Teachers	0	0	0.0
Local Government Employees	191	41	209.1
TOTAL	191	41	209.1

REVENUE BUDGET 2016/17**DIRECTORATE:****BUSINESS UNIT:****SERVICE:**

COMMUNITIES

REGULATORY & PROTECTIVE SERVICES

FLEET SERVICES

	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2015/16</u> <u>£'000's</u>	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2016/17</u> <u>£'000</u>	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2016/17</u> <u>£'000</u>
<u>Expenditure</u>			
Employee Costs	0	0	0
Property Costs	27	27	27
Supplies & Services	9	9	0
Transport Costs	27	27	28
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Recharge Costs (Internal)	0	0	0
Capital Charges	0	0	0
Support Services	0	0	0
CFCR	0	0	0
Total Expenditure	63	63	55
<u>Income</u>			
Specific Government Grants	0	0	0
Other Grants	0	0	0
Recharge Income (Internal)	1,212	1,212	1,212
Fees, Charges etc.	63	63	63
Other Income	0	0	0
Total Income	1,275	1,275	1,275
NET EXPENDITURE	(1,212)	(1,212)	(1,220)

Budgeted Personnel 2016/17			
	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	0	0	0.0
Teachers	0	0	0.0
Local Government Employees	0	0	0.0
TOTAL	0	0	0.0

REVENUE BUDGET 2016/17**DIRECTORATE:****BUSINESS UNIT:****SERVICE:**

COMMUNITIES

REGULATORY & PROTECTIVE SERVICES

VEHICLE REPLACEMENT PROGRAMME

	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2015/16</u> <u>£'000's</u>	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2016/17</u> <u>£'000</u>	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2016/17</u> <u>£'000</u>
<u>Expenditure</u>			
Employee Costs	0	0	0
Property Costs	0	0	0
Supplies & Services	0	0	0
Transport Costs	0	0	0
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Recharge Costs (Internal)	0	0	0
Capital Charges	1,086	1,086	1,086
Support Services	0	0	0
CFCR	0	0	0
Total Expenditure	1,086	1,086	1,086
<u>Income</u>			
Specific Government Grants	0	0	0
Other Grants	0	0	0
Recharge Income (Internal)	0	0	0
Fees, Charges etc.	0	0	0
Other Income	0	0	0
Total Income	0	0	0
NET EXPENDITURE	1,086	1,086	1,086

Budgeted Personnel 2016/17	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	0	0	0.0
Teachers	0	0	0.0
Local Government Employees	0	0	0.0
TOTAL	0	0	0.0

REVENUE BUDGET 2016/17**DIRECTORATE:****BUSINESS UNIT:****SERVICE:**

COMMUNITIES

REGULATORY & PROTECTIVE SERVICES

PUBLIC PROTECTION & ENFORCEMENT

	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2015/16</u> <u>£'000's</u>	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2016/17</u> <u>£'000</u>	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2016/17</u> <u>£'000</u>
<u>Expenditure</u>			
Employee Costs	755	756	763
Property Costs	13	13	13
Supplies & Services	66	48	48
Transport Costs	42	42	42
Third Party Payments	72	9	9
Transfer Payments	0	0	0
Recharge Costs (Internal)	0	0	0
Capital Charges	0	0	0
Support Services	0	0	0
CFCR	0	0	0
Total Expenditure	948	868	875
<u>Income</u>			
Specific Government Grants	0	0	0
Other Grants	1	1	1
Recharge Income (Internal)	0	0	0
Fees, Charges etc.	0	0	0
Other Income	27	27	27
Total Income	28	28	28
NET EXPENDITURE	920	840	847

Budgeted Personnel 2016/17	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	0	0	0.0
Teachers	0	0	0.0
Local Government Employees	25	1	25.8
TOTAL	25	1	25.8

REVENUE BUDGET 2016/17**DIRECTORATE:****BUSINESS UNIT:****SERVICE:**

COMMUNITIES

TECHNICAL & PROPERTY SERVICES

SUMMARY

	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2015/16</u> <u>£'000's</u>	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2016/17</u> <u>£'000</u>	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2016/17</u> <u>£'000</u>
<u>Objective Head</u>			
T&PS HQ Section	113	113	114
Transport	2,196	2,195	2,196
A92 Unitary Charge	6,420	6,529	6,529
Structural & Cyclic Maintenance	2,568	2,197	2,289
Lighting Maintenance	1,502	1,468	1,297
Statutory Duties	776	689	689
Winter Maintenance	2,849	2,819	2,819
Traffic	577	506	506
Arbroath Harbour	107	113	111
Rechargeables	(10)	(10)	(10)
Car Parking	123	176	176
Coastal Protection	52	52	52
Flood Prevention	322	218	218
Divisional Administration	0	(18)	0
Property	1,839	1,370	1,345
NET EXPENDITURE	19,434	18,417	18,331

REVENUE BUDGET 2016/17**DIRECTORATE:****BUSINESS UNIT:****SERVICE:**

COMMUNITIES

TECHNICAL & PROPERTY SERVICES

SUMMARY

	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2015/16</u> <u>£'000's</u>	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2016/17</u> <u>£'000</u>	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2016/17</u> <u>£'000</u>
<u>Expenditure</u>			
Employee Costs	6,790	6,112	6,212
Property Costs	558	558	494
Supplies & Services	837	832	762
Transport Costs	219	219	213
Third Party Payments	16,349	16,313	16,258
Transfer Payments	0	0	0
Recharge Costs (Internal)	2,926	2,411	2,411
Capital Charges	0	0	0
Support Services	506	237	237
CFCR	0	0	0
Total Expenditure	28,185	26,682	26,587
<u>Income</u>			
Specific Government Grants	0	0	0
Other Grants	0	0	0
Recharge Income (Internal)	3,470	2,966	2,975
Fees, Charges etc.	3,238	3,306	3,258
Other Income	2,043	1,993	2,023
Total Income	8,751	8,265	8,256
NET EXPENDITURE	19,434	18,417	18,331

Budgeted Personnel 2016/17			
	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	2	0	2.0
Teachers	0	0	0.0
Local Government Employees	146	21	158.3
TOTAL	148	21	160.3

REVENUE BUDGET 2016/17**DIRECTORATE:****BUSINESS UNIT:****SERVICE:**

COMMUNITIES

TECHNICAL & PROPERTY SERVICES

TECHNICAL & PROPERTY SERVICES HQ

	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2015/16</u> <u>£'000's</u>	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2016/17</u> <u>£'000</u>	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2016/17</u> <u>£'000</u>
<u>Expenditure</u>			
Employee Costs	110	110	111
Property Costs	0	0	0
Supplies & Services	0	0	0
Transport Costs	3	3	3
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Recharge Costs (Internal)	0	0	0
Capital Charges	0	0	0
Support Services	0	0	0
CFCR	0	0	0
Total Expenditure	113	113	114
<u>Income</u>			
Specific Government Grants	0	0	0
Other Grants	0	0	0
Recharge Income (Internal)	0	0	0
Fees, Charges etc.	0	0	0
Other Income	0	0	0
Total Income	0	0	0
NET EXPENDITURE	113	113	114

Budgeted Personnel 2016/17			
	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	1	0	1.0
Teachers	0	0	0.0
Local Government Employees	0	0	0.0
TOTAL	1	0	1.0

REVENUE BUDGET 2016/17**DIRECTORATE:****BUSINESS UNIT:****SERVICE:**

COMMUNITIES

TECHNICAL & PROPERTY SERVICES

TRANSPORT

	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2015/16</u> <u>£'000's</u>	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2016/17</u> <u>£'000</u>	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2016/17</u> <u>£'000</u>
<u>Expenditure</u>			
Employee Costs	264	265	267
Property Costs	60	60	59
Supplies & Services	72	70	70
Transport Costs	14	14	14
Third Party Payments	2,286	2,286	2,286
Transfer Payments	0	0	0
Recharge Costs (Internal)	0	0	0
Capital Charges	0	0	0
Support Services	0	0	0
CFCR	0	0	0
Total Expenditure	2,696	2,695	2,696
<u>Income</u>			
Specific Government Grants	0	0	0
Other Grants	0	0	0
Recharge Income (Internal)	0	0	0
Fees, Charges etc.	0	0	0
Other Income	500	500	500
Total Income	500	500	500
NET EXPENDITURE	2,196	2,195	2,196

Budgeted Personnel 2016/17	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	0	0	0.0
Teachers	0	0	0.0
Local Government Employees	7	1	7.6
TOTAL	7	1	7.6

REVENUE BUDGET 2016/17**DIRECTORATE:****BUSINESS UNIT:****SERVICE:**

COMMUNITIES

TECHNICAL & PROPERTY SERVICES

A92 UNITARY CHARGE

	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2015/16</u> <u>£'000's</u>	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2016/17</u> <u>£'000</u>	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2016/17</u> <u>£'000</u>
<u>Expenditure</u>			
Employee Costs	0	0	0
Property Costs	0	0	0
Supplies & Services	0	0	0
Transport Costs	0	0	0
Third Party Payments	6,559	6,689	6,689
Transfer Payments	0	0	0
Recharge Costs (Internal)	0	0	0
Capital Charges	0	0	0
Support Services	0	0	0
CFCR	0	0	0
Total Expenditure	6,559	6,689	6,689
<u>Income</u>			
Specific Government Grants	0	0	0
Other Grants	0	0	0
Recharge Income (Internal)	0	0	0
Fees, Charges etc.	139	160	160
Other Income	0	0	0
Total Income	139	160	160
NET EXPENDITURE	6,420	6,529	6,529

Budgeted Personnel 2016/17	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	0	0	0.0
Teachers	0	0	0.0
Local Government Employees	0	0	0.0
TOTAL	0	0	0.0

REVENUE BUDGET 2016/17**DIRECTORATE:****BUSINESS UNIT:****SERVICE:**

COMMUNITIES

TECHNICAL & PROPERTY SERVICES

STRUCTURAL & CYCLIC MAINTENANCE

	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2015/16</u> <u>£'000's</u>	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2016/17</u> <u>£'000</u>	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2016/17</u> <u>£'000</u>
<u>Expenditure</u>			
Employee Costs	0	0	0
Property Costs	0	0	0
Supplies & Services	0	0	0
Transport Costs	0	0	0
Third Party Payments	1,991	1,791	1,883
Transfer Payments	0	0	0
Recharge Costs (Internal)	577	406	406
Capital Charges	0	0	0
Support Services	0	0	0
CFCR	0	0	0
Total Expenditure	2,568	2,197	2,289
<u>Income</u>			
Specific Government Grants	0	0	0
Other Grants	0	0	0
Recharge Income (Internal)	0	0	0
Fees, Charges etc.	0	0	0
Other Income	0	0	0
Total Income	0	0	0
NET EXPENDITURE	2,568	2,197	2,289

Budgeted Personnel 2016/17	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	0	0	0.0
Teachers	0	0	0.0
Local Government Employees	0	0	0.0
TOTAL	0	0	0.0

REVENUE BUDGET 2016/17**DIRECTORATE:****BUSINESS UNIT:****SERVICE:**

COMMUNITIES

TECHNICAL & PROPERTY SERVICES

LIGHTING MAINTENANCE

	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2015/16</u> <u>£'000's</u>	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2016/17</u> <u>£'000</u>	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2016/17</u> <u>£'000</u>
<u>Expenditure</u>			
Employee Costs	0	0	0
Property Costs	0	0	0
Supplies & Services	0	0	6
Transport Costs	0	0	0
Third Party Payments	1,341	1,319	1,172
Transfer Payments	0	0	0
Recharge Costs (Internal)	161	149	149
Capital Charges	0	0	0
Support Services	0	0	0
CFCR	0	0	0
Total Expenditure	1,502	1,468	1,327
<u>Income</u>			
Specific Government Grants	0	0	0
Other Grants	0	0	0
Recharge Income (Internal)	0	0	0
Fees, Charges etc.	0	0	0
Other Income	0	0	30
Total Income	0	0	30
NET EXPENDITURE	1,502	1,468	1,297

Budgeted Personnel 2016/17	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	0	0	0.0
Teachers	0	0	0.0
Local Government Employees	0	0	0.0
TOTAL	0	0	0.0

REVENUE BUDGET 2016/17**DIRECTORATE:****BUSINESS UNIT:****SERVICE:**

COMMUNITIES

TECHNICAL & PROPERTY SERVICES

STATUTORY DUTIES

	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2015/16</u> <u>£'000's</u>	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2016/17</u> <u>£'000</u>	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2016/17</u> <u>£'000</u>
<u>Expenditure</u>			
Employee Costs	0	0	0
Property Costs	0	0	0
Supplies & Services	0	0	0
Transport Costs	0	0	0
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Recharge Costs (Internal)	861	781	781
Capital Charges	0	0	0
Support Services	0	0	0
CFCR	0	0	0
Total Expenditure	861	781	781
<u>Income</u>			
Specific Government Grants	0	0	0
Other Grants	0	0	0
Recharge Income (Internal)	0	0	0
Fees, Charges etc.	85	92	92
Other Income	0	0	0
Total Income	85	92	92
NET EXPENDITURE	776	689	689

Budgeted Personnel 2016/17	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	0	0	0.0
Teachers	0	0	0.0
Local Government Employees	0	0	0.0
TOTAL	0	0	0.0

REVENUE BUDGET 2016/17**DIRECTORATE:****BUSINESS UNIT:****SERVICE:**

COMMUNITIES

TECHNICAL & PROPERTY SERVICES

WINTER MAINTENANCE

	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2015/16</u> <u>£'000's</u>	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2016/17</u> <u>£'000</u>	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2016/17</u> <u>£'000</u>
<u>Expenditure</u>			
Employee Costs	0	0	0
Property Costs	0	0	0
Supplies & Services	0	0	0
Transport Costs	0	0	0
Third Party Payments	2,663	2,663	2,663
Transfer Payments	0	0	0
Recharge Costs (Internal)	186	156	156
Capital Charges	0	0	0
Support Services	0	0	0
CFCR	0	0	0
Total Expenditure	2,849	2,819	2,819
<u>Income</u>			
Specific Government Grants	0	0	0
Other Grants	0	0	0
Recharge Income (Internal)	0	0	0
Fees, Charges etc.	0	0	0
Other Income	0	0	0
Total Income	0	0	0
NET EXPENDITURE	2,849	2,819	2,819

Budgeted Personnel 2016/17	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	0	0	0.0
Teachers	0	0	0.0
Local Government Employees	0	0	0.0
TOTAL	0	0	0.0

