

## Agenda Item No 3 (a)

MINUTE of MEETING of the **ANGUS HEALTH AND SOCIAL CARE INTEGRATION JOINT BOARD** held remotely on Wednesday 27 October 2021 at 2.00pm.

### **Present: Voting Members of Integration Joint Board**

EMMA-JANE WELLS, Non-Executive Board Member, NHS Tayside – Chair  
Councillor BOB MYLES, Angus Council - Vice Chair  
Councillor JULIE BELL, Angus Council  
Councillor LOIS SPEED, Angus Council  
PETER DAVIDSON, Non-Executive Board Member, NHS Tayside  
PETER DRURY, Non-Executive Board Member, NHS Tayside

### **Non Voting Members of Integration Joint Board**

SANDY BERRY, Chief Finance Officer  
PETER BURKE, Carer's Representative  
IVAN CORNFORD, Independent Sector Representative  
ALISON CLEMENT, Clinical Director  
CHRIS BOYLE, Staff Representative, Angus Council  
ELAINE HENRY, Registered Medical Practitioner  
RICHARD HUMBLE, GP Representative  
ANDREW JACK, Service User Representative  
KATHRYN LINDSAY, Chief Social Work Officer  
HAYLEY MEARNS, Third Sector Representative  
SARAH DICKIE, Associate Nurse Director  
GAIL SMITH, Chief Officer  
BARBARA TUCKER, Staff Representative, NHS Tayside

### **Advisory Officers**

GEORGE BOWIE, Head of Community Health and Care Services, South AHSCP  
DAVID COULSON, Associate Director of Pharmacy, NHS Tayside  
JILLIAN GALLOWAY, Head of Community Health and Care Services, North AHSCP  
EMMA FLETCHER, Director of Public Health  
DAVID THOMPSON, Manager, Legal Team 1, Angus Council

EMMA-JANE WELLS, in the Chair.

Prior to the commencement of the meeting, the Chair acknowledged the ongoing challenges, and on behalf of the Board, extended gratitude to all those involved for their hardwork and service delivery during these difficult times.

Also on behalf of the Board, the Chair extended thanks to Gary Malone, former Third Sector Representative and Chief Executive of VAA, in recognition of his work commitment and contributions to the Angus community, following his recent retiral. Ivan Cornford, Independent Sector Representative had also intimated his resignation (Agenda Item 5, Report IJB 53/21 refers) and was thanked for his contributions to the IJB and wished well for the future. In response, Ivan highlighted that he would continue as a member, until a suitable replacement was identified.

*At this stage in the meeting, the Chair advised that following receipt of legal advice relating to Agenda Item 13, Report No IJB 59/21 Internal Care Homes – Future Delivery Arrangements, she confirmed that the Report was now withdrawn. A Special Meeting of the IJB would be arranged in due course.*

### **1. APOLOGIES**

There were no apologies intimated.

## **2. DECLARATIONS OF INTEREST**

Councillor Bell advised that in her capacity as a Non-Executive Director of Public Health Scotland, she had a standing declaration of interest and specific exclusion and would take part in any discussion or voting.

Councillor Speed declared an interest in Item 10 (Report No IJB 58/21) as an unpaid carer and indicated that she had no financial interest at this time and would participate in any discussion and voting during consideration of the item.

## **3. MINUTES INCLUDING ACTION LOG**

### **(a) PREVIOUS MEETINGS**

The minute of meeting of the Angus Health and Social Care Integration Joint Board of 25 August 2021 was submitted and approved as a correct record.

### **(b) ACTION LOG**

The action log of the Angus Health and Social Care Integration Joint Board of 25 August 2021 was submitted and noted.

## **4. TIMETABLE OF MEETINGS FOR IJB AND IJB AUDIT COMMITTEE 2022**

The Committee agreed to note the timetable of meetings for IJB and IJB Audit Committee for 2022.

*The Carers Representative joined the meeting during consideration of the following item.*

## **5. APPOINTMENTS**

With reference to Article 5 of the minute of meeting of this Board of 25 August 2021, there was submitted Report No IJB 53/21 by the Chief Officer advising of the requirements in respect of resignations, appointments and re-appointments to the IJB; and reviewing the membership of the Audit Committee and appointing a member of the IJB to the Audit Committee in respect of a vacancy arising.

