ANGUS HEALTH AND SOCIAL CARE

INTEGRATION JOINT BOARD – 23 JUNE 2021

CLINICAL CARE AND PROFESSIONAL GOVERNANCE
ANNUAL ASSURANCE REPORT

REPORT BY GAIL SMITH, INTERIM CHIEF OFFICER

ABSTRACT

1.   RECOMMENDATION

It is recommended that the Integration Joint Board:-

(i)   Supports of the integrated approach, the frequency of meetings, the breadth of the business undertaken, and the range of attendees at meetings of the Angus Clinical, Care & Professional Governance Group.

2.   BACKGROUND

The purpose of the report is to provide an assurance to the Angus Integration Joint Board (IJB) and NHS Tayside Care Governance Committee on the work undertaken by the Angus Clinical Care & Professional Governance Group during 1 April 2020 to 31 March 2021.

Objectives and responsibilities of the group are to:

•   Review and enquiry about strategic risks being managed across the Angus HSCP and action progressed to mitigate risk
•   Review and enquiry to demonstrate there are systems to embed care and clinical governance at all levels from front line staff to the IJB and to drive a culture of continuous improvement
•   Sharing and learning from best practice and innovative ways of working in relation to clinical, care and professional governance across the Health & Social Care Partnership

3.   CURRENT POSITION

During the financial year ended 31 March 2021 membership of Angus Clinical, Care & Professional Governance Group comprised:

Chairperson and Vice-Chairperson

Name	Job Title	Date Joined or Resigned if during year
Dr Alison Clement	Associate Medical Director (Chair)	
Mr Charles Sinclair	Associate Nurse Director (Vice Chair)	

Members

Name	Job Title	Date Joined or Resigned if during year
Mr George Bowie	Head of Community Health and Care Services, South Angus Social Work Leader (Executive Lead for Strategic Planning)	
Mr Ivan Cornford	Independent Provider Representative	
Ms Angela Cunningham	Head of Service OOH/Justice Healthcare Service Manager	
Ms Pamela Davidson	Lead Nurse, Infection Prevention & Control	
Ms Airlie Dewar	Senior Nurse, Justice Healthcare	Joined Jan 2021
Ms Eileen Downham	Locality Lead, Community Nursing	Joined October 2020
Ms Karen Fletcher	Lead Nurse, Angus HSCP	
Ms Jillian Galloway	Head of Community Health and Community Care Services North Angus (Executive Lead for Audit, Improvement and Performance)	
Dr Nico Grunenburg	GP Ravenswood Surgery/Quality Improvement Lead	
Mrs Rhona Guild	Primary Care Manager/LTC Lead	
Ms Morag Hambleton	AHP Service Manager	
Ms Linda Kennedy	Service Manager Learning Disabilities	
Ms Michelle Logan	Angus Pharmacy Lead	
Ms Susan MacLean	Service Manager, Adult Care Management	
Mr Peter McAuley	Service Manager, Substance Misuse/Drugs and Alcohol/Homelessness/Volunteering	
Ms Donna McEwan	Clinical Governance & Risk Management Coordinator	
Ms Angela Murphy	Allied Health Professional Lead	
Ms Liz Murray	Locality Lead Community Nursing	Retired June 2019
Ms Tracey Passway	Clinical Governance and Risk Management Team Leader	Resigned August 2020
Ms Liz Paterson	Interim Lead Medicine for the Elderly / Community Hospitals	
Ms Lisa Prudom	Service Manager, Unscheduled Primary Care	
Ms Fiona Rennie	Principal Officer, Information & Development	
Ms Jillian Richmond	Accommodation / Home Care Service Leader	
Mr Bill Troup	Head of Integrated Mental Health Services	Retired April 2021
Ms Mandy Warden	Clinical Team Manager, Psychiatry of Old Age	
Mr Keith Whitefield	Programme Manager and Data Protection Officer Angus HSCP	
Ms Dawn Wigley	Justice Healthcare Manager	Resigned Dec 20

Regular Attendees/Advisors *(Non-Voting)*

Name	Job Title	Date Joined or Resigned if during year
Mr Alan Gibbon	Head of Spiritual Care	
Ms Lisa Henry	Senior Specialist Nurse – Continence	
Mrs Sally Wilson	Integration Improvement Manager	

A record of attendance is annexed to this report as appendix 1.

The Business considered by the Angus Clinical, Care & Professional Governance Group during 2020/21 has addressed the remit and function of the group; profiling national policy and local application of policy and guidance that affects practice.

