

AGENDA ITEM NO 3 (a)

MINUTE of HYBRID MEETING of the **ANGUS HEALTH AND SOCIAL CARE INTEGRATION JOINT BOARD** held in the Town and County Hall, Forfar on Wednesday 21 June 2023 at 2.00pm.

Present: Voting Members of Integration Joint Board

Councillor JULIE BELL, Angus Council – Chair
PETER DAVIDSON, Non-Executive Board Member, NHS Tayside – Vice Chair
PETER DRURY, Non-Executive Board Member, NHS Tayside
Councillor GEORGE MEECHAN, Angus Council
Councillor LOIS SPEED, Angus Council

Non-Voting Members of Integration Joint Board

GAIL SMITH, Chief Officer
SANDY BERRY, Chief Finance Officer
CHRIS BOYLE, Staff Representative, Angus Council
ALISON CLEMENT, Clinical Director
KAREN FLETCHER, Lead Nurse, proxy on behalf of Susannah Flower, Nurse Director
ELAINE HENRY, Registered Medical Practitioner
RICHARD HUMBLE, GP Representative
ANDREW JACK, Service User Representative
KATHRYN LINDSAY, Chief Social Work Officer
DAVID MACKENZIE, Carers Representative
HAYLEY MEARNS, Third Sector Representative
BARBARA TUCKER, Staff Representative, NHS Tayside
NICKY WORRALL, Independent Sector Representative

Advisory Officers

DAVID COULSON, Director of Pharmacy, NHS Tayside
JILLIAN GALLOWAY, Head of Community Health and Care Services, AHSCP
ALISON WATSON, Service Leader, Legal and Democratic Services, Angus Council
DAVID SHAW, Interim Associate Medical Director, Primary Care, NHS Tayside

COUNCILLOR Julie Bell, in the Chair.

1. APOLOGIES

Apologies for absence were intimated on behalf of Tracey Bowman, Non-Executive Board Member, Susannah Flower, Nurse Director and Emma Fletcher, Director of Public Health, all NHS Tayside and Eunice McLennan, Head of Community Health and Care Services, AHSCP.

2. DECLARATIONS OF INTEREST/STATEMENT OF TRANSPARENCY

Dr Alison Clement intimated a statement of transparency in relation to Item 10 (Report IJB 35/23) as General Practitioner Partner at Monifieth Medical Practice and having applied the objective test, indicated that she would remain and participate in discussion during consideration of this item.

3. MINUTES INCLUDING ACTION LOG

(a) PREVIOUS MEETING

The minute of meeting of the Angus Health and Social Care Integration Joint Board of 26 April 2023 was submitted and approved as a correct record.

(b) ACTION LOG

The action log of the Angus Health and Social Care Integration Joint Board of 26 April 2023 was submitted. The Chief Officer provided an update in relation to the overdue actions, thereafter the IJB noted the action log.

(c) AUDIT COMMITTEE

The minute of meeting of the Angus Health and Social Care Integration Joint Board Audit Committee of 26 April 2023 was submitted and noted.

4. ADULTS WITH INCAPACITY

Members noted that Angus Council's Scrutiny and Audit Committee on 25 April 2023, Internal Audit Activity Update Report 107/23 had recommended that a full review of the Guardianship process should be undertaken. The review was underway and an action plan had been developed to support this. All actions were progressing with the aim to have the full review completed and reported to the IJB in October 2023.

5. TAYSIDE PRIMARY CARE STRATEGY

Members noted the ongoing work that had been progressed to develop a Tayside Primary Care Strategy, in order to ensure good communication and involvement. Wider engagement was being organised with a view to a Report being presented at the IJB in August 2023.

The Chief Officer intimated that the timeline for reporting to the IJB in August was over ambitious and due to annual leave commitments, advised that the Report would be brought forward to the IJB meeting in October 2023.

6. APPOINTMENTS

With reference to Article 5 of the minute of meeting of this Board of 26 April 2023, there was submitted Report No IJB 31/23 by the Chief Officer to extend the current arrangements in place and to also designate a new Depute Chief Officer from 1 August 2023.

The Integration Joint Board agreed:-

- (i) to designate Jillian Galloway, Head of Community Health and Care Services as Depute Chief Officer for a further period until 31 July 2023 in order to support operational demand; and
- (ii) to designate Eunice McLennan, Head of Community Health and Care Services as Depute Chief Officer from 1 August 2023 until the IJB in February 2024.

