



ANGUS HEALTH AND SOCIAL CARE
INTEGRATION JOINT BOARD AUDIT COMMITTEE – 21 JUNE 2023
DIRECTIONS UPDATE
REPORT BY GAIL SMITH, CHIEF OFFICER

ABSTRACT

This report outlines a summary of the Directions issued by the IJB from January 2022 to April 2023 (inclusive).

1. RECOMMENDATIONS

It is recommended that the Integration Joint Board (IJB) Audit Committee: -

- (i) Review the details of the Directions issued by Angus HSCP since April 2022.
- (ii) Requests a further update be prepared to the IJB Audit Committee in December 2023.

2. BACKGROUND

Issuing of Directions is the method through which the IJB commissions Angus Council and NHS Tayside to deliver the priorities outlined within the IJB's Strategic Plan. Directions are legally binding, and the Public Bodies (Joint Working) (Scotland) Act 2014 and associated secondary legislation establishes the framework within which they operate.

On 26 April 2023 IJB members approved the revised Angus IJB Directions Policy and Procedure as outlined in Appendix 1 to IJB report 26/23.

The policy outlines that the IJB's Audit Committee will assume responsibility for overview of progress with the implementation of directions, requesting a twice-yearly progress report, and escalating key delivery issues to the IJB (June and December).

This report outlines a summary of the Directions issued by the IJB from 2022 to April 2023 and their status. The report does not provide detail of the Directions' content or commentary on their impacts, as it is considered that this level of oversight is facilitated through the normal management arrangements of the IJB and Angus Health and Social Care Partnership.

3. CURRENT POSITION

In Appendix 1, the current position or status of each Direction is listed under a "status" column. The IJB will develop a series of indicators to consistently describe the current status. Initially the following will be used:-

- Not started (Could apply to recently issued Directions)
- Work in Progress (Where the implementation of a Direction is underway but not yet complete).
- Complete (Where all directed actions are complete).

- Archived (Directions will be noted as archived after they have appeared in 2 half yearly updates as complete).

Between January 2022 and April 2023 (inclusive) the IJB issued 7 Directions to NHS Tayside and one to Angus Council.

Of the 7 Directions issued by the IJB:

- One has not started
- One will be superseded in June 2023
- Three remain work in progress
- Two are complete.

It is noted that in February 2023, a Direction was completed in relation to the NHS Tayside Winter Plan (IJB Report 89/22). This Direction was not issued following discussions with Dundee and Perth and Kinross IJBs ensuring consistency of approach.

5. FINANCIAL IMPLICATIONS

The financial implications associated with all issued Directions are set out in the original IJB reports and detailed in Appendix 1.

6. RISK

Failure to comply with the legislative requirement and framework for Directions would place the IJB in breach of its statutory duties.

7. EQUALITY IMPACT ASSESSMENT

An Equality Impact Assessment is not required.

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List of Appendices:

