



ANGUS HEALTH AND SOCIAL CARE

INTEGRATION JOINT BOARD – 21 JUNE 2023

MENTAL HEALTH AND LEARNING DISABILITY IMPROVEMENT PLAN

REPORT BY GAIL SMITH, CHIEF OFFICER

ABSTRACT

The purpose of this report is to bring forward an updated Mental Health and Learning Disability Services Improvement plan for approval following on from a special meeting of the Angus IJB on 27 March 23 (Report 15/23).

The Chief Officer for Angus Integration Joint Board brings forward a report prepared by the Chief Officer of Perth and Kinross Integration Joint Board in their capacity as Lead Partner for the coordination of strategic planning for inpatient mental health and inpatient learning disability services.

1. RECOMMENDATIONS

It is recommended that the Integration Joint Board (IJB) :-

- (i) Note the update report from the Perth & Kinross Chief Officer, attached at Appendix 1;
- (ii) Approve the Tayside Whole System Mental Health and Learning Disabilities Change Programme, attached as Appendix 2, subject to any further minor changes being required, which changes shall be approved by the Angus IJB Chief Officer, in consultation with the Chair; and
- (iii) Agree that the Chief Officer of Perth and Kinross IJB, as Lead Partner for coordinating mental health and learning disability strategy across Tayside, will bring forward a progress update of the Mental Health and Learning Disability Services Improvement Plan to the Angus IJB in December 2023.

2. BACKGROUND

The response to the final report of the Independent Oversight and Assurance Group (IOAG) on Tayside's Mental Health Services was submitted to Scottish Government at the end of March 2023. The final report followed a 12-month period of engagement with a range of key stakeholders across Tayside. The IOAG's remit was to provide independent assurance to the Minister for Mental Wellbeing and Social Care about progress being made in relation to 51 recommendations made by Dr David Strang in his report, Trust and Respect, the report of the Independent Inquiry into Mental Health Services in Tayside, published in February 2020.

The Scottish Government published the final report of the Independent Oversight and Assurance Group on Tayside Mental Health Services on 11 January 2023. The publication included as an appendix the Tayside Executive Partners (TEP) collective assessment of their delivery of their leadership promise set out in Living Life Well in the form of a 135-page report with Red Amber Green (RAG) rated progress against the 49 recommendations (2 Scottish Government recommendations) for Tayside set out in the Trust and Respect Report.

3. CURRENT POSITION

The report accompanies the Mental Health and Learning Disability Improvement Plan which has been prepared in response to the request to bring back a further iteration of the strategy and implementation plan following final report of the Independent Oversight and Assurance Group into Tayside Mental Health Services published in January 2023.

The report provides the Integration Joint Board the completed *Whole System Mental Health and Learning Disabilities Change Programme* for approval. The Whole System Mental Health and Learning Disabilities Change Programme plan is set in the context of a revised governance structure and refines the priorities set out in the Living Life Well Strategy.

4. PROPOSALS

This report updates Angus Integration Joint Board on the current proposals as detailed in Appendix 1, noting;

- The Executive Leadership Group / Programme Board have agreed Terms of Reference and both will continue to provide leadership to support the delivery of the Mental Health and Learning Disabilities Whole System Change. Angus is represented on both those groups.
- 12 areas / workstreams have been identified, setting out the program to deliver on the Mental Health and Learning Disabilities Whole System Change. These are summarised below (table 1). Angus has representation on the workstreams.

Table 1.

	Workstream	Category
1	Adult Inpatient Redesign Phase 1	Improvement
	Adult Inpatient Redesign Phase 2	Service Redesign
2	Strathmartine Physical Environment	Improvement
3	Address Significant Delayed Discharges	Improvement
3	Streamline and Prioritise Change Programme	Enabler
5	Make Integration Work	Enabler
6	Engage the Workforce	Enabler
7	Engage with patients, families, partners, and communities	Enabler
8	Continue to Focus on Patient Safety	Improvement
9	Integrated Mental Health and Substance Misuse Services	Service Redesign
10	Whole System Redesign of Learning Disability Services	Service Redesign
11	Crisis and urgent Care	Service Redesign
12	Specialist Community Mental Health Service Redesign	Service Redesign

5. FINANCIAL IMPLICATIONS

The Mental Health and Learning Disability Improvement Programme will require a financial framework which describes resources across inpatients and community Mental Health Services. This will support new models of care and financial recovery. This is now contained within the improvement plan as a key deliverable.

Appendix 1 to this report "Update Report from Perth & Kinross Chief Officer" notes some potential resource implications in terms of resourcing the overall programme. While Angus has not yet confirmed support for any of the additional requirements, noting the existing resources already committed to Mental Health improvement locally and regionally, it will be initially assumed that any Angus contributions to the additional requirements would be proportionate and reasonable and funded by the recently created Mental Health reserves held by the IJB.

6. RISK

The strategic risks associated with the delivery of the Mental Health and Learning Disability Whole System Change Programme will be identified and managed within the programme and reported to the Executive Leadership Group and Programme Board.

7. OTHER IMPLICATIONS (IF APPLICABLE)

N/A.

8. EQUALITY IMPACT ASSESSMENT

Assessed as relevant for the purposes of EQIA at this stage. The EQIA for the commencement of the programme is reproduced at (Appendix 3) and will be further supplemented by individual assessments for each of the workstreams.

The programme seeks to improve outcomes and experiences for anyone in Tayside who either has or is connected to someone with a mental health or learning disability need. It seeks to do so regardless of protected characteristics, so it is not anticipated that people with protected characteristics will be specifically affected in a different way to those without. Each work stream of the programme will conduct its own EQIA to ensure that, where necessary, steps/activity are included to ensure those with protected characteristics and those with circumstances that are known to affect people more (Health inequalities) receive equitable service.

9. DIRECTIONS

The Integration Joint Board requires a mechanism to action its strategic commissioning plans and this is provided for in Section 26 to 28 of the Public Bodies (Joint Working) (Scotland) Act 2014. This mechanism takes the form of binding directions from the Integration Joint Board to one or both of Angus Council and NHS Tayside.

Direction Required to Angus Council, NHS Tayside or Both	Direction to:	
	No Direction Required	x
	Angus Council	
	NHS Tayside	
	Angus Council and NHS Tayside	

REPORT AUTHOR: Gail Smith, Chief Officer

EMAIL DETAILS: tay.angushscp@nhs.scot

List of Appendices:

- Appendix 1 Update Report from Perth & Kinross Chief Officer.
- Appendix 2 Tayside Whole System Mental Health and Learning Disabilities Change Programme.
- Appendix 3 NHS Tayside EQIA.