REVENUE BUDGET 2016/17**DIRECTORATE:****BUSINESS UNIT:****SERVICE:**

COMMUNITIES

TECHNICAL & PROPERTY SERVICES

TRAFFIC

	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2015/16</u> <u>£'000's</u>	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2016/17</u> <u>£'000</u>	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2016/17</u> <u>£'000</u>
<u>Expenditure</u>			
Employee Costs	0	0	0
Property Costs	0	0	0
Supplies & Services	0	0	0
Transport Costs	0	0	0
Third Party Payments	190	190	190
Transfer Payments	0	0	0
Recharge Costs (Internal)	388	317	317
Capital Charges	0	0	0
Support Services	0	0	0
CFCR	0	0	0
Total Expenditure	578	507	507
<u>Income</u>			
Specific Government Grants	0	0	0
Other Grants	0	0	0
Recharge Income (Internal)	0	0	0
Fees, Charges etc.	1	1	1
Other Income	0	0	0
Total Income	1	1	1
NET EXPENDITURE	577	506	506

Budgeted Personnel 2016/17	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	0	0	0.0
Teachers	0	0	0.0
Local Government Employees	0	0	0.0
TOTAL	0	0	0.0

REVENUE BUDGET 2016/17**DIRECTORATE:****BUSINESS UNIT:****SERVICE:**

COMMUNITIES

TECHNICAL & PROPERTY SERVICES

ARBROATH HARBOUR

	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2015/16</u> <u>£'000's</u>	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2016/17</u> <u>£'000</u>	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2016/17</u> <u>£'000</u>
<u>Expenditure</u>			
Employee Costs	0	0	0
Property Costs	47	47	45
Supplies & Services	216	216	216
Transport Costs	0	0	0
Third Party Payments	9	9	9
Transfer Payments	0	0	0
Recharge Costs (Internal)	129	135	135
Capital Charges	0	0	0
Support Services	0	0	0
CFCR	0	0	0
Total Expenditure	401	407	405
<u>Income</u>			
Specific Government Grants	0	0	0
Other Grants	0	0	0
Recharge Income (Internal)	0	0	0
Fees, Charges etc.	294	294	294
Other Income	0	0	0
Total Income	294	294	294
NET EXPENDITURE	107	113	111

Budgeted Personnel 2016/17			
	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	0	0	0.0
Teachers	0	0	0.0
Local Government Employees	0	0	0.0
TOTAL	0	0	0.0

REVENUE BUDGET 2016/17**DIRECTORATE:****BUSINESS UNIT:****SERVICE:**

COMMUNITIES

TECHNICAL & PROPERTY SERVICES

RECHARGEABLES

	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2015/16</u> <u>£'000's</u>	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2016/17</u> <u>£'000</u>	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2016/17</u> <u>£'000</u>
<u>Expenditure</u>			
Employee Costs	0	0	0
Property Costs	0	0	0
Supplies & Services	0	0	0
Transport Costs	0	0	0
Third Party Payments	1,220	1,220	1,220
Transfer Payments	0	0	0
Recharge Costs (Internal)	303	253	253
Capital Charges	0	0	0
Support Services	0	0	0
CFCR	0	0	0
Total Expenditure	1,523	1,473	1,473
<u>Income</u>			
Specific Government Grants	0	0	0
Other Grants	0	0	0
Recharge Income (Internal)	0	0	0
Fees, Charges etc.	25	25	25
Other Income	1,508	1,458	1,458
Total Income	1,533	1,483	1,483
NET EXPENDITURE	(10)	(10)	(10)

Budgeted Personnel 2016/17			
	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	0	0	0.0
Teachers	0	0	0.0
Local Government Employees	0	0	0.0
TOTAL	0	0	0.0

REVENUE BUDGET 2016/17**DIRECTORATE:****BUSINESS UNIT:****SERVICE:**

COMMUNITIES

TECHNICAL & PROPERTY SERVICES

CAR PARKING

	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2015/16</u> <u>£'000's</u>	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2016/17</u> <u>£'000</u>	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2016/17</u> <u>£'000</u>
<u>Expenditure</u>			
Employee Costs	0	0	0
Property Costs	91	91	91
Supplies & Services	0	0	0
Transport Costs	0	0	0
Third Party Payments	0	56	56
Transfer Payments	0	0	0
Recharge Costs (Internal)	37	34	34
Capital Charges	0	0	0
Support Services	0	0	0
CFCR	0	0	0
Total Expenditure	128	181	181
<u>Income</u>			
Specific Government Grants	0	0	0
Other Grants	0	0	0
Recharge Income (Internal)	0	0	0
Fees, Charges etc.	5	5	5
Other Income	0	0	0
Total Income	5	5	5
NET EXPENDITURE	123	176	176

Budgeted Personnel 2016/17	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	0	0	0.0
Teachers	0	0	0.0
Local Government Employees	0	0	0.0
TOTAL	0	0	0.0

REVENUE BUDGET 2016/17**DIRECTORATE:****BUSINESS UNIT:****SERVICE:**

COMMUNITIES

TECHNICAL & PROPERTY SERVICES

COASTAL PROTECTION

	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2015/16</u> <u>£'000's</u>	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2016/17</u> <u>£'000</u>	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2016/17</u> <u>£'000</u>
<u>Expenditure</u>			
Employee Costs	0	0	0
Property Costs	0	0	0
Supplies & Services	0	0	0
Transport Costs	0	0	0
Third Party Payments	10	10	10
Transfer Payments	0	0	0
Recharge Costs (Internal)	42	42	42
Capital Charges	0	0	0
Support Services	0	0	0
CFCR	0	0	0
Total Expenditure	52	52	52
<u>Income</u>			
Specific Government Grants	0	0	0
Other Grants	0	0	0
Recharge Income (Internal)	0	0	0
Fees, Charges etc.	0	0	0
Other Income	0	0	0
Total Income	0	0	0
NET EXPENDITURE	52	52	52

Budgeted Personnel 2016/17	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	0	0	0.0
Teachers	0	0	0.0
Local Government Employees	0	0	0.0
TOTAL	0	0	0.0

REVENUE BUDGET 2016/17**DIRECTORATE:****BUSINESS UNIT:****SERVICE:**

COMMUNITIES

TECHNICAL & PROPERTY SERVICES

FLOOD PREVENTION

	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2015/16</u> <u>£'000's</u>	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2016/17</u> <u>£'000</u>	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2016/17</u> <u>£'000</u>
<u>Expenditure</u>			
Employee Costs	0	0	0
Property Costs	0	0	0
Supplies & Services	0	0	0
Transport Costs	0	0	0
Third Party Payments	80	80	80
Transfer Payments	0	0	0
Recharge Costs (Internal)	242	138	138
Capital Charges	0	0	0
Support Services	0	0	0
CFCR	0	0	0
Total Expenditure	322	218	218
<u>Income</u>			
Specific Government Grants	0	0	0
Other Grants	0	0	0
Recharge Income (Internal)	0	0	0
Fees, Charges etc.	0	0	0
Other Income	0	0	0
Total Income	0	0	0
NET EXPENDITURE	322	218	218

Budgeted Personnel 2016/17	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	0	0	0.0
Teachers	0	0	0.0
Local Government Employees	0	0	0.0
TOTAL	0	0	0.0

REVENUE BUDGET 2016/17**DIRECTORATE:****BUSINESS UNIT:****SERVICE:**

COMMUNITIES

TECHNICAL & PROPERTY SERVICES

DIVISIONAL ADMINISTRATION

	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2015/16</u> <u>£'000's</u>	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2016/17</u> <u>£'000</u>	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2016/17</u> <u>£'000</u>
<u>Expenditure</u>			
Employee Costs	2,734	2,523	2,544
Property Costs	12	12	12
Supplies & Services	290	287	287
Transport Costs	124	124	128
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Recharge Costs (Internal)	0	0	0
Capital Charges	0	0	0
Support Services	506	237	237
CFCR	0	0	0
Total Expenditure	3,666	3,183	3,208
<u>Income</u>			
Specific Government Grants	0	0	0
Other Grants	0	0	0
Recharge Income (Internal)	2,926	2,411	2,411
Fees, Charges etc.	740	790	797
Other Income	0	0	0
Total Income	3,666	3,201	3,208
NET EXPENDITURE	0	(18)	0

Budgeted Personnel 2016/17			
	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	0	0	0.0
Teachers	0	0	0.0
Local Government Employees	59	10	65.1
TOTAL	59	10	65.1

REVENUE BUDGET 2016/17**DIRECTORATE:****BUSINESS UNIT:****SERVICE:**

COMMUNITIES

TECHNICAL & PROPERTY SERVICES

PROPERTY

	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2015/16</u> <u>£'000's</u>	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2016/17</u> <u>£'000</u>	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2016/17</u> <u>£'000</u>
<u>Expenditure</u>			
Employee Costs	3,682	3,214	3,290
Property Costs	348	348	287
Supplies & Services	259	259	183
Transport Costs	78	78	68
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Recharge Costs (Internal)	0	0	0
Capital Charges	0	0	0
Support Services	0	0	0
CFCR	0	0	0
Total Expenditure	4,367	3,899	3,828
<u>Income</u>			
Specific Government Grants	0	0	0
Other Grants	0	0	0
Recharge Income (Internal)	544	555	564
Fees, Charges etc.	1,949	1,939	1,884
Other Income	35	35	35
Total Income	2,528	2,529	2,483
NET EXPENDITURE	1,839	1,370	1,345

Budgeted Personnel 2016/17			
	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	1	0	1.0
Teachers	0	0	0.0
Local Government Employees	80	10	85.6
TOTAL	81	10	86.6

REVENUE BUDGET 2016/17**DIRECTORATE:****BUSINESS UNIT:****SERVICE:**

COMMUNITIES

PLANNING & PLACE

SUMMARY**Objective Head**

Planning & Place HQ Section

Community Planning

Other Housing

Planning

NET EXPENDITURE

<u>Final Budget @ Outturn Prices 2015/16 £'000's</u>	<u>Provisional Base Budget Submission 2016/17 £'000</u>	Final Budget @ Outturn Prices 2016/17 £'000
513	633	634
2,193	2,036	2,059
1,178	1,255	1,225
1,202	922	940
5,086	4,846	4,858

REVENUE BUDGET 2016/17**DIRECTORATE:****BUSINESS UNIT:****SERVICE:**

COMMUNITIES

PLANNING & PLACE

SUMMARY

	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2015/16</u> <u>£'000's</u>	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2016/17</u> <u>£'000</u>	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2016/17</u> <u>£'000</u>
<u>Expenditure</u>			
Employee Costs	4,015	3,891	3,929
Property Costs	343	343	297
Supplies & Services	556	491	491
Transport Costs	129	122	122
Third Party Payments	1,130	1,111	1,266
Transfer Payments	26,558	26,587	27,825
Recharge Costs (Internal)	758	758	742
Capital Charges	68	68	68
Support Services	440	560	560
CFCR	0	0	0
Total Expenditure	33,997	33,931	35,300
<u>Income</u>			
Specific Government Grants	0	0	0
Other Grants	27,051	26,978	28,335
Recharge Income (Internal)	319	409	409
Fees, Charges etc.	1,435	1,571	1,571
Other Income	106	127	127
Total Income	28,911	29,085	30,442
NET EXPENDITURE	5,086	4,846	4,858

Budgeted Personnel 2016/17			
	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	4	0	4.0
Teachers	0	0	0.0
Local Government Employees	73	58	96.1
TOTAL	77	58	100.1

REVENUE BUDGET 2016/17**DIRECTORATE:****BUSINESS UNIT:****SERVICE:**

COMMUNITIES

PLANNING & PLACE

PLANNING & PLACE HQ

	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2015/16</u> <u>£'000's</u>	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2016/17</u> <u>£'000</u>	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2016/17</u> <u>£'000</u>
<u>Expenditure</u>			
Employee Costs	110	110	111
Property Costs	0	0	0
Supplies & Services	0	0	0
Transport Costs	0	0	0
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Recharge Costs (Internal)	0	0	0
Capital Charges	0	0	0
Support Services	440	560	560
CFCR	0	0	0
Total Expenditure	550	670	671
<u>Income</u>			
Specific Government Grants	0	0	0
Other Grants	0	0	0
Recharge Income (Internal)	37	37	37
Fees, Charges etc.	0	0	0
Other Income	0	0	0
Total Income	37	37	37
NET EXPENDITURE	513	633	634

Budgeted Personnel 2016/17

	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	1	0	1.0
Teachers	0	0	0.0
Local Government Employees	0	0	0.0
TOTAL	1	0	1.0

REVENUE BUDGET 2016/17**DIRECTORATE:****BUSINESS UNIT:****SERVICE:**

COMMUNITIES

PLANNING & PLACE

COMMUNITY PLANNING

	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2015/16</u> <u>£'000's</u>	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2016/17</u> <u>£'000</u>	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2016/17</u> <u>£'000</u>
<u>Expenditure</u>			
Employee Costs	1,841	1,851	1,870
Property Costs	149	149	133
Supplies & Services	172	112	112
Transport Costs	77	77	77
Third Party Payments	250	250	270
Transfer Payments	0	0	0
Recharge Costs (Internal)	0	0	0
Capital Charges	0	0	0
Support Services	0	0	0
CFCR	0	0	0
Total Expenditure	2,489	2,439	2,462
<u>Income</u>			
Specific Government Grants	0	0	0
Other Grants	24	34	34
Recharge Income (Internal)	213	303	303
Fees, Charges etc.	19	5	5
Other Income	40	61	61
Total Income	296	403	403
NET EXPENDITURE	2,193	2,036	2,059

Budgeted Personnel 2016/17

	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	2	0	2.0
Teachers	0	0	0.0
Local Government Employees	30	54	50.7
TOTAL	32	54	52.7

REVENUE BUDGET 2016/17**DIRECTORATE:****BUSINESS UNIT:****SERVICE:**

COMMUNITIES

PLANNING & PLACE

OTHER HOUSING

	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2015/16</u> <u>£'000's</u>	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2016/17</u> <u>£'000</u>	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2016/17</u> <u>£'000</u>
<u>Expenditure</u>			
Employee Costs	29	0	0
Property Costs	182	182	152
Supplies & Services	9	9	9
Transport Costs	0	0	0
Third Party Payments	778	772	907
Transfer Payments	26,558	26,587	27,825
Recharge Costs (Internal)	758	758	742
Capital Charges	68	68	68
Support Services	0	0	0
CFCR	0	0	0
Total Expenditure	28,382	28,376	29,703
<u>Income</u>			
Specific Government Grants	0	0	0
Other Grants	26,973	26,890	28,247
Recharge Income (Internal)	45	45	45
Fees, Charges etc.	128	128	128
Other Income	58	58	58
Total Income	27,204	27,121	28,478
NET EXPENDITURE	1,178	1,255	1,225