The Associate Medical Director, Primary Care joined the meeting during consideration of the following item.

7. MENTAL HEALTH AND LEARNING DISABILITY IMPROVEMENT PLAN UPDATE

With reference to Article 4 of the minute of special meeting of this Board of 27 March 2023, there was submitted Report No IJB 32/23 by the Chief Officer bringing forward an updated Mental Health and Learning Disability Services Improvement Plan, for approval.

The Report had been prepared by the Chief Officer of Perth and Kinross Integration Joint Board in their capacity as Lead Partner for the coordination of strategic planning for inpatient mental health and inpatient learning disability services across Tayside.

The Report indicated that the final report of the Independent Oversight and Assurance Group (IOAG) on Tayside's Mental Health Services was submitted to the Scottish Government at the end of March 2023 and also detailed the completed Whole System Mental Health and Learning Disabilities Change Programme, highlighting that the plan was set in the context of a revised governance structure and refined the priorities set out in the Living Life Well Strategy.

Section 4 of the Report detailed the 12 workstreams/areas that had been identified. Appendices 1 and 2 of the Report provided the update from the Chief Officer of Perth and Kinross IJB and the Tayside Whole System Mental Health and Learning Disability Change Programme.

The Chief Officer highlighted the key areas of the Report and intimated that the Executive Leadership Group/Programme Board's had agreed the Terms of Reference to support the

delivery of the Mental Health and Learning Disabilities Whole System Change and also the 12 areas/workstreams identified to setting out the programme to deliver on the Mental Health and Learning Disabilities Whole System Change. The Improvement Programme financial framework was still required and that in addition to the equality impact assessment (EQIA) outlined in Appendix 3 to the Report, confirmed that individual EQIA's would be undertaken for each workstream going forward.

Peter Drury, Non-Executive Board Member and Councillor Speed sought further information in terms of stakeholders concerns that the programme was overly ambitious and also around the absence of prevention and early intervention detail.

The Chief Officer provided an update and in terms of stakeholder numbers, confirmed that she would seek to obtain that information and revert back to Peter Drury following the meeting.

In response to Councillor Speed's point, Jillian Galloway, Head of Community Health and Care Services intimated that from a Tayside perspective, the ethos of prevention and proactive care underpinned the aim of the whole system change approach. Also confirmed that in terms of prevention and early intervention detail, that there was further improvement plans underneath those detailed and suggested that this particular point be followed up post meeting.

Terry Irvine, Service Leader, Angus Community Mental Health Service provided an update in relation to the extensive early intervention and preventative work being progressed.

The Integration Joint Board agreed:-

- (i) to note the update Report from the Perth and Kinross Chief Officer, as outlined in Appendix 1 to the Report;
- (ii) to approve the Tayside Whole System Mental Health and Learning Disability Services Improvement Plan outlined in Appendix 2 to the Report, subject to any further minor changes being required, which changes would be approved by the Angus IJB Chief Officer, in consultation with the Chair; and
- (iii) that the Chief Officer of Perth and Kinross IJB, as Lead Partner, for coordinating mental health and learning disability strategy across Tayside, would bring forward a progress update of the Mental Health and Learning Disability Services Improvement Plan to the Angus IJB in December 2023.

The Staff Representative, NHS Tayside joined the meeting during consideration of the following item.

8. ANGUS LIVING LIFE WELL SUMMARY UPDATE REPORT

With reference to Article 9 of the minute of meeting of this Board of 22 February 2023, there was submitted Report No IJB 33/23 by the Chief Officer providing members with an annual Report in relation to the progress of Angus Living Life Well Plan.

The Report indicated that the annual update provided information about the status of recommendations, the next steps for recommendations which had been met, and provided assurance regarding the governance around these recommendations.

Appendix 1 to the Report provided a summary update of all 39 actions within the Angus Living Life Well Implementation Plan.

Section 3 of the Report provided performance and feedback information in relation to Adult Integrated Mental Health Services, 7-day CMHT Service, Peer Support, Angus Nova Project, Mental Health and Wellbeing Enhanced Community Support (ECS) Hubs, and Tayside Mental Health and Learning Disabilities Implementation Plan.