In terms of the vacancy on the IJB Audit Committee, the Chief Finance Officer and Councillor Bell provided an update, thereafter Peter Davidson, Non Executive Member, NHS Tayside and Councillor Speed both expressed an interest. Councillor Speed intimated that she would forego her interest in the appointment in favour of Peter Davidson.

The Integration Joint Board agreed:-

- (i) to note that Ivan Cornford had intimated his resignation as a non voting member of the IJB in respect of commercial providers of social care and that work was currently being undertaken to identify a suitable replacement; which recommendation would be submitted to the IJB for approval in due course;
- (ii) to note that NHS Tayside had advised that it was intended to confirm the following appointments at their meeting on 28 October 2021:-
  - (a) Dr Richard Humble – primary care medical practitioner,
  - (b) Sarah Dickie – associate nurse director; and
  - (c) Dr Elaine Henry – non primary care medical practitioner.
- (iii) to re-appoint the following non voting members in respect of the following groups:-

Chris Boyle and Barbara Tucker - staff of the constituent authorities  
Andrew Jack – service users  
Peter Burke – carers  
Dr Alison Clement – Clinical Director of the IJB;

- (iv) to re-approve the membership of the Audit Committee of Councillor Julie Bell, Andrew Jack, Chris Boyle, Peter Burke, Kathryn Lindsay and Hayley Mearns; and
- (v) to appoint Peter Davidson, Non Executive Board Member, NHS Tayside, as an additional member of the IJB to its Audit Committee arising from a vacancy that had arisen.

*The GP Representative, NHS Tayside joined the meeting during consideration of the following item.*

## **6. FINANCE REPORT – 2021/22**

With reference to Article 5 of the minute of meeting of this Board of 25 August 2021, there was submitted Report No IJB 54/21 by the Chief Finance Officer providing an update to the Board regarding the financial position of Angus Integration Joint Board including the financial projections for 2021/2022, the impact of COVID-19 on the IJB's financial position, an update on reserves, financial planning and financial risks.

Attached as Appendix 1 to the Report was the Integration Joint Board's detailed financial position for 2021/22. This showed that the overall projected financial position for Angus IJB for the year to March 2022 was an underspend of c£1.321m, after offsetting the costs of COVID-19. Appendices 1, 2, 3 and 4 of the Report set out the financial monitoring report 2021/22; financial risk assessment 2021/22, the reserves position and financial governance.

The Chief Finance Officer highlighted that the IJB's Annual Accounts for 2020/21 had been approved by the IJB's Audit Committee on 29 September 2021 and subsequently signed off by the IJB's Chair, Chief Officer, Chief Finance Officer and the External Auditor.

Updates were provided in terms of the progress against planned interventions and also the release of funding from the Scottish Government to support winter pressures and long term improvements in service capacity across health and social care, highlighting that the funding may alleviate some local pressures including staff retention and recruitment in health and social care.

He also referred to the request to support the transfer of the Financial Planning Reserve 2020/21 to Angus Council of £0.648m and to NHS Tayside of £0.803m.

There followed considerable discussion where some members requested further information and also commented on a number of areas including unfilled vacancies linked to recruitment, the projected financial position, the proposed transfer of reserves to both Angus Council and NHS Tayside and potential to increase reserve position, occupational therapy, workforce support, staff recruitment and GP recruitment including face to face consultations. The Chief Finance Officer and the Head of Community Health and Care Services, South, in response, provided an update.

The Independent Sector Representative noted that, in his opinion, the national proposal to fund an uplift of the hourly rate in Adult Social Care staff providing direct care from £9.50 to £10.02 would benefit only a certain group of staff, leaving others feeling demoralised.

The Clinical Director, the GP Representative, the Registered Medical Practitioner also provided updates highlighting the need to focus on developing prevention and early intervention measures to support good health and wellbeing for all and the ongoing pressures in general practice including GP recruitment and retention.

The Integration Joint Board agreed: -

- (i) to note the overall projected financial position of Angus IJB for 2021/22;
- (ii) to note the risk documented in the Financial Risk Assessment as outlined in Appendix 2 to the Report;
- (iii) to note the confirmation of additional Scottish Government funding and that further details would follow in due course; to request the Chief Officer to progress plans regarding the funding and implement proposals in line with Scottish Government intentions and the IJB's existing Strategic Plan and Strategic Financial Plan;
- (iv) to support the creation of a Mental Health Strategy Reserve (£0.300m) as described in Appendix 3 to the Report;
- (v) to support the transfer of £0.648m of reserves (Financial Planning Reserve 2020/21) to Angus Council and £0.803m of the same reserve to NHS Tayside as described in Appendix 3 to the Report; and
- (vi) to note the issues documented in the Financial Governance Appendix 4.