Budgeted Personnel 2016/17			
	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	0	0	0.0
Teachers	0	0	0.0
Local Government Employees	0	0	0.0
TOTAL	0	0	0.0

REVENUE BUDGET 2016/17**DIRECTORATE:****BUSINESS UNIT:****SERVICE:**

COMMUNITIES

PLANNING & PLACE

PLANNING

	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2015/16</u> <u>£'000's</u>	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2016/17</u> <u>£'000</u>	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2016/17</u> <u>£'000</u>
<u>Expenditure</u>			
Employee Costs	2,035	1,930	1,948
Property Costs	12	12	12
Supplies & Services	375	370	370
Transport Costs	52	45	45
Third Party Payments	102	89	89
Transfer Payments	0	0	0
Recharge Costs (Internal)	0	0	0
Capital Charges	0	0	0
Support Services	0	0	0
CFCR	0	0	0
Total Expenditure	2,576	2,446	2,464
<u>Income</u>			
Specific Government Grants	0	0	0
Other Grants	54	54	54
Recharge Income (Internal)	24	24	24
Fees, Charges etc.	1,288	1,438	1,438
Other Income	8	8	8
Total Income	1,374	1,524	1,524
NET EXPENDITURE	1,202	922	940

Budgeted Personnel 2016/17			
	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	1	0	1.0
Teachers	0	0	0.0
Local Government Employees	43	4	45.4
TOTAL	44	4	46.4

MEMORANDUM INFORMATION**REVENUE BUDGET 2016/17****DIRECTORATE:****BUSINESS UNIT:****SERVICE:****COMMUNITIES****PLANNING & PLACE****OTHER HOUSING**

	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2015/16</u> <u>£'000's</u>	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2016/17</u> <u>£'000</u>	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2016/17</u> <u>£'000</u>
<u>Housing Benefits</u>			
Benefit Paid	26,558	26,558	27,877
Govt. Grant in respect of Benefits	(26,608)	(26,608)	(27,927)
	(50)	(50)	(50)
<u>Housing Benefit Administration</u>			
Housing Benefit Administration	750	875	875
Department of Work & Pensions Grant	(365)	(440)	(440)
	385	435	435
<u>Housing Advances</u>			
Net Recoveries	(58)	(58)	(58)
Capital Financing Costs	68	68	68
Net Financing/(Recoveries)	10	10	10
<u>Private Landlord Registration</u>			
Private Sector Landlord Registration Costs	88	88	88
Private Sector Landlord Registration Income	(68)	(68)	(68)
	20	20	20
<u>Homeless Taskforce</u>	608	608	608
<u>NASSO</u>			
Expenditure	29	29	29
<u>Other</u>			
Management Recharge	8	8	8
St Christopher's Site	9	9	9
Hostel Grant	59	88	88
Dewar House	98	98	98
	174	203	203
Support Services			
Net Expenditure	<u>1,176</u>	<u>1,255</u>	<u>1,255</u>

Note: This restates the Other Housing budget on an objective head basis for information purposes only.

REVENUE BUDGET 2016/17**DIRECTORATE:****BUSINESS UNIT:****SERVICE:**

COMMUNITIES

SERVICES TO COMMUNITIES

SUMMARY

	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2015/16</u> <u>£'000's</u>	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2016/17</u> <u>£'000</u>	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2016/17</u> <u>£'000</u>
<u>Objective Head</u>			
Serv to Communities HQ Section	1,499	4,167	4,520
Access	329	80	45
Cultural Services			
Libraries	1,597	292	152
Museums	677	140	70
Archives	135	22	9
Leisure Services			
Countryside	856	111	87
Sports Development	217	1	0
Sports Facilities	1,946	1,638	1,142
Webster Theatre	266	90	65
NET EXPENDITURE	7,522	6,541	6,090

REVENUE BUDGET 2016/17**DIRECTORATE:****BUSINESS UNIT:****SERVICE:**

COMMUNITIES

SERVICES TO COMMUNITIES

SUMMARY

	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2015/16</u> <u>£'000's</u>	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2016/17</u> <u>£'000</u>	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2016/17</u> <u>£'000</u>
<u>Expenditure</u>			
Employee Costs	7,729	46	36
Property Costs	2,993	2,410	1,784
Supplies & Services	997	72	67
Transport Costs	209	71	71
Third Party Payments	143	4,250	4,539
Transfer Payments	0	0	(154)
Recharge Costs (Internal)	0	0	0
Capital Charges	30	0	0
Support Services	980	647	647
CFCR	0	0	0
Total Expenditure	13,081	7,496	6,990
<u>Income</u>			
Specific Government Grants	0	0	0
Other Grants	138	0	0
Recharge Income (Internal)	1,288	830	833
Fees, Charges etc.	3,828	21	13
Other Income	305	104	54
Total Income	5,559	955	900
NET EXPENDITURE	7,522	6,541	6,090

Budgeted Personnel 2016/17			
	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	0	0	0.0
Teachers	0	0	0.0
Local Government Employees	0	0	0.0
TOTAL	0	0	0.0

REVENUE BUDGET 2016/17**DIRECTORATE:****BUSINESS UNIT:****SERVICE:**

COMMUNITIES

SERVICES TO COMMUNITIES

SERVICES TO COMMUNITIES HQ

	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2015/16</u> <u>£'000's</u>	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2016/17</u> <u>£'000</u>	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2016/17</u> <u>£'000</u>
<u>Expenditure</u>			
Employee Costs	381	5	15
Property Costs	57	41	85
Supplies & Services	71	1	61
Transport Costs	10	2	71
Third Party Payments	0	4,075	4,399
Transfer Payments	0	0	(154)
Recharge Costs (Internal)	0	0	0
Capital Charges	0	0	0
Support Services	980	647	647
CFCR	0	0	0
Total Expenditure	1,499	4,771	5,124
<u>Income</u>			
Specific Government Grants	0	0	0
Other Grants	0	0	0
Recharge Income (Internal)	0	604	604
Fees, Charges etc.	0	0	0
Other Income	0	0	0
Total Income	0	604	604
NET EXPENDITURE	1,499	4,167	4,520

Budgeted Personnel 2016/17			
	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	0	0	0.0
Teachers	0	0	0.0
Local Government Employees	0	0	0.0
TOTAL	0	0	0.0

REVENUE BUDGET 2016/17**DIRECTORATE:****BUSINESS UNIT:****SERVICE:**

COMMUNITIES

SERVICES TO COMMUNITIES

ACCESS

	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2015/16</u> <u>£'000's</u>	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2016/17</u> <u>£'000</u>	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2016/17</u> <u>£'000</u>
<u>Expenditure</u>			
Employee Costs	850	31	0
Property Costs	345	172	171
Supplies & Services	67	6	6
Transport Costs	4	0	0
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Recharge Costs (Internal)	0	0	0
Capital Charges	0	0	0
Support Services	0	0	0
CFCR	0	0	0
Total Expenditure	1,266	209	177
<u>Income</u>			
Specific Government Grants	0	0	0
Other Grants	0	0	0
Recharge Income (Internal)	886	129	132
Fees, Charges etc.	45	0	0
Other Income	6	0	0
Total Income	937	129	132
NET EXPENDITURE	329	80	45

Budgeted Personnel 2016/17			
	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	0	0	0.0
Teachers	0	0	0.0
Local Government Employees	0	0	0.0
TOTAL	0	0	0.0

REVENUE BUDGET 2016/17**DIRECTORATE:****BUSINESS UNIT:****SERVICE:**

COMMUNITIES

SERVICES TO COMMUNITIES

CULTURAL SERVICES SUMMARY

	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2015/16</u> <u>£'000's</u>	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2016/17</u> <u>£'000</u>	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2016/17</u> <u>£'000</u>
<u>Expenditure</u>			
Employee Costs	1,678	0	0
Property Costs	470	419	234
Supplies & Services	304	6	0
Transport Costs	86	29	0
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Recharge Costs (Internal)	0	0	0
Capital Charges	0	0	0
Support Services	0	0	0
CFCR	0	0	0
Total Expenditure	2,538	454	234
<u>Income</u>			
Specific Government Grants	0	0	0
Other Grants	0	0	0
Recharge Income (Internal)	0	0	0
Fees, Charges etc.	0	0	0
Other Income	129	0	3
Total Income	129	0	3
NET EXPENDITURE	2,409	454	231

Budgeted Personnel 2016/17	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	0	0	0
Teachers	0	0	0
Local Government Employees	0	0	0
TOTAL	0	0	0.0

REVENUE BUDGET 2016/17**DIRECTORATE:****BUSINESS UNIT:****SERVICE:**

COMMUNITIES

SERVICES TO COMMUNITIES

LIBRARIES

	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2015/16</u> <u>£'000's</u>	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2016/17</u> <u>£'000</u>	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2016/17</u> <u>£'000</u>
<u>Expenditure</u>			
Employee Costs	1,070	0	0
Property Costs	296	261	152
Supplies & Services	239	3	0
Transport Costs	78	28	0
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Recharge Costs (Internal)	0	0	0
Capital Charges	0	0	0
Support Services	0	0	0
CFCR	0	0	0
Total Expenditure	1,683	292	152
<u>Income</u>			
Specific Government Grants	0	0	0
Other Grants	0	0	0
Recharge Income (Internal)	0	0	0
Fees, Charges etc.	0	0	0
Other Income	86	0	0
Total Income	86	0	0
NET EXPENDITURE	1,597	292	152

Budgeted Personnel 2016/17			
	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	0	0	0.0
Teachers	0	0	0.0
Local Government Employees	0	0	0.0
TOTAL	0	0	0.0

REVENUE BUDGET 2016/17**DIRECTORATE:****BUSINESS UNIT:****SERVICE:**

COMMUNITIES

SERVICES TO COMMUNITIES

MUSEUMS & GALLERIES

	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2015/16</u> <u>£'000's</u>	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2016/17</u> <u>£'000</u>	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2016/17</u> <u>£'000</u>
<u>Expenditure</u>			
Employee Costs	494	0	0
Property Costs	152	137	70
Supplies & Services	60	2	0
Transport Costs	7	1	0
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Recharge Costs (Internal)	0	0	0
Capital Charges	0	0	0
Support Services	0	0	0
CFCR	0	0	0
Total Expenditure	713	140	70
<u>Income</u>			
Specific Government Grants	0	0	0
Other Grants	0	0	0
Recharge Income (Internal)	0	0	0
Fees, Charges etc.	0	0	0
Other Income	36	0	0
Total Income	36	0	0
NET EXPENDITURE	677	140	70

Budgeted Personnel 2016/17			
	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	0	0	0.0
Teachers	0	0	0.0
Local Government Employees	0	0	0.0
TOTAL	0	0	0.0

REVENUE BUDGET 2016/17**DIRECTORATE:****BUSINESS UNIT:****SERVICE:**

COMMUNITIES

SERVICES TO COMMUNITIES

ARCHIVES

	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2015/16</u> <u>£'000's</u>	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2016/17</u> <u>£'000</u>	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2016/17</u> <u>£'000</u>
<u>Expenditure</u>			
Employee Costs	114	0	0
Property Costs	22	21	12
Supplies & Services	5	1	0
Transport Costs	1	0	0
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Recharge Costs (Internal)	0	0	0
Capital Charges	0	0	0
Support Services	0	0	0
CFCR	0	0	0
Total Expenditure	142	22	12
<u>Income</u>			
Specific Government Grants	0	0	0
Other Grants	0	0	0
Recharge Income (Internal)	0	0	0
Fees, Charges etc.	0	0	0
Other Income	7	0	3
Total Income	7	0	3
NET EXPENDITURE	135	22	9

Budgeted Personnel 2016/17	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	0	0	0.0
Teachers	0	0	0.0
Local Government Employees	0	0	0.0
TOTAL	0	0	0.0

REVENUE BUDGET 2016/17**DIRECTORATE:****BUSINESS UNIT:****SERVICE:**

COMMUNITIES

SERVICES TO COMMUNITIES

LEISURE SERVICES SUMMARY

	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2015/16</u> <u>£'000's</u>	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2016/17</u> <u>£'000</u>	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2016/17</u> <u>£'000</u>
<u>Expenditure</u>			
Employee Costs	4,820	10	21
Property Costs	2,121	1,778	1,294
Supplies & Services	555	59	0
Transport Costs	109	40	0
Third Party Payments	143	175	140
Transfer Payments	0	0	0
Recharge Costs (Internal)	0	0	0
Capital Charges	30	0	0
Support Services	0	0	0
CFCR	0	0	0
Total Expenditure	7,778	2,062	1,455
<u>Income</u>			
Specific Government Grants	0	0	0
Other Grants	138	0	0
Recharge Income (Internal)	402	97	97
Fees, Charges etc.	3,783	21	13
Other Income	170	104	51
Total Income	4,493	222	161
NET EXPENDITURE	3,285	1,840	1,294

Budgeted Personnel 2016/17			
	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	0	0	0.0
Teachers	0	0	0.0
Local Government Employees	0	0	0.0
TOTAL	0	0	0.0

REVENUE BUDGET 2016/17**DIRECTORATE:****BUSINESS UNIT:****SERVICE:**

COMMUNITIES

SERVICES TO COMMUNITIES

COUNTRYSIDE

	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2015/16</u> <u>£'000's</u>	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2016/17</u> <u>£'000</u>	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2016/17</u> <u>£'000</u>
<u>Expenditure</u>			
Employee Costs	771	0	0
Property Costs	104	68	87
Supplies & Services	71	5	0
Transport Costs	86	38	0
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Recharge Costs (Internal)	0	0	0
Capital Charges	0	0	0
Support Services	0	0	0
CFCR	0	0	0
Total Expenditure	1,032	111	87
<u>Income</u>			
Specific Government Grants	0	0	0
Other Grants	39	0	0
Recharge Income (Internal)	0	0	0
Fees, Charges etc.	112	0	0
Other Income	25	0	0
Total Income	176	0	0
NET EXPENDITURE	856	111	87

Budgeted Personnel 2016/17			
	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	0	0	0.0
Teachers	0	0	0.0
Local Government Employees	0	0	0.0
TOTAL	0	0	0.0