Jillian Galloway, Head of Community Health and Care Services introduced the Report, thereafter the Board heard from Terry Irvine, Service Leader, Angus Community Mental Health Service provide an informative update of Peer Support including referrals received, breakdown and referral outcomes.

Following questions and comments from the Chair, Peter Davidson, Non-Executive Board Member and Councillor Speed in relation to the 7-day CMHT Service including 92% appointments attended, accessibility to mental health and wellbeing training programme, complex cases, long waiting times and clarification around the residual risk level, and in response, the Head of Community Health and Care Services, the Clinical Director and the Service Leader provided informative updates and also emphasised the collaborative work being delivered across services to support the whole family approach.

The Chair also took the opportunity to highlight the valuable services provided by resource centres, thereafter the Integration Joint Board agreed:-

- (i) having discussed, to acknowledge the progress made in relation to the Angus Living Life Well Implementation Plan; and
- (ii) to accept that future progress updates post June 2023 would be included as part of the Strategic Planning Update.

The Director of Pharmacy left the meeting during consideration of the following item.

9. FINANCE REPORT – 2022/23

With reference to Article 7 of the minute of meeting of this Board of 26 April 2023, there was submitted Report No IJB 34/23 by the Chief Finance Officer providing updates on the financial position of the IJB at the end of the financial year 2022/23, the impact of COVID-19 on the IJB's financial position reserves, financial planning and risks and governance.

Appendix 1 to the Report detailed the projected financial position for 2022/23. The overall projected management position for Angus IJB for the year to March 2023 was an underspend of c£7.438m. Appendix 3 of the Report outlined the financial governance position.

The Report indicated that as the IJB were reporting a year end underspend, the impact of the IJB's financial position for both Angus Council and NHS Tayside was neutral, and as per the Integration Scheme, the IJB did initially retain any reported year end underspends within IJB reserves, as outlined in Appendix 2 to the Report. Section 4 of the Report outlined the commitment made against in year 2022/23 underspends.

There remained underlying inflationary and demographic pressures and offsetting variances between services. Slippage in progress with delivery of savings from planned interventions was also an increased risk and would have an effect on long term planning. The overall financial position of the IJB has a material impact on the way Angus IJB will provide services in the future. By making ongoing progress with delivering efficiencies alongside service redesign and modernisation, the IJB would be most able to deliver the services it required to deliver to the local population on a sustainable basis.

In reference to the year-end position, the Chief Finance Officer highlighted that the information contained within the Report was management information, and therefore varied from what was set out in the IJB annual accounts which reflected reserves adjustments. He also provided an overview of the key areas of the Report including the underspend position, short term financial factors, General Medical Services (GMS) financial recovery plans, Out of Hours financial position, prescribing financial plans, strategic financial planning, and funding associated with Scottish Government directives.

Peter Drury, Non-Executive Board Member sought further information in terms of the unmet needs related to Podiatry (Tayside), and in response, the Chief Finance Officer intimated that he would require to investigate and revert back post meeting.

The Chair welcomed the updated commentary in relation to the development of Large Hospital Set Aside arrangements as outlined in Appendix 3 to the Report.

The Staff Representative, Angus Council, Chief Social Work Officer and Councillor Speed raised questions and comments in relation to Care at Home demands and available capacity and unmet care needs and impact on carers, and benchmarking, and in response, the Chief Finance Officer and Jillian Galloway, Head of Community Health and Care Services provided

updates and highlighted the various initiatives in progress to support the work to reduce the unmet needs going forward. It was also highlighted that the weekly hours had now decreased to approximately 900 hours.

The Chief Officer in reference to unmet needs, highlighted that work was progressing and being monitored regularly, and emphasised that this work would continue to be prioritised, going forward.

The Integration Joint Board agreed:-

- (i) having scrutinised, to note the overall financial position of Angus IJB for 2022/23;
- (ii) to approve Angus IJB approaching other organisations with a view to exploring collaborative opportunities as outlined in Section 3.14 of the Report;
- (iii) to endorse an increased level of transparency regarding the implications of delivering underfunded Scottish Government directives as outlined in Section 3.14 of the Report;
- (iv) having scrutinised, to note the update on Reserves as outlined in Appendix 2 to the Report; and
- (v) having scrutinised, to note the issues documented regarding Financial Governance as outlined in Appendix 3 to the Report.

