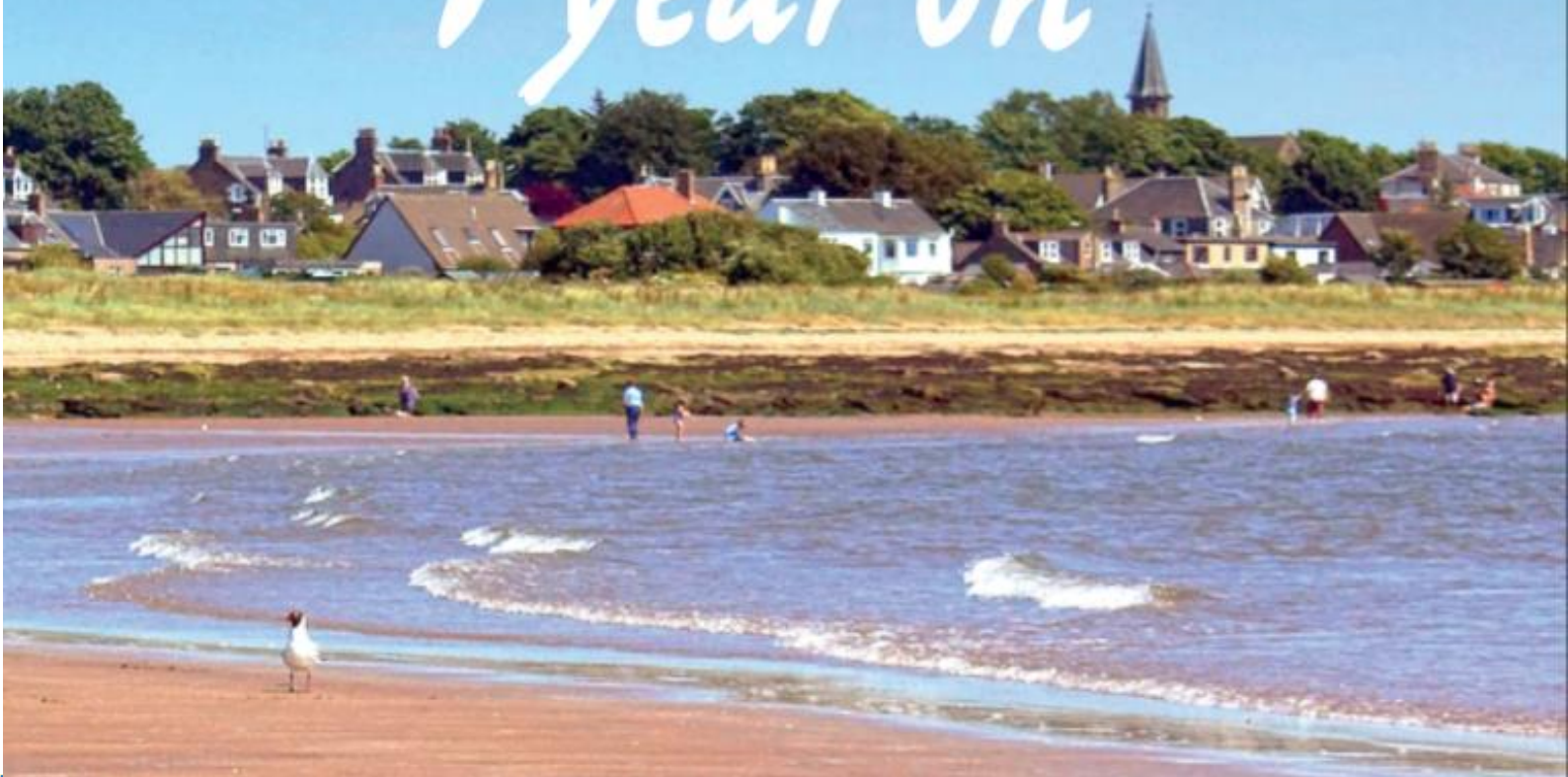


THE BIG CARNOUSTIE CONVERSATION *1 year on*



Carnoustie Town Centre Design Charrette 12 Month Progress Review

9th March 2016

Report of Proceedings

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1. Introduction

Over the course of five days in March 2015, around 650 members the Carnoustie community came together to engage in *THE BIG CARNOUSTIE CONVERSATION*, a design charrette for Carnoustie Town Centre. The objective was:

To develop a long term vision for Carnoustie Town Centre, and to build stakeholder commitment to the delivery of that vision.

After a highly successful event, the Carnoustie Charrette Report was published in March 2015.



One year on, around 137 members of the Carnoustie community came together over 2 sessions on 9th March 2016 to review the progress that had been made in taking forward the charrette decisions and recommendations.

This document is a report of these two sessions – *THE BIG CONVERSATION CATCH UP*

Come Along to The Big Conversation Catch Up

It is 12 months since the Carnoustie community undertook its design charrette to create a vision for the future of the town centre

Find out what has been happening since design charrette reported last year.

Hear about how the projects are progressing.

Find out what is happening next.