## **7. ANGUS MENTAL HEALTH AND WELLBEING UPDATE**

With reference to Article 8 of the minute of meeting of this Board of 25 August 2021, there was submitted Report No IJB 55/21 by the Chief Officer providing an update in relation to Mental Health and Wellbeing provision in Angus.

The Report provided an update on the areas progressed since the last meeting of the IJB in August 2021, as detailed in Section 3 of the Report.

In terms of the Angus Mental Health Financial Plan, the Report indicated that a number of local developments had financial implications. Funding streams were evolving and individual developments were being supported by specific local financial plans reliant, generally on existing local funding or funds provided nationally.

Section 6 of the Report detailed the risks in terms of outstanding decisions related to In-Patient Mental Health facility in terms of Seaton Grove and the Mulberry Unit; the multiple recording systems and duplicated reporting; and the number of mental health delayed discharges.

The Head of Community Health and Care Services, North advised that the implementation plan for the Living Life Well (LLW) was under development and that following a period of engagement, would be reported to the IJB in December. She highlighted the Communities Mental Health and Wellbeing Fund, and areas of work that had been progressed to enhance the services provided as detailed in Section 3 of the Report. The number of delayed discharges in Mental Health continued to be challenging but emphasised that services continued to work to review the position. Partnership working continued to be progressed with key stakeholder including service users and carers, that would inform developments.

It was also noted that a Tayside Executive Partners Strategic Leadership Group had been established.

The Third Sector Representative advised that the Communities Mental Health and Wellbeing Fund had been established with £15m allocated to support mental health and wellbeing in communities across Scotland. In highlighting that grass roots community groups and organisation may benefit from the fund, she emphasised the opportunity to work collaboratively and innovatively to reach out and support the mental health and wellbeing of individuals.

Some members raised comments and questions in relation to Advanced Nurse Practitioners (ANPs), emergency Scottish Ambulance Services (SAS) calls including the impact on Police Scotland capacity, Communities Mental Health and Wellbeing Fund, Penumbra and the development opportunities to engage and break down barriers and challenges around stigma,

and in response the Head of Community Health and Care Services, North, Chief Officer and Associate Nurse Director provided detailed updates.

Thereafter, the Integration Joint Board agreed:-

- (i) to note the implementation plan for Living Life Well (LLW) was being developed and would be reported to the IJB in December 2021 following a period of engagement.
- (ii) to note the risks detailed in the report.
- (iii) to note the financial framework to support Living Life Well Strategy remained outstanding.

## **8. ANNUAL CHIEF SOCIAL WORK OFFICER REPORT 2020-2021**

With reference to Article 12 of the minute of meeting of this Board of 28 October 2020, there was submitted Report No IJB 56/21 by the Chief Social Work Officer presenting the Angus Council Chief Social Work Officer Annual Report for 2020 to 2021.

The Report indicated there was a requirement to ensure oversight and accountability within the local authority for all social work and social care services and was submitted to the Integration Joint Board, for information. Also provided was an overview of how Angus Council delivered a wide range of social work and social care services during 2020-21. The outcome of external and internal evaluation and improvement activities areas included:- summary of performance, service quality and performance, finance, workforce and priorities for recovery in response to COVID-19.

The Chief Social Work Officer provided an update to the Report, highlighting the significant increase in demand in terms of Care at Home and Mental Health services. She also took the opportunity to commend Council staff, carers and local providers who had worked together to continue to promote positive outcomes for children, adults, families and communities throughout the challenging times and also the work and support provided by the third sector and wider community.

The Chief Social Work Officer and Head of Community Health and Care Services, South responded to questions from Councillors Bell, Myles and Speed in relation the Angus Child Protection Register, Care at Home, and also regarding the capacity of Mental Health Officers in light of the increased demand in Mental Health services.

The Integration Joint Board agreed to note the contents of the Annual Chief Social Work Officer Report for 2020-21 as outlined in the Appendix to the Report.