10. GP PRACTICE PREMISES STRATEGY

With reference to Article 11 of the minute of meeting of this Board of 26 October 2022, there was submitted Report No IJB 35/23 by the Chief Officer presenting members with the Angus GP Practice Premises Strategy 2023-2026.

The Report indicated that the ultimate objective was to deliver a sustainable Primary Care service to the population of Angus, supported by an infrastructure that aligned with the vision of Angus Health and Social Care Partnership of “a healthier Angus served by integrated, multidisciplinary and co-located teams”.

The proposals outlined were to shape the future GP premises in Angus and meet the demand for efficient, sustainable and accessible facilities that supported the delivery of care to the population. Strategic objectives had been identified in collaboration with stakeholders.

The four principles identified were:- sustainability, focused investment, accessibility and quality, with further information of the key actions to be progressed outlined in Section 4 of the Report.

Jillian Galloway, Head of Community Health and Care Services intimated that the aim of the Report was to provide members with an update on the direction of travel and to promote collaboration to support and facilitate the development of premises going forward.

Thereafter Lisa Prudom, Service Manager, Primary Care indicated that the ultimate objective was to deliver a sustainable primary care service to the population of Angus, supported by an infrastructure that aligned with the Partnership’s vision. The focus on general practice premises was intended to be an enabling strategy to support and inform discussions in relation to capacity and estates strategies for core primary care medical services, and viewed as one component of the wider Angus Health and Social Care Strategy for premises combined with the emerging strategy for primary care. She also highlighted that some changes may take an insignificant period to develop and may emerge as a consequence of changes.

Councillor Speed raised concerns around the absence of detail related to accessibility in the Report and also re-iterated the lack of information within the equality impact assessment.

Following discussion, where a number of members and officers responded to Councillor Speed’s concerns related to premises accessibility, and also provided further commentary in relation to Near Me, risks, practice premises survey outcomes, ageing workforce, supporting practices and GP recruitment issues.

The Chief Officer and the Head of Community Health and Care Services acknowledged Councillor Speed's comments related to the equality impact assessment and intimated that this would be reviewed going forward.

The Integration Joint Board agreed:-

- (i) to acknowledge the current priorities and actions within the Angus GP Practice Premises Strategy as outlined in Appendix 1 to the Report;
- (ii) to acknowledge the engagement with GP Practices and their patients had shaped the development of the GP Practice Premises Strategy (surveys and focussed engagement events), noted that consultation and engagement with Practices, patients and wider public would be an on-going and continuous activity, specifically occurring as situations arose;
- (iii) having scrutinised, to approve the Angus GP Practice Premises Strategy;
- (iv) to acknowledge that progress would be monitored through the Primary Care Strategic Oversight Group; and
- (v) to direct in terms of Appendix 3 to the Report and to request the Chief Officer to issue the Direction to NHS Tayside.

11. PRIMARY CARE IMPROVEMENT PLAN

With reference to Article 12 of the minute of meeting of this Board of 26 October 2022, there was submitted Report No IJB 36/23 by the Chief Officer providing an update on the Primary Care Improvement Plan to date and confirming the outturn position of funds for 2022/23 and described plans for 2023/24.

The Report indicated that the GMS contract regulations were amended in 2022 to reflect the progress made to date to ensure Health Boards provided their GP Practices with support by providing Community Care and Treatment (CTAC), Pharmacotherapy and Vaccination Services, as detailed in Section 3 of the Report.

A summary of the actual programme of costs in comparison to approved planned spend was detailed in Section 4 of the Report.

During 2022/23, the expected spend was lower than originally forecast, and on that basis, the Scottish Government reduced the Angus in-year funding by c£0.150m, additionally further slippage resulted in an underspend of £0.137m. In this regard, Scottish Government had advised that the underspend should be utilised to fund the 2023/24 commitments, which meant that the Angus IJB PCIF reserve of £0.137m would effectively be withdrawn by the Scottish Government in 2023/24.

Jillian Galloway, Head of Community Health and Care Services gave a brief introduction to the Report, thereafter Lisa Prudom, Service Manager, Primary Care provided an overview of the key areas of the Report including local progress made in terms of Community Care and Treatment (CTAC), Pharmacotherapy, and Vaccination Services.

