



ANGUS HEALTH AND SOCIAL CARE
INTEGRATION JOINT BOARD – 26 APRIL 2023
STRATEGIC COMMISSIONING PLAN 2023-2026
REPORT BY GAIL SMITH, CHIEF OFFICER

ABSTRACT

The purpose of this report is to approve the Strategic Commissioning Plan (SCP) as the finalised SCP of the Angus Integration Joint Board (IJB) for the period from 1 May 2023 – 31 March 2026 and to update the Board on how the plan will be implemented.

1. RECOMMENDATIONS

It is recommended that the Integration Joint Board:-

- (i) Approves the “Working Together to Improve Lives in Angus” the IJB’s SCP for 2023 – 2026 which describes how the IJB will commission, design, plan, deliver and monitor the provision of services to local communities at Appendix 1.
- (ii) Endorse the Strategic Delivery Plan (SDP), attached as an appendix within the SCP, and request a further iteration of the SDP in August 2023 acknowledging the Strategic Financial Plan (SPF).
- (iii) Approves the Market Facilitation Statement (MFS) at Appendix 2 and devolve authority to the Chief Officer to modify the MFS as required, to allow us to deliver the SCP.
- (iv) Approves the Housing Contribution Statement at Appendix 3.
- (v) Agrees to direct in terms of Appendix 6 and requests the Chief Officer to issue the Direction to Angus Council and NHS Tayside.

2. BACKGROUND

Section 29 of the Public Bodies (Joint Working) (Scotland) Act 2014 (the Act) requires the IJB to have a SCP. The SCP is a document which:

- a) Sets out the arrangements for the carrying out of the integration functions of the areas of the local authority over the period of the SCP
- b) Sets out how those arrangements are intended to achieve, or contribute to achieving, the national health and wellbeing outcomes, and
- c) Includes other materials as the Integration Authority thinks fit.

Integration Authorities are required by law to review their Plans at least every three years.

On 24 April 2019 the IJB approved the final draft of the SCP 2019 – 2022. This SCP was due to conclude on 31 March 2022.

On 25 August 2021 (IJB 39/21), the IJB approved the recommendation of the Strategic Commissioning Group (SPG) that the deadline for the completion of the new Plan be reset for 31 March 2023, as per the Scottish Government's permission due to the impact of COVID-19.

On 22 February 2023 (IJB 5/23) the IJB acknowledged that as a result of system pressures and timings of Angus IJB meetings, the SCP for 2023-2026 should be presented to the IJB for approval in April 2023.

3. CURRENT POSITION

Governance over the development of the Plan is provided by the SPG who approved the SCP for consideration by the IJB on 5th April 2023.

This SCP sets out the IJB's priorities for the next three years 2023 – 2026 to work in partnership to reduce inequalities and improve the health and wellbeing of the people of Angus.

A draft SDP provides details of a range of actions that will be undertaken throughout the lifetime of this Plan. A final version of the SDP will be presented to the IJB in August 2023 to provide assurance that the IJB is meeting the needs of the community it is serving in an efficient, effective and accessible way within its available budget over the duration of this plan.

The final draft SCP has been co-created with input from people who use care and support, their families, Carers, members of the public, people who work in Health and Social Care, the SPG, Third Sector and Independent Sector partners. A separate report on the engagement activity is provided in Appendix 4.

The landscape within which this SCP has been developed is markedly different compared to previous Plans. Demand for services is increasing and health inequalities are widening. The impact of the COVID-19 pandemic and the cost of living crisis has been substantial. This means that the resource challenges that we face, both in terms of finances and workforce, are bigger than they have ever been.

In February 2023 (IJB 4/23) the IJB received an update regarding the development of the Angus IJB Strategic Financial Plan (SFP) for the period 2023/24 to 2025/26 detailing a forecasted c£8m shortfall. The latest iteration of the IJB's SFP will also be presented to the IJB in April and shows a significant and unsustainable underlying financial deficit by 2025/26.