*At this stage, the Chief Officer advised that the Principal Planning Officer required to attend another meeting, and having heard from the Chair, the Board agreed that the business would now be considered in the following order.*

## **9. UPDATE ON PROGRESS WITH IMPLEMENTATION OF THE CARERS (SCOTLAND) ACT 2016**

With reference to Article 7 of the minute of meeting of this Board of 23 June 2021, there was submitted Report No IJB 58/21 by the Chief Officer providing an update on the implementation of the Carers (Scotland) Act 2016.

The Report indicated that arrangements had been put in place with Kirrie Connections to progress the development of meeting places in all localities in Angus. Work was progressing well and funding, in addition to the resources made available by the IJB was being sought by Kirrie Connections to expand this work, noting that the work provided significant support for carers who supported people with dementia.

The range of services and supports had previously been agreed by the IJB in relation to the funding from the Carers Act and was proposed that the previous temporary commitments made by the IJB were extended permanently. Section 4 of the Report described the funding and commissioning proposals to be considered.

The Scottish Government had made £70m additional resources available to support the delivery of the Act in Scotland. The Angus share of the funding including the committed and proposed use of funding from the Carers Act were outlined in Section 5 of the Report.

There continued to be risks associated with demographic growth including increased demand and need. An approach to demand management for care at home was being delivered to address some of those issues.

The Head of Community Health and Care Services, South and the Principal Officer, AHSCP highlighted the key areas of the Report, including the financial implications and the shortfall between commitments and funding of £245,000.

Councillor Bell commended the work and support in relation to Kirrie Connections and also around the progress of the meeting places in Angus localities and raised a question in terms of the low resources around mental health services, and having heard from the Carer's Representative commend the support provided to carers in Angus in comparison to other areas, and emphasised that Angus should be proud of that achievement, thereafter the Principal Officer in providing an update, also confirmed that a new Senior Planning Officer in Mental Health had been appointed and was due to take up post shortly.

The Integration Joint Board agreed:-

- (i) to note the content of the Report and the progress made to date with the implementation of the Carers (Scotland) Act 2016; and
- (ii) to approve the funding and commissioning intentions as set out in Sections 4 and 5 of the Report.

## **10. COMMUNICATION AND ENGAGEMENT PROGRESS UPDATE**

With reference to Article 13 of the minute of meeting of this Board of 28 October 2020, there was submitted Report No IJB 57/21 by the Chief Officer providing an update to the IJB on progress made to advance the communication and engagement activities of the Angus Health and Social Care Partnership (AHSCP).

The Report indicated that communication and engagement was recognised as a priority area for the effective delivery of the Partnership's strategic plan.

It was also important to note that the recent engagement and communication activities had been heavily influenced by the COVID-19 pandemic. Despite significant challenges throughout 2020/21, the Partnership had continued to listen, engage and involve people which had ensured that their insights and experiences had influenced service change.

Section 3 of the Report outlined a number of other activities undertaken and also the planned activity for 2021/22. Appendices 1, 2 and 3 to the Report detailed the action plan update, summary of engagement activities undertaken during October 2020 to January 2022 and care opinion feedback respectively.

The Integration Improvement Manager provided an informative update and overview of the engagement and communication activities undertaken and planned for the period of October 2020 to January 2022 including the recent engagement activities that had taken place in relation to physical disability and learning disability improvement plans and the Angus and Dundee stroke rehabilitation pathway.

The Chair welcomed the Report and highlighted the extensive work involved and enquired whether there were adequate resources and support available. The Integration Improvement Manager confirmed additional resources had been allocated to support the advancement of the communication and engagement activities.

The Integration Improvement Manager responded to questions and comments from Councillors Bell and Speed, Peter Drury, Associate Nurse Director and the Registered Medical Practitioner in relation to proactive engagement and communications with the wider stakeholders including MSPs and MPs; Care Opinion; Integration Matters, Induction Guides and face to face public engagement events.

The Integration Joint Board agreed to note the actions that had been undertaken and the progress that had been made to advance the communication and engagement activities of Angus Health and Social Care Partnership (AHSCP).

#### **11. DATE OF NEXT MEETING**

The Integration Joint Board noted that the next meeting would be held on Wednesday 8 December 2021 at 2pm.

The Integration Joint Board noted that Agenda Item 13 Report 59/21 – Internal Care Homes – Future Delivery Arrangements as detailed on the agenda had been withdrawn, therefore there was now no requirement to exclude the public and press at this stage in the meeting, and that the business was now concluded.