The Chief Finance Officer referred to the Scottish Government funding allocation and reserves position for 2023/24, thereafter the Clinical Director intimated her support to the proposals around flexibility to maximise funding and the request to delegate decisions in terms of the 2023/24 plan.

In response to the Chair's question, the Head of Community Health and Care Services also intimated that an Assurance Report would be a standing item on future IJB agendas, going forward.

The Integration Joint Board agreed:-

- (i) to acknowledge the progress made to date on the Primary Care Improvement Plan;

- (ii) to acknowledge the position in relation to the Primary Care Improvement Fund (PCIF) allocation;
- (iii) to devolve authority to Angus GMS Contract Implementation Advisory Group (CIAG) and GP Sub Committee to approve decisions against 2023/24 funding; and
- (iv) to direct in terms of Appendix 1 to the Report, and to request the Chief Officer to issue the Direction to NHS Tayside.

12. ANGUS AND DUNDEE STROKE REHABILITATION PATHWAY REVIEW

With reference to Article 13 of the minute of meeting of this Board of 26 October 2022, there was submitted Report No IJB 37/23 by the Chief Officer providing the Integration Joint Board (IJB) with an update of progress made to redesign the Dundee and Angus Stroke Rehabilitation Pathway.

The Report indicated that the development of the pathway emphasised the support and commitment to delivering effective, high quality, specialist care within the community setting. The pathway linked directly to priority areas three and four of the Angus Health and Social Care Partnership Strategic Commissioning Plan 2023-2026 Summary, and to multiple priorities within the National Health and Wellbeing Outcomes. The pathway work outlined the planned establishment of a person centred, stroke specific community rehabilitation pathway which aligned to feedback received from patients and their families and the national Progressive Stroke Pathway.

Section 4 of the Report outlined the proposals to deliver a community-based service that would be developed through the new Tayside Neuro/Stroke Pathway work which had been initiated, and where Angus was represented. In line with the urgent and unscheduled care collaborative, the aim of the Tayside group, in conjunction with HSCPs would be to develop and implement a rehabilitation pathway, for stroke and neuro patients with equitable access to in-patient and community rehabilitation, reducing length of stay and delayed discharges whilst increasing the number of people accessing rehabilitation and improved patient experiences and outcomes.

Morag Hambleton, AHP Service Manager – AHP provided an informative update of the key areas of the Report and also highlighted the increased instances of stroke, not only within Tayside, but across Scotland over the last 5 year period. Presently, there was no clear understanding if there would be a likelihood of future stroke activity reducing but confirmed that this would continue to be monitored going forward.

The AHP Service Manager responded to comments and questions from the Carers Representative, Service User Representative and the Chair in relation to social care position, unmet demand, workforce capacity and pressures, and the significant increased instances of stroke.

Also heard from the Chair in terms of future reporting timeline, and in response from the AHP Service Manager and the Chief Officer, thereafter the Integration Joint Board agreed:-

- (i) to acknowledge the work completed to date;
- (ii) to support the direction to merge further work with the wider Tayside Neuro/Stroke Pathway, and for a progress update Report to be brought forward to the IJB in June 2024; and
- (iii) to accept the financial implications and how this would be managed by the AHP service.

At this stage, the meeting was adjourned for a short comfort break. The Carers Representative left the meeting during the adjournment. The meeting resumed at 16.03pm.

13. CLINICAL CARE AND PROFESSIONAL GOVERNANCE ANNUAL REPORT

With reference to Article 12 of the minute of meeting of this Board of 22 June 2022, there was submitted Report No IJB 38/23 by the Chief Officer to provide assurance on the clinical and care governance activities and arrangements across the Partnership as outlined in the Getting It Right for Everyone Framework, in accordance with the Partnership's Integration Scheme.

The Report indicated that the business considered by the Angus Clinical, Care and Professional Governance Group during 2022/23 had addressed the remit and function of the Group, profiling national policy and local application of policy and guidance that affected practice.

From April 2022, the Clinical Care and Professional Governance Group met on a monthly basis with the focus alternating between service quality assurance and strategic risk and adverse event management. It was agreed that future Risk meetings would be inclusive of resilience planning and civil contingencies, so as to ensure that AHSCP had robust arrangements in place to provide an integrated response in the event of a major incident or internal emergency, in order to protect the health of and ensure continued provision of health and social care to the population.