Action notes of the meetings of the Angus Clinical, Care & Professional Governance Forum have been timeously submitted to the Angus HSCP Executive Management Team and to the NHS Tayside Clinical Governance Committee for review and discussion.

The group met on seven occasions during the period from 01 April 2020 to 31 March 2021 on the undernoted dates:

- 08 June 2020
- 10 August 2020
- 19 October 2020
- 30 November 2020
- 14 December 2020
- 22 February 2021
- 29 March 2021
-

The business and outcomes achieved from the Angus Clinical, Care & Professional Governance Group are illustrated in appendix 2.

4.   **PROPOSALS**

It was agreed at the meeting of the Adverse Event Management Group held on Monday 18 January 2021 that the Angus Clinical Care & Professional Group would be spilt into 2 shorter meetings with the focus alternating between service quality assurance; and strategic risk and adverse event management. Meeting frequency would to be monthly rather than bi monthly to facilitate this change.

5.   **FINANCIAL IMPLICATIONS**

There are no financial implications for the Integrated Joint Board to consider.

6.   **RISK**

The group is responsible for monitoring and reviewing the following strategic risks:

Strategic Risk Number	Title
SR01	Sustainability of Primary Care Services
SR02	Prescribing Management (Archived August 2020)
SR03	Effective Financial Management
SR07	Performance Management (Archived March 2021)
SR08	Workforce Optimisation
SR11	Commissioned Service Provider Failure
SR12	European Union Withdrawal
SR13	Insufficient Corporate Support Capacity
SR14	Adult Support & Protection
SR15	Record Storage Risk
SR16	Adverse Event and Risk Management
SR17	Incorrect Details on AdAstra
SR18	Implementation of Strategic Planning Priorities (new risk identified March 2021)

The CCPG also provide updates including Risk Management Annual Report to NHS Tayside Strategic Risk Management Group and also Angus Integrated Joint Board Audit Committee.

7.   **OTHER IMPLICATIONS (IF APPLICABLE)**

There are no other implications for the Integrated Joint Board to consider.

8.   EQUALITY IMPACT ASSESSMENT

An Equality Impact Assessment is not required.

9.   DIRECTIONS

The Integration Joint Board requires a mechanism to action its strategic commissioning plans and this is provided for in Section 26 to 28 of the Public Bodies (Joint Working) (Scotland) Act 2014. This mechanism takes the form of binding directions from the Integration Joint Board to one or both of Angus Council and NHS Tayside.

Direction Required to Angus Council, NHS Tayside or Both	Direction to:	
	No Direction Required	x
	Angus Council	
	NHS Tayside	
	Angus Council and NHS Tayside	

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List of Appendices:
Appendix 1   Record of Attendance
Appendix 2   Schedule of Business Considered 01 April 2020 – 31 March 2021

APPENDIX 1

ANGUS
Health & Social Care
Partnership

Clinical, Care & Professional Governance Group
Record of Attendance - 1 April 2020 – 31 March 2021

		8 Jun 20	10 Aug 20	19 Oct 20	30 Nov 20	14 Dec 20	22 Feb 21	29 Mar 21
Members								
Mr George Bowie	Head of Community Health and Care Services, South Angus Social Work Lead (Executive Lead for Strategic Planning)	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Dr Alison Clement	Clinical Director (Chair)	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Mr Ivan Cornford	Independent Provider Representative	Yes	Yes	Yes	Apol	Yes	Yes	Yes
Ms Angela Cunningham	Head of Service OOH Justice Healthcare Service Manager			Yes	Apol	Yes	Yes	Apol
Ms Linda Dalrymple	Interim Lead Nurse Infection & Prevention Control	No	Yes					
Ms Airlie Dewar	Senior Nurse, Justice Healthcare							
Ms Pamela Davidson	Lead Nurse, Infection Prevention and Control	Yes	No	Yes	Apol	Apol	Apol	Apol
Ms Eileen Downham	Locality Lead, Community Nursing (From Oct 2020)			Apol	Yes	Apol	Yes	Yes
Ms Karen Fletcher	Angus HSCP Lead Nurse	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Ms Jillian Galloway	Head of Community Health and Care Services, North Angus (Executive Lead for Audit, Improvement and Performance)	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Dr Nico Grunenburg	GP, Ravenswood Surgery	Yes	Yes	No	Yes	Apol	Apol	Yes
Mrs Rhona Guild	Primary Care Manager / LTC Lead	Yes	Yes	No	Yes	Apol	Apol	Apol
Ms Morag Hambleton	AHP Service Manager	Yes	Yes	Yes	Part meeting	Yes	Apol	Apol
Ms Jane Robbins	General Manager, Primary Care Services	No	No	No	Apol	Apol	Apol	Apol
Ms Linda Kennedy	Service Manager, Learning Disabilities	No	No	No	Yes	Yes	Apol	No

