Corporate Risks	Strategic Owner	Score	Target	DoT	Corporate Risk Profile						
01 Financial Sustainability	Ian Lorimer	20	9	1		Critical (5)				1	
02 Transforming for the Future	Margo Williamson	9	6	$\leftrightarrow$	Impact	Major (4)		2	1	1	2
03 Performance Management	Ian Cochrane	6	4	$\longleftrightarrow$		Significant (3)		1	3	2	
04 Partnerships	Vivien Smith	12	9	$\longleftrightarrow$		Marginal (2)					
05 Information Governance	Jackie Buchanan	8	8	$\leftrightarrow$		Negligible (1)					
06 Public Protection	Kathryn Lindsay	8	8	$\longleftrightarrow$			Very Low (1)	Low (2)	Low to High (3)	High (4)	Very High (5)
07 <b>Legislation</b>	Jackie Buchanan	9	6	$\leftrightarrow$	Likelihood						
08 IT Resilience & Cyber Attack (Business Continuity)	Sharon Faulkner	16	8	$\leftrightarrow$	Emerging Risks – being monitored						
09 Health & Safety Compliance	Mark Armstrong	12	6	$\leftrightarrow$							
10 Exit from the European Union	Vivien Smith	12	12	$\leftrightarrow$							
11 Climate Change	Alison Smith	9	6	$\leftrightarrow$							
12 Pandemic – COVID19	Margo Williamson	20	15	$\leftrightarrow$							
13 <b>Data Migration</b>	Kathryn Lindsay	20	5	NEW							

N.B. Corporate Risk Profile represents number of risks with that score

Critical – cost overrun>10% of annual budget or fail to deliver multiple critical objectives or national press coverage or results in senior officer resignation Major – cost overrun>5% of annual budget or fail to deliver a critical objective or local press coverage or failure to deliver a statutory service Significant – cost overrun>3% of annual budget or may fail to deliver a critical objective

Marginal – cost overrun>2% of annual budget or local disruption to service(s) but statutory services & strategic objectives still delivered Negligible – cost overrun<2% of annual budget or some disruption to service(s) but manageable

Very High - 80-99% likely High - 60-70% likely Low to High - 40-59% likely Low - 20-39% likely Very Low - 1-19% likely