The Clinical Director provided a brief overview of the key areas of the Report including the Risk and Resilience meetings standing agenda items, the Blueprint for Good Governance and the new Strategic Commissioning Plan.

The Chair raised a point related to Resilience Planning and Civil Contingencies in terms of the inclusion of future pandemic planning, and in response, heard from the Clinical Director and also heard from Jillian Galloway, Head of Community Health and Care Services who intimated that there was considerable work to be progressed in terms of the IJB's responsibility as a category one responder in terms of the Civil Contingencies Act 2004 and that an update report would be brought forward to a future IJB meeting.

The Integration Joint Board agreed:-

- (i) having reviewed, to accept the level of assurance provided by NHS Tayside Care Governance Committee in relation to Clinical, Care and Professional Governance within Angus HSCP;
- (ii) having reviewed, to accept the level of assurance provided by NHS Tayside Care Governance Committee in relation to Clinical, Care and Professional Governance in the Acute Division of NHS Tayside which included delegated, locally managed NHS and Angus Council functions;
- (iii) to support the continuation of an integrated approach, the frequency of meetings, and the breadth of the business undertaken at meetings of Angus Clinical, Care and Professional Governance Group; and
- (iv) to request an update in relation to Resilience Planning and Civil Contingencies to a future IJB meeting.

The Associate Medical Director, Primary Care left the meeting during consideration of the following item.

14. ANNUAL PERFORMANCE DASHBOARD

With reference to Article 13 of the minute of meeting of this Board of 22 June 2022, there was submitted Report No IJB 39/23 by the Chief Officer to update members on the progress made in delivering the strategic plan and the effect of activity on performance during 2022/23.

The Report built on previous performance reporting and demonstrated the impact of some of the improvement being made across the partnership and how progress was being made towards delivering the vision, strategic shifts and planned improved outcomes for the people of Angus.

The aim of the Angus Health and Social Care Partnership (AHSCP) Strategic Commissioning Plan 2019-2022 was to progress approaches that supported individuals to live longer and healthier lives, including having access to information and support within communities. The focus for Angus HSCP was on health improvements and disease prevention including addressing health inequalities, building capacity within Angus communities, supporting carers and supporting the self-management of long term conditions.

Section 3 of the Report provided an update in relation to Falls, Telecare, Respite, Supporting Care needs at home, Developing Integrated and Enhanced Primary Care and Community Responses, Delayed Discharges over 75's and Complex Delays.

Jillian Galloway, Head of Community Health and Care Services outlined the key areas of the Report and highlighted that the targets were based on the previous strategic commissioning plan. She also referred to the challenges of data not being available but confirmed that the performance report would be updated prior to the publication and submission to the Scottish Government by the end of July 2023. A background overview was also provided in terms of the falls indicator and also future reporting timelines and that following the approval of the new strategic commissioning plan, it was proposed that there would be engagement with members in terms of target setting and an update report brought forward to the IJB in due course.

The Chair also recommended that follow up on earlier discussion, that prevention and early intervention targets be taken into consideration and given that some data for 2022/23 was not yet available, she also proposed that recommendation (i) of the Report be updated to include an additional sentence:- "that the data would be updated prior to publication and the submission to the Scottish Government".

The Chief Social Work Officer and Councillor Speed raised questions and comments related to the proposal to review and update targets to align to the new Strategic Commissioning Plan, particularly around personal care hours, universal applications and processes for and promotion of Powers of Attorney, falls tracking devices, and the absence of data for complex cases and younger adults cohort.

In response to the point raised in terms of wearable devices, Sally Wilson, Service Manager, Integration confirmed that wearable devices had been tested in Angus but unfortunately due to the pandemic, there had been no further follow up but confirmed that this could be reviewed going forward. With regard to Falls, she provided an informative overview of the investment in training and the prevention and proactive care work being taken forward. She also re-iterated that the development session on the preventative and proactive care work activities as highlighted by the Clinical Director was scheduled for August and would be offered to both Integration Joint Board and Strategic Planning Group members in due course.

The Head of Community Health and Care Services also provided an update and confirmed that there was considerable work to be undertaken in terms of physical mental health and learning disabilities including identifying improvement areas, establishment of the Steering Group, and that the demographic performance information covered all and not just older people.