REVENUE BUDGET 2016/17**DIRECTORATE:****BUSINESS UNIT:****SERVICE:**

COMMUNITIES

SERVICES TO COMMUNITIES

SPORTS DEVELOPMENT

	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2015/16</u> <u>£'000's</u>	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2016/17</u> <u>£'000</u>	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2016/17</u> <u>£'000</u>
<u>Expenditure</u>			
Employee Costs	379	0	0
Property Costs	0	0	0
Supplies & Services	21	1	0
Transport Costs	8	0	0
Third Party Payments	3	0	0
Transfer Payments	0	0	0
Recharge Costs (Internal)	0	0	0
Capital Charges	0	0	0
Support Services	0	0	0
CFCR	0	0	0
Total Expenditure	411	1	0
<u>Income</u>			
Specific Government Grants	0	0	0
Other Grants	99	0	0
Recharge Income (Internal)	0	0	0
Fees, Charges etc.	86	0	0
Other Income	9	0	0
Total Income	194	0	0
NET EXPENDITURE	217	1	0

Budgeted Personnel 2016/17			
	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	0	0	0.0
Teachers	0	0	0.0
Local Government Employees	0	0	0.0
TOTAL	0	0	0.0

REVENUE BUDGET 2016/17**DIRECTORATE:****BUSINESS UNIT:****SERVICE:**

COMMUNITIES

SERVICES TO COMMUNITIES

SPORTS FACILITIES

	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2015/16</u> <u>£'000's</u>	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2016/17</u> <u>£'000</u>	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2016/17</u> <u>£'000</u>
<u>Expenditure</u>			
Employee Costs	3,406	10	21
Property Costs	1,923	1,621	1,142
Supplies & Services	383	52	0
Transport Costs	14	2	0
Third Party Payments	140	175	140
Transfer Payments	0	0	0
Recharge Costs (Internal)	0	0	0
Capital Charges	30	0	0
Support Services	0	0	0
CFCR	0	0	0
Total Expenditure	5,896	1,860	1,303
<u>Income</u>			
Specific Government Grants	0	0	0
Other Grants	0	0	0
Recharge Income (Internal)	402	97	97
Fees, Charges etc.	3,412	21	13
Other Income	136	104	51
Total Income	3,950	222	161
NET EXPENDITURE	1,946	1,638	1,142

Budgeted Personnel 2016/17			
	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	0	0	0.0
Teachers	0	0	0.0
Local Government Employees	0	0	0.0
TOTAL	0	0	0.0

REVENUE BUDGET 2016/17**DIRECTORATE:****BUSINESS UNIT:****SERVICE:**

COMMUNITIES

SERVICES TO COMMUNITIES

WEBSTER THEATRE

	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2015/16</u> <u>£'000's</u>	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2016/17</u> <u>£'000</u>	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2016/17</u> <u>£'000</u>
<u>Expenditure</u>			
Employee Costs	264	0	0
Property Costs	94	89	65
Supplies & Services	80	1	0
Transport Costs	1	0	0
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Recharge Costs (Internal)	0	0	0
Capital Charges	0	0	0
Support Services	0	0	0
CFCR	0	0	0
Total Expenditure	439	90	65
<u>Income</u>			
Specific Government Grants	0	0	0
Other Grants	0	0	0
Recharge Income (Internal)	0	0	0
Fees, Charges etc.	173	0	0
Other Income	0	0	0
Total Income	173	0	0
NET EXPENDITURE	266	90	65

Budgeted Personnel 2016/17

	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	0	0	0.0
Teachers	0	0	0.0
Local Government Employees	0	0	0.0
TOTAL	0	0	0.0

REVENUE BUDGET 2016/17**DIRECTORATE:****BUSINESS UNIT:****SERVICE:**

CHIEF EXECUTIVE'S

SUMMARY

	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2015/16</u> <u>£'000's</u>	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2016/17</u> <u>£'000</u>	Final Budget @ Outturn Prices 2016/17 £'000
Chief Executive Unit	1,228	1,332	1,343
Members'	1,039	1,010	1,022
Resilience	159	165	166
Economic Development	1,504	1,316	1,317
TOTAL CHIEF EXECUTIVE'S	3,930	3,823	3,848

REVENUE BUDGET 2016/17**DIRECTORATE:****BUSINESS UNIT:****SERVICE:**

CHIEF EXECUTIVE'S

SUMMARY

	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2015/16</u> <u>£'000's</u>	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2016/17</u> <u>£'000</u>	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2016/17</u> <u>£'000</u>
<u>Expenditure</u>			
Employee Costs	3,781	3,836	3,868
Property Costs	419	405	499
Supplies & Services	491	554	612
Transport Costs	97	100	105
Third Party Payments	259	230	419
Transfer Payments	0	0	0
Recharge Costs (Internal)	0	0	0
Capital Charges	32	32	32
Support Services	426	387	387
CFCR	0	0	0
Total Expenditure	5,505	5,544	5,922
<u>Income</u>			
Specific Government Grants	0	0	0
Other Grants	25	25	25
Recharge Income (Internal)	544	560	560
Fees, Charges etc.	1,005	1,135	1,488
Other Income	1	1	1
Total Income	1,575	1,721	2,074
NET EXPENDITURE	3,930	3,823	3,848

Budgeted Personnel 2016/17			
	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	7	0	7
Teachers	0	0	0
Local Government Employees	56	14	64.7
TOTAL	63	14	71.7

REVENUE BUDGET 2016/17**DIRECTORATE:****BUSINESS UNIT:****SERVICE:**

CHIEF EXECUTIVE'S

CHIEF EXECUTIVE'S UNIT

	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2015/16</u> <u>£'000's</u>	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2016/17</u> <u>£'000</u>	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2016/17</u> <u>£'000</u>
<u>Expenditure</u>			
Employee Costs	1,622	1,669	1,679
Property Costs	1	1	1
Supplies & Services	74	152	152
Transport Costs	10	13	16
Third Party Payments	64	56	56
Transfer Payments	0	0	0
Recharge Costs (Internal)	0	0	0
Capital Charges	0	0	0
Support Services	0	0	0
CFCR	0	0	0
Total Expenditure	1,771	1,891	1,904
<u>Income</u>			
Specific Government Grants	0	0	0
Other Grants	0	0	0
Recharge Income (Internal)	542	558	560
Fees, Charges etc.	0	0	0
Other Income	1	1	1
Total Income	543	559	561
NET EXPENDITURE	1,228	1,332	1,343

Budgeted Personnel 2016/17	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	6	0	6
Teachers	0	0	0
Local Government Employees	22	7	26.4
TOTAL	28	7	32.4

REVENUE BUDGET 2016/17**DIRECTORATE:****BUSINESS UNIT:****SERVICE:**

CHIEF EXECUTIVE'S

MEMBERS

	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2015/16</u> <u>£'000's</u>	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2016/17</u> <u>£'000</u>	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2016/17</u> <u>£'000</u>
<u>Expenditure</u>			
Employee Costs	795	780	788
Property Costs	132	118	122
Supplies & Services	60	60	58
Transport Costs	54	54	54
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Recharge Costs (Internal)	0	0	0
Capital Charges	0	0	0
Support Services	0	0	0
CFCR	0	0	0
Total Expenditure	1,041	1,012	1,022
<u>Income</u>			
Specific Government Grants	0	0	0
Other Grants	0	0	0
Recharge Income (Internal)	2	2	0
Fees, Charges etc.	0	0	0
Other Income	0	0	0
Total Income	2	2	0
NET EXPENDITURE	1,039	1,010	1,022

Budgeted Personnel 2016/17	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	0	0	0
Teachers	0	0	0
Local Government Employees	2	2	3
TOTAL	2	2	3

REVENUE BUDGET 2016/17**DIRECTORATE:****BUSINESS UNIT:****SERVICE:**

CHIEF EXECUTIVE'S

RESILIENCE

	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2015/16</u> <u>£'000's</u>	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2016/17</u> <u>£'000</u>	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2016/17</u> <u>£'000</u>
<u>Expenditure</u>			
Employee Costs	89	91	92
Property Costs	0	0	0
Supplies & Services	13	13	13
Transport Costs	3	3	3
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Recharge Costs (Internal)	0	0	0
Capital Charges	0	0	0
Support Services	54	58	58
CFCR	0	0	0
Total Expenditure	159	165	166
<u>Income</u>			
Specific Government Grants	0	0	0
Other Grants	0	0	0
Recharge Income (Internal)	0	0	0
Fees, Charges etc.	0	0	0
Other Income	0	0	0
Total Income	0	0	0
NET EXPENDITURE	159	165	166

Budgeted Personnel 2016/17	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	0	0	0
Teachers	0	0	0
Local Government Employees	2	0	2
TOTAL	2	0	2

REVENUE BUDGET 2016/17**DIRECTORATE:****BUSINESS UNIT:****SERVICE:**

CHIEF EXECUTIVE'S

ECONOMIC DEVELOPMENT

	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2015/16</u> <u>£'000's</u>	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2016/17</u> <u>£'000</u>	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2016/17</u> <u>£'000</u>
<u>Expenditure</u>			
Employee Costs	1,275	1,296	1,309
Property Costs	286	286	376
Supplies & Services	344	329	389
Transport Costs	30	30	32
Third Party Payments	195	174	363
Transfer Payments	0	0	0
Recharge Costs (Internal)	0	0	0
Capital Charges	32	32	32
Support Services	372	329	329
CFCR	0	0	0
Total Expenditure	2,534	2,476	2,830
<u>Income</u>			
Specific Government Grants	0	0	0
Other Grants	25	25	25
Recharge Income (Internal)	0	0	0
Fees, Charges etc.	1,005	1,135	1,488
Other Income	0	0	0
Total Income	1,030	1,160	1,513
NET EXPENDITURE	1,504	1,316	1,317

Budgeted Personnel 2016/17	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	1	0	1.0
Teachers	0	0	0.0
Local Government Employees	30	5	33.3
TOTAL	31	5	34.3

REVENUE BUDGET 2016/17**DIRECTORATE:****BUSINESS UNIT:****SERVICE:****RESOURCES****SUMMARY**

	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2015/16</u> <u>£'000's</u>	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2016/17</u> <u>£'000</u>	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2016/17</u> <u>£'000</u>
Transforming Angus	904	904	904
Corporate Improvement & Finance	3,874	3,732	4,392
Legal & Democratic Services	2,555	2,397	2,417
Organisational Change	3,351	3,128	3,147
TOTAL RESOURCES	10,684	10,161	10,860

REVENUE BUDGET 2016/17**DIRECTORATE:****BUSINESS UNIT:****SERVICE:****RESOURCES****TRANSFORMING ANGUS**

	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2015/16</u> <u>£'000's</u>	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2016/17</u> <u>£'000</u>	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2016/17</u> <u>£'000</u>
<u>Expenditure</u>			
Employee Costs	337	337	337
Property Costs	105	105	0
Supplies & Services	454	454	559
Transport Costs	8	8	8
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Recharge Costs (Internal)	0	0	0
Capital Charges	0	0	0
Support Services	0	0	0
CFCR	0	0	0
Total Expenditure	904	904	904
<u>Income</u>			
Specific Government Grants	0	0	0
Other Grants	0	0	0
Recharge Income (Internal)	0	0	0
Fees, Charges etc.	0	0	0
Other Income	0	0	0
Total Income	0	0	0
NET EXPENDITURE	904	904	904

Budgeted Personnel 2016/17	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	1	0	1.0
Teachers	0	0	0.0
Local Government Employees	5	1	5.5
TOTAL	6	1	6.5

REVENUE BUDGET 2016/17**DIRECTORATE:****BUSINESS UNIT:****SERVICE:**

RESOURCES

CORPORATE IMPROVEMENT & FINANCE

SUMMARY

	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2015/16</u> <u>£'000's</u>	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2016/17</u> <u>£'000</u>	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2016/17</u> <u>£'000</u>
<u>Expenditure</u>			
Employee Costs	4,428	4,206	5,151
Property Costs	126	126	166
Supplies & Services	513	595	615
Transport Costs	34	34	55
Third Party Payments	80	80	109
Transfer Payments	0	0	0
Recharge Costs (Internal)	48	48	48
Capital Charges	0	0	0
Support Services	172	139	151
CFCR	0	0	0
Total Expenditure	5,401	5,228	6,295
<u>Income</u>			
Specific Government Grants	0	0	0
Other Grants	227	195	195
Recharge Income (Internal)	873	873	1,138
Fees, Charges etc.	423	424	424
Other Income	4	4	146
Total Income	1,527	1,496	1,903
NET EXPENDITURE	3,874	3,732	4,392

Budgeted Personnel 2016/17			
	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	3	0	3.0
Teachers	0	0	0.0
Local Government Employees	135	47	157.4
TOTAL	138	47	160.4

REVENUE BUDGET 2016/17**DIRECTORATE:****BUSINESS UNIT:****SERVICE:**

RESOURCES

CORPORATE IMPROVEMENT & FINANCE

FINANCIAL SERVICES & CORPORATE IMPROVEMENT

	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2015/16</u> <u>£'000's</u>	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2016/17</u> <u>£'000</u>	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2016/17</u> <u>£'000</u>
<u>Expenditure</u>			
Employee Costs	1,993	1,963	1,983
Property Costs	0	0	0
Supplies & Services	261	321	311
Transport Costs	8	8	8
Third Party Payments	80	80	80
Transfer Payments	0	0	0
Recharge Costs (Internal)	24	24	24
Capital Charges	0	0	0
Support Services	0	0	0
CFCR	0	0	0
Total Expenditure	2,366	2,396	2,406
<u>Income</u>			
Specific Government Grants	0	0	0
Other Grants	0	0	0
Recharge Income (Internal)	129	129	129
Fees, Charges etc.	1	1	1
Other Income	0	0	0
Total Income	130	130	130
NET EXPENDITURE	2,236	2,266	2,276

Budgeted Personnel 2016/17	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	2	0	2.0
Teachers	0	0	0.0
Local Government Employees	40	18	48.9
TOTAL	42	18	50.9

REVENUE BUDGET 2016/17**DIRECTORATE:****BUSINESS UNIT:****SERVICE:**

RESOURCES

CORPORATE IMPROVEMENT & FINANCE

REVENUES & BENEFITS SUMMARY

	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2015/16</u> <u>£'000's</u>	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2016/17</u> <u>£'000</u>	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2016/17</u> <u>£'000</u>
<u>Expenditure</u>			
Employee Costs	2,435	2,243	3,168
Property Costs	126	126	166
Supplies & Services	252	274	304
Transport Costs	26	26	47
Third Party Payments	0	0	29
Transfer Payments	0	0	0
Recharge Costs (Internal)	24	24	24
Capital Charges	0	0	0
Support Services	172	139	151
CFCR	0	0	0
Total Expenditure	3,035	2,832	3,889
<u>Income</u>			
Specific Government Grants	0	0	0
Other Grants	227	195	195
Recharge Income (Internal)	744	744	1,009
Fees, Charges etc.	422	423	423
Other Income	4	4	146
Total Income	1,397	1,366	1,773
NET EXPENDITURE	1,638	1,466	2,116