		8 Jun 20	10 Aug 20	19 Oct 20	30 Nov 20	14 Dec 20	22 Feb 21	29 Mar 21
Ms Michelle Logan	Angus Pharmacy Lead	Yes	No	Yes	Yes	Apol	Apol	Yes
Ms Susan MacLean	Service Manager, Adult Care Management	Yes	Yes	Yes	Apol	Yes	Apol	Apol
Mr Peter McAuley	Service Manager, Substance Misuse/Drugs and Alcohol/Homelessness/Volunteering	Yes	Yes	Yes	Apol	Yes	Apol	Apol
Mrs Donna McEwan	Clinical Governance and Risk Coordinator	Yes	No	No	Yes	Yes	Apol	Yes
Ms Liz Murray (retired)	Locality Lead, Community Nursing	Yes						
Ms Angela Murphy	Angus Allied Health Professional Lead	No	Yes	Yes	Yes	Yes	Yes	Apol
Ms Tracey Passway	Clinical Governance and Risk Management Team Leader	Yes	Yes					
Ms Liz Paterson	Clinical Team Manager, Medicine for the Elderly	No	Yes	No	Yes	Yes	Yes	Apol
Ms Lisa Prudom	Head of Service Tayside OOH & Angus MIIUs	Yes	Yes	No	Apol	Yes	Yes	Yes
Ms Fiona Rennie	Principal Officer, Clinical & Care Governance	Yes	Yes	Yes	Apol	Yes	Yes	Yes
Ms Jillian Richmond	Service Manager, Accommodation/Homecare	No	No	Yes	Part meeting	No	No	No
Mr Charlie Sinclair	Associate Nurse Director	Yes	Apol	No	Yes	Yes	Yes	Apol
Mr Bill Troup(retired April 2021)	Head of Integrated Mental Health Services	Yes	Yes	No	Yes	Yes	Yes	Apol
Ms Mandy Warden	Clinical Team Manager, Psychiatry of Old Age	Yes	Yes	Yes	Yes	Apol	Apol	Yes
Ms Keith Whitefield	Angus HSCP Data Protection Officer	Yes	Yes	Yes	Apol	Yes	Yes	Yes
Ms Dawn Wigley (left post)	Senior Nurse, Justice Healthcare, P&K HSCP	No	No	No	Apol	Apol	Apol	

Regular Attendees (Non Voting)

		8 Jun 20	10 Aug 20	19 Oct 20	30 Nov 20	14 Dec 20	22 Feb 21	29 Mar 21
Mr Alan Gibbon	**Head of Spiritual Care**	No	No	No	Apol	Apol	Yes	Apol
Ms Lisa Henry	**Specialist Nurse, Continence**	No	Yes	No	Yes	No	No	No
Mrs Sally Wilson	**Integration Improvement Manager**	No	No	Yes	Part meeting	Apol	Apol	Apol

In Attendance (Non Voting)

		8 Jun 20	10 Aug 20	19 Oct 20	30 Nov 20	14 Dec 20	22 Feb 21	29 Mar 21
Ms Joanne Sinclair	Clinical Care and Professional Governance Administrator (Recorder)	Yes	Yes					Yes
Miss Jakki Roger	Personal Assistant (Note Taker)			Yes	Yes	Yes		
Miss Sara Jones	Clinical Care and Professional Governance Administrator (Recorder)(commenced in post February 2021)						Yes	Yes

APPENDIX 2

ANGUS CLINICAL CARE & PROFESSIONAL GOVERNANCE GROUP
SCHEDULE OF BUSINESS CONSIDERED - 01 APRIL 2020 – 31 MARCH 2021

DATE OF MEETING - 08 June 2020

CLINICAL, CARE & PROFESSIONAL GOVERNANCE & PERFORMANCE EXCEPTION REPORTING:-
  i.   OOH's
  ii.   Forensic Services
  iii.   Learning Disability / Autism
  iv.   Anti Coagulation / Respiratory
  v.   Continence Service
  vi.   Independent Providers