Make your views known.

Session 1 2 pm til 4.00pm on Wednesday 9th March 2016

Session 2 6.30pm for 7.00pm til 9.00pm on Wednesday 9th March 2016

At the Carnoustie Golf Hotel and Spa • Everyone is welcome



@Carnoustieconvo

www.angus.gov.uk/carnoustiecharrette

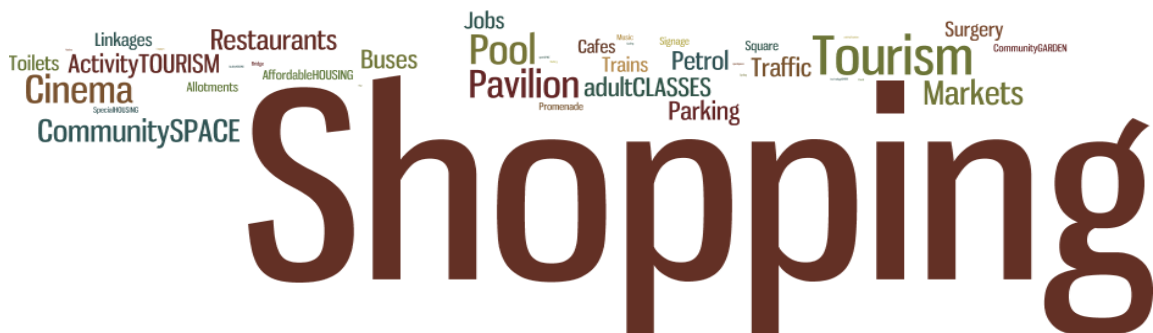
2. Review of the *BIG Carnoustie Conversation* 2015

A design charrette by definition cannot happen without the engagement of the community. The Carnoustie community turned out in great numbers – around 650 over 10 workshops and presentations over the course of a week.

The format centred round drop in sessions to *The Big Design Studio*, following a *launch event*. Complemented by *Walkabouts*, *Young People's Sessions* and *specialists sessions*, the community and the specialist consultancy team successfully engaged to agree fundamental issues such as acknowledging that Carnoustie's town centre extends from High Street to the seafront.

Core objectives were agreed as improved provision for shopping, tourism and community facilities. These are underpinned by a series of supporting and enabling interlinked themes and projects, principally,

- Greater focus of activities on the High Street spine to generate higher and more sustainable levels of footfall
- Greater connectivity (for pedestrians and vehicles) in and around the town centre, particularly between the seafront and High Street spine
- More permeability and pleasant spaces
- Improved accessibility and traffic management (including car parking)
- More inspiring and noteworthy architecture and urbanism
- Continued town centre living
- Increased professional employment opportunities



Charrette Action Plan

The Charrette Report set out a Charrette Action Plan, containing a series of defined projects and actions that would deliver the central long term vision for Carnoustie Town Centre.

This contained a series of smaller scale *demonstration projects* for delivery in the first year and a longer term *Place Plan* comprised a series of 6 interlinked projects.

Year 1 Actions:

- Create a management and delivery structure charged with realising the long term vision for Carnoustie Town Centre, as agreed by the Carnoustie Design Charrette.

Demonstration Projects:

Project 1: Additional town centre car parking at Links Parade

Project 2: Seafront Rest Garden

Project 3: Town centre/ seafront digital information system

Project 4: Destination restaurant in Beach Pavilion

Longer term priorities and projects:

- Retail strategy
Commission the production of a detailed retail strategy that provides a framework for new retail investment in the new retail core and enhanced trading performance by the existing retail sector
- Community facilities
Undertake a review of community needs for accommodation to inform property requirements.
- Carnoustie tourist strategy
Prepare detailed visitor economy strategy for Carnoustie town centre.
- Project 1: Kinloch Square
- Project 2: Bonella Quarter
- Project 3: East High Street
- Project 4: Memorial Garden & Dibble Court
- Project 5: The Links Link
- Project 6: Carnoustie Seafront

The objective of the **BIG CONVERSATION CATCH UP** was to review progress of the Year 1 demonstration projects and the longer term Place Plan.

3. The Big Conversation Catch Up – 9th March 2016

The purpose of the *Big Conversation Catch Up* was to reconvene the *Big Carnoustie Conversation*, the Carnoustie Town Centre Design Charrette that was undertaken by Angus Council and the Carnoustie community in March 2015. The objective was to bring the participants (and any other interested party) back together to review progress over the 12 months following the publication of the Charrette Report and consider the next steps.

The *Big Conversation Catch Up* took place over 2 sessions on Wednesday 9th March 2016. The first was from 14.00 to 16.00 and the second from 19.00 – 21.00. Both were open to all members of the community although the 4 Carnoustie schools were invited to bring pupils to the afternoon session.

Every effort was made to make the community aware of the event. Publicity included the following:

- Posters
- Postcards
- Media releases
- Websites
- Facebook
- Twitter
- Library
- Direct interface with community groups
- Series of meetings with relevant senior council staff

Over the course of both sessions, a total of 137 attendees were recorded although the actual attendance may have been slightly higher. The level of attendance from the schools was particularly noteworthy.