Budgeted Personnel 2016/17			
	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	1	0	1.0
Teachers	0	0	0.0
Local Government Employees	95	29	108.5
TOTAL	96	29	109.5

REVENUE BUDGET 2016/17**DIRECTORATE:****BUSINESS UNIT:****SERVICE:**

RESOURCES

CORPORATE IMPROVEMENT & FINANCE

REVENUES & BENEFITS

	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2015/16</u> <u>£'000's</u>	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2016/17</u> <u>£'000</u>	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2016/17</u> <u>£'000</u>
<u>Expenditure</u>			
Employee Costs	2,435	2,243	2,532
Property Costs	126	126	123
Supplies & Services	252	274	284
Transport Costs	26	26	26
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Recharge Costs (Internal)	24	24	24
Capital Charges	0	0	0
Support Services	172	139	139
CFCR	0	0	0
Total Expenditure	3,035	2,832	3,128
<u>Income</u>			
Specific Government Grants	0	0	0
Other Grants	227	195	195
Recharge Income (Internal)	744	744	1,009
Fees, Charges etc.	422	423	423
Other Income	4	4	4
Total Income	1,397	1,366	1,631
NET EXPENDITURE	1,638	1,466	1,497

Budgeted Personnel 2016/17			
	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	1	0	1.0
Teachers	0	0	0.0
Local Government Employees	78	24	89.0
TOTAL	79	24	90.0

REVENUE BUDGET 2016/17**DIRECTORATE:****BUSINESS UNIT:****SERVICE:**

RESOURCES

CORPORATE IMPROVEMENT & FINANCE

WELFARE RIGHTS

	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2015/16</u> <u>£'000's</u>	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2016/17</u> <u>£'000</u>	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2016/17</u> <u>£'000</u>
<u>Expenditure</u>			
Employee Costs	0	0	636
Property Costs	0	0	43
Supplies & Services	0	0	20
Transport Costs	0	0	21
Third Party Payments	0	0	29
Transfer Payments	0	0	0
Recharge Costs (Internal)	0	0	0
Capital Charges	0	0	0
Support Services	0	0	12
CFCR	0	0	0
Total Expenditure	0	0	761
<u>Income</u>			
Specific Government Grants	0	0	0
Other Grants	0	0	0
Recharge Income (Internal)	0	0	0
Fees, Charges etc.	0	0	0
Other Income	0	0	142
Total Income	0	0	142
NET EXPENDITURE	0	0	619

Budgeted Personnel 2016/17	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	0	0	0.0
Teachers	0	0	0.0
Local Government Employees	17	5	19.5
TOTAL	17	5	19.5

REVENUE BUDGET 2016/17**DIRECTORATE:****BUSINESS UNIT:****SERVICE:**

RESOURCES

LEGAL & DEMOCRATIC SERVICES

SUMMARY

	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2015/16</u> <u>£'000's</u>	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2016/17</u> <u>£'000</u>	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2016/17</u> <u>£'000</u>
<u>Expenditure</u>			
Employee Costs	2,228	2,118	2,142
Property Costs	501	461	456
Supplies & Services	604	594	594
Transport Costs	20	20	20
Third Party Payments	12	12	12
Transfer Payments	0	0	0
Recharge Costs (Internal)	60	60	61
Capital Charges	10	10	10
Support Services	289	305	305
CFCR	0	0	0
Total Expenditure	3,724	3,580	3,600
<u>Income</u>			
Specific Government Grants	0	0	0
Other Grants	0	0	0
Recharge Income (Internal)	629	629	629
Fees, Charges etc.	207	217	217
Other Income	333	337	337
Total Income	1,169	1,183	1,183
NET EXPENDITURE	2,555	2,397	2,417

Budgeted Personnel 2016/17			
	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	2	0	2.0
Teachers	0	0	0.0
Local Government Employees	39	43	62.3
TOTAL	41	43	64.3

REVENUE BUDGET 2016/17**DIRECTORATE:****BUSINESS UNIT:****SERVICE:****RESOURCES****LEGAL & DEMOCRATIC SERVICES****CORE**

	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2015/16</u> <u>£'000's</u>	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2016/17</u> <u>£'000</u>	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2016/17</u> <u>£'000</u>
<u>Expenditure</u>			
Employee Costs	1,793	1,681	1,700
Property Costs	1	1	1
Supplies & Services	106	96	96
Transport Costs	5	5	5
Third Party Payments	12	12	12
Transfer Payments	0	0	0
Recharge Costs (Internal)	47	47	48
Capital Charges	0	0	0
Support Services	0	0	0
CFCR	0	0	0
Total Expenditure	1,964	1,842	1,862
<u>Income</u>			
Specific Government Grants	0	0	0
Other Grants	0	0	0
Recharge Income (Internal)	31	31	31
Fees, Charges etc.	61	61	61
Other Income	2	2	2
Total Income	94	94	94
NET EXPENDITURE	1,870	1,748	1,768

Budgeted Personnel 2016/17	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	2	0	2.0
Teachers	0	0	0.0
Local Government Employees	30	27	44.1
TOTAL	32	27	46.1

REVENUE BUDGET 2016/17**DIRECTORATE:****BUSINESS UNIT:****SERVICE:**

RESOURCES

LEGAL & DEMOCRATIC SERVICES

ANGUS HOUSE HQ

	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2015/16</u> <u>£'000's</u>	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2016/17</u> <u>£'000</u>	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2016/17</u> <u>£'000</u>
<u>Expenditure</u>			
Employee Costs	74	74	75
Property Costs	394	354	349
Supplies & Services	278	278	278
Transport Costs	2	2	2
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Recharge Costs (Internal)	0	0	0
Capital Charges	0	0	0
Support Services	0	0	0
CFCR	0	0	0
Total Expenditure	748	708	704
<u>Income</u>			
Specific Government Grants	0	0	0
Other Grants	0	0	0
Recharge Income (Internal)	211	211	211
Fees, Charges etc.	0	0	0
Other Income	1	1	1
Total Income	212	212	212
NET EXPENDITURE	536	496	492

Budgeted Personnel 2016/17	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	0	0	0.0
Teachers	0	0	0.0
Local Government Employees	0	6	3.8
TOTAL	0	6	3.8

REVENUE BUDGET 2016/17**DIRECTORATE:****BUSINESS UNIT:****SERVICE:**

RESOURCES

LEGAL & DEMOCRATIC SERVICES

REGISTRARS

	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2015/16</u> <u>£'000's</u>	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2016/17</u> <u>£'000</u>	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2016/17</u> <u>£'000</u>
<u>Expenditure</u>			
Employee Costs	178	180	182
Property Costs	59	59	59
Supplies & Services	13	13	13
Transport Costs	2	2	2
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Recharge Costs (Internal)	0	0	0
Capital Charges	0	0	0
Support Services	20	18	18
CFCR	0	0	0
Total Expenditure	272	272	274
<u>Income</u>			
Specific Government Grants	0	0	0
Other Grants	0	0	0
Recharge Income (Internal)	0	0	0
Fees, Charges etc.	143	153	153
Other Income	0	0	0
Total Income	143	153	153
NET EXPENDITURE	129	119	121

Budgeted Personnel 2016/17	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	0	0	0.0
Teachers	0	0	0.0
Local Government Employees	3	7	6.8
TOTAL	3	7	6.8

REVENUE BUDGET 2016/17**DIRECTORATE:****BUSINESS UNIT:****SERVICE:**

RESOURCES

LEGAL & DEMOCRATIC SERVICES

PRINT UNIT

	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2015/16</u> <u>£'000's</u>	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2016/17</u> <u>£'000</u>	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2016/17</u> <u>£'000</u>
<u>Expenditure</u>			
Employee Costs	183	183	185
Property Costs	47	47	47
Supplies & Services	156	156	156
Transport Costs	11	11	11
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Recharge Costs (Internal)	0	0	0
Capital Charges	10	10	10
Support Services	17	27	27
CFCR	0	0	0
Total Expenditure	424	434	436
<u>Income</u>			
Specific Government Grants	0	0	0
Other Grants	0	0	0
Recharge Income (Internal)	387	387	387
Fees, Charges etc.	0	0	0
Other Income	21	21	21
Total Income	408	408	408
NET EXPENDITURE	16	26	28

Budgeted Personnel 2016/17			
	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	0	0	0.0
Teachers	0	0	0.0
Local Government Employees	6	3	7.6
TOTAL	6	3	7.6

REVENUE BUDGET 2016/17**DIRECTORATE:****BUSINESS UNIT:****SERVICE:**

RESOURCES

LEGAL & DEMOCRATIC SERVICES

LICENSING

	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2015/16</u> <u>£'000's</u>	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2016/17</u> <u>£'000</u>	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2016/17</u> <u>£'000</u>
<u>Expenditure</u>			
Employee Costs	0	0	0
Property Costs	0	0	0
Supplies & Services	51	51	51
Transport Costs	0	0	0
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Recharge Costs (Internal)	13	13	13
Capital Charges	0	0	0
Support Services	252	260	260
CFCR	0	0	0
Total Expenditure	316	324	324
<u>Income</u>			
Specific Government Grants	0	0	0
Other Grants	0	0	0
Recharge Income (Internal)	0	0	0
Fees, Charges etc.	3	3	3
Other Income	309	313	313
Total Income	312	316	316
NET EXPENDITURE	4	8	8

Budgeted Personnel 2016/17	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	0	0	0.0
Teachers	0	0	0.0
Local Government Employees	0	0	0.0
TOTAL	0	0	0.0

REVENUE BUDGET 2016/17**DIRECTORATE:****BUSINESS UNIT:****SERVICE:**

RESOURCES

ORGANISATIONAL CHANGE

SUMMARY

	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2015/16</u> <u>£'000's</u>	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2016/17</u> <u>£'000</u>	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2016/17</u> <u>£'000</u>
<u>Expenditure</u>			
Employee Costs	3,518	3,334	3,367
Property Costs	101	101	86
Supplies & Services	899	865	865
Transport Costs	51	46	46
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Recharge Costs (Internal)	47	47	48
Capital Charges	0	0	0
Support Services	0	0	0
CFCR	0	0	0
Total Expenditure	4,616	4,393	4,412
<u>Income</u>			
Specific Government Grants	0	0	0
Other Grants	0	0	0
Recharge Income (Internal)	1,255	1,255	1,255
Fees, Charges etc.	0	0	0
Other Income	10	10	10
Total Income	1,265	1,265	1,265
NET EXPENDITURE	3,351	3,128	3,147

Budgeted Personnel 2016/17			
	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	2	0	2.0
Teachers	0	0	0.0
Local Government Employees	72	20	84.3
TOTAL	74	20	86.3

REVENUE BUDGET 2016/17**DIRECTORATE:****BUSINESS UNIT:****SERVICE:**

RESOURCES

ORGANISATIONAL CHANGE

INFORMATION TECHNOLOGY

	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2015/16</u> <u>£'000's</u>	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2016/17</u> <u>£'000</u>	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2016/17</u> <u>£'000</u>
<u>Expenditure</u>			
Employee Costs	1,985	1,842	1,849
Property Costs	101	101	86
Supplies & Services	739	705	705
Transport Costs	29	24	24
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Recharge Costs (Internal)	47	47	48
Capital Charges	0	0	0
Support Services	0	0	0
CFCR	0	0	0
Total Expenditure	2,901	2,719	2,712
<u>Income</u>			
Specific Government Grants	0	0	0
Other Grants	0	0	0
Recharge Income (Internal)	1,233	1,233	1,233
Fees, Charges etc.	0	0	0
Other Income	0	0	0
Total Income	1,233	1,233	1,233
NET EXPENDITURE	1,668	1,486	1,479

Budgeted Personnel 2016/17			
	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	2	0	2.0
Teachers	0	0	0.0
Local Government Employees	38	2	39.4
TOTAL	40	2	41.4

REVENUE BUDGET 2016/17**DIRECTORATE:****BUSINESS UNIT:****SERVICE:**

RESOURCES

ORGANISATIONAL CHANGE

HUMAN RESOURCES

	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2015/16</u> <u>£'000's</u>	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2016/17</u> <u>£'000</u>	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2016/17</u> <u>£'000</u>
<u>Expenditure</u>			
Employee Costs	1,188	1,145	1,168
Property Costs	0	0	0
Supplies & Services	151	151	151
Transport Costs	17	17	17
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Recharge Costs (Internal)	0	0	0
Capital Charges	0	0	0
Support Services	0	0	0
CFCR	0	0	0
Total Expenditure	1,356	1,313	1,336
<u>Income</u>			
Specific Government Grants	0	0	0
Other Grants	0	0	0
Recharge Income (Internal)	22	22	22
Fees, Charges etc.	0	0	0
Other Income	10	10	10
Total Income	32	32	32
NET EXPENDITURE	1,324	1,281	1,304

Budgeted Personnel 2016/17	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	0	0	0.0
Teachers	0	0	0.0
Local Government Employees	27	14	35.2
TOTAL	27	14	35.2

REVENUE BUDGET 2016/17**DIRECTORATE:****BUSINESS UNIT:****SERVICE:**

RESOURCES

ORGANISATIONAL CHANGE

ORGANISATIONAL DEVELOPMENT

	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2015/16</u> <u>£'000's</u>	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2016/17</u> <u>£'000</u>	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2016/17</u> <u>£'000</u>
<u>Expenditure</u>			
Employee Costs	345	347	350
Property Costs	0	0	0
Supplies & Services	9	9	9
Transport Costs	5	5	5
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Recharge Costs (Internal)	0	0	0
Capital Charges	0	0	0
Support Services	0	0	0
CFCR	0	0	0
Total Expenditure	359	361	364
<u>Income</u>			
Specific Government Grants	0	0	0
Other Grants	0	0	0
Recharge Income (Internal)	0	0	0
Fees, Charges etc.	0	0	0
Other Income	0	0	0
Total Income	0	0	0
NET EXPENDITURE	359	361	364

Budgeted Personnel 2016/17	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	0	0	0.0
Teachers	0	0	0.0
Local Government Employees	7	4	9.7
TOTAL	7	4	9.7

