



ANGUS HEALTH AND SOCIAL CARE
INTEGRATION JOINT BOARD AUDIT COMMITTEE – 13 DECEMBER 2023

DIRECTIONS UPDATE

REPORT BY ALEXANDER BERRY, CHIEF FINANCE OFFICER

ABSTRACT

This report outlines a summary of the Directions issued by the IJB from January 2022 to October 2023 (inclusive).

1. RECOMMENDATIONS

It is recommended that the Integration Joint Board (IJB) Audit Committee: -

- (i) Review the details of the Directions issued by Angus HSCP since January 2022.
- (ii) Requests a further update be prepared to the IJB Audit Committee in June 2024.

2. BACKGROUND

IJBs have a legal duty to both issue Directions and monitor their effectiveness, as described in the Public Bodies (Joint Working) (Scotland) Act 2014.

Directions are how the IJB action their Strategic Commissioning Plan to achieve its aims. Directions are also an important part of governance and accountability between its partner organisations. They are the legal basis by which the Health Board and the Local Authority deliver services that are under the control of the IJB.

On 26 April 2023 IJB members approved the revised Angus IJB Directions Policy and Procedure as outlined in Appendix 1 to IJB report 26/23.

Angus IJB's Audit Committee assumes responsibility for overview of progress with the implementation of directions, receiving twice-yearly progress reports (June and December), and escalating key delivery issues to the IJB.

This report outlines a summary of the Directions issued by the IJB from January 2022 to October 2023 and their status. The report does not provide detail of the Directions' content or commentary on their impacts, as it is considered that this level of oversight is facilitated through the normal management arrangements of the IJB and Angus Health and Social Care Partnership.

3. CURRENT POSITION

In Appendix 1, the current position or status of each Direction is listed under a "status" column using a new colour coding to support this. The indicators used to consistently describe the current status have been amended to:

- Direction revoked.
- Not started (could apply to recently issued Directions).
- Direction superseded/.
- Work in progress (where the implementation of a Direction is underway but not yet complete).
- Complete (where all directed actions are complete).

Directions will be archived after they have appeared in an IJB Audit Committee report update as revoked, superseded or complete.

Between January 2022 and October 2023 (inclusive) the IJB issued nine Directions to NHS Tayside and one to Angus Council.

Of the nine Directions issued by the IJB:

- Two have been revoked.
- Two have been superseded.
- Three remain work in progress.
- Two are complete.

4. FINANCIAL IMPLICATIONS

The financial implications associated with all issued Directions are set out in the original IJB reports and detailed in Appendix 1.

5. RISK

IJBs, Health Boards and Local Authorities have a legal obligation to issue and monitor the effectiveness of Directions as described by the Public Bodies (Joint Working) (Scotland) Act 2014. Failure to comply will pose legislative risks and it will be more difficult for the IJB to undertake its duties related to accountability and good governance.

Relevant additional assurance and relevant risk assessment can be found within the status of each Direction, described in Appendix 1, which provides a commentary about the progress of each Direction.

6. EQUALITY IMPACT ASSESSMENT

There are no specific equality implications from this report. Health and Social Care Partnership activities that relate to Directions and the Strategic Commission Plan are subject to individual Equality Impact Assessments.

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List of Appendices:

Appendix 1: Record of Directions issued by the IJB since January 2022

Appendix 1 Record of Directions issued by the IJB since January 2022

Updates on progress and recommendations on whether to retain, vary, supersede or close extant Directions

Status Key:

Direction revoked	Not started	Direction superseded	Work in progress	Activities complete
2	0	2	3	2