Both sessions were structured in the same way:

- A review of the outputs of the Charrette in 2015
- Reporting of progress of Year 1 planned actions
- Workshops (2 in the afternoon session and 2 in the evening session) to consider approaches to detailed implementation of the next phases of the projects
- Reporting of progress of the proposed Carnoustie Community Development Trust
- Review of funding sources

The outputs of each of the stages are summarised in the remainder of this report.



Progress on the Year 1 Demonstration Projects

Project 1: Additional town centre car parking at Links Parade

Objective

To improve accessibility to the Seafront and to the High Street.

Action:

Re-allocate the coach parking bay on Links Parade (Leisure Centre – Station Road) for car parking and create feature entrances to the railway underpass to encourage pedestrian flows up Fox Street to High Street.

Responsibility:

Angus Council

Progress:

Angus Council has taken a formal decision to convert the coach park into general car parking and by 9th March 2016 had published the necessary orders. Subject to the statutory process, work will commence later in 2016.

Plans for the feature entrances to the underpass have not been progressed.

Comment:

The mood of the community with the status of this project is broadly positive and satisfied that progress is being made.

The lack of progress on the plans for feature entrances to the underpass requires attention. Without these, the car park is likely to operate almost entirely as a leisure car park for the seafront or a park and ride car park for train services. A core objective is to create more town centre car parking to assist with service the High Street shopping area.



Project 2: Seafront Rest Garden

Objective

To create a destination attraction on the site of the Seafront Rest Garden to add to the range of “things to see and do” in Carnoustie town centre and to strengthen the *tourist circuit* between the seafront and High Street.

Action:

Establish management agreement between Angus Council and Carnoustie Development Trust.

Commission strategic planting and maintenance plan for Garden.

Establish CDT management roles and responsibilities.

Responsibility:

Carnoustie Development Trust

Progress:

Carnoustie Development Group (pending the creation of Carnoustie Development Trust) has had positive discussions with Angus Council officers about the principles of seeking management control (or ownership) of the site.

Additionally, it has prepared project brief for the provision of expert advice on:

- Branding
- Business planning
- Planting plans
- Garden maintenance

Comment:

The mood of the community with the status of this project is broadly positive and satisfied that progress is being made.

The key challenge is to find a suitable source of funds to progress the project. The new Carnoustie Development Trust will be invited to view this as one of its early priorities.

The community suggested exploring the potential links between Carnoustie High School’s Confucius Hub and a Chinese Garden on the site. The Head Teacher (who is also an interim director of the Trust) has agreed to review this opportunity.



Project 3: Town centre/ seafront digital information system

Objective

To provide a web-based pedestrian wayfinding system that guides visitors round *the tourist circuit* facilitating longer stays and increased spend.

Action:

Launch web-based app system with first phase of information relating to:

- Charrette development projects
- Seafront facilities
- Seafront environment
- Town centre

Responsibility:

Angus Council

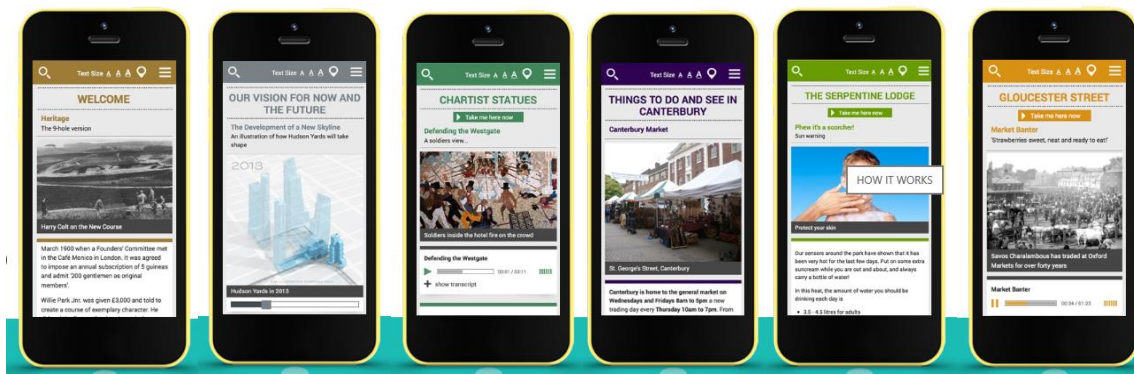
Progress:

Carnoustie Development Group assumed responsibility for this project when the Scottish Government's Town Centre Communities Capital Fund 2015/2016 was opened for applications. It prepared and submitted a detailed application. The fund was massively oversubscribed and ultimately Carnoustie's application was unsuccessful. Nevertheless, a detailed project has been prepared for early implementation, subject to finding a suitable source of funding.

Comment:

The mood of the community with the status of this project is broadly positive and satisfied that progress is being made.

The key challenge is to find a suitable source of funds to progress the project. The new Carnoustie Development Trust will be invited to view this as one of its early priorities.