REVENUE BUDGET 2016/17
DIRECTORATE:
BUSINESS UNIT:
SERVICE:
VARIOUS
OTHER SERVICES

	<u>Final Budget @ Outturn Prices 2015/16 £'000's</u>	<u>Provisional Base Budget Submission 2016/17 £'000</u>	<u>Final Budget @ Outturn Prices 2016/17 £'000</u>	Officer to Oversee Service Delivery & Manage Budget
Corporate Initiatives	23	23	23	Chief Executives Unit
Angus Council Community Grants Scheme	51	51	51	Service Manager - Economic Development
Long Service Award Scheme	3	3	3	Head of Organisational Change
Health and Safety at Work	18	12	12	Head of Organisational Change
Employee Assistance Programme	30	20	20	Head of Organisational Change
Ordnance Survey	63	63	63	Head of Organisational Change
Staff & Elected Member Training	100	120	120	Organisational Development Manager
Audit Fee	265	255	255	Head of Corporate Improvement & Finance
COSLA	76	73	73	Head of Corporate Improvement & Finance
Interest on Revenue Balances	(175)	(300)	(300)	Head of Corporate Improvement & Finance
Corporate & Democratic Core	2,795	2,925	2,883	Head of Corporate Improvement & Finance
Provision for Additional Burdens	699	741	509	Head of Corporate Improvement & Finance
NDR Discretionary Reliefs	70	70	70	Head of Corporate Improvement & Finance
Council Tax Benefit Overpayment Recovery Income	(63)	0	0	Head of Corporate Improvement & Finance
Council Tax Support	5,485	5,285	5,285	Head of Corporate Improvement & Finance
Scottish Welfare Fund	419	444	444	Head of Corporate Improvement & Finance
Discretionary Housing Payments	46	46	46	Head of Corporate Improvement & Finance
Scotland Excel	76	89	89	Head of Corporate Improvement & Finance
Transitional Funding Police	55	0	0	Head of Corporate Improvement & Finance
PVG Retrospective Checking	50	0	0	Head of Corporate Improvement & Finance
Corporate Equalities	2	2	2	Head of Corporate Improvement & Finance
Electoral Registration	174	175	175	Head of Legal & Democratic Services
Council Election Expenses	96	210	210	Head of Legal & Democratic Services
Children's Panel	90	98	98	Head of Legal & Democratic Services
Public Records (Scotland) Act	50	50	50	Head of Legal & Democratic Services
Upkeep of Clocks & War Memorials, etc.	50	50	50	Head of Technical & Property Services
Centralised Property Maintenance	678	678	681	Head of Technical & Property Services
Centralised Energy Management	148	148	169	Head of Technical & Property Services
Energy Efficiency CRC Scheme	370	370	370	Head of Technical & Property Services
Carbon Reduction Fund	204	69	82	Head of Technical & Property Services
Feasibility Studies	40	25	25	Head of Technical & Property Services
CCTV - Angus Share of Costs (Gross)	145	145	145	Head of Technical & Property Services
Christmas Lighting	136	120	119	Head of Technical & Property Services
Citizens Advice Bureau	108	108	108	Head of Quality & Performance
Support Services	47	103	103	
Net Expenditure	12,424	12,271	12,033	

REVENUE BUDGET 2016/17

DIRECTORATE:

BUSINESS UNIT:

SERVICE:

VALUATION JOINT BOARD & JOINT ARRANGEMENT

	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2015/16</u> <u>£'000's</u>	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2016/17</u> <u>£'000</u>	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2016/17</u> <u>£'000</u>
<u>Valuation Joint Board</u>			
Net Expenditure	757	750	750
<u>Tayside Contracts (Joint Arrangement)</u>			
Net Surplus (Angus Share)	(218)	(218)	(218)

HOUSING REVENUE ACCOUNT

	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2015/16</u> <u>£'000's</u>	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2016/17</u> <u>£'000</u>	<u>Final</u> <u>Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2016/17</u> <u>£'000</u>
<u>Expenditure</u>			
Financing Charges	9,007	9,469	9,469
Supervision & Management	7,863	8,165	8,165
Repairs & Maintenance	7,187	7,298	7,298
Loss of Rents	1,408	1,128	1,128
Other Expenditure	705	697	697
Protected Tenants	70	59	59
Contribution to Survive & Thrive	0	0	0
Total Expenditure	26,240	26,816	26,816
<u>Income</u>			
Rents & Service Charges	25,329	25,977	25,977
Other Income	254	270	270
Homelessness Funding	657	569	569
Contribution from Balances	0	0	0
Total Income	26,240	26,816	26,816
NET EXPENDITURE	0	0	0

Budgeted Personnel 2016/17	Full-Time	Part-Time	Full-Time Equivalent
Chief Officers	1	0	1
Teachers	0	0	0
Local Government Employees	78	17	86.4
TOTAL	79	17	87.4

PROPERTY MAINTENANCE BUDGET 2016/17

	<u>Final Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2015/16</u> <u>£000</u>	<u>Provisional</u> <u>Base Budget</u> <u>Submission</u> <u>2016/17</u> <u>£000</u>	<u>Final Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2016/17</u> <u>£000</u>
<u>Service</u>			
Centralised Property Maintenance (Other Services)	681	681	681
<u>Children & Learning</u>			
Schools & Learning	1,039	930	930
Quality & Performance	11	10	10
Children & Young People	37	55	55
<u>Integrated Joint Board</u>			
Adult Services	144	161	161
<u>Chief Executive</u>			
Chief Executive	8	14	14
Economic Development	17	17	17
<u>Resources</u>			
Finance Revenues	12	12	12
Legal & Democratic Services	22	22	22
Information Technology (Data Centre)	7	5	5
<u>Communities</u>			
Directorate & Business Support	42	55	55
Technical & Property Services	29	47	47
Planning & Place	65	28	28
Regulatory & Protective Services	103	112	112
Services to Communities	330	395	395
Other Services - Upkeep of Clocks	6	6	6
Other Services - Upkeep of War Memorials	33	36	36
Sub-Total General Fund	2,586	2,586	2,586
Common Good	1	1	1
Housing Revenue Account	23	23	23
Grand Total	2,610	2,610	2,610

	<u>Planned</u> <u>Maintenance</u> <u>£000</u>	<u>Service</u> <u>Contracts</u> <u>£000</u>	<u>Unplanned</u> <u>Maintenance</u> <u>£000</u>	<u>Total Budget</u> <u>2016/17</u> <u>£000</u>
<u>Service</u>				
Centralised Property Maintenance (Other Services)	0	681	0	681
<u>Children & Learning</u>				
Schools & Learning	287	362	281	930
Quality & Performance	0	4	6	10
Children & Young People	16	12	27	55
<u>Integrated Joint Board</u>				
Adult Services	44	25	92	161
<u>Chief Executive</u>				
Chief Executive	6	1	7	14
Economic Development	0	2	15	17
<u>Resources</u>				
Finance Revenues	0	2	10	12
Legal & Democratic Services	0	8	14	22
Information Technology (Data Centre)	0	3	2	5
<u>Communities</u>				
Directorate & Business Support	31	4	20	55
Technical & Property Services	25	4	18	47
Planning & Place	5	4	19	28
Regulatory & Protective Services	44	15	53	112
Services to Communities	116	76	203	395
Other Services - Upkeep of Clocks	5	1	0	6
Other Services - Upkeep of War Memorials	36	0	0	36
Sub-Total General Fund	615	1,204	767	2,586
Common Good	0	1	0	1
Housing Revenue Account	11	6	6	23
Grand Total	626	1,211	773	2,610

ENERGY MANAGEMENT BUDGET 2016/17

Service	Final Budget	Provisional	Final Budget	Consumption	Targets
	@ Outturn	Base Budget	@ Outturn	Final Budget	Final Budget
	Prices	Submission	Prices	Consumption	Target
	2015/16	2016/17	2016/17	2016/17	2016/17
	£000	£000	£000	kwh 000	kwh 000
Centralised Energy Maintenance (Other Services)	148	169	169		
CEEF Repayments	69	82	82		
Salix Repayments	40	40	40		
<u>Children & Learning</u>					
Schools & Learning	1,991	1,854	1,854	29,415	28,827
Quality & Performance	23	29	29	393	386
Children & Young People	60	77	77	1,131	1,238
<u>Integrated Joint Board</u>					
Adult Services	388	320	320	4,697	4,604
<u>Chief Executive</u>					
Chief Executive	21	19	19	173	170
Economic Development	53	42	42	588	572
<u>Resources</u>					
Finance Revenues	30	27	27	436	428
Welfare Rights	0	4	4	67	66
Legal & Democratic Services	95	90	90	969	949
Information Technology (Data Centre)	54	41	41	360	353
<u>Communities</u>					
Directorate / Support Resources	61	56	56	877	860
Technical & Property Services	131	70	70	1,018	997
Roads (Street Lighting)	952	805	805	7,500	7,350
Planning & Place	63	54	54	944	843
Regulatory & Protective Services	217	199	199	1,792	1,757
Services to Communities	920	858	858	15,109	14,688
Other Services	7	6	6	36	35
Sub-Total General Fund	5,323	4,842	4,842	65,505	64,123
Common Good	5	4	4	16	16
Housing Revenue Account (incl Communal Areas)	408	331	331	5,629	5,494
Grand Total	5,736	5,177	5,177	71,150	69,633

Service						CO2	Targets
						Final Budget	Final Budget
						CO2	Target
						2016/17	2016/17
	Electric	Gas	Oil	LPG	Biomass	kg 000	kg 000
	£000	£000	£000	£000	£000		
Centralised Energy Maintenance (Other Services)	0	0	0	0	0	169	
CEEF Repayments	61	20	1	0	0	82	
Salix Repayments	40	0	0	0	0	40	
<u>Children & Learning</u>							
Schools & Learning	1,191	542	45	0	76	1,854	8,192
Quality & Performance	22	7	0	0	0	29	127
Children & Young People	46	31	0	0	0	77	333
<u>Integrated Joint Board</u>							
Adult Services	223	74	10	0	13	320	1,386
<u>Chief Executive</u>							
Chief Executive	19	0	0	0	0	19	86
Economic Development	30	12	0	0	0	42	171
<u>Resources</u>							
Finance Revenues	18	9	0	0	0	27	126
Welfare Rights	2	2	0	0	0	4	18
Legal & Democratic Services	77	13	0	0	0	90	360
Information Technology (Data Centre)	41	0	0	0	0	41	179
<u>Communities</u>							
Directorate / Support Resources	38	18	0	0	0	56	269
Technical & Property Services	53	17	0	0	0	70	315
Roads (Street Lighting)	805	0	0	0	0	805	3,723
Planning & Place	38	16	0	0	0	54	302
Regulatory & Protective Services	178	18	3	0	0	199	704
Services to Communities	506	272	7	3	70	858	3,748
Other Services	6	0	0	0	0	6	18
Sub-Total General Fund	3,394	1,051	66	3	159	4,842	20,057
Common Good	4	0	0	0	0	4	8
Housing Revenue Account (incl Communal Areas)	216	102	0	0	13	331	1,543
Grand Total	3,614	1,153	66	3	172	5,177	21,608

WATER MANAGEMENT BUDGET 2016/17

	Final Budget @ Outturn Prices 2015/16 £000	Provisional Base Budget Submission 2016/17 £000	Final Budget @ Outturn Prices 2016/17 £000	Metered Consumption m3 Final Budget Consumption 2016/17 m3
Service				
CWEF Repayments	16	10	10	0
<u>Children & Learning</u>				
Schools & Learning	365	368	368	99,471
Quality & Performance	8	9	9	1,028
Children & Young People	17	19	19	2,108
<u>Integrated Joint Board</u>				
Adult Services	66	55	55	16,267
<u>Chief Executive</u>				
Chief Executive	4	2	2	153
Economic Development	10	10	10	1,974
<u>Resources</u>				
Finance Revenues	4	4	4	724
Welfare Rights		1	1	87
Legal & Democratic Services	25	26	26	3,775
Information Technology	1	1	1	245
<u>Communities</u>				
Directorate / Support Resources	11	9	9	2,726
Technical & Property Services	20	22	22	6,193
Planning & Place	9	10	10	1,585
Regulatory & Protective Services	85	82	82	16,999
Services to Communities	128	139	139	46,987
Other Services	0	0	0	15
Sub-Total General Fund	769	767	767	200,337
Common Good	0	0	0	6
Housing Revenue Account (incl Communal Areas)	34	40	40	10,442
Grand Total	803	807	807	210,785

	Water Budget £000	Surface Drainage Budget £000	Trade Effluent Budget £000	Total Budget 2016/17 £000
Service				
CWEF Repayments	10	0	0	10
<u>Children & Learning</u>				
Schools & Learning	211	157	0	368
Quality & Performance	4	5	0	9
Children & Young People	7	12	0	19
<u>Integrated Joint Board</u>				
Adult Services	35	20	0	55
<u>Chief Executive</u>				
Chief Executive	1	1	0	2
Economic Development	6	4	0	10
<u>Resources</u>				
Finance Revenues	2	2	0	4
Welfare Rights	0	1	0	1
Legal & Democratic Services	10	16	0	26
Information Technology	1	0	0	1
<u>Communities</u>				
Directorate / Support Resources	5	4	0	9
Technical & Property Services	13	9	0	22
Planning & Place	7	3	0	10
Regulatory & Protective Services	57	12	13	82
Services to Communities	100	39	0	139
Other Services	0	0	0	0
Sub-Total General Fund	469	285	13	767
Common Good	0	0	0	0
Housing Revenue Account (incl Communal Areas)	34	6	0	40
Grand Total	503	291	13	807

CAPITAL FINANCING COSTS

REVENUE BUDGET 2016/17

	<u>Final Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2015/16</u> <u>£000</u>	<u>Final Budget</u> <u>@ Outturn</u> <u>Prices</u> <u>2016/17</u> <u>£000</u>
Core Capital Financing Costs	14,225	14,338
Less: Amount included in Other Housing Budget	(68)	(68)
Adjusted Core Capital Financing Costs (per Net Expenditure Summary)	14,157	14,270

Estimated Capital Financing Costs Relating to Projects With Specific Funding Arrangements

Chief Executive's

Economic Development - Arbroath Harbour Development	36
Economic Development - Site Security, Brent Avenue, Montrose	5

Communities

Regulatory & Protective Services - Vehicle Replacement Programme	629
Services to Communities - Burgh Yard Office Accommodation	2

Children & Learning

Schools & Learning - Isla Primary School	26
Schools & Learning - Contribution Towards Forfar Academy Community Campus *	23

Resources

Legal & Democratic Services - Print & Design Unit	8
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Angus Alive

Sport & Leisure - Saltire Leisure Centre Extension	31
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Adult Services (Integrated Joint Board)

Joint HQ Accommodation Project	3
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Common Good

Arbroath Common Good Fund - Webster Theatre Project	44
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Total of Projects With Specific Funding Arrangements

807

It should be noted that the above figures represent the estimated capital financing costs associated with loans fund advances up to and including 2016/17. This may vary from the resources identified within directorate budgets as budgets may be based on the average annual capital financing cost over the life of the loans fund advance.