The Clinical Director in acknowledging Councillor Speed's concern confirmed that the Prevention and Proactive Care Group were focussing on young adults and taking a getting it right for everyone approach. She also highlighted that a prevention and proactive care development session was being planned for the Strategic Planning Group, and that this might be of interest to Councillor Speed also.

Angela Murphy, AHP Lead referred to the newly revised Falls Group, and emphasised that the workstream supported persons of all ages not just older persons and that the Falls Strategy would also be taken forward into the Learning Disability and Physical Disability services in future.

The Integration Joint Board agreed:-

- (i) having discussed, to acknowledge the current performance within Angus HSCP for 2022/2023, and that the data would be updated prior to the publication and submission to the Scottish Government; and
- (ii) to request the Chief Officer to provide a performance dashboard to the IJB biannually.

15. ANGUS ALCOHOL AND DRUGS PARTNERSHIP AND AIDARS UPDATE

With reference to Article 13 of the minute of meeting of this Board of 24 August 2022, there was submitted Report No IJB 40/23 by the Chief Officer providing an update on the business and progression of national policy and priorities in relation to drugs and alcohol at a local level.

The Report outlined the significant work being progressed in terms of outputs from a development session held in December 2022 and also provided further information in relation to the six identified priorities of the Angus Alcohol and Drugs Partnership (AADP) Strategy which were:- Prevention and Early Intervention, Developing Recovery Oriented Systems of Care (ROSC), Getting it Right for Children and Families, Public Health approach to Justice, and Less harm is caused by alcohol.

Progress updates were also outlined in terms of the Medicated Assisted Treatment (MAT) Standards, Whole Family Approach, Learning and Development and the development of a Culture for Kindness initiative across Angus.

A new Commissioning Strategy was also being developed, to ensure ongoing robust commissioning and monitoring processes were in place. The AADP Annual Report for 2022/23 was in development and would be brought forward in due course.

Jillian Galloway, Head of Community Health and Care Services intimated that the recent benchmarking report for MAT Standards 1-5 had been published on 20 June 2023 and also emphasised the good progress made. She also highlighted the focus to develop and implement a Culture of Kindness initiative across Angus.

Karen Melville, Service Leader, Angus Integrated Drugs and Alcohol Recovery Services (AIDARs) provided a brief overview of the key areas of the Report including the Strategy's priorities and whole family approach. In acknowledging the good progress and ongoing work, she also emphasised there was still considerable work to be advanced going forward.

In welcoming the Report, particularly in terms of the development of the Culture of Kindness initiative, Councillor Speed also raised concerns around tackling stigma, particularly the use of inappropriate language. Following discussion and having heard from the Chair, and also the Chief Social Work Officer around challenging stigma, thereafter heard from the Head of Community Health and Care Services update members on the collaborative work and training to be delivered in future.

The Integration Joint Board agreed:-

- (i) to approve the content of the Alcohol and Drugs Partnerships (ADP) Strategy 2023-26 as outlined in Appendix 1 to the Report;
- (ii) to acknowledge the current progress of implementation of the Medication Assisted Treatment (MAT) Standards in Angus and the expectation of ownership and responsibility from Chief Officers;
- (iii) to support the approach taken to the Whole Family Approach Framework and funding stream;
- (iv) to support the progress of the Culture of Kindness; and
- (v) to acknowledge and approve the submission of the Alcohol and Drug Partnership Annual Reporting Survey 2022/23 as outlined in Appendix 3 to the Report.

The Staff Representative, Angus Council left the meeting during consideration of the following item.

16. PRESCRIBING MANAGEMENT UPDATE

With reference to Article 7 of the minute of meeting of this Board of 7 December 2022, there was submitted Report No IJB 41/23 by the Chief Officer providing an update to members on prescribing management in Angus.

The Report indicated that the FHS (Family Health Service) Prescribing against the allocated budget had deteriorated over the past 12 month period. As the IJB were aware, the drivers behind prescribing spend were multifactorial. New medicines approved for use in Scotland within primary care created notable volume and cost pressure alongside increases in prescribing volumes for an older population. Notably, there were workforce pressures within primary care to allow time to invest in prescribing improvement and the balance against a diminished workforce being asked to do more.