IJB Meeting Date & Report number	Report title	Direction Number & Issued to	Date Issued & Date Review	Functions covered by Direction	Full Text	Budget allocated by IJB to carry out direction	Review Date	Status
24.08.2022 55/22	Mental Health and Wellbeing Report	04/22 NHST	17.11.22	Mental Health and Wellbeing in Primary Care Services	NHS Tayside is directed to undertake the programme of work in relation to the Mental Health and Wellbeing in Primary Care Services, Phase one and two developments. This includes the roll out of Enhanced Community Support and the initial planning/design stage and the establishment of the initial crisis centre, as outlined in the report.	The budget to be allocated to this direction is £103,919 in relation to 22/23 part year expenditure. With £415,028 projected full year expenditure in 23/24 increasing to £836,971 in year 24/25.	Apr-23	No longer required. Activities undertaken within existing budget.
26.10.2022 69/22	GP Practices Premises Strategy	05/22 NHST	04.11.22	Primary Medical Services	The NHS Tayside should provide timely cooperation to support delivery of the Angus General Practice Premises Strategy.		Apr-23	Superseded by Direction 03/23
26.10.2022 70/22	Angus Primary Care Improvement Fund	06/22 NHST	04.11.22	Primary Medical Services	The NHS Tayside should continue to implement the Primary Care Improvement Plan.	Angus IJB PCIF reserve has a balance of £2.648m (at 31 March 2022). Scottish Government has informed Angus IJB this reserve is being withdrawn and is longer available to support non recurring PCIF improvement works. Funding remains in place for 2022/23	Apr-23	Superseded by Direction 04/23
26.10.2022 71/22	Angus & Dundee Stroke Pathway	07/22 NHST	04.11.22	Inpatient hospital services relating to the following branches of medicine: Rehabilitation Medicine specifically Stroke Rehabilitation	This report seeks approval to permanently close the 10 beds at Ward 7, Stroke Rehabilitation Unit, Stracathro Hospital. The report also seeks approval for the permanent relocation of 8 stroke rehabilitation inpatient beds to the Royal Victoria Hospital (RVH) Dundee	The cost of the new workforce model is c £3.714m with available budget of c£4.151m resulting in a recurring new reduction in costs of c£0.437m, of which c£0.14m has been approved for Angus HSCP	Mar-23	Activities complete – to be archived
26.10.2022 72/22	Medicine for the Elderly Inpatient Review	08/22 NHST	04.11.22	Medicine for the Elderly	This report seeks approval to permanently close the 14 beds at Ward 2 Stracathro Appendix 2 Hospital and reduce bed capacity by one bed at Arbroath infirmary. The report also seeks approval that the opening of the additional 10 beds in Isla Unit Whitehills Health and Community Care Centre becomes a permanent addition to the bed capacity. Within this proposal there is an overall reduction of 5 MFE beds across Angus. This will result in 48 MFE beds plus the 4 beds within the Strathmore Hospice at WHCCC (total beds = 52).	The cost to provide 48 MFE inpatient beds and 4 hospice beds per annum is c£3.57m, the current budget available is c£3.94m based on 57 beds and hence the shift in beds will result in a net reduction cost of c£0.36m and five beds.	Mar-23	Activities complete – to be archived
22.02.2023 13/23	The Gables No link available as paper issued as exempt EXEMPT	01/23 AC	23.02.23	Residential Care for adults with a Learning Disability.	Direct Angus Council to proceed with the decommissioning of all 8 permanent beds at The Gables, Forfar and proceed to commission 8 permanent beds at 408 Beech Hill House, Forfar for adults with a learning disability. This will be supported by a comprehensive action plan and engagement plan. Governance and scrutiny will be undertaken by the Residential Care Home Review Group. The welfare of the residents will be paramount. To support residents, families, and staff, this will be approached in a planned way, taking into account their needs, and by ensuring that clear and consistent communication and engagement take place during the move. COSLA good practice guidance on the closure of a care home and the Care Inspectorate guidance and requirements in relation to registering the new care home and any transition plans for residents will be implemented.	The costs of delivering this service will be contained with budget devolved to Angus IJB. Any minor capital works required will be contained within existing, agreed capital budgets.	Feb-24	Work in progress. The transfer of The Gables residents to Beech Hill is progressing but not yet completed.

26/04/2023 29/23	Strategic Commissioning Plan	02/23 NHST & AC	16.02.23	The strategic plan encompasses all functions delegated to the HSCP Board by Angus Council and NHS Tayside	Angus Council and NHS Tayside are jointly directed to deliver services in line with the priorities within the Angus IJB Strategic Commissioning Plan and deliver the actions within the supporting Strategic Delivery Plan, as advised and instructed by the Chief Officer and within the budget levels outlined below.	The Strategic Commissioning Plan sets out the overall strategic direction for services delegated to the HSCP Board for the period 2023-26. Current budget settlements are on an annual basis. For 2023-24 this is circa £220m including Large Hospital Set Aside.	Oct-23	Change in rationale for issuing Direction, Individual activities within the Strategic Commissioning Plan which require a Direction will be presented to the IJB for approval.
21/06/2023 35/23	Angus Primary Care General Practice Premises Strategy	03/23 NHST	21.06.23	Primary medical services provided under a general medical services contract, and arrangements for the provision of services made under section 17 C of the National Health Service Scotland act 1978, or an arrangement made in pursuance of section 2C(2) of the National Health Service Scotland Act 1978	NHS Tayside should provide the required cooperation to support the implementation of the actions in each of the identified priority areas detailed in the Angus GP Practice Premises Strategy.	The IJB's share of regional revenue budgets for General Medical Services (Property) will be committed to support this strategy. The IJB will use reserves (one off funding) to support this strategy where appropriate. There are no planned savings from this direction. NHS Tayside's commitment to the strategy will be supported through Corporate Support arrangements.	Dec-23	Work in progress at a local level with ongoing liaison with NHS Tayside.
21/06/2023 36/23	Primary Care Improvement Plan	04/23 NHST	21.06.23	Primary Medical Services	NHS Tayside should continue to implement the Primary Care Improvement Plan	The budget to be allocated to this direction is £4021k in relation to 23/24 expenditure.	Dec-23	Work in progress. Regular progress reports provided to SG and will be provided to the IJB.