* Need to incur directorate borrowing for this project may change as the financial arrangements with SFT / Hubco are clarified

CALCULATION OF ANGUS COUNCIL'S 2016/17 TOTAL REVENUE SUPPORT GRANT

Total Revenue Grant Support is calculated by the Scottish Government each year and determines the total level of grant resources to be made available to each local authority to help meet the costs of service provision.

Angus Council's Total Revenue Support Grant for 2016/17 as set out in Finance Circular 7/2015 is as follows:-

	<u>£000</u>
Updated Service Provision (formerly GAE)	218,522
2008-2017 Changes	12,785
Loan Charges Grant / PPP Level Playing Field Support (LPFS)	12,958
Floor Adjustment *	(2,375)
Total Estimated Expenditure	<u>241,890</u>
Deduction for Total Estimated Expenditure not supported by Revenue Support Grant	(41,199)
Total Revenue Support Grant	<u><u>200,691</u></u>

* To ensure all councils benefited from the increases in grant arising from the Spending Review, a "floor" has been incorporated within the settlement calculation, providing a minimum guaranteed grant increase for each year. Angus Council is a contributor to the floor arrangement.

<u>Total Revenue Support Grant Breakdown</u>	<u>£000</u>
Ring-Fenced (Specific) Grants	38
Non-Domestic Rate Income (NDRI)	29,410
General Revenue Support Grant	171,243
Total Revenue Support Grant 2015/16	<u><u>200,691</u></u>

CENTRAL SUPPORT SERVICES - RECHARGES MATRIX (2016/17 Estimates)

Services	Chief Exec	Members	Corporate	Organisational	Technical &	Bruce	Legal &	Angus	Sub -	Adjustment	2016/17	2015/16	Movement	2014/15	Movement
	£000	Services	Imp & Finance	Change	Property	House	Democratic Serv	House HQ	total	(See Note)	Total	Budget		Actual	
	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000				
SECTION A - General Fund Services															
Children & Learning															
Schools & Learning	64	0	246	1,213	858	0	66	0	2,447		2,447	2,423	24	3,287	-840
Children & Young People	0	0	53	19	91	0	0	0	163		163	0	163	0	163
Quality & Performance	107	0	23	18	9	134	390	160	841		841	116	725	1,063	-222
Adult Services (Integrated Joint Board)	0	0	204	537	122	0	0	0	863		863	818	45	205	658
Communities															
Directorate & Business Support	0	0	13	8	7	0	3	0	31		31	14	17	37	-6
Technical & Property	12	0	80	51	17	0	77	0	237		237	506	-269	268	-31
Planning & Place	282	0	74	115	30	0	59	0	560		560	440	120	609	-49
Regulatory, Protective & Prevention Services	56	0	129	205	57	0	69	0	516		516	559	-43	625	-109
Services to Communities	49	0	165	231	177	0	25	0	647		647	980	-333	811	-164
Chief Executive Unit:-															
Economic Development	159	0	50	33	40	0	47	0	329		329	372	-43	353	-24
Resilience	56	0	0	2	0	0	0	0	58		58	54	4	57	1
Resources:-															
Finance (Revenues)	7	0	48	81	2	0	1	0	139		139	172	-33	175	-36
Welfare Rights	0	0	3	7	2	0	0	0	12		12	1,318	-1,306	1,157	-1,145
Legal & Democratic Services															
- Registrar	0	0	6	0	2	0	10	0	18		18	20	-2	18	0
- Print Unit	0	0	9	0	1	0	17	0	27		27	17	10	28	-1
- Civic Licensing	0	0	1	0	0	0	83	0	84		84	59	25	86	-2
-Taxi Licensing	0	0	0	0	0	0	36	0	36		36	50	-14	38	-2
- Liquor Licensing	0	0	0	0	0	0	140	0	140		140	143	-3	144	-4
-Children's Panel	0	0	0	0	0	0	55	0	55		55	22	33	57	-2
Other Services	93	0	10	0	0	0	0	0	103		103	47	56	99	4
Community Councils	0	0	0	0	0	0	0	0	0		0	0	0	0	0
Elections	1	0	0	0	0	0	147	0	148		148	34	114	152	-4
Corporate Management	320	0	734	18	1	0	142	0	1,215	(335)	880	904	-24	1,056	-176
Democratic Rep	271	1,136	174	24	17	0	413	0	2,035		2,035	1,867	168	2,534	-499
Sub -Total	1,477	1,136	2,022	2,562	1,433	134	1,780	160	10,704	(335)	10,369	10,935	(566)	12,858	(2,489)
SECTION B - Non-General Fund Services															
Housing Revenue Account	13	0	248	85	185	0	158	0	689	335	1,024	1,024	0	855	169
Sub -Total	13	0	248	85	185	0	158	0	689	335	1,024	1,024	0	855	169
Sub Total of Sections A + B (Main Recharges)	1,490	1,136	2,270	2,647	1,618	134	1,938	160	11,393	0	11,393				
SECTION C - Other Recharges															
Insurance	96	0	2	0	31	0	0	0	129		129	129	0	137	-8
Loans Fund	0	0	98	0	0	0	0	0	98		98	98	0	79	19
Charities	0	0	11	0	0	0	15	0	26		26	26	0	20	6
Common Good	0	0	18	0	21	0	12	0	51		51	51	0	32	19
Sub -Total	96	0	129	0	52	0	27	0	304	0	304	304	0	268	36
Total of Sections A + B + C	1,586	1,136	2,399	2,647	1,670	134	1,965	160	11,697	0	11,697	12,263			(2,284)
SECTION D - Central Support Departments															
Chief Executive	(1,343)								(1,343)		(1,343)	(1,141)	-202	(1,283)	-60
Members Services		(1,022)							(1,022)		(1,022)	(1,038)	16	(1,078)	56
Corporate Improvement & Finance			(2,276)						(2,276)		(2,276)	(2,224)	-52	(2,286)	10
Organisational Change				(3,147)					(3,147)		(3,147)	(3,337)	190	(4,516)	1,369
Technical & Property (Property only)					(1,055)				(1,055)		(1,055)	(1,428)	373	(1,438)	383
Bruce House						(290)			(290)		(290)	(400)	110	(560)	270
Legal & Democratic Services							(1,768)		(1,768)		(1,768)	(1,857)	89	(1,818)	50
Angus House - HQ								(492)	(492)		(492)	(534)	42	(734)	242
Reiterative Recharges Central Support Depts.	(243)	(114)	(123)	500	(615)	156	(197)	332	(304)		(304)	(304)	0	(268)	-36
	(1,586)	(1,136)	(2,399)	(2,647)	(1,670)	(134)	(1,965)	(160)	(11,697)	0	(11,697)	(12,263)	566	(13,981)	2,284
Grand Total A + B + C + D	0	0	0	0	0	0	0	0	0	0	0				

Notes

1 Part of the total support service recharge to the "corporate" heading is reallocated to Housing Revenue Account (HRA). This reflects the estimated split of such costs between the General Fund and the HRA.

GENERAL FUND CAPITAL PROGRAMME

2015/2020 FINANCIAL PLAN & PROVISIONAL CAPITAL BUDGET 2016/17

Introduction

The General Fund capital programme encompasses expenditure on assets in service areas such as Schools & Learning, Children's Services, Technical & Property Services, etc. which provide benefits to the community for many years into the future. The type of works and projects involved can range from the purchase of new sports equipment for Council leisure centres, to roads engineering projects, to the construction of a brand new school.

The 2016/17 capital budget has been prepared by Angus Council under the self regulating Prudential Code regime. The key objectives of the Prudential Code are to ensure that the capital investment plans of local authorities are affordable, prudent and sustainable.

Capital Resources

The principal means of funding capital expenditure comes from the following sources:

- borrowing
- Scottish Government capital grants
- grants and contributions from other external sources
- capital financed from current revenue (CFCR)
- capital receipts from the sale of surplus assets.

A significant proportion of the Council's capital expenditure is, and will continue to be, funded through borrowing. Whilst the Council is not currently constrained by an annual borrowing limit, it is limited by the level of capital financing costs arising from borrowing which the revenue budget can support. A considerable proportion of this borrowing is currently funded by the Scottish Government through loan charges support grant.

The Scottish Government is continuing its strategy of not providing loan charges support grant for new borrowing incurred during the year (this is what was previously termed supported borrowing). Loan charges support grant for borrowing incurred up to and including 2010/11 will continue to be received from the Scottish Government however. Alternatively, additional capital grant is available which will reduce the extent of borrowing undertaken by the Council. Any borrowing undertaken in 2016/17 will therefore be undertaken on a prudential basis.

Furthermore, it should also be noted that the Scottish Government retains the power to impose capital borrowing limits both nationally and on individual local authorities if required.

2015/2020 Financial Plan and 2016/17 Capital Budget

The Council's special budget meetings which took place on 18 February 2016 approved a provisional 2016/17 net capital budget totalling £28.560 million (report 62/16 refers). A summary of the overall 2015/2020 Financial Plan position (as reflected in report 62/16) is detailed overleaf. Further detail of the various priority projects proposed to be undertaken over the period of the financial plan, as well as the financing of that expenditure, may be accessed through the following link to report 62/16 on the Council's website:

http://www.angus.gov.uk/download/meetings/id/1986/agenda_item_no_5j_-_report_no_6216_-_provisional_revenue_and_capital_budgets_20162017_and_beyond_-_provisional_capital_budgets_volume_cream_cover

The final capital budget for 2016/17 will not be established until a comprehensive update of the full 2015/2020 Financial Plan, including the provisional 2016/17 capital budget, is undertaken to account for the effect of the actual expenditure position for the 2015/16 financial year. It is intended that this will be presented to the Policy & Resources Committee on 30 August 2016 and thereafter published in a separate budget volume (along with the Housing Revenue Account Capital Budget) – the Final Capital Budget Volume 2016/17.

FINANCIAL PLAN 2015/2020
PROGRAMME - GRAND SUMMARY

PROJECT / NATURE OF EXPENDITURE	Estimated Total Cost £000	Actual to 31/03/15 £000	Projected Outturn 2015/16 £000	Provisional Budget 2016/17 £000	Estimate 2017/18 £000	Estimate 2018/19 £000	Estimate 2019/20 £000	Later Years £000
CHIEF EXECUTIVE'S								
ECONOMIC DEVELOPMENT	7,322	1,563	191	1,489	979	3,000	0	100
	7,322	1,563	191	1,489	979	3,000	0	100
COMMUNITIES								
PLANNING & PLACE	1,912	405	16	10	0	0	0	1,481
REGULATORY & PROTECTIVE SERVICES	22,805	3,230	2,913	5,050	1,799	1,758	836	7,219
SERVICES TO COMMUNITIES	11,696	8,356	5	410	905	105	430	1,485
TECHNICAL & PROPERTY SERVICES	143,376	78,340	16,838	6,441	5,844	4,960	5,160	25,793
	179,789	90,331	19,772	11,911	8,548	6,823	6,426	35,978
CHILDREN & LEARNING								
CHILDREN & YOUNG PEOPLE'S SERVICES	2,132	1,390	501	-72	0	0	0	313
SCHOOLS & LEARNING	66,552	14,024	24,475	12,570	5,247	2,840	343	7,053
	68,684	15,414	24,976	12,498	5,247	2,840	343	7,366
ADULT SERVICES (INTEGRATED JOINT BOARD)	8,113	4,426	88	937	2,197	215	0	250
RESOURCES								
ORGANISATIONAL CHANGE	5	5	0	0	0	0	0	0
TRANSFORMING ANGUS	3,960	0	150	1,725	1,462	1,208	-585	0
	3,965	5	150	1,725	1,462	1,208	-585	0
Total Net Expenditure	267,873	111,739	45,177	28,560	18,433	14,086	6,184	43,694

HOUSING REVENUE ACCOUNT CAPITAL BUDGET 2016/17

The Housing Revenue Account capital budget covers all capital expenditure which is funded by tenants of council houses. The undernoted table outlines particularly the main elements of the capital programme to upgrade and increase the council housing stock during the financial year 2016/17.

Analysis of 2016/17 Housing Revenue Account Capital Budget		
Programme	2015/16 Outturn £000	2016/17 Budget £000
New Build and Shared Equity	1,882	4,067
Survive And Thrive	248	0
Conversion and Improvements	162	209
Aids And Adaptations	520	520
Heating Installation and Replacement	1,401	2,060
Window Replacement	188	295
Energy Savings	954	2,047
Sheltered Housing	210	513
Kitchen Replacements	354	627
Bathroom Replacements	0	500
Miscellaneous	873	610
Total	6,792	11,448
Funding		
Mainstream Borrowing	0	2,828
Survive and Thrive Borrowing	248	0
Capital Receipts	0	1,205
Capital Finance from Current Revenue	6,139	7,135
HRA Earmarked Reserves	405	280
Total	6,792	11,448

Significant HRA capital projects to undertaken during financial year 2016/17	
Project	£000
New Affordable Housing - Chapelpark Forfar	2,600
Energy Savings Schemes - Arbroath	400
Energy Savings Schemes - Landward	1,097
Kitchen Replacement - General	600
Bathroom Replacement Programme	500
Heating Replacement Programme 2016-2018	2,000

2015/19 Financial Plan and 2016/17 Final Capital Budget

The special Communities Committee budget meeting which took place on 9 February 2016 approved a provisional 2016/17 net capital budget totalling £11,448,000 (report 46/16 refers). The final capital budget for 2016/17 will not be established until a comprehensive update of the full 2015/19 Financial Plan, including the provisional 2016/17 capital budget, is undertaken to account for the effect of the actual expenditure position for the 2015/16 financial year. It is intended that this will be presented to a future Communities Committee and thereafter published in a separate budget volume (along with the General Fund Capital Budget) – the Final Capital Budget Volume 2016/17.