Project 4: Destination restaurant in Beach Pavilion

Objective

To create a destination restaurant capable of attracting custom from the sub-region.

Action:

- Advertise property for sale for this purpose
- Conclude sale
- Commence refurbishment/fit out

Responsibility:

Angus Council and private sector

Progress:

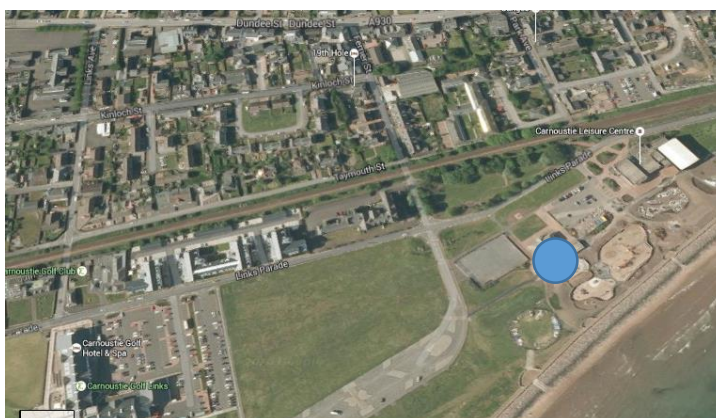
Angus Council has successfully advertised the property for sale and it is now in private ownership.

The intentions of the new owner are not yet known to the community.

Comment:

The mood of the community with the status of this project is broadly positive and satisfied that progress is being made.

However, it is noted that it was not made a condition of sale that the Pavilion be used for the express purpose as a restaurant. The community is concerned that this purpose should be achieved.



Workshop 1: *Explore Carnoustie Digital Signage*

NAME:

EMAIL:

What is *Explore Carnoustie*?

The charrette decided that Carnoustie should do more to attract tourists. Once they are here, we want them to stay longer and to move around town, particularly between the seafront/links to the High Street.

We hope to provide signs that send information to your smartphone about things to see and do around town.

How will it work?

Tap your phone on one of the signs and it will open the internet on your phone. The content of that page will be whatever Carnoustie wants it to be. We can have different pages for different locations and themes.

We want to tell them about the area – stories of the past; where to go; what to see; what to do. We want them to move between the seafront and the High Street.

The system is simple but the content needs to be good.



Content.

The content will be in our own web/app. What information and images do you think we should include?

Good routes around the town centre

Age appropriate information

Golfing information:

- *Open history*
- *Open: interesting stories*
- *Open future*
- *Other tournaments*
- *How to play a round (like an online caddy)*
- *Walk through 3 courses*
- *Where to get tuition*

Commercial:

- *Places to eat and drink*
- *Golf hire*

Heritage and Attractions:

- *Local walks such as Craigmill Den*
- *Interesting information about war memorial*
- *VC statue*
- *Dibble Tree programme*
- *Barry Buddon*
- *New Rest Garden info*

- *Story of Dibble Tree*
- *Barry Mill*

Flora/fauna/wildlife:

- *Rock pools*
- *Ornithology*
- *Entomology*
- *Nature walks*

Transport:

- *Bus and train routes and times*
- *Taxi firms*

Trivia

Do you have any other thoughts and ideas for the project?

Make sure wifi and 4G is adequate
Excellent content management essential
Use You Tube promotional videos

Would you like to be involved?

We will need to put a team together to build the content and to keep it up to date. Would you like to be involved?

Do you know someone who you think would be good at this and who might want to get involved?

What is their name? _____

What is their address? _____

Workshop 2: How can we make Carnoustie Seafront more attractive for visitors?

NAME:	EMAIL:
Why do we want to do this? The community decided at the charrette that we need do more to attract more visitors and to encourage them to move between the Links/seafront and the High Street. This will help businesses to be more successful and provide more jobs in the town. It may also lead to more facilities for local people to enjoy.	
What can we do to make the seafront more attractive for visitors? We will need to consider a range of factors, such as: <ul style="list-style-type: none">• Can we improve what is there already? How?• Should we try to provide new attractions? What should they be?• What type of visitor is more likely to come – day trippers or longer-stay holiday makers? Do they want the same thing?• If we provide the same as other towns already have, why would they come here?• Should we provide different things for different ages?	
What are your ideas? They can be little things or they can be BIG ideas... <i>Better relationship with MOD re facilities at Barry Buddon</i> <i>Outdoor cinema</i> <i>Public art</i> <i>Wildlife watching facilities</i> <i>Outdoor performance area (amphitheatre?)</i> <i>Better putting green</i> <i>Reinstate beach huts</i> <i>McDonalds or similar</i> <i>High profile and accessible water sports</i> <i>More interesting and attractive boat storage</i> <i>Coastal path viewing points</i> <i>Swimming pool</i> <i>Boat trips</i> <i>Wildlife centre</i> <i>Winter Garden</i> <i>Small marina</i> <i>Fishing dock/small pier</i> <i>Better lighting</i>	

Workshop 3: How can we create a bigger retail offer in Carnoustie?

