Corporate Risks	Strategic Owner	Score	Target	DoT	Corporate Risk Profile						
01 Financial Sustainability	lan Lorimer	25	9	\longleftrightarrow		Critical (5)			1		1
02 Transforming for the Future	Margo Williamson	15	6	\leftrightarrow	Impact	Major (4)		2	1	2	
03 Performance Management	Vivien Smith	6	4	\leftrightarrow		Significant (3)		1	2		
04 Partnerships	Vivien Smith	9	6	\leftrightarrow		Marginal (2)					
05 Information Governance	Jackie Buchanan	8	8	\leftrightarrow		Negligible (1)					
06 Public Protection	Kathryn Lindsay	8	8	\leftrightarrow			Very Low (1)	Low (2)	Low to High (3)	High (4)	Very High (5)
07 Legislation	Jackie Buchanan	9	6	\leftrightarrow			Likelihood				
08 IT Resilience & Cyber Attack (Business Continuity)	Sharon Faulkner	16	8	\leftrightarrow	Emerging Risks – being monitored						
09 Health & Safety Compliance	Mark Armstrong	12	6	1	National Care Service – awaiting completion of legislative process						
10 Climate Change	Alison Smith	16	12	\leftrightarrow							
11 Pandemic – COVID19	Margo Williamson	De-escalated									

N.B. Corporate Risk Profile represents number of risks with that score

Critical – cost overrun>10% of annual budget or fail to deliver multiple critical objectives or national press coverage or results in senior officer resignation Major – cost overrun>5% of annual budget or fail to deliver a critical objective or local press coverage or failure to deliver a statutory service Significant – cost overrun>3% of annual budget or may fail to deliver a critical objective

Marginal – cost overrun>2% of annual budget or local disruption to service(s) but statutory services & strategic objectives still delivered Negligible – cost overrun<2% of annual budget or some disruption to service(s) but manageable

Very High – 80-99% likely High – 60-70% likely Low to High – 40-59% likely Low – 20-39% likely Very Low – 1-19% likely