A summary of the overall 2015/19 Financial Plan position (as reflected in report 46/16) is detailed above. Further detail of the various projects proposed to be undertaken over the period of the financial plan, as well as the financing of that expenditure, may be accessed through the link to the Council's website:

<http://www.angus.gov.uk/ccmeetings/reports-committee2013/NeighbourhoodServices/91.pdf>

ARBROATH COMMON GOOD ACCOUNT
REVENUE BUDGET 2016/17

Actual 2014/15 £		Adjusted Budget 2015/16 £	Budget 2016/17 £	Budget 2017/18 £	Budget 2018/19 £
	<u>Expenditure</u>				
	<u>Upkeep of Property</u>				
2,616	Insurance	2,616	2,616	2,616	2,616
4,197	Repairs & Maintenance	2,550	2,550	2,550	2,550
	<u>Supplies & Services</u>				
380	Other Supplies & Services	3,000	0	0	0
	<u>Administrative Costs & Third Party Payments</u>				
0	Other Administrative Expenses	1,000	1,000	1,000	1,000
8,017	<u>Central Support Services</u>	8,250	8,250	8,250	8,250
	<u>Specific Projects</u>				
578	Provost's Lamp, High Street - Repaint	0	0	0	0
6,512	Hayswell Park - Drainage	14,024	0	0	0
5,002	Arbroath Infirmary Car Park funding	5,002	0	0	0
41,543	Webster Theatre Redevelopment: 2007/08 - 2027/28	41,500	41,500	41,500	41,500
6,951	Access Office - Rhone /gutter cleaning	5,000	7,000	7,000	7,000
4,600	Inchcape Park - Annual maintenance cost	4,600	4,600	4,600	4,600
1,078	Rest Gardens, Cairnie Loan - Annual maintenance cost	1,078	1,078	1,078	1,078
0	Keptie Pond - Borehole	16,293	1,000	1,000	1,000
0	Abbey Bowling Club - Wall repairs	12,000	0	0	0
0	Arbroath Gold Club - Constitutional change	10,000	0	0	0
0	Arbroath Tennis Club - Development contribution	10,000	0	0	0
0	Webster Theatre - Annual rhone / gutter cleaning	0	5,000	5,000	5,000
0	Ruxton memorial - Clean & paint	0	700	0	0
0	West Links - Outdoor fitness provision	0	40,000	0	0
81,474	Total Expenditure	136,913	115,294	74,594	74,594
	<u>Income</u>				
83,129	Rents	83,129	91,429	91,429	91,429
7,200	Interest on Loans & Investments	6,150	6,200	6,200	6,200
90,329	Total Income	89,279	97,629	97,629	97,629
8,855	Net Income / (Deficit) Arbroath	(47,634)	(17,665)	23,035	23,035

BRECHIN COMMON GOOD ACCOUNT
REVENUE BUDGET 2016/17

Actual 2014/15 £		Adjusted Budget 2015/16 £	Budget 2016/17 £	Budget 2017/18 £	Budget 2018/19 £
	<u>Expenditure</u>				
	<u>Upkeep of Property</u>				
3,810	Rates	1,100	1,100	1,100	1,100
1,816	Insurance	1,900	1,900	1,900	1,900
1,420	Repairs & Maintenance	5,000	5,000	5,000	5,000
358	Other Property Expenses	100	100	100	100
	<u>Supplies & Services</u>				
2,235	Other Supplies & Services	3,500	0	0	0
	<u>Administrative Costs & Third Party Payments</u>				
0	Other Administrative Expenses	1,000	1,000	1,000	1,000
8,018	<u>Central Support Services</u>	8,250	8,250	8,250	8,250
	<u>Specific Projects</u>				
13,774	City Hall - External paint & repairs	0	0	0	0
12,900	Mechanics Institute - External stone work	0	0	0	0
47,000	Distillery Road / Smithbank - Upgrade surface	0	0	0	0
43	Shop, 13 Swan Street - Shop frontage	3,957	0	0	0
3,587	The Den - Replace steps	21,413	0	0	0
1,851	Shop, 50a & Store 50a High Street - Roof & timber work	34,149	0	0	0
17,361	ACCESS Office - Improvements	35,000	0	0	0
6,095	Former Fire station, Southesk Street - External repairs	8,905	0	0	0
1,370	Inch Park - Paint pipe band hut , store and hut	130	0	0	0
0	Shop & Store, 13 St Ninian's Place - Replace WC and heater	600	0	0	0
0	5,7,9,11 & 13 Swan Street - Replace cold water feed pipes	16,126	0	0	0
0	Office, 5 Swan Street - External repaint	6,000	0	0	0
0	Shop, 11 Swan Street - Shop frontage	4,000	0	0	0
0	Brechin City Hall - Window replacement @ 6, Lesser Hall	15,000	0	0	0
0	Town House & Museum - Exterior paint (incl. clock & tower)	8,000	0	0	0
0	Car park @ Brechin park	9,060	0	0	0
0	Footpath repairs at Cross key Close	250	0	0	0
0	Stage power @ City hall	1,700	0	0	0
0	Shop, 50a & store 50a High Street - External repaint	1,300	0	0	0
0	7 Swan St. - External paint and repair	0	1,500	0	0
0	Mechanics Institute - External paint & repair	0	20,000	0	0
121,638	Total Expenditure	186,440	38,850	17,350	17,350
	<u>Income</u>				
62,645	Rents	59,275	65,175	65,175	65,175
5,196	Interest on Loans & Investments	5,482	5,500	5,500	5,500
67,841	Total Income	64,757	70,675	70,675	70,675
(53,797)	Net Income / (Deficit) Brechin	(121,683)	31,825	53,325	53,325

FORFAR COMMON GOOD ACCOUNT
REVENUE BUDGET 2016/17

Actual 2014/15 £		Adjusted Budget 2015/16 £	Budget 2016/17 £	Budget 2017/18 £	Budget 2018/19 £
	<u>Expenditure</u>				
	<u>Upkeep of Property</u>				
1,223	Repairs & Maintenance	10,000	10,000	10,000	10,000
1,529	Other Property Costs	1,500	1,500	1,500	1,500
	<u>Supplies & Services</u>				
0	Other Supplies & Services	5,000	0	0	0
	<u>Administrative Costs & Third Party Payments</u>				
380	Other Administrative Expenses	1,000	1,000	1,000	1,000
8,018	Central Support Services	8,250	8,250	8,250	8,250
	<u>Specific Projects</u>				
8,567	Weaver's Walk - Soakaway	0	0	0	0
2,000	Small Bore Rifle Club	0	0	0	0
351	Andrew Smyth Memorial Fund - Contribution	0	0	0	0
767	Forfar in Flower - Contribution	0	0	0	0
2,500	Forfar Foodbank - Contribution	0	0	0	0
20,000	Strathmore Rugby Club	0	0	0	0
7,443	Forfar Steeple - Repairs & Paint Clock Face	747	0	0	0
2,554	Town & County Hall - External paint and repairs	1,946	0	0	0
5,160	Myre car park - Electricity works upgrade	14,840	0	0	0
693	Balmashanner Park - Replace gates	72	0	0	0
1,200	Christmas Lighting Displays	1,200	1,200	1,200	1,200
0	Shelters @ Forfar loch	5,000	0	0	0
0	Reid Park - Land Upgrade & Car Parking	20,000	0	0	0
0	Don Memorial - Clean and repair	270	0	0	0
0	Reid Hall - Redevelopment phase 1	200,000	0	0	0
0	Forfar Dramatic Society	31,483	0	0	0
0	Town & County Hall - Masonry repairs	2,000	0	0	0
0	Balmashanner Monument - Repaint	12,125	0	0	0
0	Reid Hall - Redevelopment phase 2	100,000	0	0	0
0	Synthetic Pitch contribution FACC	0	100,000	0	0
0	County Buildings - Car park resurfacing	0	65,000	0	0
0	Buttermarket toilets - external / internal repaint	0	1,500	0	0
62,385	Total Expenditure	415,433	188,450	21,950	21,950
	<u>Income</u>				
86,864	Rents	86,540	95,040	95,040	95,040
13,847	Interest on Loans & Investments	6,457	6,400	6,400	6,400
100,711	Total Income	92,997	101,440	101,440	101,440
38,326	Net Income / (Deficit) Forfar	(322,436)	(87,010)	79,490	79,490

KIRRIEMUIR COMMON GOOD ACCOUNT
REVENUE BUDGET 2016/17

Actual 2014/15 £		Adjusted Budget 2015/16 £	Budget 2016/17 £	Budget 2017/18 £	Budget 2018/19 £
	<u>Expenditure</u>				
	<u>Upkeep of Property</u>				
0	Repairs & Maintenance	0	0	0	0
	<u>Administrative Costs & Third Party Payments</u>				
380	Other Administrative Expenses	0	0	0	0
0	<u>Central Support Costs</u>	0	0	0	0
	<u>Specific Projects</u>				
0	Christmas Lighting Displays	0	0	0	0
380	Total Expenditure	0	0	0	0
	<u>Income</u>				
46	Interest on Loans & Investments	50	50	50	50
46	Total Income	50	50	50	50
(334)	Net Income Kirriemuir	50	50	50	50

MONTROSE COMMON GOOD ACCOUNT
REVENUE BUDGET 2016/17

Actual 2014/15 £		Adjusted Budget 2015/16 £	Budget 2016/17 £	Budget 2017/18 £	Budget 2018/19 £
	<u>Expenditure</u>				
	<u>Upkeep of Property</u>				
0	Insurance	568	568	568	568
1,444	Repairs & Maintenance	2,550	2,550	2,550	2,550
1,626	Other Property Expenses	1,500	1,500	1,500	1,500
	<u>Supplies & Services</u>				
855	Other Supplies & Services	6,000	1,000	1,000	1,000
	<u>Administrative Costs & Third Party Payments</u>				
0	Other Administrative Expenses	250	250	250	250
8,018	<u>Central Support Services</u>	8,250	8,250	8,250	8,250
	<u>Specific Projects</u>				
334	Traill Pavilion - External repaint and joinery repairs	0	0	0	0
3,243	Montrose Steeple - paint/gild clock faces & masonry repairs	0	0	0	0
2,655	William Lamb Studio - Running Costs	3,000	3,000	3,000	3,000
0	Steps at Bridget Street closure	1,000	0	0	0
0	Eask Links - targeted protection works	25,000	0	0	0
0	Montrose Tennis Club	5,000	0	0	0
0	Mermaids (lighting columns)	3,754	0	0	0
0	Rossie Isle - Path restatement	15,000	0	0	0
0	Melville Pavilion - Paint & repair	5,000	0	0	0
0	Hope Paton - Monument floodlight repair	11,000	0	0	0
0	Fountain, High Street - Clean	200	0	0	0
0	Hope Paton Bowling Club - Ground leveling work	0	2,000	0	0
0	Scott's Park fountain - Clean & repair	0	800	0	0
18,175	Total Expenditure	88,072	19,918	17,118	17,118
	<u>Income</u>				
62,280	Rents	61,960	68,160	68,160	68,160
2,912	Interest on Loans & Investments	3,045	3,000	3,000	3,000
1,077	Repayment of External Loans	796	498	180	0
66,269	Total Income	65,801	71,658	71,340	71,160
48,094	Net Income / (Deficit) Montrose	(22,271)	51,740	54,222	54,042

COMMON GOOD ACCOUNTS

REVENUE BUDGET 2016/17

SUMMARY OF NET INCOME AND ESTIMATED BALANCES

	Minimum Revenue Account Balance £	Opening Revenue Balance at 01/04/15 £	Estimated Net Income/ (Deficit) for 2015/16 £	Estimated Closing Revenue Balance at 31/03/16 £	Estimated Net Income/ (Deficit) for 2016/17 £	Estimated Closing Revenue Balance at 31/03/17 £	Estimated Closing Revenue Balance at 31/03/17 v Minimum Revenue Account Balance £	Estimated Closing Revenue Balance at 31/03/18 £	Estimated Closing Revenue Balance at 31/03/19 £
ARBROATH	300,000	651,829	(47,634)	604,195	(17,665)	586,530	286,530	609,565	632,600
BRECHIN	200,000	604,338	(121,683)	482,655	31,825	514,480	314,480	567,805	621,130
FORFAR	300,000	838,701	(322,436)	516,265	(87,010)	429,255	129,255	508,745	588,235
KIRRIEMUIR	1,000	6,873	50	6,923	50	6,973	5,973	7,023	7,073
MONTROSE	100,000	409,340	(22,271)	387,069	51,740	438,809	338,809	493,031	547,073
		<u>2,511,081</u>	<u>(513,974)</u>	<u>1,997,107</u>	<u>(21,060)</u>	<u>1,976,047</u>	<u>1,075,047</u>	<u>2,186,169</u>	<u>2,396,111</u>

CONSOLIDATED REVENUE BUDGET 2016/17

Actual 2014/15 £		Adjusted Budget 2015/16 £	Budget 2016/17 £	Budget 2017/18 £	Budget 2018/19 £
	<u>Expenditure</u>				
	<u>Upkeep of Property</u>				
3,810	Rates	1,100	1,100	1,100	1,100
4,432	Insurance	5,084	5,084	5,084	5,084
8,284	Repairs & Maintenance	20,100	20,100	20,100	20,100
3,513	Other Property Expenses	3,100	3,100	3,100	3,100
<u>20,039</u>		<u>29,384</u>	<u>29,384</u>	<u>29,384</u>	<u>29,384</u>
	<u>Supplies & Services</u>				
3,470	Other Supplies & Services	17,500	1,000	1,000	1,000
<u>3,470</u>		<u>17,500</u>	<u>1,000</u>	<u>1,000</u>	<u>1,000</u>
	<u>Administrative Costs & Third Party Payments</u>				
760	Other Administrative Expenses	3,250	3,250	3,250	3,250
<u>760</u>		<u>3,250</u>	<u>3,250</u>	<u>3,250</u>	<u>3,250</u>
32,071	<u>Central Support Services</u>	33,000	33,000	33,000	33,000
227,712	Specific Projects	743,724	295,878	64,378	64,378
<u>284,052</u>	<u>Total Expenditure</u>	<u>826,858</u>	<u>362,512</u>	<u>131,012</u>	<u>131,012</u>
	<u>Income</u>				
294,918	Rents	290,904	319,804	319,804	319,804
29,201	Interest on Loans & Investments	21,184	21,150	21,150	21,150
1,077	Repayment of External Loans	796	498	180	0
<u>325,196</u>	<u>Total Income</u>	<u>312,884</u>	<u>341,452</u>	<u>341,134</u>	<u>340,954</u>
<u>(41,144)</u>	<u>Total Net Income / (Deficit): All Common Good Fur</u>	<u>513,974</u>	<u>21,060</u>	<u>(210,122)</u>	<u>(209,942)</u>