NAME:	EMAIL:
Why do we want to do this?	
<p>The scale and quality of the town centre retail offer in Carnoustie was by far the biggest issue at the charrette last year. The community expressed a strong desire for more food shops, including a supermarket, and more independent shops. We want to buy basic clothes and petrol. And we want shops for tourists.</p> <p>We want all this because it is convenient and more sustainable. It helps the elderly and less mobile. It will provide more local employment in the town.</p>	
How can we secure investment in the retail sector?	
<p>Think widely – retail is not just traditional shops and a good retail destination has complimentary uses such as restaurants, cafes, bars, etc; services (hair, beauty, etc); financial services; leisure and entertainment.</p> <p>The charrette identified 2 critical sites: former Kinloch School and “the Bonella Quarter”.</p> <p>If we work out what we want/what we can get and where it may be located, we could prepare targeted marketing material and approach our targets.</p>	
What are your ideas?	
<p>They can be little things or they can be BIG ideas...</p> <p>Think what you want; think what other local people may want; think about what may attract more tourists to stay in town longer.</p> <p>Think about what makes other small town centres attractive – could we do that too?</p> <p>There are many national multiples that will not invest in Carnoustie, but there are some that might. Some are obvious, but some less so, so don't judge, just tell us!</p> <p>How could we make the case to established retailers or persuade new investors to try Carnoustie first?</p> <p><i>Make Carnoustie a “theme town” with a variety of niche businesses.</i></p> <p><i>Create “corners of interest” in little squares off the High St.</i></p> <p><i>Concentrate on niche shops & learn from niche operators elsewhere</i></p> <p><i>How can the Bonella Quarter be protected from housing?</i></p> <p><i>Digital: wifi; Carnoustie app; loyalty systems; etc</i></p> <p><i>Cater for leisure tourists / local activities</i></p> <p><i>Unmanned petrol station</i></p> <p><i>Regular festivals eg food; beer; whisky; pets; soft fruits; etc</i></p> <p><i>Merge shops to create bigger units</i></p> <p><i>Music etc in bar and hotels - regional quality destination</i></p> <p><i>Undertake comparison with exemplar towns such as North Berwick</i></p> <p><i>Junior arts festival</i></p> <p><i>No more residential on High St. Limits retail and reduces shoppers parking options</i></p> <p><i>Better “street dressing” and uniform frontages</i></p> <p><i>Concentrate on Bonella Quarter</i></p> <p><i>Better marketing of existing offer</i></p> <p><i>More imaginative and coordinated trading hours</i></p> <p><i>Gastro pub(s)</i></p> <p><i>More pavement cafes</i></p>	

Workshop 4: Creating attractive urban areas and linkages

NAME:	EMAIL:
Why do we want to do this?	
The charrette expressed a desire for pockets of green along the High Street and for “permeability” through the street blocks to make the town more interesting for residents and for tourists.	
To attract more tourists to walk around the High Street/seafront “circuit” we need to give them more reasons to do so and to for them to stay longer and spend more.	
The area around the library and the Lochty Burn has been identified as an area of opportunity.	
Plans of the area are provided.	
Why do we treat the Lochty Burn as a health and safety problem, fencing and walling it off? Why not make it a feature of the town centre?	
Why is the only east/west pedestrian route along the pavements of the High Street? Are there alternatives?	
There are some areas around the library that are underused and fenced off. Can they be opened up? What could the space be used for?	
This is your chance to be an urban designer; a “placemaker”	
What are your ideas?	
Describe them here and sketch them on the plans.	
<i>Extend library at front up to building line. Glass frontage or glass box.</i>	
<i>Use it for:</i>	
<ul style="list-style-type: none"><i>• café - good coffee; sofas; (like Borders had)</i><i>• community displays</i><i>• technology hub</i>	
<i>Make the whole building more education/hang out space rather than dull municipal feeling. Complete rethink needed.</i>	
<i>Areas to the rear of library</i>	
<ul style="list-style-type: none"><i>• linking path from Fox Street to Coop</i><i>• outdoor learning areas</i><i>• outdoor reading area</i><i>• rear access to library/more prominent from busy Co-op exit</i><i>• dementia garden</i>	
<i>Create waterside walkway along a landscaped Lochty Burn (link to Fox St underpass)</i>	
<i>Linear garden</i>	
<i>New route from High St to Coop between library and back of Carnoustie Chippie</i>	
<i>Extend Co-op car park</i>	

Progress on the Carnoustie Community Development Trust

The Carnoustie Charrette Report, 2015 noted that focus and empowerment would be required to drive the implementation of the Action Plan and attainment of the vision and proposed a bespoke management and delivery structure. One element is a new Community Development Trust.

The Carnoustie Development Group has drawn up a framework and a draft constitution for a Carnoustie Community Development Trust. It has been shared with representatives of a range of community groups in the town and has met with no objections.