NHS TAYSIDE CLINICAL QUALITY FORUM
  i.   Clinical Quality Forum (04.05.20)
  ii.   GIRFE Update – Workshop

ANGUS HSCP CLINICAL, CARE & PROFESSIONAL GOVERNANCE PERFORMANCE REPORTING
  i.   Infection Prevention & Control – COVID Focused Report
  ii.   Public Health – COVID 19 Risk Update
  iii.   Personal Data Breach
  iv.   CCPG Annual Assurance Report
  v.   CCPG Terms Of Reference

LOCAL ADVERSE EVENT REVIEW (LAER) / SIGNIFICANT CLINICAL EVENT ANALYSIS (SCEA) / DUTY OF CANDOUR
  i.   AEM Action Note 27 April 2020
  ii.   Extension of Datix
  iii.   Learning
       Primary Care Coordination and Command – Issues and lessons Learned, Learning Log

ANGUS HSCP CORPORATE STRATEGIC RISK FRAMEWORK EXCEPTION REPORTING;
       RISK MATRIX and BOARD ASSURANCE FRAMEWORK
     Red Risks only to be discussed.
       i.   Risk 1 - Sustainability of Primary Care Services
       ii.   Risk 2 - Prescribing Management
       iii.   Risk 3 - Effective Financial Management
       iv.   Risk 7 - Performance Management
             Risk 8 - Workforce Optimisation, Safe & Effective Staffing
       v.   Risk 11 - Commissioned Service Provider Failure
            Risk 12 - EU Withdrawal
           Risk 13 - Insufficient Corporate Support Capacity

DATE OF MEETING - 08 June 2020 (continued)

COMPLAINTS
   i.   NHS Complaints Report (Q1 – Q3)
Angus Council (Q3)

INSPECTION REPORTS
   i.   HIS Unannounced Inspection Report – Stracathro
   ii. OPAH Improvement Plan, Stracathro Hospital

AUDIT REPORTS
   i.   Annual Internal Audit Report, Angus IJB Self Governance Checklist
        NHST Internal Audit Report – Patient Funds

TRANSCRIBING GUIDANCE
   i.   Transcribing Guidance CQF Report May 2020
   ii.   Transcribing Guidance V.6
   iii. Appendix 1 MR1 Dundee Community Nursing
   iv.   Appendix 2 Medication Concordance
   v.   Appendix 3 MR1 Exemplar
   vi.   Appendix 4 Medication Audit Tool

DATE OF MEETING – 10 August 2020

CLINICAL, CARE & PROFESSIONAL GOVERNANCE & PERFORMANCE SERVICE EXCEPTION REPORTING
   i.   Medicine for the Elderly
   ii.   Psychiatry of Old Age / CMHT Older People
   iii. Adult Care Management / OT / Older People / Enablement
   iv.   District Nursing
   v.   Allied Health Professionals

ANGUS HSCP CLINICAL, CARE & PROFESSIONAL GOVERNANCE PERFORMANCE REPORTING
        Infection Prevention & Control

   •   NHST Infection and Prevention Control Exception report
   •   IPCC Governance Structure
   •   NHST Infection Control Committee
   •   NHST Infection Control Committee Agenda
        Personal Data Breaches

        PIGWG Annual Assurance Report and Workplan

        CCPG Information Governance Annual Progress Report

   •   Appendix 1 Digital Records
   •   Appendix 2 Data Protection
   •   Appendix 3 Data Protection
   •   Appendix 4 Data Protection
        Keep Well Update

NHS TAYSIDE CLINICAL QUALITY FORUM
  i.   Clinical Quality Forum (29.06.2020)
  ii. GIRFE Steering Group Minutes
  iii. GIRFE Steering Group TOR
  iv. Clinical Governance Risk
  v.   Adult Protection and Support

LOCAL ADVERSE EVENT REVIEW (LAER) / SIGNIFICANT CLINICAL EVENT ANALYSIS (SCEA) / DUTY OF CANDOUR
  i.   AEM Action Note 20 July 2020
  ii. Datix Project Update
  iii. Primary Care Datix Report

RISK MANAGEMENT
  i.   NHST COVID 19 Risk Log
  ii. Local Authority COVID 19 Risk Log
  iii. Service Level Risk