Section 3 of the Report provided updates in relation to the Angus HSCP Prescribing Management Quality Assurance Group (APMQAG), the Quality Led Management of Prescribing, Other practice level Prescribing Improvement, Pharmacotherapy Service and Emerging High Cost Prescribing.

Generally, Angus continued to see costs per weighted patient running at 5% to 6% above the Scottish average, with monthly figures varying around that level. As a result of increasing medicine costs and volumes of prescribing within Angus beyond the funded uplift, prescribing costs would exceed the available resource, which could impact on wider service provision by the Angus IJB.

Angus currently spends in excess of £22m per year on prescribing in General Practices. Prescribing experienced financial pressures from increased prices, short supply, volume changes, and the introduction of new drugs.

Dr Scott Jamieson, Associate Clinical Director provided an informative overview of the key areas of the Report including financial challenges, increased cost per item, supply shortages, volume changes, introduction to new drugs, weighted spend, and the various savings measures.

The Associate Clinical Director also responded to a number of questions and comments from Councillors Bell and Meechan, Chief Officer, Clinical Director, the Service User Representative, and Third Sector Representative in relation to Climate Change, future reporting timeline, equality impact assessment, overspend position, medication reviews, prevention and future performance measures, and social prescribing.

The Integration Joint Board agreed:-

- (i) having scrutinised, to note the content of the Report and the ongoing measures being taken to ensure efficient and effective prescribing within Angus;
- (ii) to acknowledge the increase in prescribing costs and plan for 2023/24 to seek to ensure best value prescribing across Angus; and
- (iii) to request an update to the August 2023 IJB regarding the development of plans to demonstrate how costs could be more closely aligned to available resources.

17. NHS TAYSIDE AND SOCIAL CARE DIGITAL UPDATE

With reference to Article 9 of the minute of meeting of this Board of 7 December 2022, there was submitted Report No IJB 42/23 by the Chief Officer providing an update to the Board on the delivery of programmes supporting the ambition of the Digital Strategy.

The Report indicated that the strategy laid out the ambition to develop digitally powered services that would help the people of NHS Tayside live longer, healthier, and happier lives. The Strategy identified areas where digital could have the biggest impact on services, reduce pressures on resources and improve outcomes for patients.

Louise McTaggart, Head of Digital Strategic Delivery, NHS Tayside provided a brief overview of the Report, and in terms of the Angus update position, also heard from Angela Murphy, AHP Lead, Angus HSCP.

Following discussion, where questions and comments were raised by the Chair, Peter Drury, Non-Executive Member, the Service User Representative and Councillor Meechan in relation to staff training, patient records, and range of apps, and in response, the Head of Digital Strategic Delivery provided an update and also provided further detail in relation to the Morse system and apps including Digital Front Door.

The Chair requested an update be issued to members in relation to the roll out timescales of mobile devices and following discussion, it was noted that the AHP Lead would action this request in due course.

The Integration Joint Board agreed:-

- (i) to acknowledge that Digital Directorate had created an overarching Digital Strategy for 2022-27 and had identified key programmes of work to deliver the ambitious Strategy and which were reflected in the Annual Operating Plan outlined in Appendix 1 to the Report, with progress on each deliverable clearly outlined for the Board's awareness; and
- (ii) to acknowledge the Angus progress in relation to the subset items in the Annual Operating Plan.

18. DATE OF NEXT MEETING

The IJB noted that the next hybrid meeting of the Angus Health and Social Care Integration Joint Board will be held in the Town and County Hall, Forfar on Wednesday 23 August 2023 at 2.00pm.

VALEDICTORY

The Chair on behalf of the Board paid tribute to Tony Gaskin, Chief Internal Auditor for his support, contributions and for providing an invaluable service to Angus and wished Tony well in his next chapter in life.

The Chair intimated that this was also the last meeting for Karen Maillie, Committee Officer, and conveyed her sincere gratitude to Karen for the support provided to her during her tenure as Chair of the Audit Committee and also IJB, and likewise the support provided to previous Chairs and Vice Chairs, and on behalf of the Board wished Karen well in her new role.

The Chief Officer highlighted that Karen had provided support and guidance from the inception of the IJB, and thereafter thanked Karen for her valuable support and guidance provided to officers and the IJB over the years.