Key features of the Trust will be:

- A (charitable) Trust set up as a company limited by guarantee
- Membership will be open to any resident of Carnoustie or someone whose principal place of work is in Carnoustie
- The area of operation will be that of the Carnoustie Community Council
- Membership will be free
- A Board of Directors will be created and will be comprised of Members of the Trust
- Members will have an opportunity to put themselves forward for election to the Board of Directors
- The initial priority for the Trust will be to deliver projects identified in the Charrette Report 2015, but it may vary these as it sees fit as circumstances evolve over the months and years ahead

The formalities of setting up such a Trust suggest that an interim Board of volunteer Directors is required. Accordingly, a group of people with relevant experience and skills has been brought together to get this process off the ground, comprising:

- Derek Miller (works in local government, in community planning)
- Peter Thornton (Retired GP)
- Anne McKeown (Partner, Thorntons Law, Solicitors)
- David Sawers (former Chief Executive, Angus Council)
- Ian Johnston (Retired Accountant)
- Neil MacKenzie (Former Head of Property Services, Angus Council)
- Donald Currie (Head Teacher, Carnoustie High School)

Its priority is to register the company both as a Company Limited by Guarantee, and as a Charity and to commence building as large a membership as possible.

Attendees at the *Charrette Catch Up* sessions were invited to indicate their intention to join the trust as either:

- A junior member (aged between 12 and 15, without voting rights)
- A full member (from 16 years of age)
- Associate (non-voting) member (eg other local organisations)

See Appendix for more details.

Funding Options

Shelley Hague, Angus Council, presented to the 7pm forum on the subject of potential funding sources for the Charrette Action Plan projects.

There are many sources that fall into 5 broad categories:

1. DIY
 - a. Crowdfunding: Rewards and Donations based
2. Local support
 - a. Angus Council Community Grant Scheme
 - b. Architecture, Innovation & Design: Linked to Focus Years
 - c. Angus LEADER Programme
 - d. Business Grants: Start up, employment, capital, international/new markets
 - e. Angus Environmental Trust
 - f. Trusts
3. National support
 - a. Princes Trust Youth Scotland
 - b. NESTA
 - c. Big Lottery Fund incl Awards for All
 - d. Robertson Trust
 - e. Foundation Scotland
 - f. SportScotland
 - g. EventScotland
 - h. Heritage Lottery Fund
 - i. Regional Selective Assistance
 - j. Scottish Venture Fund
 - k. Scottish Recycling Fund
 - l. Creative Scotland
 - m. Henry Duncan Awards
 - n. Energy Saving Trust Low Carbon Transport Loan
 - o. Sustrans
 - p. FirstPort
 - q. Scale Up
 - r. Investment for Impact
 - s. Lloyds Bank of Scotland Social Entrepreneurs Programme
 - t. Social Investment Scotland
 - u. Enterprise Growth Fund
4. EU/international
 - a. SRDP
 - b. INTERREG
 - c. Horizon2020
 - d. ENPARD
 - e. SRDP
 - f. INTERREG
 - g. Horizon2020
 - h. ENPARD
5. Loan finance

Not all will be relevant for the Charrette Action Plan or establishing the Carnoustie Community Development Trust, but Shelley and her team are available to offer guidance about which specific funds would be best, and to assist with making the case and detailed applications.

Key Findings and Issues

The mood of the Catch Up event was overwhelmingly positive, evidenced by the verbal and written contributions at the afternoon and evening sessions and by verbal comments during and after the event to the facilitators, Carlogie Ltd, to Carnoustie Development Group members and to interim directors of Carnoustie Community Development Trust.

Although there was little adverse public comment at either session, some exasperation was expressed that projects are moving more slowly than planned. This criticism should be seen in the context of a strong community support for the programme and a resultant desire to see the projects realised.

Against this background, the main issues that arose during the Carnoustie Catch Up were:

- The 4 projects identified as *demonstration projects* in the Charrette Report 2015 have all commenced and positive progress has been made
 - Progress on these projects is not as advanced as had been proposed in the Charrette Action Plan, 2015
- The proposed Carnoustie Community Development Trust is making progress. Provisional articles of association have been prepared; interim directors are in place, charged with formally establishing the organisation, raising funds and building a broad based membership
 - The establishment of the Trust is not as advanced as had been proposed in the Charrette Action Plan, 2015
- Progress with the longer term *Place Plan* was limited, although it was noted and welcomed by the community that the disposal of part of the former Kinloch School site for retail use is being actioned by Angus Council
- The parallel initiative – the Carnoustie Business Improvement District – with its focus on the marketing and promotion of the business community was noted. The legal ballot is likely to be held in the autumn of 2016
- An early decision was taken not to proceed with the proposed Newco coordinating body
- The offer of assistance from Angus Council to the Development Trust for advice and guidance on securing external sources of funding was warmly received
- The impressive levels of interest and engagement from the schools should be formally built upon
- The 4 workshops at the *Big Conversation Catch Up* focused on specific projects and strategy. The main comments from the community for each can be summarised as:
 1. Digital signage: there is an enthusiasm to create and maintain a wide variety of content
 2. Seafront: there is a clear aspiration for a more dynamic mix of uses capable of attracting more visitors to Carnoustie, but a current lack of clarity on the strategic direction to take
 3. Retailing: the emerging consensus is niche retail in a well presented environment, centred around the High Street and Bonella Quarter
 4. Permeability around library: a less ‘municipal feel’ internally and imaginative use of interlinking spaces and expanded floorspace dominate current thinking

“

This is the most exciting time in Carnoustie's recent history. Let's make the most of it!