ANGUS HSCP CORPORATE STRATEGIC RISK FRAMEWORK EXCEPTION REPORTING: RISK MATRIX and BOARD ASSURANCE FRAMEWORK
Red Risks only to be discussed.
  i.   Risk 1 - Sustainability of Primary Care Services
  ii.   Risk 2 - Prescribing Management – Archive
  iii. Risk 3 - Effective Financial Management
  iv.   Risk 7 - Performance Management
  v.   Risk 8 - Workforce Optimisation
            - Safe & Effective Staffing

  vi.   Risk 11 - Commissioned Service Provider Failure
  vii. Risk 12 - EU Withdrawal
  viii. Risk 13 - Insufficient Corporate Support Capacity

Emerging Risks
  i.   Adult Support and Protection
  ii. COVID-19

COMPLAINTS
  i.   NHS Complaints Report (Q1 – Q3)
  ii. Angus Council (Q3)

INSPECTION REPORTS
  i.   Care Inspectorate Grades Angus Care Homes
          • Grades Q3
          • Grades Q3
          • Grades Q4
          • Grades Q4
  ii.   Care Inspectorate Grades Angus Care at Home Providers

AUDIT REPORTS
  i.   FTF Internal Audit Risk Management – Action Plan
  ii. FTF Angus IJB Annual Report

COVID-19
Care Home Oversight Group – Visits to Angus Care Homes

CLINICAL, CARE & PROFESSIONAL GOVERNANCE & PERFORMANCE SERVICE EXCEPTION REPORTING
 i. Accommodation and Homecare
 ii. Independent Provider

ANGUS HSCP CLINICAL, CARE & PROFESSIONAL GOVERNANCE PERFORMANCE REPORTING
 vi. Infection Prevention & Control Performance Review Exception Report
 vii. Angus Health & Social Care Partnership (HSCP) Infection Prevention & Control Committee
 viii. Data Breach Report
 ix. Data Sharing Arrangements & Appendix
 x. Adult Support and Protection Inspection Preparation
 xi. Adult Support and Protection
 - Update Large Scale Audit
 xii. TEC Update

NHS TAYSIDE
 i. Clinical Quality Forum Feedback
 ii. Draft Report
 iii. Dashboard

LOCAL ADVERSE EVENT REVIEW (LAER) / SIGNIFICANT CLINICAL EVENT ANALYSIS (SCEA) / DUTY OF CANDOUR
 i. AEM Update
 ii. Extreme Overdue
 iii. Progress Paper

RISK MANAGEMENT
 i. Risk Management Policy

RISK MATRIX and BOARD ASSURANCE FRAMEWORK
 i. Risk 1 - Sustainability of Primary Care Services
 ii. Risk 3 - Financial Management
 iii. Risk 7 - Performance Management
 iv. Risk 8 - Workforce Optimisation
 - Safe & Effective Staffing

 v. Risk 12 - EU Withdrawal
 vi. Risk 14 - Adult Support & Protection

Emerging Risks
 i. Patient Details on ADASTRA
 ii. Storage of Paper Records
 iii. Adverse Event, Risk Management & Complaints Handling Unachievable

COMPLAINTS
 i. NHS Complaints Report (Q1)
 ii. Angus Council (Q1)

INSPECTION REPORTS
 i. HIS Unannounced Inspection Royal Victoria
 ii. HIS Unannounced Inspection Glenrothes
 iii. HIS/HMIPS Prison Healthcare
 iv. Care Inspectorate Grades

AUDIT REPORTS
 i. FTF Internal Audit - Data Quality

DATE OF MEETING –30 November 2020

NHS TAYSIDE
  i.   Clinical Quality Forum Feedback – moderate assurance
  ii. Angus HSCP Clinical and Care Governance Assurance Report to NHS Tayside Care Governance Committee, 2 November 2020
  iii. Dashboard
  iv. Care Governance Committee – assurance plan and workplan – for information

ANGUS HSCP CORPORATE STRATEGIC RISK FRAMEWORK EXCEPTION REPORTING;
NHS Tayside Risk Management Report

RISK MATRIX and BOARD ASSURANCE FRAMEWORK
  i.   Risk 1 - Sustainability of Primary Care Services
  ii.   Risk 7 - Performance Management
  iii. Risk 8 - Workforce Optimisation
  iv.   Risk 12 - Safe & Effective Staffing
  v.   Risk 14 - Adult Support & Protection
  vi.   Patient Details on ADASTRA
  vii. Risk 15 - Record storage risk
  viii. Risk 16 - Adverse Event and Risk Management