Appendix 1: Record of Directions issued by the IJB since January 2022

Appendix 1 Record of Directions issued by the IJB since January 2022

IJB Meeting Date	Report number	Report title	Direction to	Direction number	Functions covered by Direction	Full Text	Budget allocated by IJB to carry out direction	Date issued	Review Date	Status	Supersedes revises or revokes a previous Direction?	Link to IJB Meeting
24.08.2022	55/22	Mental Health & Wellbeing Update	NHST	04/22	Mental Health and Wellbeing in Primary Care Services,	NHS Tayside is directed to undertake the programme of work in relation to the Mental Health and Wellbeing in Primary Care Services, Phase one and two developments. This includes the roll out of Enhanced Community Support and the initial planning/design stage and the establishment of the initial crisis centre, as outlined in the report.	The budget to be allocated to this direction is £103,919 in relation to 22/23 part year expenditure. With £415,028 projected full year expenditure in 23/24 increasing to £836,971 in year 24/25.	17.11.22	Apr-23	Not started. Awaiting confirmation from SG re funding	No	https://www.angus.gov.uk/angus_health_and_social_care_integration_joint_board_24_august_2022
26.10.2022	69/22	GP Practices Premises Strategy	NHST	05/22	Primary Medical Services	The NHS Tayside should provide timely cooperation to support delivery of the Angus General Practice Premises Strategy.		04.11.22	Apr-23	To be superseded in June 23	No	Angus Health and Social Care Integration Joint Board 26 October 2022 Angus Council
26.10.2022	70/22	Angus PCIF	NHST	06/22	Primary Medical Services	The NHS Tayside should continue to implement the Primary Care Improvement Plan.	Angus IJB PCIF reserve has a balance of £2.648m (at 31 March 2022). Scottish Government has informed Angus IJB this reserve is being withdrawn and is longer available to support non recurring PCIF improvement works. Funding remains in place for 2022/23	04.11.22	Apr-23	Complete re 22/23. See June 2023 IJB report.	No	Angus Health and Social Care Integration Joint Board 26 October 2022 Angus Council
26.10.2022	71/22	Angus & Dundee Stroke Pathway	NHST	07/22	Rehabilitation Medicine specifically Stroke Rehabilitation	This report seeks approval to permanently close the 10 beds at Ward 7, Stroke Rehabilitation Unit, Stracathro Hospital. The report also seeks approval for the permanent relocation of 8 stroke rehabilitation inpatient beds to the Royal Victoria Hospital (RVH) Dundee	The cost of the new workforce model is c £3.714m with available budget of c£4.151m resulting in a recurring new reduction in costs of c£0.437m, of which c£0.14m has been approved for Angus HSCP	04.11.22	Mar-23	Complete	No	Angus Health and Social Care Integration Joint Board 26 October 2022 Angus Council
26.10.2022	72/22	MFE Inpatient Review	NHST	08/22	Medicine for the Elderly	This report seeks approval to permanently close the 14 beds at Ward 2 Stracathro Appendix 2 Hospital and reduce bed capacity by one bed at Arbroath infirmary. The report also seeks approval that the opening of the additional 10 beds in Isla Unit Whitehills Health and Community Care Centre becomes a permanent addition to the bed capacity. Within this proposal there is an overall reduction of 5 MfE beds across Angus. This will result in 48 MfE beds plus the 4 beds within the Strathmore Hospice at WHCCC (total beds = 52).	The cost to provide 48 MfE inpatient beds and 4 hospice beds per annum is c£3.57m, the current budget available is c£3.94m based on 57 beds and hence the shift in beds will result in a net reduction cost of c£0.36m and five beds.	04.11.22	Mar-23	Complete	No	Angus Health and Social Care Integration Joint Board 26 October 2022 Angus Council
22.02.2023	13/23	The Gables	AC	01/23	Residential Care for adults with a Learning Disability.	Direct Angus Council to proceed with the decommissioning of all 8 permanent beds at The Gables, Forfar and proceed to commission 8 permanent beds at 408 Beech Hill House, Forfar for adults with a learning disability. This will be supported by a comprehensive action plan and engagement plan. Governance and scrutiny will be undertaken by the Residential Care Home Review Group. The welfare of the residents will be paramount. To support residents, families, and staff, this will be approached in a planned way, taking into account their needs, and by ensuring that clear and consistent communication and engagement take place during the move. COSLA good practice guidance on the closure of a care home and the Care Inspectorate guidance and requirements in relation to registering the new care home and any transition plans for residents will be implemented.	The costs of delivering this service will be contained within budget devolved to Angus IJB. Any minor capital works required will be contained within existing, agreed capital budgets.	23.02.23	Feb-24	Work in progress	No	No link available as paper issued as exempt EXEMPT (not for publication by virtue of Paragraphs 2, 6 and 9 of Part 1 Schedule 7A to the 1973 Act)"

26/04/2023	29/23	Strategic Commissioning Plan	NHST & AC	02/23	The strategic plan encompasses all functions delegated to the HSCP Board by Angus Council and NHS Tayside	Angus Council and NHS Tayside are jointly directed to deliver services in line with the priorities within the Angus IJB Strategic Commissioning Plan and deliver the actions within the supporting Strategic Delivery Plan, as advised and instructed by the Chief Officer and within the budget levels outlined below.	The Strategic Commissioning Plan sets out the overall strategic direction for services delegated to the HSCP Board for the period 2023-26. Current budget settlements are on an annual basis. For 2023-24 this is circa £220m including Large Hospital Set Aside.	16.02.23	Oct-23	Work in progress	No	Angus Health and Social Care Integration Joint Board - 26 April 2023 Angus Council
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