Corporate Risks	Strategic Owner	Score	Target	DoT	Corporate Risk Profile							
01 Financial Sustainability	lan Lorimer	20	9	$\longleftrightarrow$		Critical (5)	1					
02 Transforming for the Future	Margo Williamson	9	6	$\leftrightarrow$	Impact	Major (4)		2	1	3	1	
03 Performance Management	Vivien Smith	6	4	$\leftrightarrow$		Significant (3)		1	3			
04 Partnerships	Vivien Smith	9	6	1		Marginal (2)						
05 Information Governance	Jackie Buchanan	8	8	$\leftrightarrow$		Negligible (1)						
06 Public Protection	Kathryn Lindsay	8	8	$\leftrightarrow$			Very Low (1)	Low (2)	Low to High (3)	High (4)	Very High (5)	
07 <b>Legislation</b>	Jackie Buchanan	9	6	$\leftrightarrow$			Likelihood					
08 IT Resilience & Cyber Attack (Business Continuity)	Sharon Faulkner	16	8	$\leftrightarrow$	Emer	ging Risks – be	cs – being monitored					
09 Health & Safety Compliance	Mark Armstrong	12	6	$\leftrightarrow$	National Care Service – full assessment to be worked up							
10 Climate Change	Alison Smith	16	12	1								
11 Pandemic – COVID19	Margo Williamson	16	12	1								
12 Data Migration	Kathryn Lindsay	5	5	1								

N.B. Corporate Risk Profile represents number of risks with that score

Critical – cost overrun>10% of annual budget or fail to deliver multiple critical objectives or national press coverage or results in senior officer resignation Major – cost overrun>5% of annual budget or fail to deliver a critical objective or local press coverage or failure to deliver a statutory service Significant – cost overrun>3% of annual budget or may fail to deliver a critical objective

Marginal – cost overrun>2% of annual budget or local disruption to service(s) but statutory services & strategic objectives still delivered Negligible – cost overrun<2% of annual budget or some disruption to service(s) but manageable

Very High - 80-99% likely High - 60-70% likely Low to High - 40-59% likely Low - 20-39% likely Very Low - 1-19% likely