As a requirement of the Public Bodies (Joint Working) (Scotland) Act 2014, IJBs are required to produce a Market Facilitation Statement (MFS). This is attached at Appendix 2. The MFS explains how Angus Health and Social Care Partnership (AHSCP) intends to deliver on the SCP ensuring there is a diverse, appropriate and affordable provision available to meet needs and deliver effective outcomes both now and in the future.

Angus HSCP is required to develop a Housing Contribution Statement (HCS) under the Public Bodies (Joint Working) (Scotland) Act 2014. This is attached at Appendix 3. The HCS acts as the 'bridge' between the Local Housing Strategy (LHS) and the SCP and sets out the role and contribution of the local housing sector in meeting the outcomes and priorities identified in the SCP. The primary focus of the HCS is the LHS and the actions that will positively contribute to improving the health and wellbeing of our communities and people.

4. PROPOSALS

This SCP details the ambition to work with our partners and the people of Angus to continue to narrow the gap between those with the best and worst health and wellbeing. The SCP also focuses on the 'quadruple aim' of improving experience for service users, improving experience for staff, better health outcomes and lowering cost of care.

5. FINANCIAL IMPLICATIONS

An updated Strategic Financial Plan is submitted to the IJB Report no IJB 28/23.

The IJB's Integration Scheme (June 2022 version) includes the following... "If, after the application of reserves, there remains a forecast overspend, a revised Strategic Plan must be developed to enable the overspend to be managed in subsequent years." This highlights the

need for any approved Strategic Commissioning Plan to be supported, through the Strategic Delivery Plan (SDP), by a sustainable Strategic Financial Plan (SFP).

As it cannot currently be confirmed that the SCP (2023/24-2025/26) can be delivered within available resources, so the IJB will need to revisit the SCP's associated SDP and SFP and it is a recommendation of this report that a further iteration of the SDP is brought forward, alongside a further version of the IJB's SFP, and possibly the SCP if required, for the August 2023 IJB meeting.

As noted above further work continues to develop the SDP to ensure we can close the predicted financial shortfall.

6. RISK

Angus IJB formally monitors its corporate risks through the Angus Clinical, Care and Professional Governance group. It should be noted however that further risks may still materialise in the financial year end position.

Risk Description	Failure to deliver on the priorities within the SCP which improve the health and wellbeing outcomes of the population of Angus within available resources.
Risk Category	Strategic
Inherent Risk Level	Likelihood 5 x Impact 5 = Risk Scoring 25 (very high risk level).
Mitigating Actions	Funding - Ongoing dialogue with NHST, Angus Council and, via national forums, Scottish Government. Identify and progress actions within the SDP to ensure services improve the experience for service users, improve the experience for staff, lead to better health outcomes and lower the cost of care. Monitor via SPG, Strategic Delivery Group and report to IJB regularly.
Residual Risk Level	Likelihood 5 x Impact 4 = Risk Scoring 20 (very high risk level).
Planned Risk Level	Likelihood 4 x Impact 4 = Risk Scoring 16 (high risk level).

7. OTHER IMPLICATIONS (IF APPLICABLE)

8. EQUALITY IMPACT ASSESSMENT

This SCP maintains Angus Health and Social Care Partnership's (AHSCP) efforts on ensuring its activity and investment is targeted to tackle inequalities. Our services support those most in need within the community and we continue to focus on localities and in particular areas of economic deprivation. An impact assessment has been completed at Appendix 5.

9. DIRECTIONS

The Integration Joint Board requires a mechanism to action its strategic commissioning plans and this is provided for in Section 26 to 28 of the Public Bodies (Joint Working) (Scotland) Act 2014. This mechanism takes the form of binding directions from the Integration Joint Board to one or both of Angus Council and NHS Tayside.

Direction Required to Angus Council, NHS Tayside or Both	Direction to:	
	No Direction Required	
	Angus Council	
	NHS Tayside	
	Angus Council and NHS Tayside	X

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List of Appendices:

- Appendix 1 Angus HSCP Strategic Commissioning Plan 2023-26.
- Appendix 2 Market Facilitation Document
- Appendix 3 Housing Contribution Statement
- Appendix 4 Engagement Report
- Appendix 5 EQIA
- Appendix 6 Direction