INSPECTION REPORTS -
  i.   HIS Unannounced Inspection Royal Victoria
  ii.   HIS Unannounced Inspection Glenrothes
  iii. HIS/HMIPS Prison Healthcare
  iv.   Improvement Action Plan
  v.   HIS Unannounced Inspection Arbroath - update
  vi.   Stracathro Improvement Plan – update

DATE OF MEETING–14 December 2020

CLINICAL, CARE & PROFESSIONAL GOVERNANCE & PERFORMANCE SERVICE EXCEPTION REPORTING
  i.   Community Adult Mental Health (CMHT)
  ii. Angus Integrated Drug & Alcohol Recovery Service (AIDARS)

ANGUS HSCP CLINICAL, CARE & PROFESSIONAL GOVERNANCE PERFORMANCE REPORTING
  i.   Infection Prevention & Control
  ii. Review of the Guide to Information (IJB Paper)
       Medicine Management Review Group

RISK MATRIX and BOARD ASSURANCE FRAMEWORK
  i.   Risk 1 - Sustainability of Primary Care Services
  ii.   Risk 3 - Financial Management
  iii. Risk 7 - Performance Management
  iv.   Risk 11 Commissioned Service Providers.
  v.   Risk 15 - Record storage risk
  vi.   Risk 16 - Adverse Event and Risk Management
        (Emerging Risk) Patient Details on ADASTRA

COMPLAINTS
  i.   NHS Complaints
       Angus Council

AUDIT REPORTS

       ASP Large Scale Audit

CLINICAL, CARE & PROFESSIONAL GOVERNANCE & PERFORMANCE SERVICE EXCEPTION REPORTING
   i.   Spiritual Care
   ii.   Primary Care Service
         Prescribing Governance (deferred to April Meeting)

NHS TAYSIDE
         Care Governance Committee – February report

RISKS
   i.   NHS Tayside and HSCPs Strategic Risk Strategy
   ii.   Standardised Definitions for Risk
   iii. New and emergent risks, including strategic planning
   iv.   Any updates to current risks requiring discussion
   v.   SBAR – AdAstra Messaging

COMPLAINTS
   i.   NHS Complaints Report (Q3)
   ii.   Angus Council (Q3) - (deferred to April meeting)

INFORMATION GOVERNANCE
   i.   Data Breach Report and Guidance
   ii.   House Style Rules and Branding Report
   iii. Service Standards and Service Risk Registers SBAR

INSPECTION / AUDIT REPORTS
   i.   Incident Management Team updates from MFE wards
   ii.   Care Homes, Care at Home, Supported Housing, Day Care
   iii. Large Scale Audit Of Adult Protection Within Care Management
   iv.   Arbroath inspection implementation plan
   HIS Inspection Arbroath Infirmary Feb 21
   v.   Stracathro inspection implementation plan
   HIS Inspection Stracathro Hospital Apr 20

TERMS OF REFERENCE REVIEW

CLINICAL, CARE & PROFESSIONAL GOVERNANCE & PERFORMANCE SERVICE EXCEPTION REPORTING
Prescribing Governance

ANGUS INTEGRATION JOINT BOARD STRATEGIC RISK MANAGEMENT REPORT

RISK MATRIX and BOARD ASSURANCE FRAMEWORK
    i.   Risk 1 -   Sustainability of Primary Care Services
    ii.   Risk 3 -   Financial Management
    iii.   Risk 7 -   Performance Management
    iv.   Risk 8 – Workforce Optimisation
    v.   Risk 11 - Commissioned Service Provider Failure
    vi.   Risk 12 – European Union Withdrawal
    vii.   Risk 13 – Insufficient Corporate Support Capacity
    viii.   Risk 14 – Adult Support & Protection
    ix.   Risk 15 - Record storage risk
    x.   Risk 16 - Adverse Event and Risk Management
    xi.   Risk 17 – Incorrect patient details on ADASTRA

EMERGING RISKS
i)Workforce Risk – Medical
ii) Quality Assurance Framework for Providing Healthcare Tasks in Community Settings

OUTSTANDING DATIX/ADVERSE EVENT MANAGEMENT
    i)   Review red/amber Datix events
    ii)   Review unverified events
    iii)   Review verified events
    iv)   Review all LAERS with outstanding actions
    v)   Shared Learning

INFECTION PREVENTION & CONTROL
i)IPC Committee Report

CLINICAL CARE & PROFESSIONAL GOVERNANCE GROUP

Terms Of Reference