”

“

There was such a positive feeling in the room.

”

Recommendations

The Charrette Report 2015 had stressed that focus and empowerment would be required to drive the implementation of the Action Plan and attainment of the vision. There had been a conscious effort to ensure that the financial resources for the identified projects were not the responsibility of any single party nor could the delivery of the full project programme be achieved by any single party. The need for strong partnership within a new coordinating body was strongly recommended.

There are key opportunities to be built upon and key lessons to be learned and from the first 12 months after the delivery of the charrette Report in March 2015. Principal amongst these are:

Momentum ----- Coordination ----- Visible Delivery

Against this background and the views of the participants in the *Big Conversation Catch Up*, the following three key recommendations are offered:

1. Visible project delivery

The credibility of the charrette project requires visible project delivery. Hundreds of people from the local community have participated in the process and their participation in and advocacy for the Carnoustie Community development Trust is vital to the success of the attainment of the long term vision for Carnoustie Town Centre. Evidence of serious intent and capability must be demonstrated quickly and often.

Recommendation 1: Focus on quick delivery of all aspects of the 4 Action Plan projects and the retail investment on the former Kinloch School site.

2. Management structure

A coordinated management structure was proposed in the Charrette Report, 2016. This would have formally brought together the existing statutory bodies, Angus Council and the Carnoustie Community Council with the Carnoustie Links Trust and the two new companies, the Business Improvement District and the Carnoustie Community development Trust. This to be done under the aegis of a short life “Newco” with one objective: to provide leadership, focus and coordination for the delivery of the charrette programme.

The evidence of the last 12 months demonstrates the need for this structure to be implemented at the earliest opportunity.

Recommendation 2: the 5 partner organisations should identify a respected member of the Carnoustie community with leadership qualities to set up and chair Newco at the earliest opportunity. Thereafter, she/he should coordinate quarterly meetings to drive the process of charrette implementation.

3. Financial sustainability

Substantial financial resources are required to deliver the programme and whilst these will come from the public, private and third sectors, proper financial planning is essential. This should include imaginative financial planning, building on the proposed cross-funding of projects (eg retail/town square) with such means as enlightened application of community asset transfer to generate future self-funding for the Development Trust.

Recommendation 3: the principles of a funding agreement should be urgently explored and agreed and a plan developed.

Appendix: Carnoustie Community Development Trust

- Extracts from DRAFT Articles of Association
- Application forms for membership

Purposes

The company has been formed to benefit the community of Carnoustie as defined by the area covered by Carnoustie Community Council (“the Community”) with the following purposes, and all while following the principles of sustainable development where sustainable development means development which meets the needs of the present without compromising the ability of future generations to meet their own needs:-

- 1) The advancement of community development, including the advancement of urban and rural regeneration;
- 2) To manage community land and associated assets for the benefit of the Community and the public in general;
- 3) To provide, improve or assist in providing or improving recreational and sporting facilities, and/or organising or assisting in organising recreational and sporting activities which will be available to members of the Community and public at large with the object of improving health and wellbeing in the Community;
- 4) To advance education and training;
- 5) To advance the arts, heritage, and culture
- 6) To advance economic development in the fields of industry, retail, commerce, tourism and agriculture, including urban or rural regeneration;
- 7) To advance the protection and improvement of the environment;
- 8) To advance and enhance the ability of Carnoustie to attract tourists and other visitors to Carnoustie and the surrounding area.

Powers

To encourage and promote a spirit of community involvement by individuals, unincorporated associations, societies, partnerships, corporate bodies, agencies, undertakings, local authorities, government bodies, public undertakers, health authorities, trusts and others willing and able to assist the Company to achieve its purposes.

- a) To manage community land and associated assets for the benefit of the Community and the public in general as an important part of the protection and sustainable development of Scotland’s natural environment.
- b) To establish, maintain, develop and/or operate a centre or centres providing facilities for childcare, community learning, healthy living initiatives, educational and cultural activities, training activities, leisure pursuits and accommodation for community groups, and for public sector agencies which provide services of benefit to the community, and which may include refreshment facilities.
- c) To advise in relation to, prepare, organise, conduct and/or support training courses, educational and training events and activities of all kinds.
- d) To design, prepare, publish and/or distribute information packs, leaflets, books, newsletters, magazines, posters and other publications, audio visual recordings, multimedia products and display materials, and to create and maintain a website or websites.

- e) To promote, operate, co-ordinate, monitor, and/or support other projects and programmes (which may include workspace projects) which further the purposes of the Company.
- f) To provide or commission, advisory, support and/or consultancy services which further the purposes of the Company.
- g) To liaise with local authorities, central government authorities and agencies, charities/community benefit bodies and others, all with a view to furthering the purposes of the Company.
- h) To carry on any other activities which further any of the above purposes.
- i) To promote companies whose activities may further one or more of the above purposes, or may generate income to support the activities of the company, acquire and hold shares in such companies and carry out, in relation to any such company which is a subsidiary of the company, all such functions as may be associated with a holding company.
- j) To acquire and take over the whole or any part of the undertaking and liabilities of anybody holding property or rights which are suitable for the Company's activities.
- k) To purchase, take on lease, hire, or otherwise acquire, any property or rights which are suitable for the Company's activities.
- l) To improve, manage, develop, or otherwise deal with, all or any part of the property and rights of the Company.
- m) To sell, let, hire out, license, or otherwise dispose of, all or any part of the property and rights of the Company.
- n) To give credit (with or without security) and to grant guarantees and issue indemnities.
- o) To borrow money, and to give security in support of any such borrowings by the company, in support of any obligations undertaken by the company or in support of any guarantee issued by the Company.
- p) To employ such staff as are considered appropriate for the proper conduct of the Company's activities, and to make reasonable provision for the payment of pension and/or other benefits for members of staff, ex-members of staff and their dependants.
- q) To engage such consultants and advisers as are considered appropriate from time to time.
- r) To effect insurance of all kinds (which may include officers' liability insurance).
- s) To invest any funds which are not immediately required for the Company's activities in such investments as may be considered appropriate and ethical (and to dispose of, and vary, such investments).
- t) To establish and/or support any other charity, and to make donations for any charitable purpose falling within the Company's purposes.
- u) To take such steps as may be deemed appropriate for the purpose of raising funds for the Company's activities.
- v) To accept grants, donations and legacies of all kinds (and to accept any reasonable conditions attaching to them).
- w) To oppose, or object to, any application or proceedings which may prejudice the Company's interests.
- x) To enter into any arrangement with any organisation, government or authority which may be advantageous for the purposes of the activities of the company, and to enter into any arrangement for co-operation or mutual assistance with any charity.
- y) To do anything which may be incidental or conducive to the furtherance of any of the Company's purposes.

CARNOUSTIE COMMUNITY DEVELOPMENT TRUST

Application for Full Membership

I wish to apply for full membership of the Carnoustie Community Development Trust and confirm –

- I am resident within the community (defined by the Carnoustie Community Council area), and I am aged 16 or over.
- I support the purposes of Carnoustie Community Development Trust.
- I understand that membership is free but that in the event of the winding up of the Company, I am liable to pay the sum of £1, if requested.

Full Name:.....

Address (including postcode):

.....
.....

E-Mail Address:

Tel Nos.

Work:.....

Home:.....

Mob:.....

Signature:.....

Date:.....

NB

Applications for membership will not be processed until the Trust has been fully established.

Completed forms can be handed in to or sent to Carnoustie Library or Angus Council Access Office, High Street, Carnoustie

CARNOUSTIE COMMUNITY DEVELOPMENT TRUST

Application for Junior Membership

I wish to apply for Junior Membership of Carnoustie Community Development Trust and confirm-

- I am resident in the community (as defined by the Carnoustie Community Council area)
- I understand that Junior Membership shall (subject to articles [20, 22 and 23]) be open to those individuals who are aged between 12 and 15 and who support the purposes of the Company. Junior Members are neither eligible to stand for election to the Board nor to vote at any general meeting.
- I support the purposes of Carnoustie Community Development Trust.
- I understand that membership is free and that I will undertake to pay a maximum of £1, if requested, on the winding up of the Company

Full Name:.....

Address (including postcode):

.....
.....

E-Mail Address:

Tel No.

Work:.....

Home:.....

Mob:.....

Signature:.....

NB

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CARNOUSTIE COMMUNITY DEVELOPMENT TRUST

Application for Associate Membership

Name of Organisation (if applicable)

I wish to apply for Associate membership of Carnoustie Community Development Trust (for myself/on behalf of the above Organisation – delete as appropriate) and confirm –

- I understand that Associate Membership shall (subject to articles [20, 22 and 23] of the constitution) be open to those *individuals* who are not otherwise eligible in terms of article 16 and *those organisations* wherever located that support the purposes of the Company. Associate Members are neither eligible to stand for election to the Board nor to vote at any general meeting”.
- The above organisation supports the purposes of the Trust, and I, its representative, am aged 16 or over.
- I understand that membership is free but that in the event of the winding up of the Company, the above Organisation / I (delete as appropriate) will be liable to pay the sum of £1, if requested.

Full Name of Individual/Representative:.....

Address (including postcode):
.....
.....

E-Mail Address:

Tel Nos.
Work:.....

Home:.....

Mob:.....

Signature:.....

Date:.....

NB
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Completed forms can be handed in to or sent to Carnoustie Library or Angus Council Access Office, High Street, Carnoustie



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